

Selecting the right data

DATA COMMUNICATION CONCEPTS



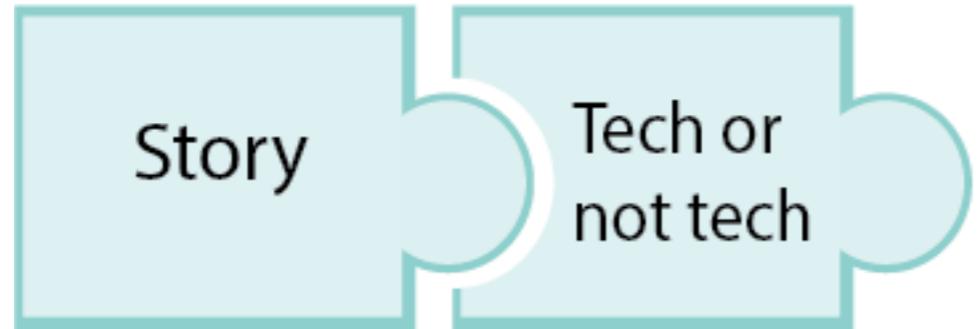
Hadrien Lacroix
Curriculum Manager

Chapter 2

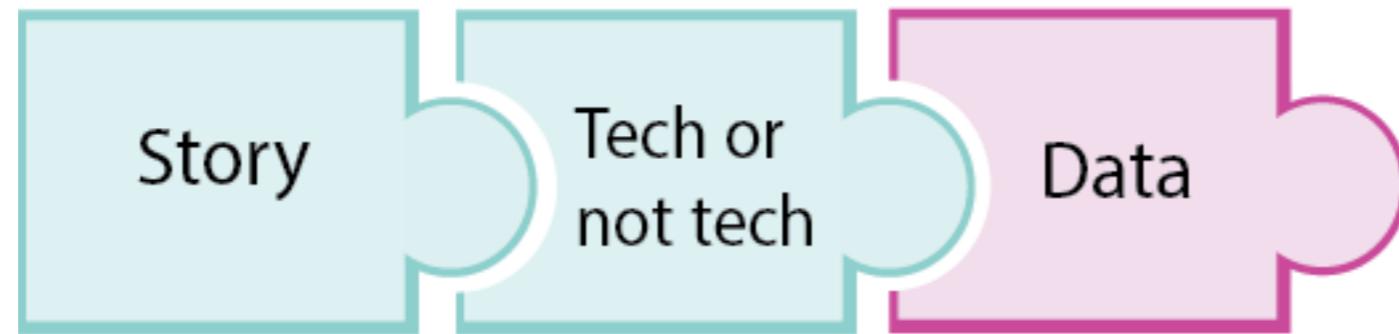
How to prepare for communicating data?

- Identify personas
- Selecting findings and statistics
- Selecting a visualization
- Choose format

Data storytelling road



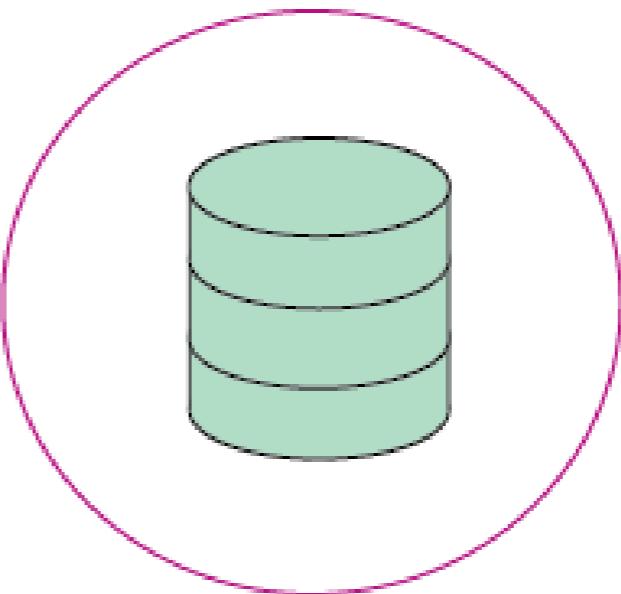
Data storytelling road



The right data

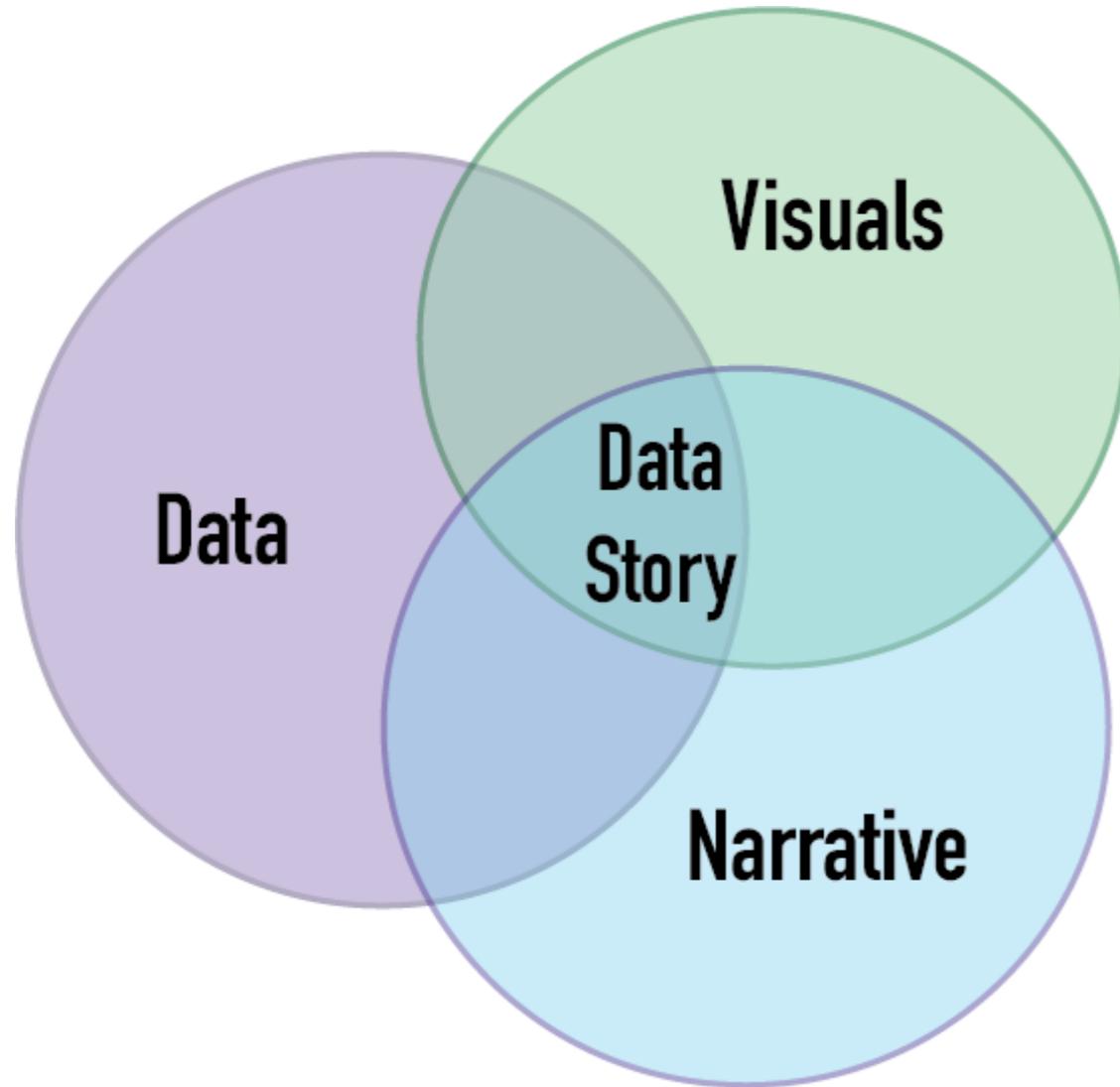
Selecting the right data implies including enough contextual insights in a story to better support the main point without overloading with information.

==> Minimal amount of information to support our story



¹ Dykes, Brent. Effective Data Storytelling. Wiley.

