

# The UX Design Process in Scrum

A gentle introduction

L

Lean and Agile ME - Dubai chapter  
July 19th 2016

**John Pagonis**  
@JohnPagonis

**Sotiris Sotiropoulos**  
@MojoArtboy

Context.... choose one

We are presenting the fundamentals  
of a **UX Design** process for a **Scrum team**  
as generically as possible,

so that you may conceive it in your own  
**<context>**, come up with your own  
**questions** and explore it yourself!

Context.... choose one

We are presenting the fundamentals  
of a **UX Design** process for a **Scrum team**  
as generically as possible,

so that you may conceive it in your own  
**<context>**, come up with your own  
**questions** and explore it yourself!

We are here to get us to  
**think, discuss and ask ;**  
**-)**

**UX**



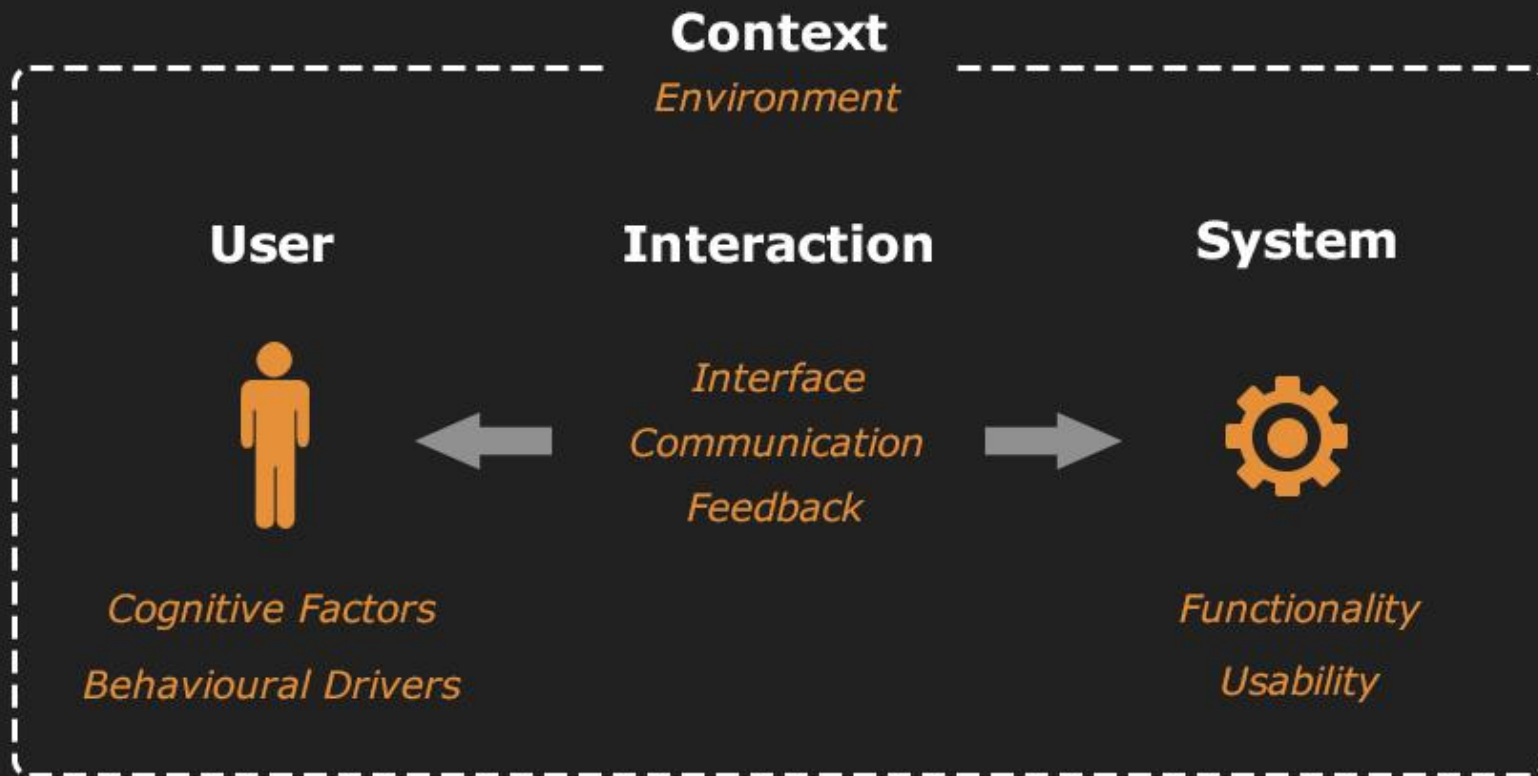
# What is User Experience?

## What is User Experience

“User experience encompasses all aspects of the end-user’s **interaction** with the company, its services, and its products.”

*Jakob Nielsen & Donald Norman,  
“The Definition of User Experience”*

In other words...



