

East and West - West and East

14 -15 OctoberZeppelin UniversityFriedrichshafen



The conference will be moderated by Astrid Oldekop, from mdb consult. Working as a business journalist for Handelsblatt, Wirtschaftswoche, ARD-Radio and China Daily, Oldekop has always kept a focus on China and has grown to be one of Germanys leading China experts.

- Day 1 -

13.00 Arrival and Check-In

14.15 Welcome & Introduction of Transcultural Leadership Summit

Isabelle Yu (Project Lead)

14.40

Opening Speech

Prof. Dr. Josef Wieland (Director Leadership Excellence Institute

Zeppelin, Chair of Institutional Economics)

Transculturality and Leadership Excellence

15.10



Keynote

Prof. Dr. Dr. h.c. Franz Josef Radermacher (Member of Club of

Rome, President of Global Economic Network)

Global Governance for Sustainability - The Role of China

15.55

Coffee and Networking

16.25



Keynote

Prof. Dr. Rong Pei (Professor at School of Management and Economics at Beijing Institute of Technology)

Economics at Beijing Institute of Technology)

Confucian Entrepreneurship: Leadership and the philosophy of "Zhong Yong"

17.20



Keynote

Dr. Stefan Sommer (CEO, ZF Friedrichshafen AG)

Economic Perspective and Connection to South German Industry

18.05

Champagne Reception

18.30



Dinner Speech Marcus A. Wassenberg (CFO, Rolls Royce Power Systems AG) Integrity and Business Activity in Asia

19.00 Dinner (Open End)

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Lukas Paetzmann +49 7541 60092262 attendee@tls2016.com www.tls2016.com zeppelin universität Leadership Excellence Institute Zeppelin | LEIZ Initiiert und gefördert durch die Karl Schlecht Stiftung KSG main sponsor:



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- Day 2 -

8.00 Breakfast & Information

Welcome & Award Ceremony for Winner of Transcultural Caravan, Global Essay Competition

9.15

9.00



Keynote

Dr. Dahai Yu (Operating Partner, Advent International)

Individual and Organizational Leadership between Europe and China

10.00 Introductions & 5 Tracks à 2 x 45 min Sessions

New Business Strate- gies	Policies in the 21st Century	The New Theory of Leadership	The New Realities of Leadership
Restructuring Busi- ness: Close Shop or Turn it Around?	Implications of Sustainable Develop- ment Goals and Paris Climate Agreement	Chinese Changing Leadership Styles	Common Challenges and shared Solutions
Dr. Bernd-Uwe Stucken	Adolf Kloke-Lesch	Jun. Prof. Dr. Matthias Niedenführ	Dr. Birgit Suberg
Transition 15 Min			
Success in Global Markets through Chinese-German Cooperation	Future of Globaliza- tion: Made in China 2025	CSR, Integrity & Com- pliance Management in China	Global Excellence or Lost in Translation?
Miriam Fritz	Georg Stieler	Prof. Dr. Josef Wieland Dr. Thomas Karst	Matthias Zeuch

12.05 Lunch

13.35 Company Pitches | Looking for Best Practice

Eight organizations share their best and worst cases in eight minutes, to offer chances of collective learning

Coffee Cake and Culture

15.10

14.30



Keynote

Prof. Dr. Josef Wieland (Director Leadership Excellence Institute Zeppelin, Chair of Institutional Economics)

Transcultural Management, Concepts and Practices

16.15 End of Conference

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Track I - New Business Strategies

10.15 - 11.00

Restructuring Business: Close Shop or turn it around?



Dr. Bernd-Uwe Stucken - Consultant, Pinsent Masons

Due to a soon outdated growth model and a massive debt load since the 2008 financial crisis only limited resources to stimulate the economy with further cash injections are left. Foreign invested enterprises in China (FIEs) are no exception to the risks of increasing costs, tight liquidity and fierce competition. Although a growing number of investors is considering to give up their operations, China still remains an attractive market for most. We will discuss proven approaches which have produced positive results in China.

11.15 - 12.00

Success in Global Markets through Chinese-German Cooperation



Miriam Fritz - Senior-Consultant China, Berners Consulting

What does the Chinese "New Normal" mean for Chinese-German partnerships? In order to illustrate the practical specialties of Chinese-German JV- and M&A-cooperation; several case studies from recent years will be presented, taking both the German and the Chinese perspective. Cultural differences and similarities will be discussed, with an emphasis on family-enterprises and SMEs.

Track II - Policies in the 21st Century

10.15 - 11.00

Implications of Sustainable Development Goals and Paris Climate Agreement



Adolf Kloke-Lesch - Executive Director, Sustainable Development Solutions Network Germany

In 2015 two interlinked trend-setting agreements have been reached in the global community. Both will shape the future political agendas and hence the international economic framework. In this session all participants will obtain extensive insights into the aims, probable implications and potential benefits of those new agendas. Thereby, the speaker will focus on his experiences during the present Chinese G20 Presidency, China's new role in this process and also look forward to the upcoming Germany G20 Presidency.

11.15 - 12.00

Future of Globalization: Made in China 2025



Georg Stieler - Managing Director Stieler Enterprise Management Consulting (Shanghai) Co., Ltd.

Both the German as well as the Chinese government support future technologies with various initiatives. Using the examples of Industrial Automation/Industry 4.0 and New Energy Vehicles, this session will highlight the similarities, but also the differences in both countries. Whereas Chinese companies are on a shopping spree for technology in Europe, foreign companies rarely find a levelled playing field in China. The session will conclude with strategic recommendations for companies who want to succeed in this challenging environment.

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Track III - The New Theory of Leadership

10.15 - 11.00

Chinese Changing Leadership Styles



Jun. Prof. Dr. Matthias Niedenführ - Vice Director China Centrum Tübingen

Deng Xiaoping's leadership style was characterized by the shift from the "personality cult" and diktats of a charismatic leader towards a technocratic approach emphasizing pragmatism and consensus. This new style has been an important factor in the staggering economic success of China. In the past few years, however, slower economic growth led to increasing distribution struggles. Hence the speaker will highlight how and with which implications the new president Xi Jinping centered on a different set of priorities.

11.15 - 12.00

CSR, Integrity & Compliance Management in China



Prof. Dr. Wieland - Director, Leadership Excellence Institute Zeppelin, Chair of Institutional Economics



Dr. Thomas Karst - CLO Rolls-Royce Power Systems AG

This session describes the building blocks of an effective compliance management system. In addition challenges and opportunities of its practical implementation are described and will be discussed. This session focuses said aspects with respect to experiences in doing business in China.

Track V - The New Realities of Leadership

10.15 - 11.00

Common Challenges and shared Solutions



Dr. Birgit Suberg - Business Coach and Professor of Practice at IBSS at Xi'an Jiaotong Liverpool University

This session is dedicated to a "participant-observer" view of management in China. It focuses on "learning by doing" experiences and practical sense-making occurred in nearly 15 years of business experience in China at the head of both, MNCs and Chinese private organizations.

11.15 - 12.00

Global Excellence or Lost in Translation?



Matthias Zeuch - General Manager Human Resources Europe, Johnson Electric

As attractive global cooperation might be and as much potential it contains, as many challenges are linked with it. The Speaker will share his insights of 30 years leadership experiences in for more than 40 countries as well as his lessons learned. What exactly makes global cooperation successful and what makes it fail? How can leaders leverage diversity as a source of value creation?

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