Data storytelling



1. **Data:**
 - Garbage in, garbage out
 - Adapt to the audience
2. Narrative
3. Visuals

Stakeholders

- Any person interested in the project outcome or a decision or activity derived from it.
- Technical
- Non-technical

Identifying personas



- Description
 - Interests
 - Knowledge
- Select tailored findings

Identifying personas



Food project:

- Identify personas
- Select right findings

Executive team

- **Role:** Executive level (CEO, investor, director, founder)
- **Knowledge:** Fundamentals (technical aspects)
- **Interest:** Inform their decisions based on findings



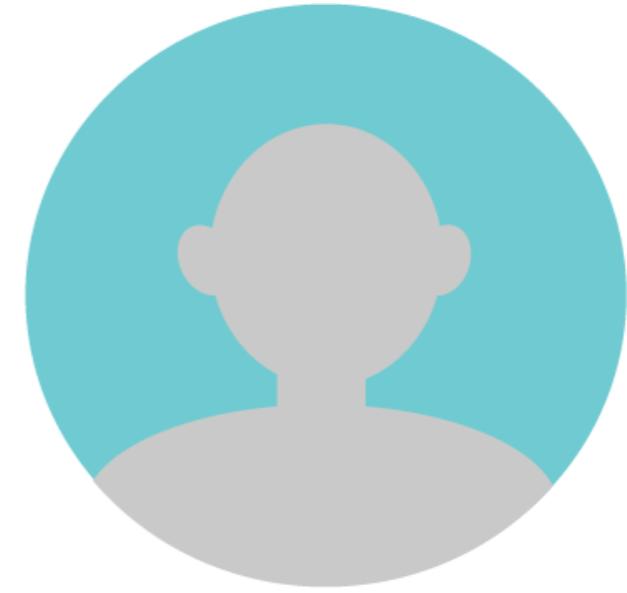
Project manager

- **Role:** Project manager
- **Interest:** Project aligns with company objectives
- **Right data:**
 - Summary data: \$2M cost of marketing campaign
 - Metrics:
 - 10% monthly increase in number of customers
 - 2% risk of declining profits



Tech team

- **Role:**
 - Project collaborator
 - Technical supervisor
- **Knowledge:** Expert (Technical aspects)
- **Interest:**
 - Replicate project
 - Continue project



General audience

- **Role:**
 - Customer (external)
 - Other department staff (internal)
- **Knowledge:** Novice or generalist
- **Interests:**
 - To understand the general results and impact of the project



General audience

- **Role:**
 - Other department staff (internal)
- **Interests:**
 - To understand the general results and impact of the project
- **Right data:**
 - Historical data: Decline in profits
 - Correlation/impact:
 - Chocolate needs rebranding
 - Impact next year earnings



Audience skepticism

- Different levels of skepticism
- Different levels of argumentation
 - Convince yourself
 - Convince a friend
 - Convince a skeptic

Let's practice!

DATA COMMUNICATION CONCEPTS

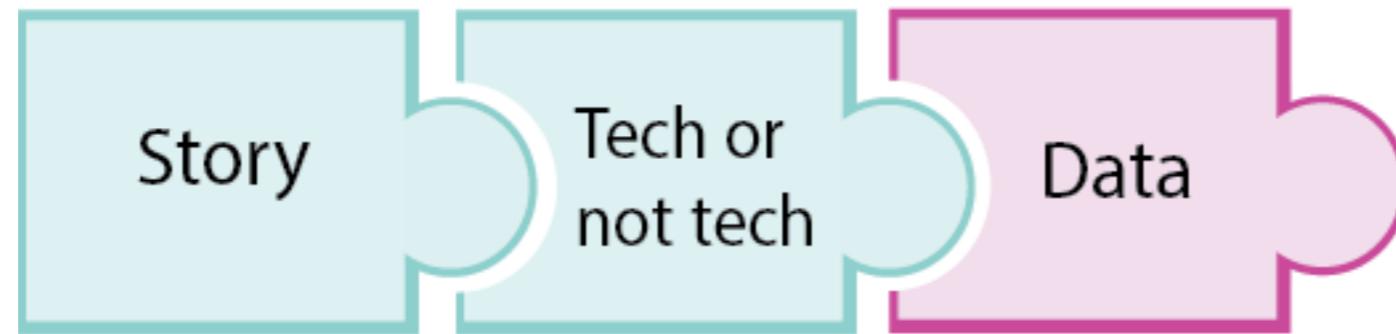
Showing relevant statistics

DATA COMMUNICATION CONCEPTS



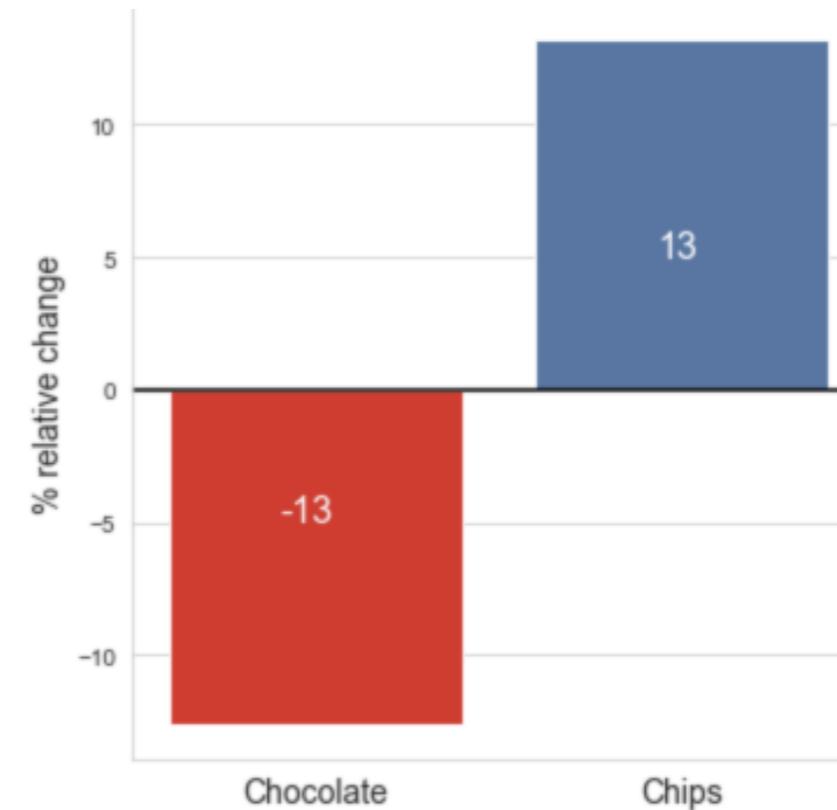
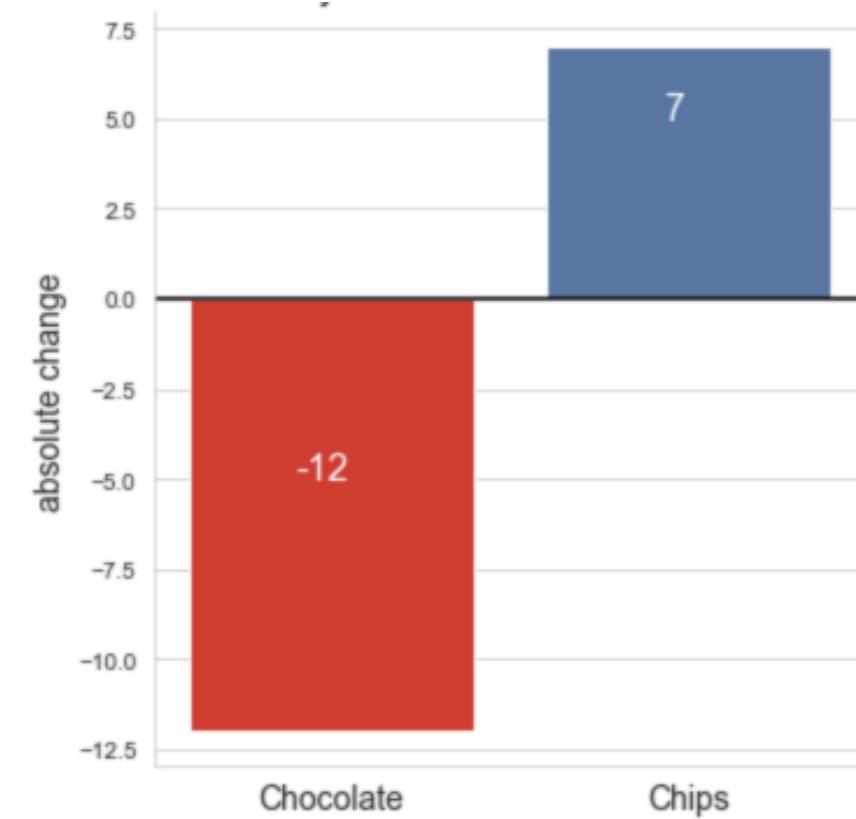
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Data storytelling road