## UX, UI and Usability

### User Interface

is part of the User Experience when interacting with a product or service.

### Usability

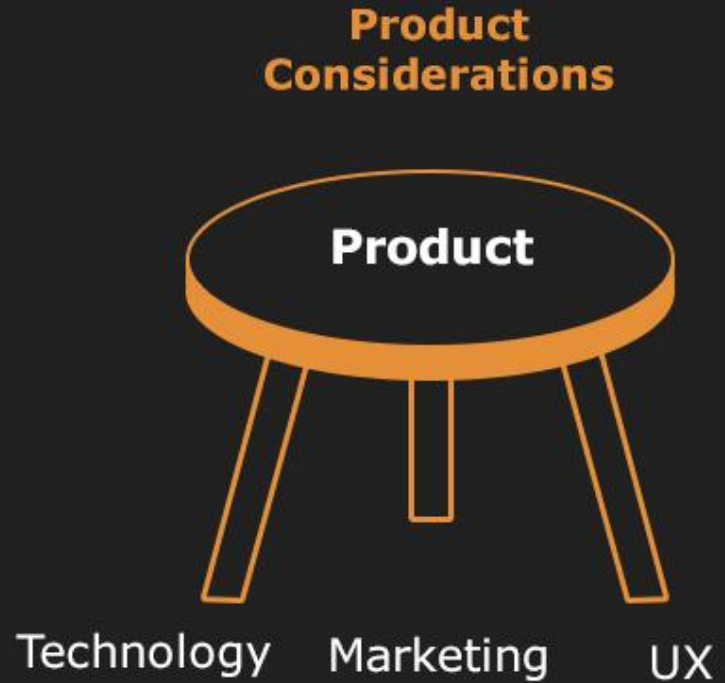
is a quality attribute of that UI and is defined by Learnability, Efficiency, Memorability, Errors and Satisfaction.

### A UX designer

designs a UX but is not the only one who influences that UX.



**UX design is not the only thing which influences UX**



*Donald Norman, 1998  
"The Invisible Computer"*

*The Business Case*

# How can you tell what is good UX?

# UX

is measurable

good

# UX Design

is not a matter  
of opinion or taste!

correct

# UX Design

*is evidence based*

Before



Iteration



After



# EFFICIENCY

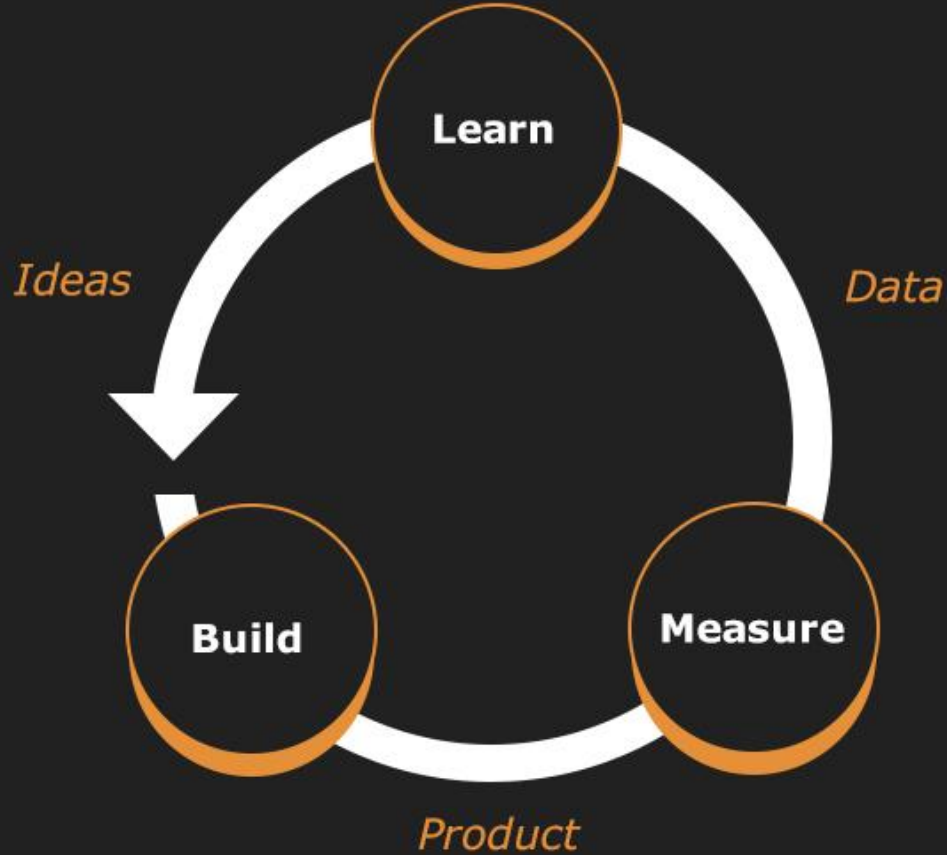
**Task Completion  
Measurement**

**Improve  
User Journey**

**Task Completion  
Comparison**



## Our familiar Lean loop



Jeff Gothelf, 2013  
“Lean UX”

