0.1 Scrum

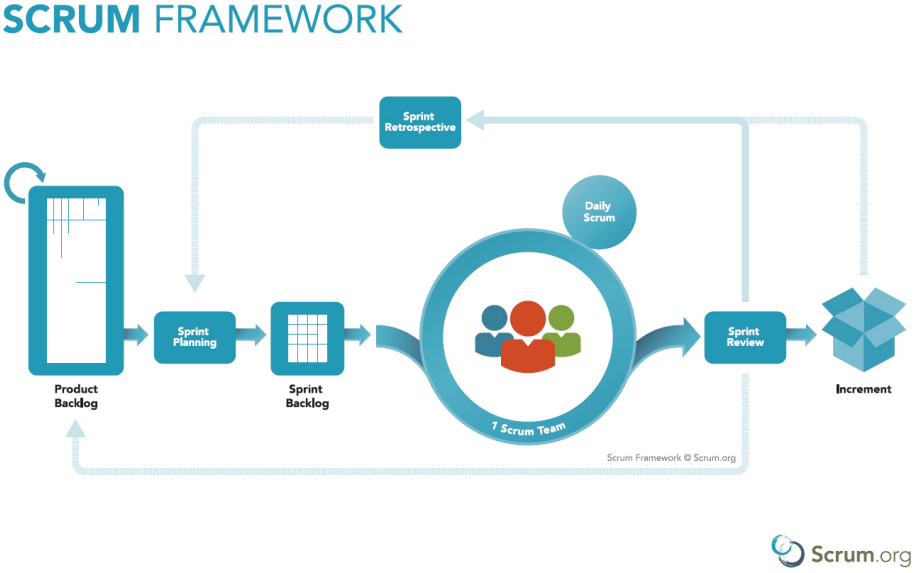

Figure 1: Scrum Overview

0.1.1 Values

- Courage
- Focus
- Commitment
- Respect
- Openness

0.1.2 Events

- Sprint planning meeting
  Review the features for the next Sprint
- Daily scrum
  Daily stand-up meeting for coordination and commitment among peers
- Sprint review
  The team presents what it accomplished during the sprint
- Sprint retrospective
  Team discusses what they'd like to start/stop/continue doing

0.1.3 Artifacts

- Product backlog

  A list of all desired work on the project

- Sprint backlog

  Shows list of tasks and estimates of work remaining (h)

- Sprint burndown chart

  Shows, during a sprint, the total work remaining per day

0.1.4 Roles

- Product Owner
  - Define the features of the product and priorities
  - Decide on release date and content
  - Accept or reject work results
- Scrum Master
  - Enact Scrum values and Practices
  - Remove impediments and external interferences
  - Ensure that the team is fully functional and productive
- Development Team
  - Does the work
  - Self-organizing
  - Typically 5-9 people, ideally full time and multifunctional

0.1.5 Agile Estimation

User story Describes something of value to the user or the system
Example
As a student, **I want to** indicate preferences for colleagues to share the same scholar timetable, **so that** I can be more productive in group works.

Story points Relative measure for expressing the "size" of a user story, Influenced by difficulty, risk, complexity, etc. Typically exponential.

Team velocity The number of story points implemented per Sprint

0.2 eXtreme Programming (XP)

Developed by Kent Beck.

0.2.1 Core Values

- Communication
- Simplicity
- Feedback
- Courage

0.2.2 Practices

- The Planning Game
  1. The customer comes up with a list of desired features, that are aggregated as user stories (similarly to Scrum).
  2. The developers sort them using story points, so as to know which are easier/harder to implement.
  3. Using this information and project velocity (total story points done per iteration), the customer prioritizes which features to implement.
- Small Releases
  - Start with the smallest useful feature set
  - Release early and often, adding a few features each time
  - Releases can be date driven or user story driven
- System Metaphor

  The system metaphor is a story that everyone - customers, programmers, and managers - can tell about how the system works.
- Simple Design

  Use the simplest possible design that gets the job done, so that there are obviously no deficiences
- Test-driven Development

  Write tests *before* adding a feature, or before fixing a bug. Use unit and acceptance tests.
- Refactoring

  Improve the structure of the code without changing externally visible behavior (e.g removing duplicate code)

  Refactoring is heavily related to automated tests and simple design.
- Pair Programming

  Process:

  - Two programmers work together at one machine
  - Driver enters code, while navigator critiques it
  - Periodically switch roles and pairs
  - Requires proximity in lab or work environment

  Advantages:

  - Serves as an informal review process
  - Helps developing collective ownership and spread knowledge
  - Improves quality, whilst maintaining (or improving) productivity

- Collectice Code Ownership

  Any developer can work on any part of the code base at any time

- Continuous Integration

  All changes are integrated into the code base at least daily

- Sustainable Pace

  "Fresh and eager every morning, and tired and satisfied every night"

- On-Site Customer

  Development team has continuous access to a real live customer, that is, someone who will actually be using the system, or a proxy (in Scrum: product owner)

- Coding Standards

  Everyone codes to the same standards