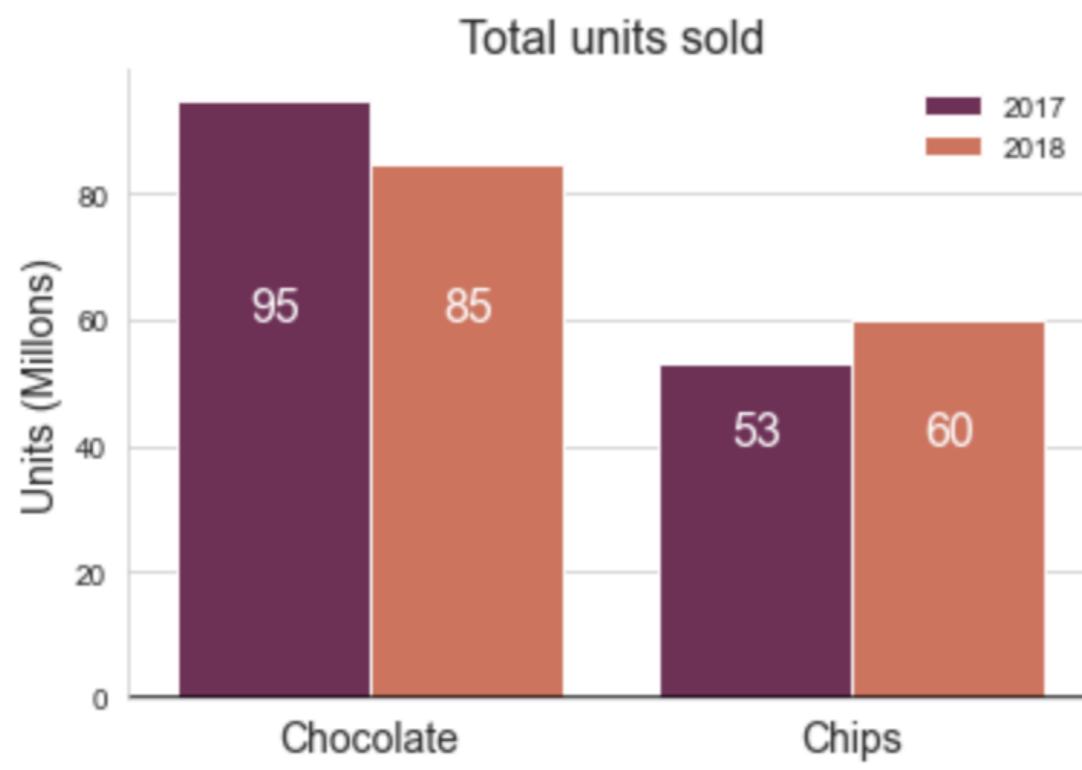
Variations of data

- **Absolute**
 - Difference between 2018 and 2017 sales
 - Absolute change and relative change depend on the quantity
- **Relative**
 - Percentage variation 2018 from 2017
 - Small numbers more significant than reality

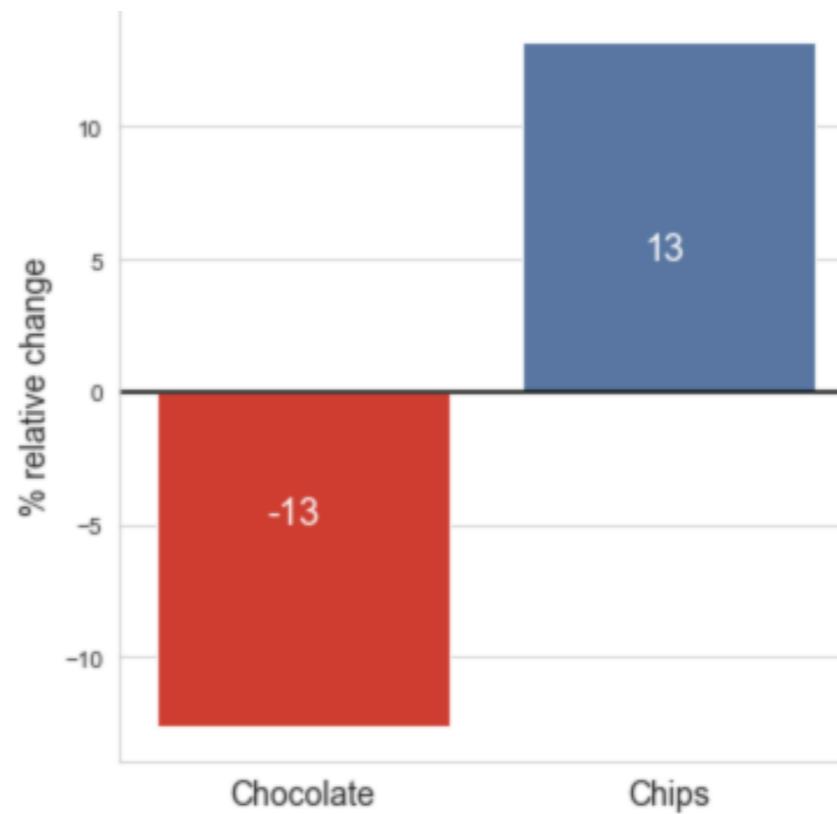


Variations of data

Absolute

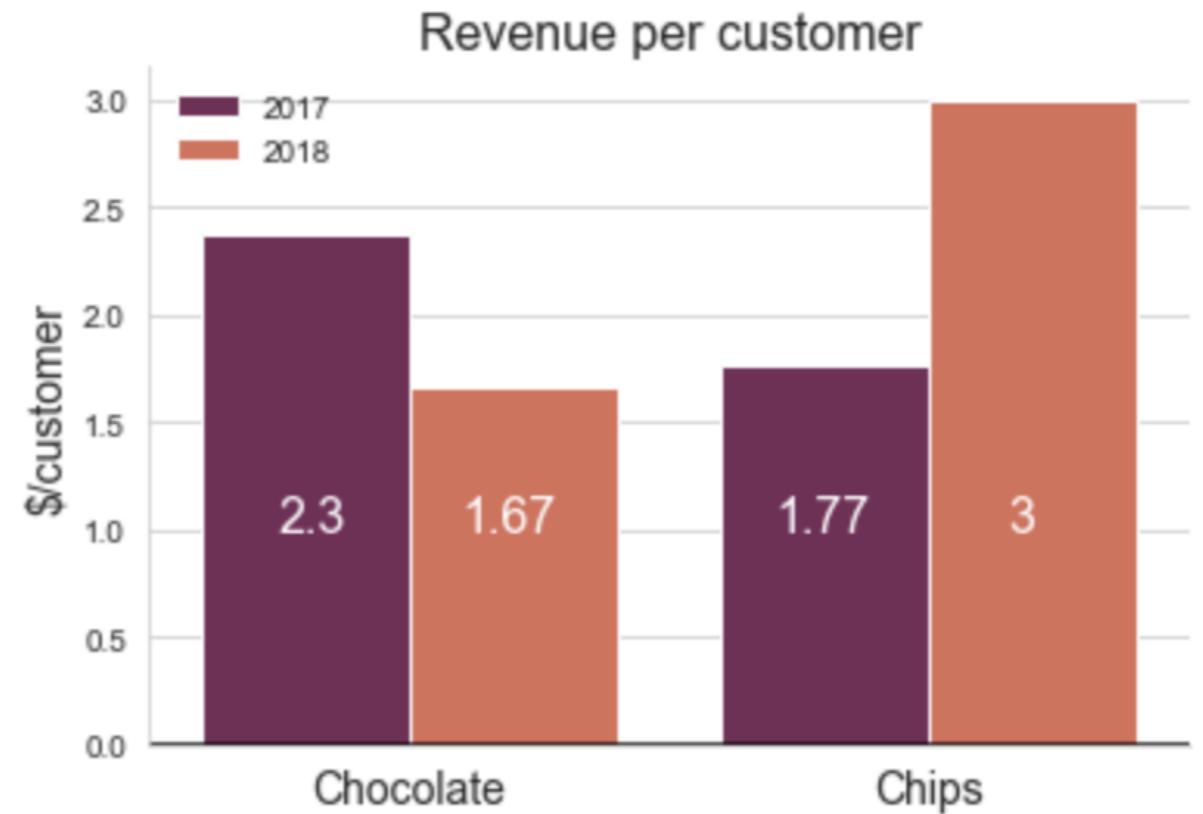


Relative



Ratio

- Quotient of two variables
 - Revenue per customer (**total product revenue/number customers**)
- Normalize values = **better comparisons**