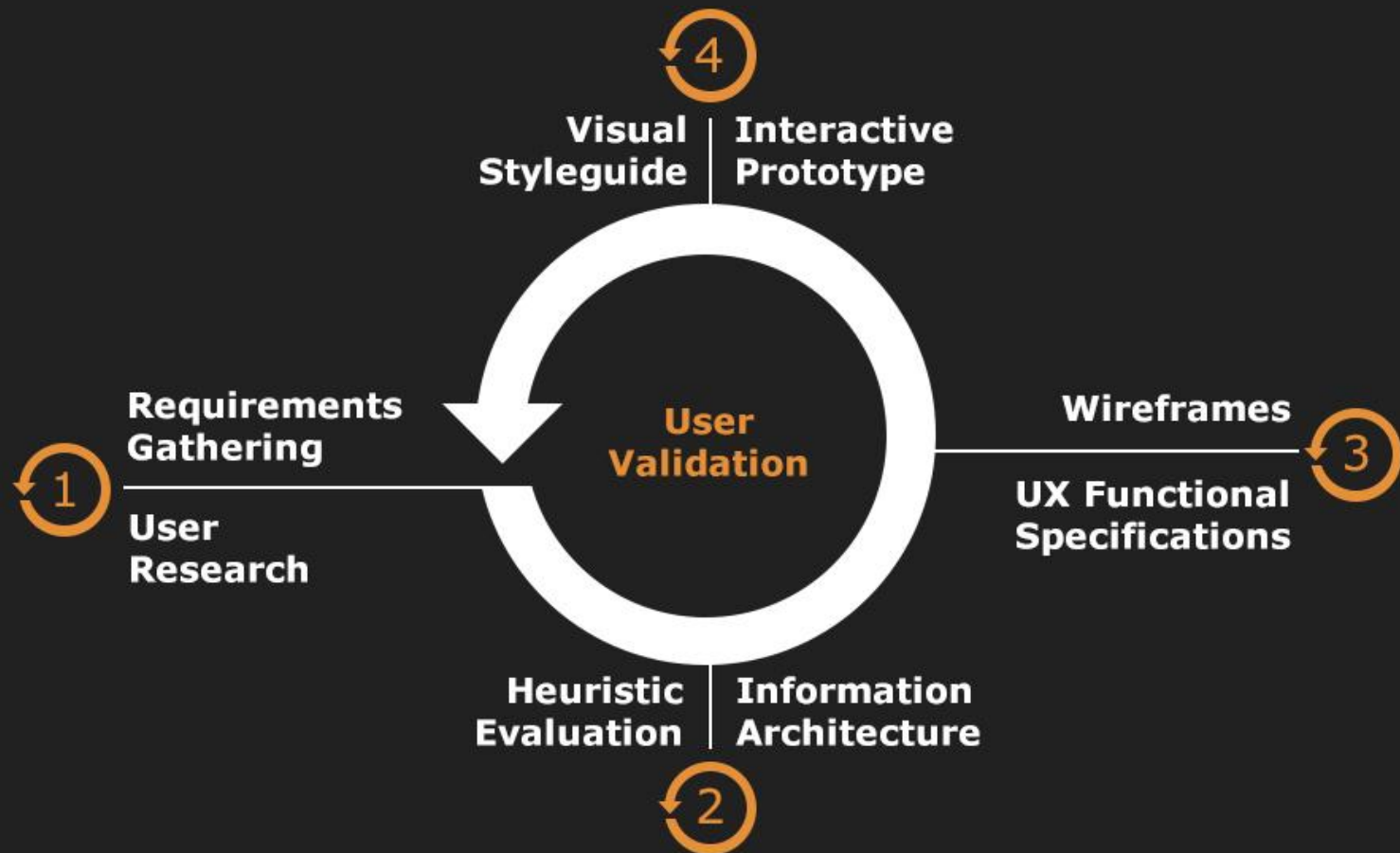
good

UX

is methodically  
designed



## A Very Basic UX Design Process



modern

# UX Design

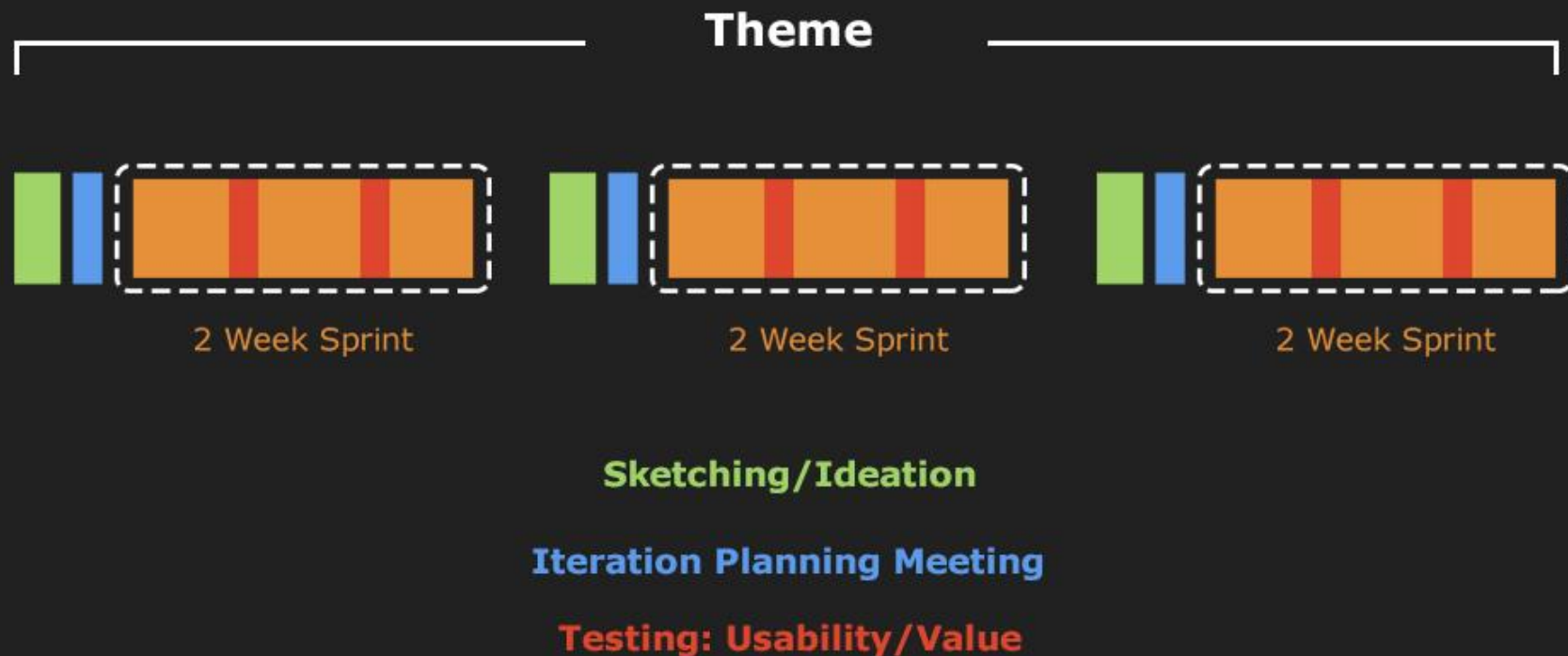
follows **Lean** principles

modern

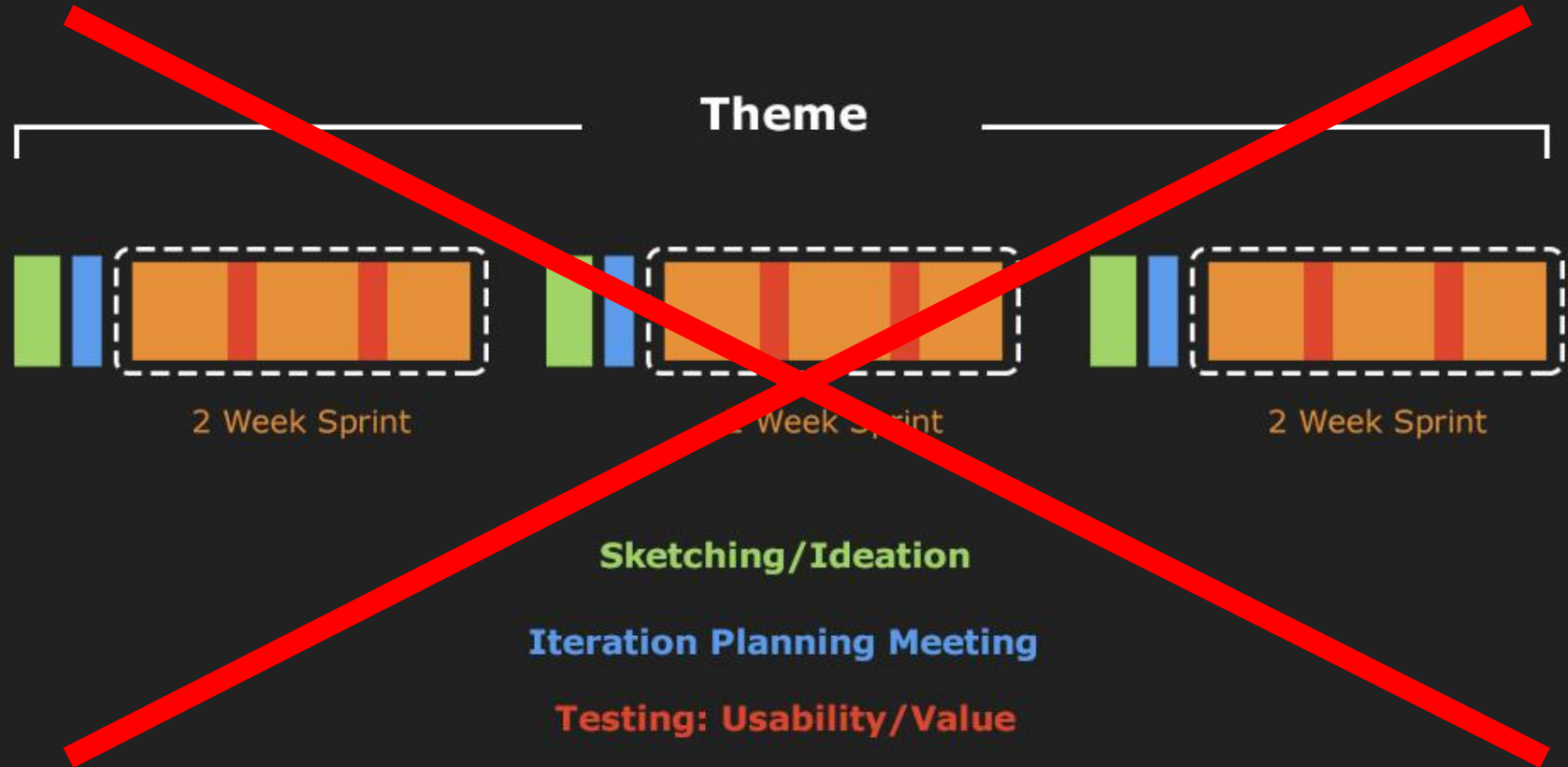
# UX Design

follows **Lean** principles  
and so does **Scrum**

An example...



An example... **to avoid!**



## Scrum events

Sprint Planning	<b>4-8 hrs</b>
Daily Scrum	<b>5-15 mins</b>
Sprint	<b>15-30 days</b>
Sprint Review	<b>2-4 hrs</b>
Sprint Retrospective	<b>1-3 hrs</b>

