

Question One 168813

- a) The production process is highly automated \Rightarrow if a job relies heavily on machinery rather than manual labor, machine hours provide a ~~per~~ more accurate measure of overhead consumption.
- \rightarrow Overhead costs are closely tied to machine usage. Costs like depreciation, maintenance, power and equipment relate expenses are better allocated based on machine runtime.
- \rightarrow Labor input is minimal compared to machine operations. In capital-intensive industries, direct labor may be insignificant making machine hours a more relevant cost driver.

Example:

Manufacturing car parts using CNC machines: Since CNC machinery is automated and requires minimal direct labor, overhead costs should be allocated based on machine hours rather than labor hours.

- i) The production process is labour intensive \Rightarrow If a job requires significant manual work rather than machine automation, labor hours better reflect overhead consumption.
- \rightarrow Overhead costs are closely tied to labor activities. Costs such as employee benefits and training are more accurately distributed on labour input.
- \rightarrow Labor is the primary cost driver \Rightarrow where human skill and effort determine production speed and efficiency, therefore labour hours provide a fairer allocation method than machine hours.

Example:

Custom furniture making: Since crafting furniture involves skilled carpentry, sanding and finishing by hand, overhead costs should be allocated based on direct labor hours rather than machine runtime.

b) Selling price per unit = $3238200 / 25200 = 128.50$

Variable cost per unit = $266450 / 25200 = 10.51$

~~145200 / 25200 = 5.76~~

~~125980 / 25200 = 5.00~~

~~128600 / 25200 = 5.11~~

~~170500 / 25200 = 6.77~~

Total = $10.51 + 5.76 + 5.00 + 5.11 + 6.77 = 33.21$

Contribution margin = $P - V = 128.50 - 33.21 = 95.29$

Fixed costs = $255000 + 155448 + 350800 = 761248$

Break-even Point (Units)

$BE = \frac{\text{Total Fixed Costs}}{\text{Contribution Margin per Unit}} = \frac{761248}{95.29} = 7988$

~~Contribution Margin per Unit~~ 95.29 units

Break-even Revenue

Revenue = Units \times Selling Price = 7988×128.50

~~= 1026458~~

ii) Target units = Total Fixed Costs + Target Profit

Contribution Margin per Unit

$761248 + 1500900 = 23746$ units

95.29

168813
 iii New Fixed Production overhead = $255000 \times 1.18 = 300900$
 New Total Fixed Costs = $300900 + 155448 + 350800$
 807148

Variable Production overhead (-35%)

Original per unit = 5.11

Reduction = $5.11 \times 0.35 = 1.79$

New variable production Overhead per unit = $5.11 - 1.79$
 = 3.32

Revised Variable cost per unit

$10.57 + 5.16 + 5.60 + 3.32 + 6.17 = 31.42$

Revised contribution margin per unit

$128.50 - 31.42 = 97.08$

New break even point = $\frac{807148}{97.08} = 8314$ units

New break even revenue = $8314 \times 128.50 = 1068349$

Date	Transaction	Units	Unit cost	Total cost	Inventory Balance
1/1/2025	Opening Stock	650	9.55		
2/1/2025	Received	1000	12.15		
10/1/2025	Issued (-800)	-800	9.55		
16/1/2025	Received	1200	16.55		
17/1/2025	Issued (-1550)	-1550			
23/1/2025	Received	1600			
28/1/2025	Issued (-1500)	-1500			

Date	Receipt Details	Issue			Balance		
		Quantity	Price per Unit	Total cost	Quantity	Price per Unit	Total cost
1/01/2025	Opening Stock				650	9.55	6207.5
01/01/2025	Purchase	1000	12.15	12150	650 old	9.55	6207.5
10/01/2025	Issued (800)				1000 new	12.15	12150
16/01/2025	Purchase	1200	16.55	19860	850	12.15	10327.5
17/01/2025	Issued - 1500				850 (old) 1800 (new)	16.55	10327.5 19860
23/01/2025	Purchase	1600	30.55	48800	500	16.55	8275
26/01/2025	Issued 1500				1500 (old) 1600 (new)	30.55	48880
		500	16.55	8275	600	30.55	18330
		1000	30.55	30550			

$$(1600 \times 30.55) + (600 \times 30.55) = 67210 \text{ £}$$

11) Under FIFO the earliest (cheapest) materials are used first for issues thus the closing stock is higher in value.

Question two

$$\text{Direct costs} = \text{Food} = 430 \times 650 = 279500$$

$$430 \times 85 = 36550$$

$$430 \times 65 = 27950$$

$$430 \times 180 = \underline{77400}$$

$$279500 + 36550 + 27950 + 77400 = 421400$$

$$\text{Cato} = 45000$$

$$\text{Decor} = 12500$$

$$\text{Staff} = 15 \times 2 \times 1500 = 45000$$

$$\text{Entertainment} = 30000$$

168813

$$\text{Overhead costs} = 12900000 / 15800 = 686.17$$

$$120 \times 686.17 = 82340$$

$$\text{Research} = 25000$$

$$\text{Sales} = 12880$$

$$\text{Total} = 421400 + 45000 + 12500 + 45000 + 30000 = 553900$$

$$\text{Overhead} = 82340 + 25000 + 12880 = 120220$$

$$\text{Total cost} = 553900 + 120220 = 674120/-$$

$$\text{Quotation 35\% of total cost} = 674120 \times 0.35 = 235942$$

$$\text{Quotation price} = 674120 + 235942 = 910062$$

Direct costs	Amount	Overhead costs	Amount
Food & Beverage	421400	Factory Overhead Allocation	82340
Wedding cake	45000	Research & Development	25000
Decor setup	12500	Sales & Marketing	12880
Temp staff	45000		
Entertainment	30000		
	553900		674120

$$\text{Total cost} = 674120/-$$

$$\text{Profit (35\%)} = 235942/-$$

$$\text{Quotation} = 910062/-$$