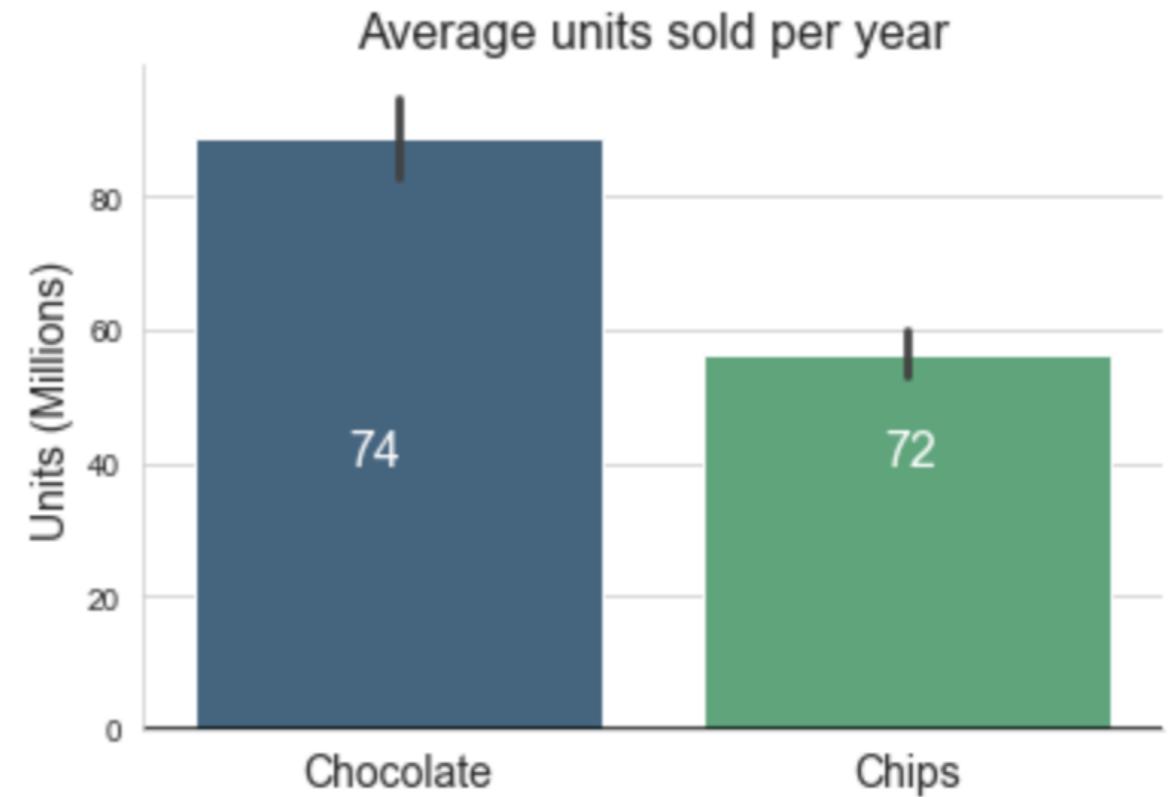


Aggregates

- Representative value:
 - Totals / counts

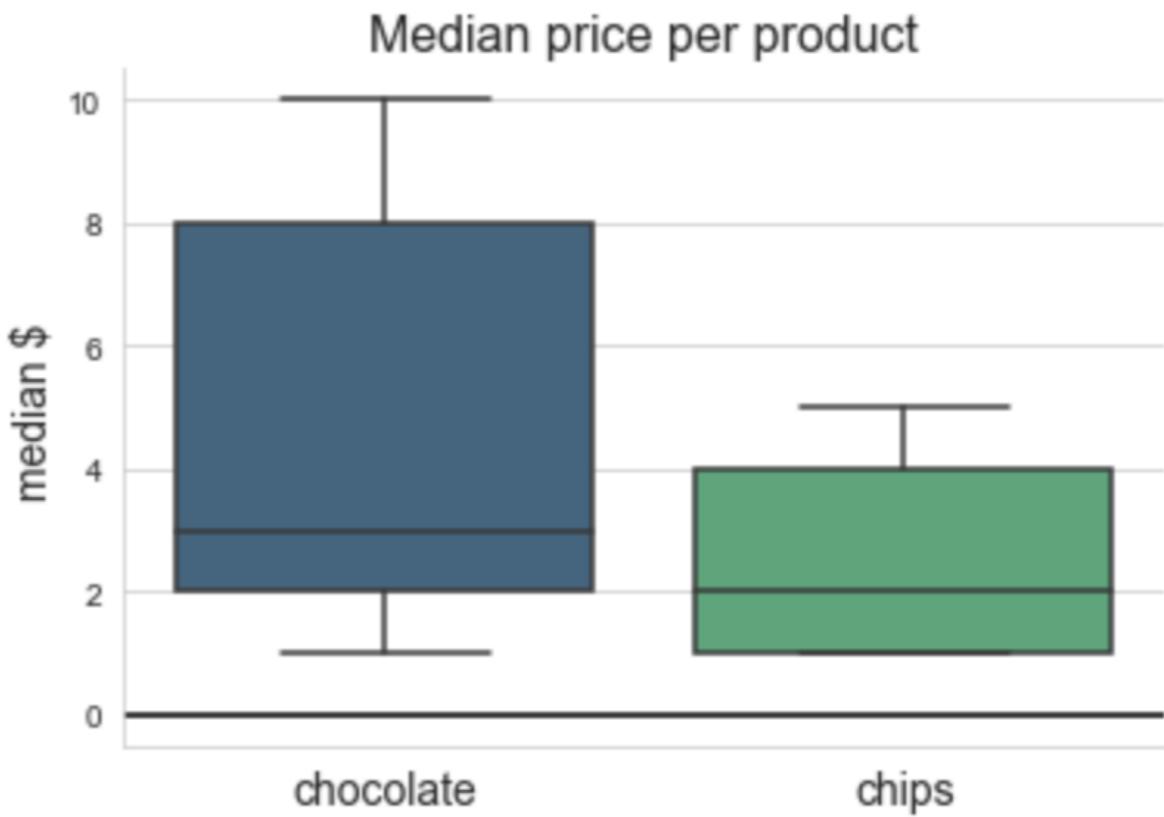
Aggregates

- Representative value:
 - Totals / counts
 - Mean
- Average units sold per year



Aggregates

- Representative value:
 - Totals / counts
 - Mean
 - Median
- Median price



Aggregates

- Representative value:
 - Totals / counts
 - Mean
 - Median
- Mean can be misleading (outlier)
- Distribution of the data
- Example:
 - 2019 US **average** salary: \$51,916.27
 - 2019 US **median** salary: \$34,248.45

p-value

What is p-value?

- Convention:
 - Value less than 0.05: statistical significance
 - Values close to 0.05: weak indicator

What is it not?

- Not proof of evidence:
 - Reject our hypothesis, but not that is false
- Consider alternatives or complementary metrics

¹ P-Values: Misunderstood and Misused. Front. Phys. 2016.

Let's practice!

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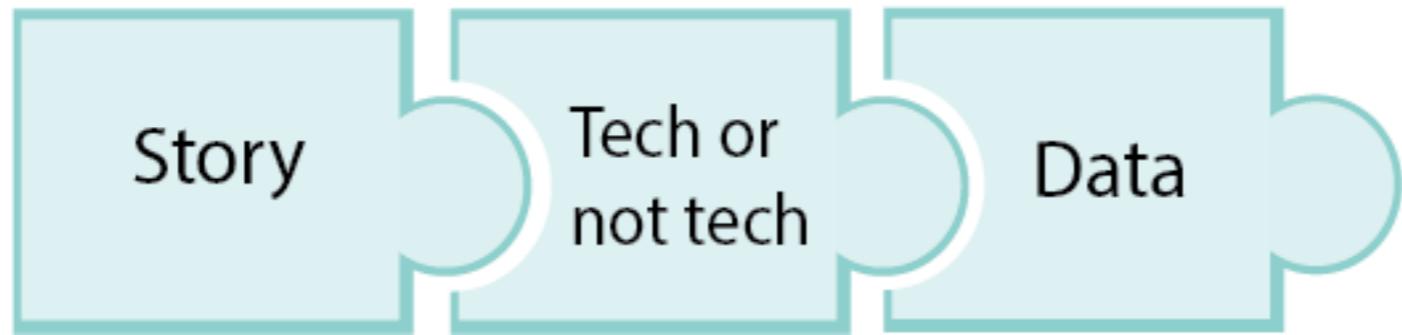
Visualizations for different audiences

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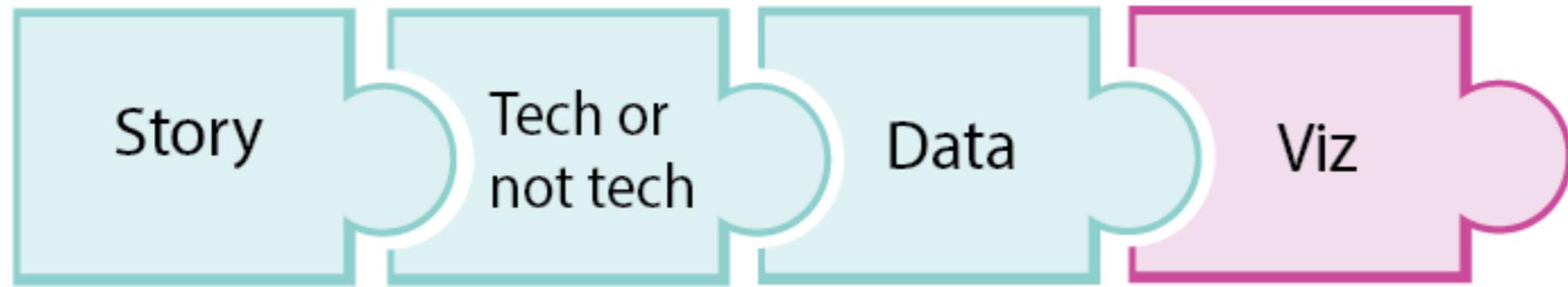