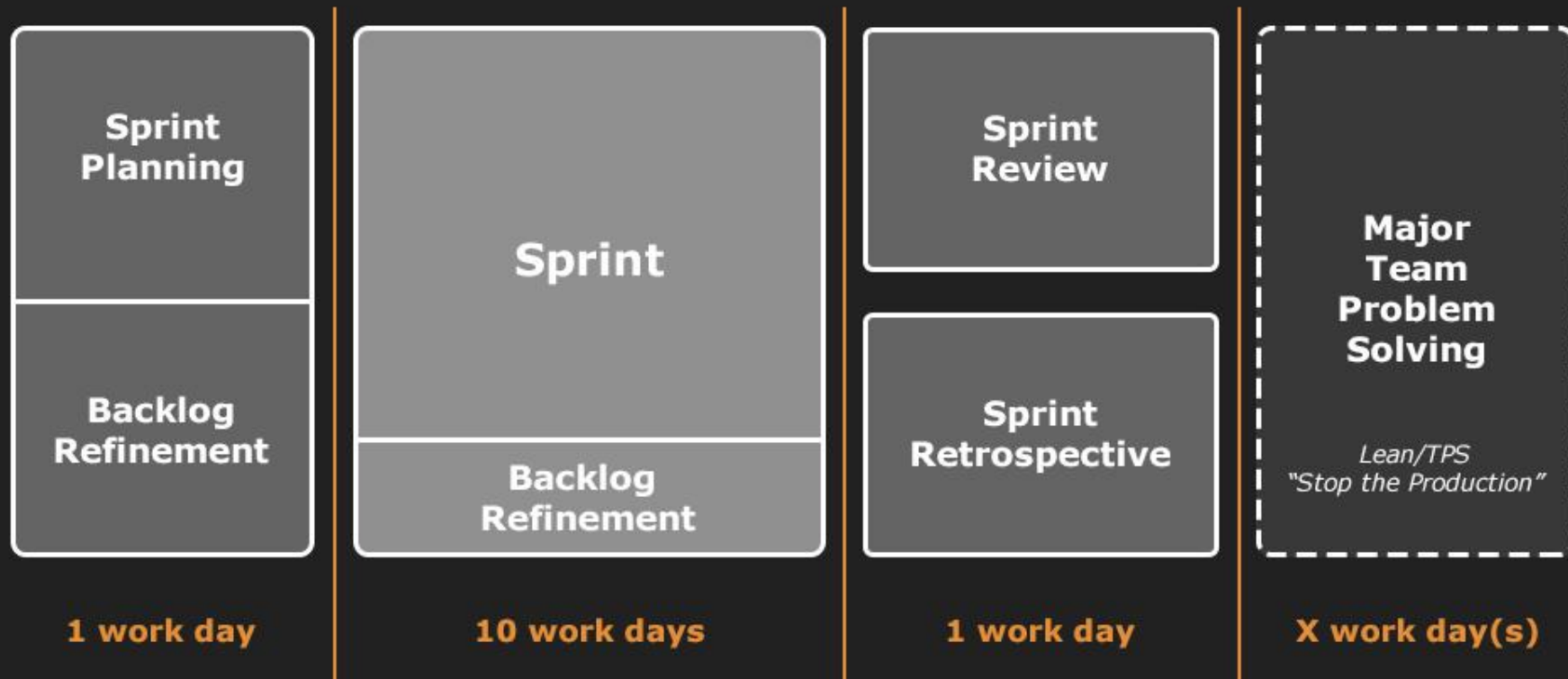


## Backlog refinement

“usually consumes  
no more than **10% of the capacity**  
of the Development Team”