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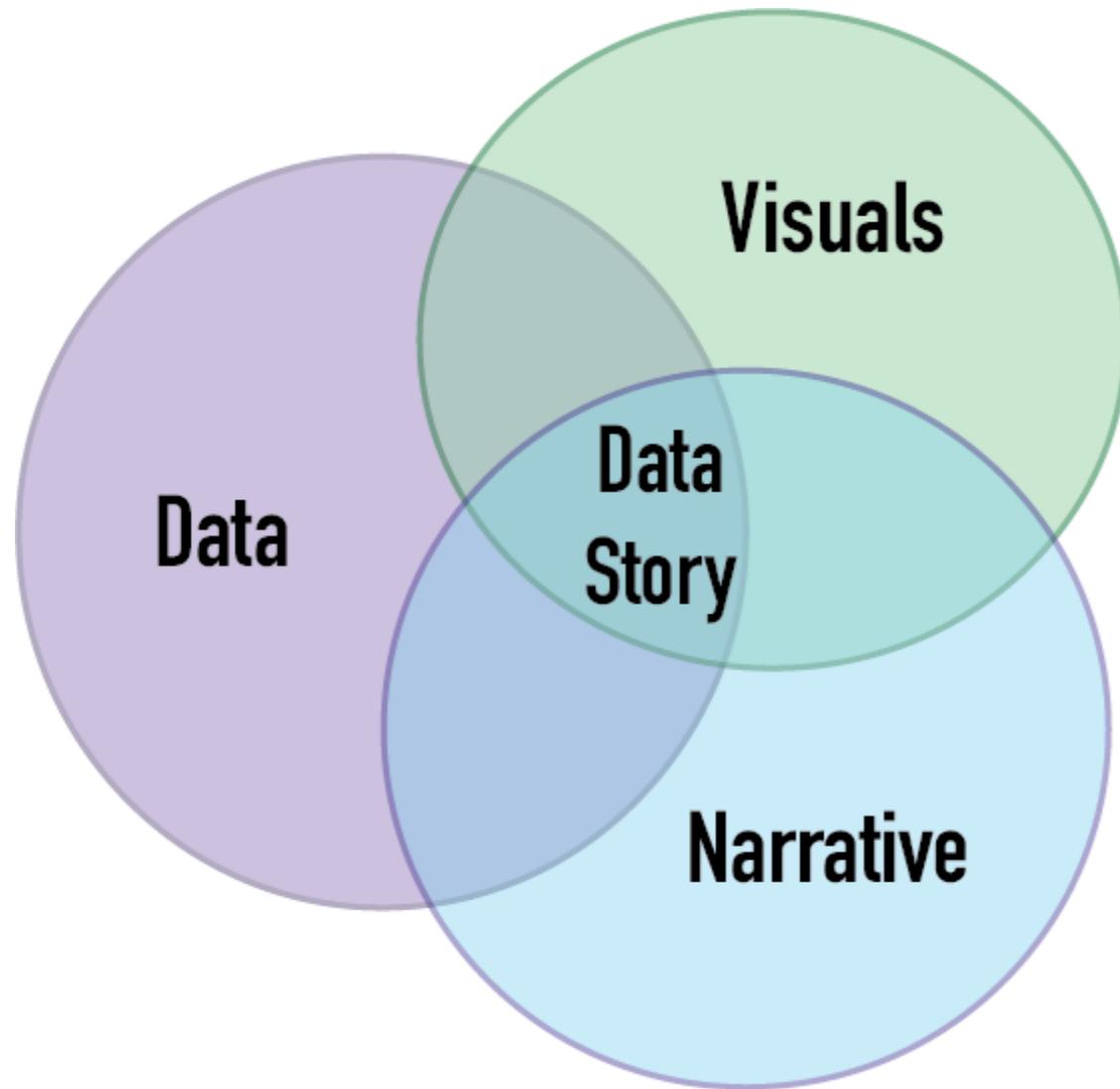
Communication strategy



Communication strategy



Data storytelling



1. Data
2. Narrative
3. **Visuals**
 - Expertise
 - Familiarity

Tailored message

- Investor

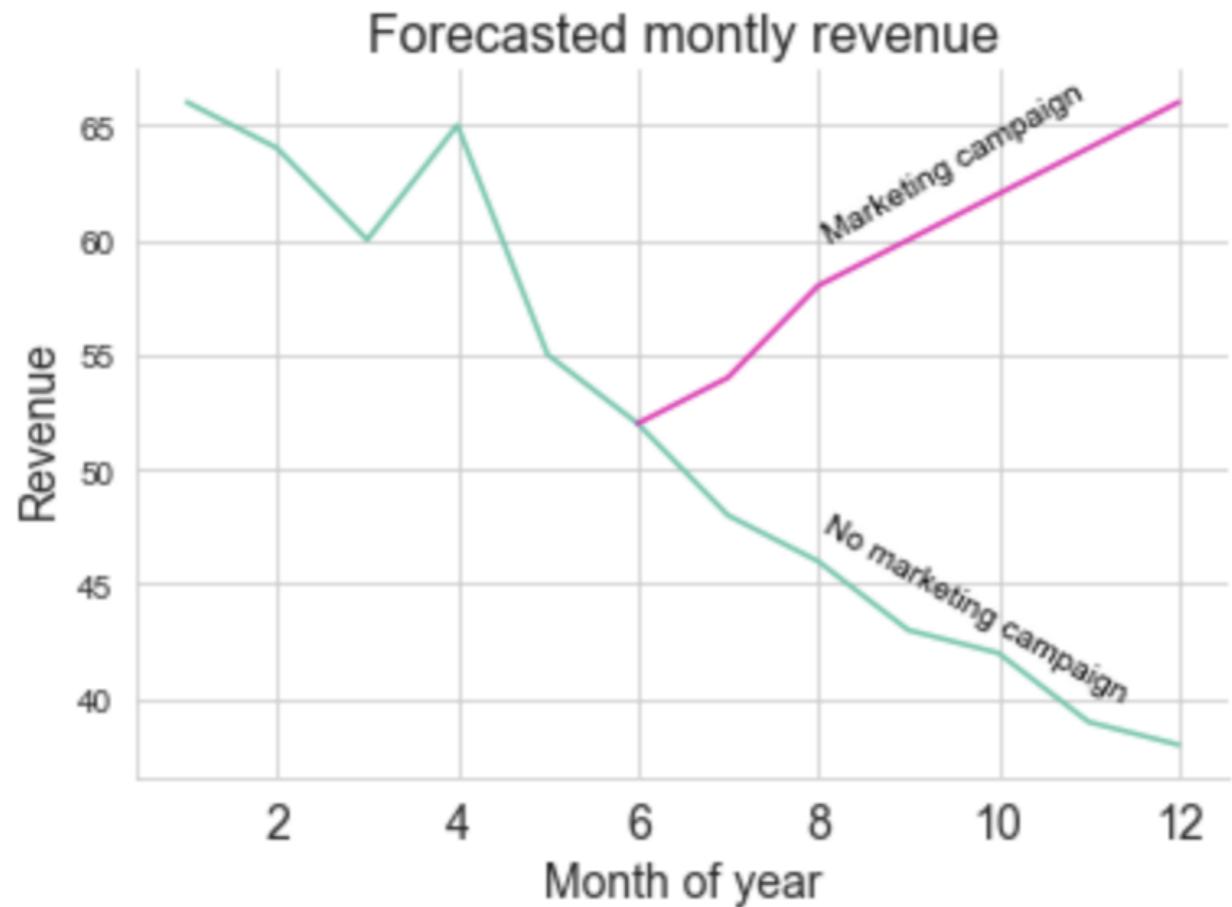
Marketing campaign avoid 20% revenue drop

- Technical lead

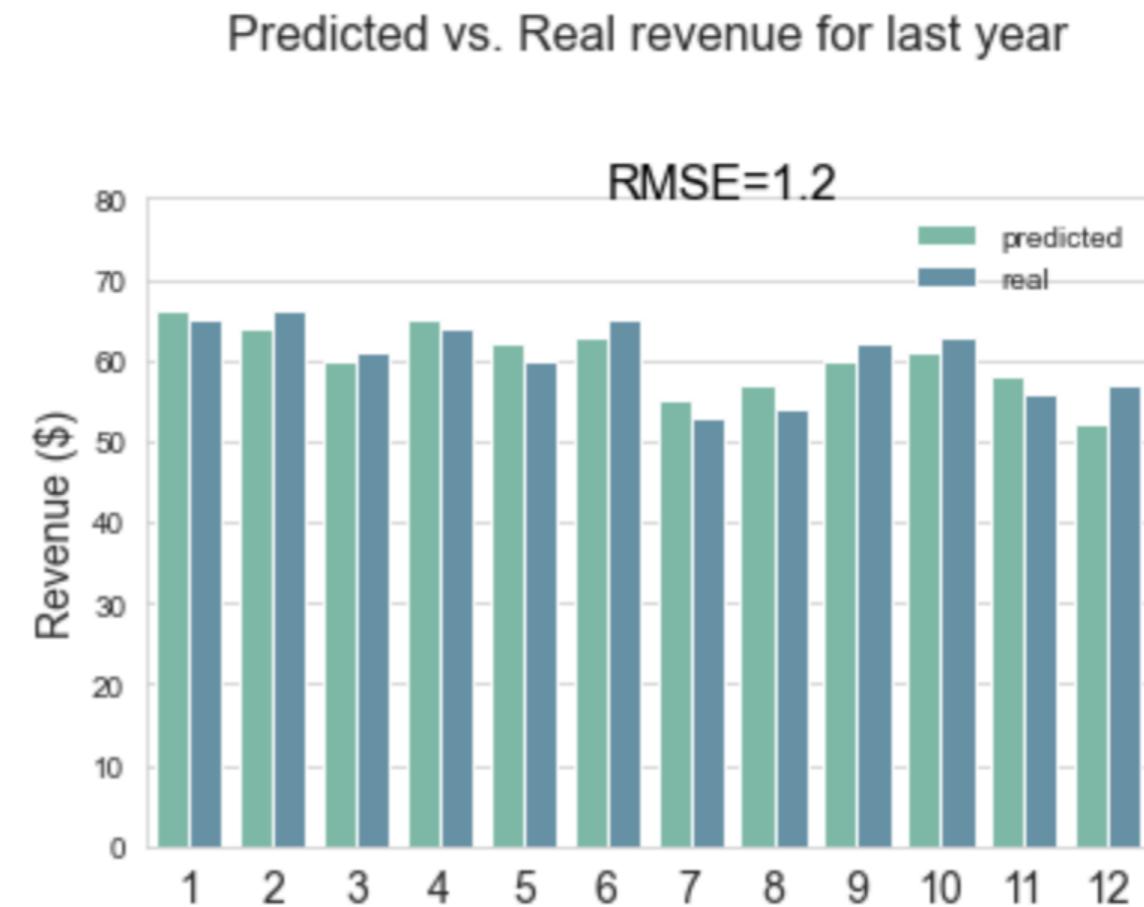
Model predicted revenue decline (RMSE: 1.2)

Directly linked to message

- Investor



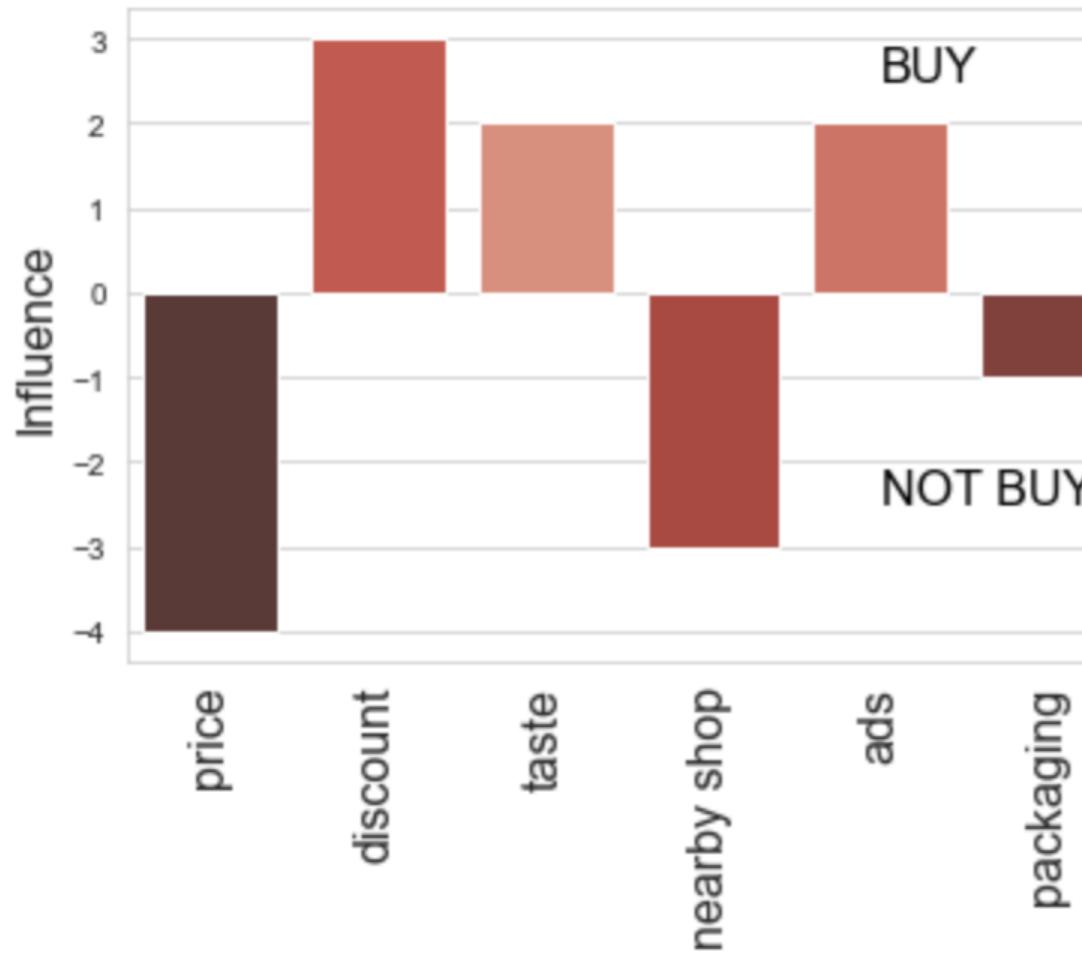
- Technical lead



Provide context

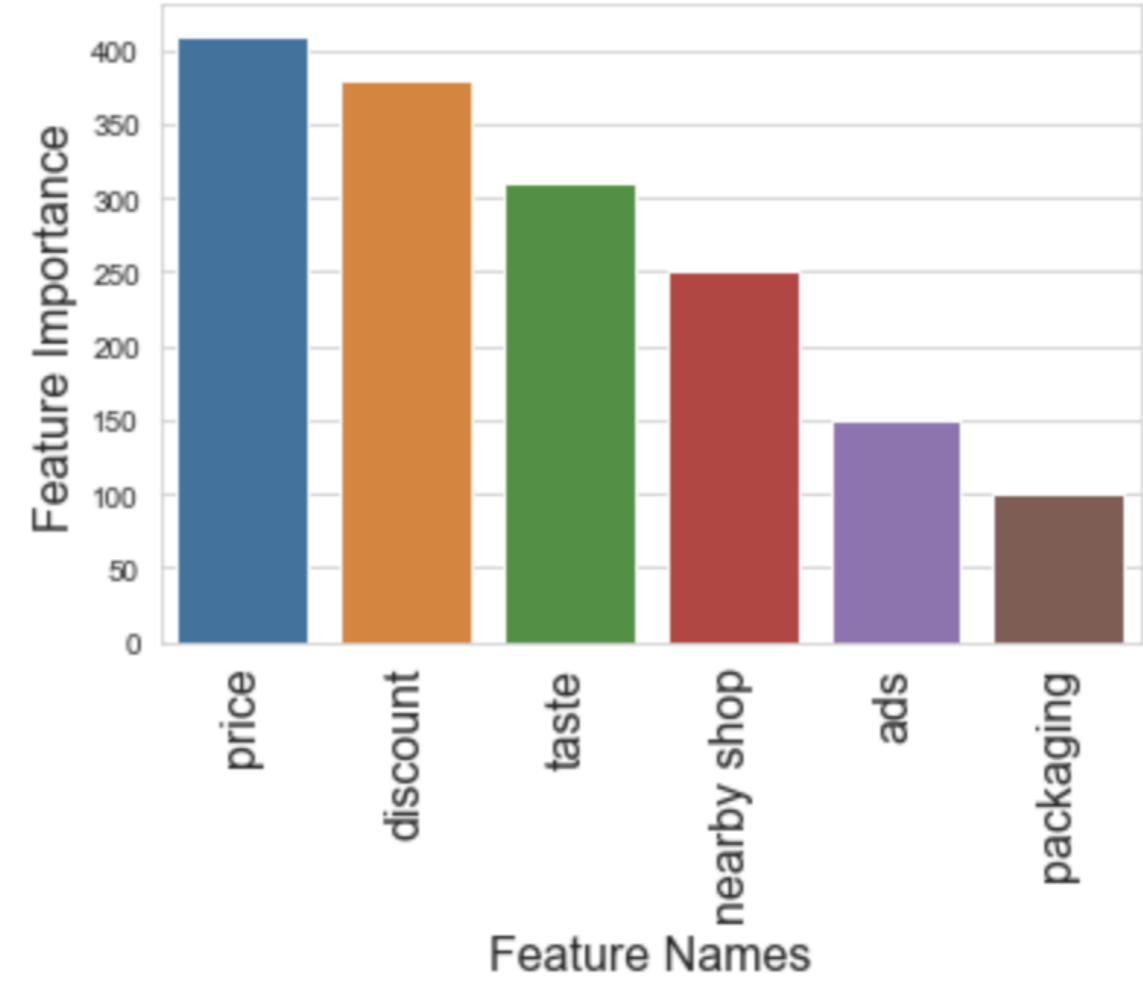
- Investor

Influence of different factors on customer behavior



- Technical lead

Feature Importance



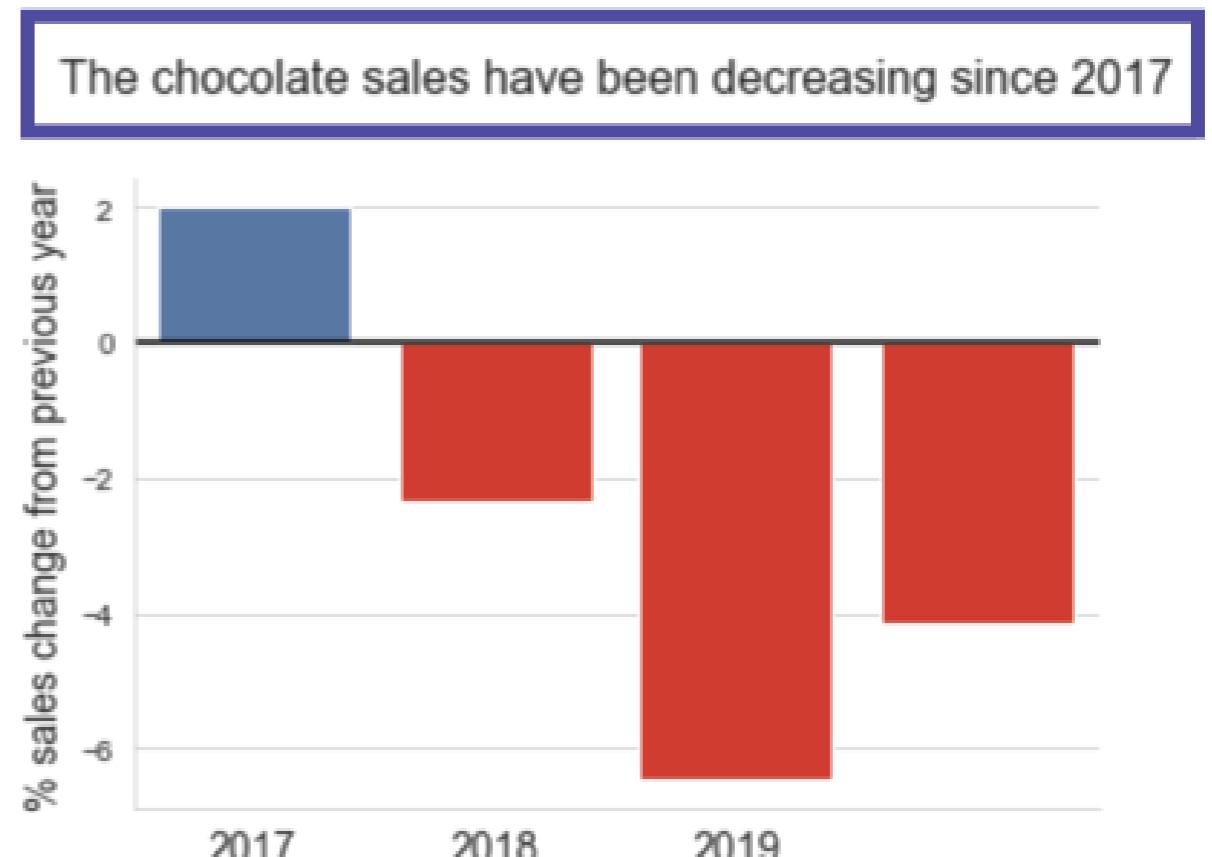
More best practices

- Pareto principle:
 - Aggregate less relevant data
 - Include chocolate, chips and other products (aggregated)
- Approachable and engaging visuals
- How many / how quickly
- Less is more

McCandless method

1. Introduce visualization by name

- Graph headline
- Clear and obvious
- y vs x technique



¹ <https://artscience.blog/home/the-mccandless-method-of-data-presentation>

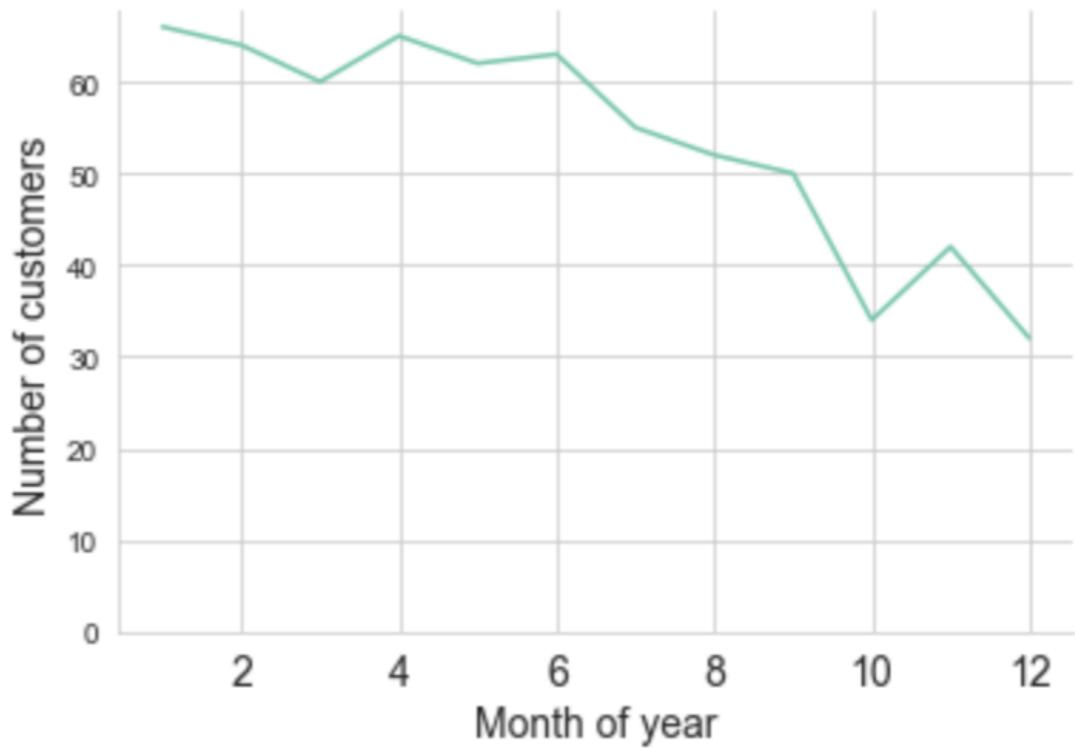
McCandless method

1. Introduce visualization by name