*Ken Schwaber & Jeff Sutherland, 1991-2013*  
*“The Scrum Guide”*

## A better example



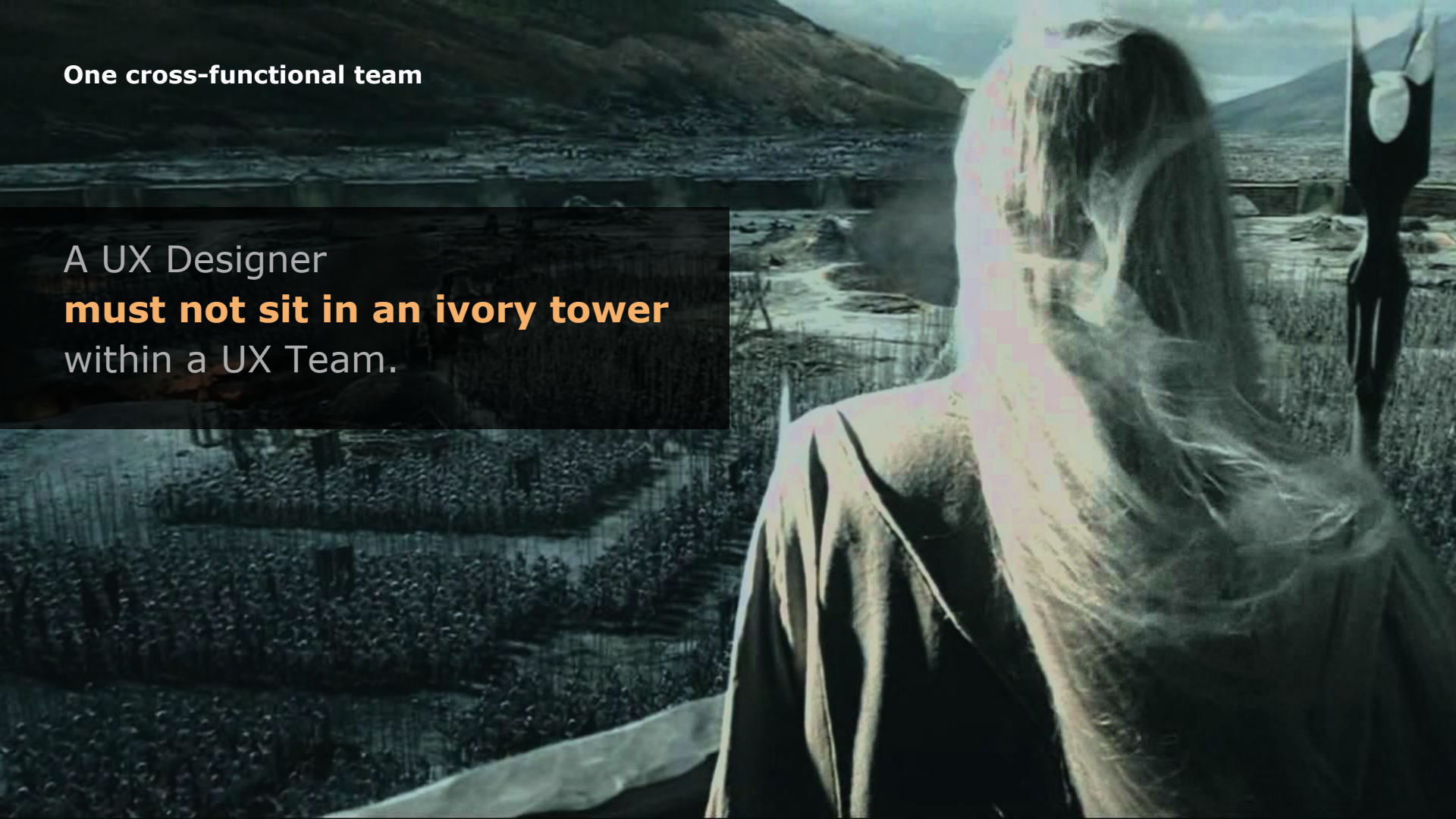


# How should a UX Designer work with a Scrum team?

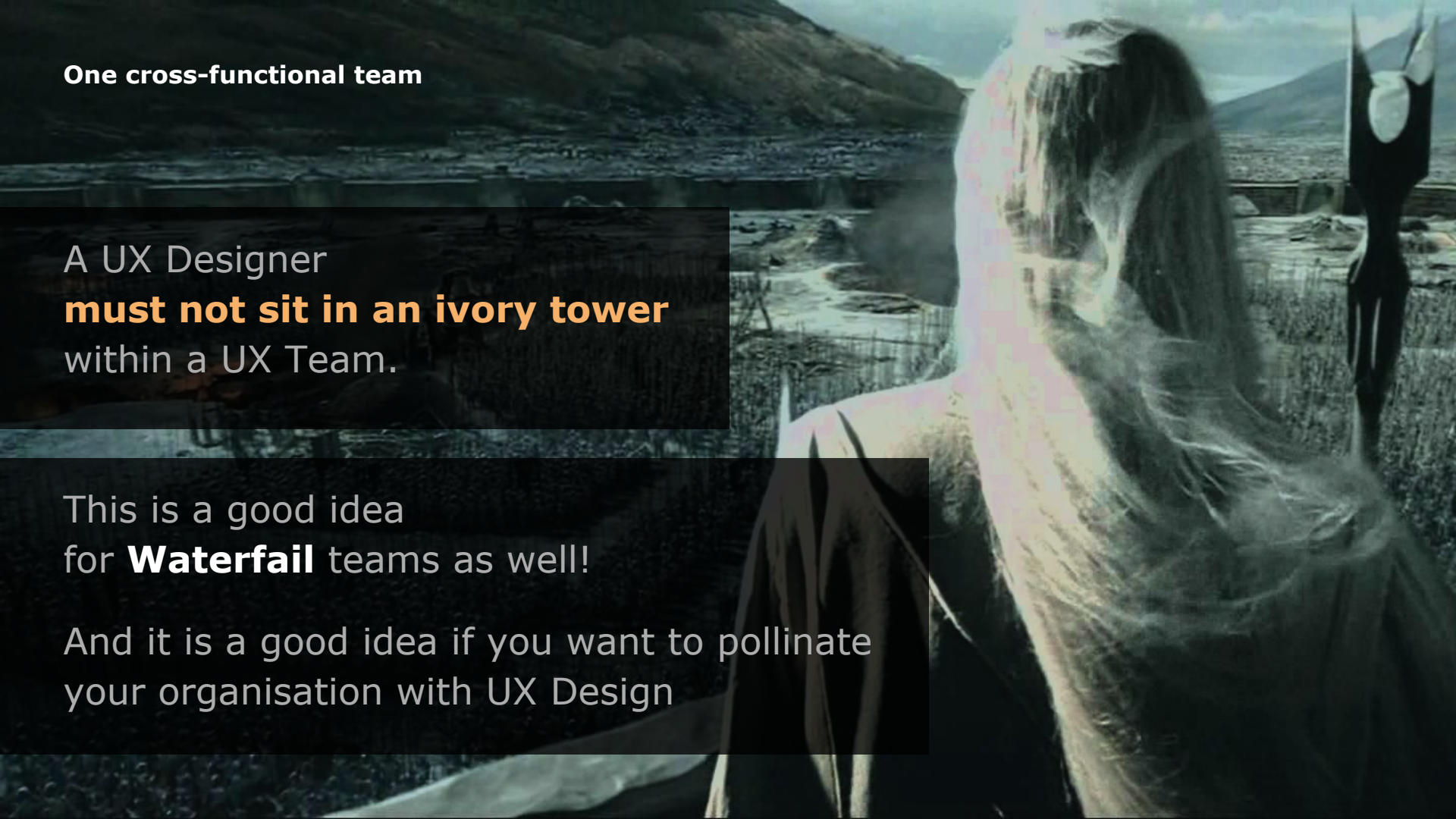


One cross-functional team

A UX Designer  
**must not sit in an ivory tower**  
within a UX Team.





A woman with long, flowing blonde hair is seen from the back, looking out over a desolate, volcanic landscape. In the background, there are dark, jagged mountains and a body of water with some steam rising from it. The scene is captured in a cinematic, slightly desaturated style.

## One cross-functional team

A UX Designer  
**must not sit in an ivory tower**  
within a UX Team.

This is a good idea  
for **Waterfall** teams as well!