2. Anticipate audience's questions
 - Focus on story not on decoding graph

McCandless method

1. Introduce visualization by name
2. Answer audience's questions
3. State insights

Monthly number of chocolate customers



McCandless method

1. Introduce visualization by name
2. Answer audience's questions
3. State insights
4. Help the audience relate
 - Importance
 - Action items

Let's practice!

DATA COMMUNICATION CONCEPTS

Choosing the appropriate format

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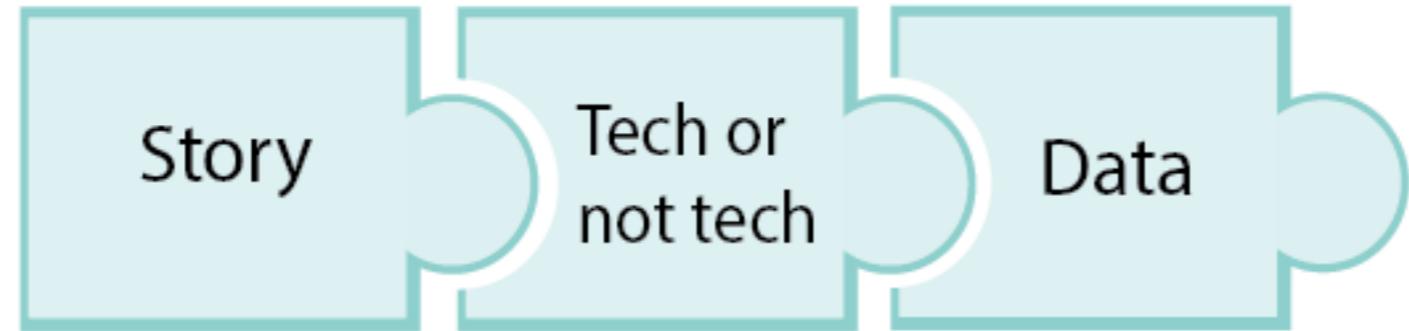
Data storytelling road



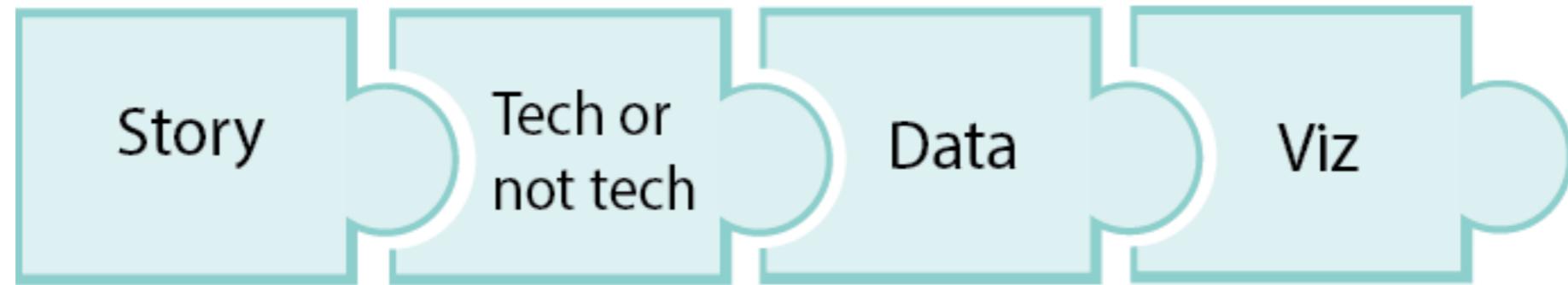
Data storytelling road



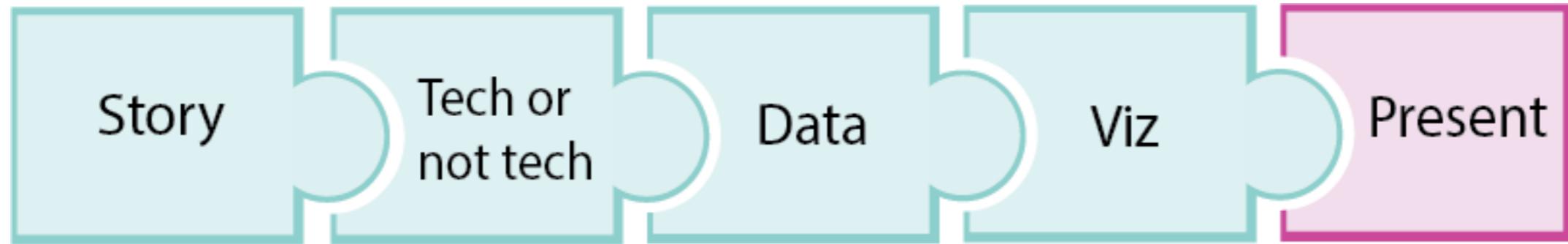
Data storytelling road



Data storytelling road



Data storytelling road



Which format is more effective?

Good communication format

- Key information
- Engaging
- Easy to understand

Which format is more effective?

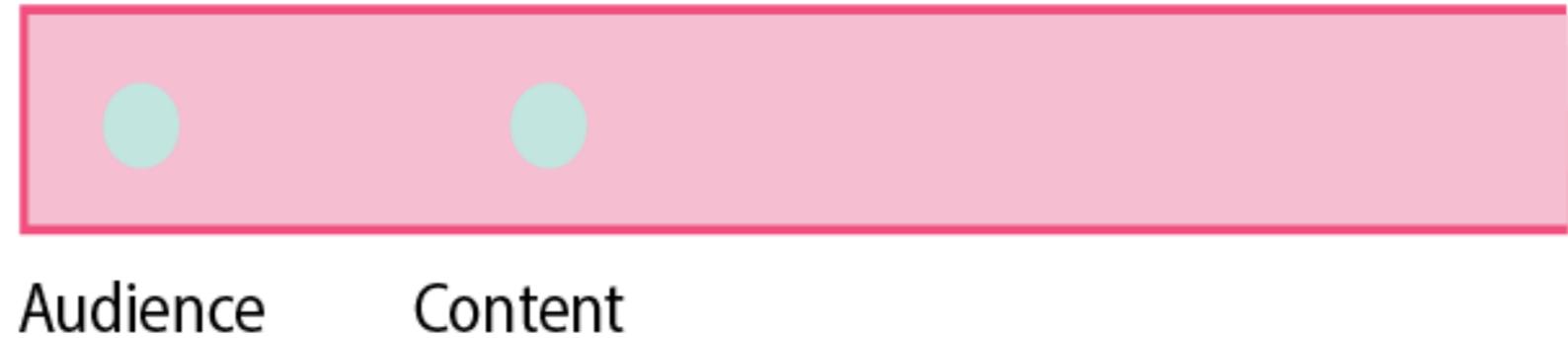
1. Written reports
2. Oral presentations

Presentation strategy

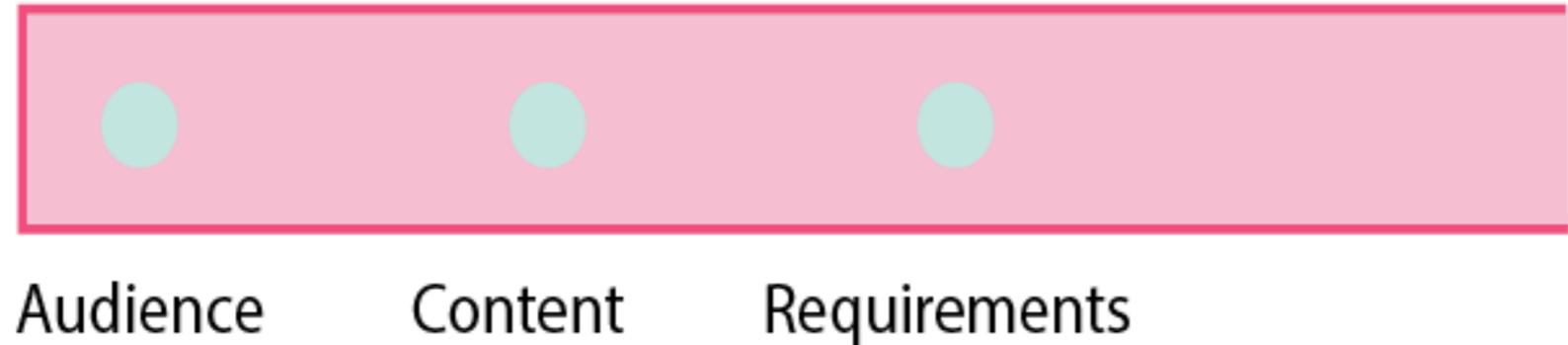


Audience

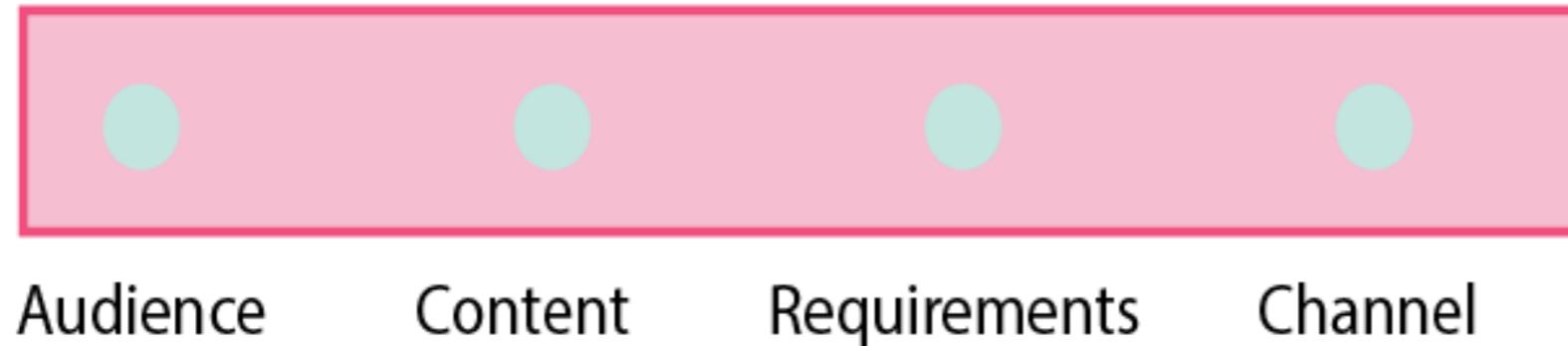
Presentation strategy



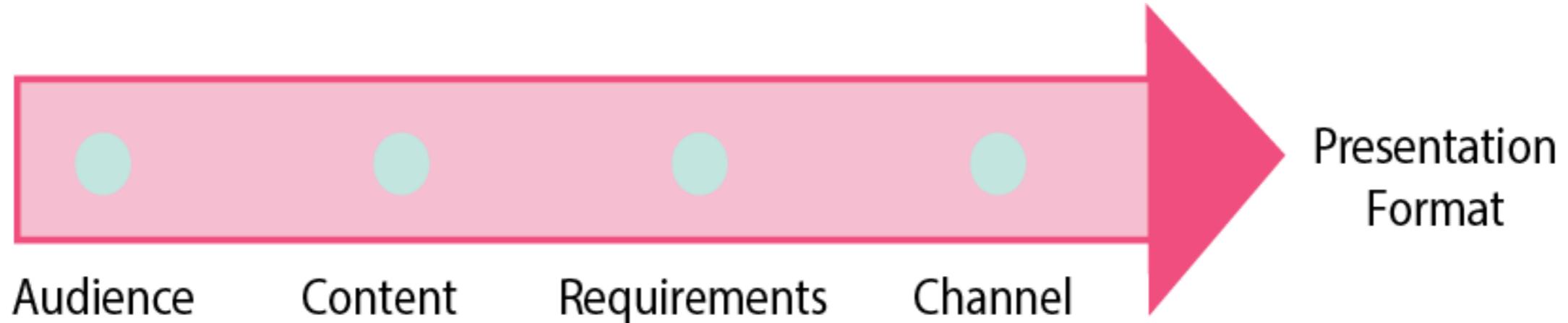
Presentation strategy



Presentation strategy



Presentation strategy



Stakeholders

- Who?
- Why?
 - Accountability
 - Methodology
- How?
 - Make decisions
 - Start new project
- What?
 - Results
 - Impact



Content



- Results?
- Conclusion?
- Recommendations?
- Methods?

¹ Photo from Unsplash

Requirements

- Time
- Authority
- Time zone

Consumption

- **Format**
 - Document
 - Slide deck
- **Delivery mechanism**
 - Live
 - Asynchronous
- **Audience**
 - Conference room
 - Ballroom



¹ Photo from Unsplash

Oral communication

Advantages

- Relationship with the audience
- Immediate feedback
- Non-verbal cues

Disadvantages

- No permanent record of communication
- Not suitable for long messages

Written communication

Advantages

- Permanent record of communication
- Shared easily with a large audience
- Less emotional reaction to message
- Suitable to share code with colleagues

Disadvantages

- Hard to see if the message was understood
- No immediate feedback

Appropriate format

Oral presentation

- Who? CEO
- Why? Monthly update
- What? Accountability
- Content: Conclusions
- Requirement: Time
- Channel: Meeting



¹ Photo from Unsplash

Appropriate format

Report

- Who? CEO
- Why? Important decisions ahead
- How? Report to investors
- Content: Recommendations
- Channel: Email



¹ Photo from Unsplash

Let's practice!

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