And it is a good idea if you want to pollinate  
your organisation with UX Design

**PO's little helper...**

The **UX Designer** is vital  
in sourcing, grooming, validating and elaborating **requirements**  
as well as for feeding the **PO** with evidence and knowledge  
by which to make **decisions**.

**PO's little helper...**

The **UX Designer** is vital  
in sourcing, grooming, validating and elaborating **requirements**

as well as for feeding the **PO** with evidence and knowledge  
by which to make **decisions**.

Ideally the **PO** should be an apt **UX Researcher** as well

Regarding UX research and UX design spikes...

I hear you ask, "***but shouldn't UX designers start first?***"



Regarding UX research and UX design spikes...

I hear you ask, "*but shouldn't UX designers start first?*"

**Well, no!**

Project inception  
and product envisioning  
should involve **everyone**  
from the beginning  
UX specialists, business,  
POs and developers included.



Regarding UX research and UX design spikes...

I hear you ask, "*but shouldn't UX designers start first?*"

**Well, no!**

Project inception  
and product envisioning  
should involve **everyone**  
from the beginning  
UX specialists, business,  
POs and developers included.

UX work must be first  
but **UX specialists**  
**must not work alone;**  
**not even at the beginning.**



## Where to start

New project?

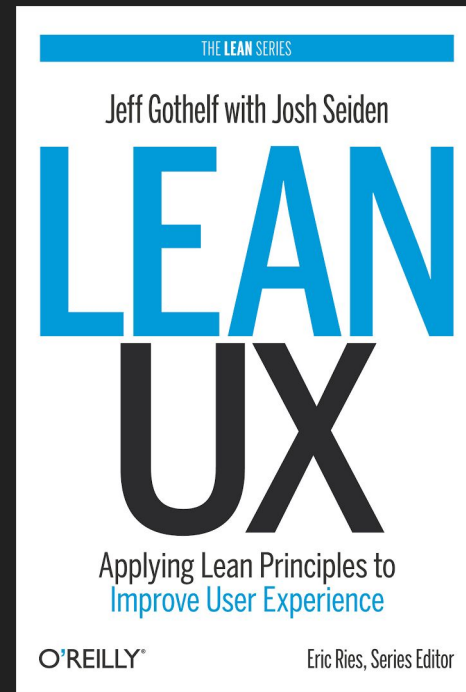
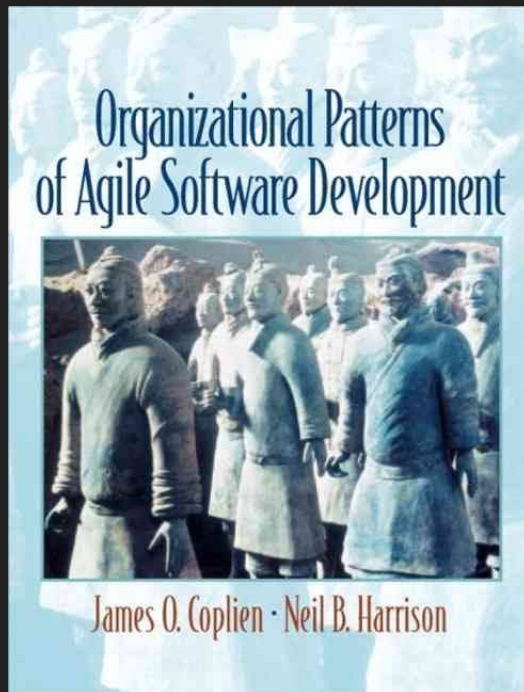
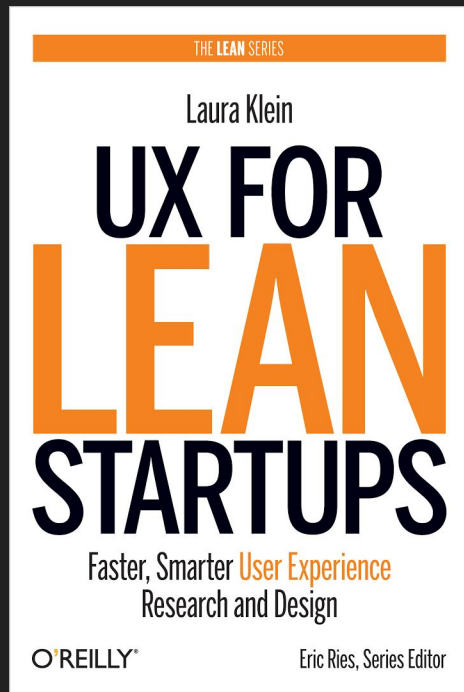
Existing project?

Startup?

Enterprise?



To probe further...



# Thank you!

**Sotiris Sotiropoulos**  
@MojoArtboy

[mojoartboy@gmail.com](mailto:mojoartboy@gmail.com)

**John Pagonis**  
@JohnPagonis

[john@pagonis.org](mailto:john@pagonis.org)