# What Do Employees Know? Evidence from a Social Media Platform

Kelly Huang, Meng Li, Stanimir Markov The Accounting Review (2020) 95 (2): 199–226

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# Comparison

- Green et al. 2019
  - Outlook & Rating
  - ROA & return
- Chen et al. 2020
  - Outlook & Rating
  - Cross-section & Index

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# Introduction – Backgrounds

- The significance of social media in capital markets.
  - Seeking Alpha and Estimize (Chen et al. 2014; Jame et al. 2016)
- Employee disclosures could be a source of information
- Glassdoor.com

- whether rank-and file employees are, on average, informed about overall firm performance
  - Hales, Moon, and Swenson (2018) and Green et al. (2019) analyze data from Glassdoor.com and find that employee disclosures are useful in predicting operating and stock performance

## Introduction – Motivation

- Strengthen the case that employee disclosures have predictability;
- Investigate the nature of the information possessed by employees.

## Introduction – Research Problem

- Whether employees' outlook has predictability about firm performance?
  - Yes
- Whether the amount of information embedded in employee outlook varies systematically across employees?
  - Full-time employees, employees with longer tenure, and employees with higher education
- Which kind of information are more sensitive?
   Good or bad news?
  - Bad news

## Research Design – Data

- 2012.5 ~ 2016.12
- Compustat
- Glassdoor.com
  - Exclude former employees who departed more than 2 years age
  - Drop firms with fewer than 3 reviews or with insufficient Compustat control variables or missing stock returns
- 572,262 individual employee predictions
  - Get better/stay the same/get worse: +1, 0 and -1
- 2,270 unique companies
  - 61% of the market capitalization

# Research Design

• H1: Employee outlook is informative about firm future performance.

 $AvgROA_{i,t+1,t+2} = \beta_0 + \beta_1Outlook_{i,t} + \beta_2Controls_{i,t} + \sum Industry FE + \sum Time FE + \varepsilon_{i,t+1,t+2}$ 

 H2: aggregates a larger, more diverse, and more knowledgeable opinion base, the more informative

include an interaction term between *Outlook* and *NumReviewer*, *HI\_ReviewerState*, *HI\_ReviewerJob*, and *EmpStockOption*, separately

 H3: Full-time, longer tenure, higher education, management positions, and located in headquarter states employees are more informative

- H4: Employee outlook provided by employees from a specific functional area is more informative about the component of firm performance closely related to that function.
- H5: Employee outlook is more informative about future bad news than good news.

→ whether and to what extent investors use this information?

#### RETURN PREDICTION ANALYSES

$$CAR_{i,t+1,t+2} = \beta_0 + \beta_1 Outlook_{i,t} + \beta_2 Controls_{i,t} + \sum Industry FE + \sum Time FE + \varepsilon_{i,,t+1,t+2}$$

CAR is the average of three-day buy-and-hold market-adjusted stock returns surrounding the announcement of earnings for quarters t+1 and t+2

 We construct spread portfolios that buy stocks in the top decile of outlook and sell stocks in the bottom decile

Table 3: predicting future operating performance

Dependent Variable: AvgROA <sub>(t+1, t+2)</sub>			
	(1)	(2)	(3)
Outlook	0.0028***	0.0033***	0.0040***
	(5.93)	(4.94)	(3.48)
AFNews	0.2497***	0.2873***	0.3895***
Analyst forecast news	(8.11)	(6.98)	(3.36)
MFNews	0.1708***	0.1619***	0.092**
Management forecast news	(5.35)	(3.66)	(2.47)
<i>InsiderNetBuy</i>	0.0001***	0.0001	0.0002*
Net insider purchases	(3.17)	(1.51)	(1.77)

• H1: Outlook has significant incremental predictive value relative to other major information sources

Table 4: Predicting Future Operating Performance: Wisdom of Crowds Analysis

					v
			Dependent Varia	ble: AvgROA(t+1, t	(+2)
		(1)	(2)	(3)	(4)
	Outlook	0.0011	0.0038***	0.0035***	0.0027**
		(1.12)	(3.15)	(2.69)	(2.04)
	NumReviewer	0.0004			
		(0.58)			
	Outlook * NumReviewer	0.0025**			
		(2.01)			
	HI_ReviewerState		-0.0006		
Herfindahl index	of reviewer job locations		(0.90)		
	Outlook * HI ReviewerState		-0.0029**		
job titles	_		(2.28)		
	HI ReviewerJob			0.0001	
	_			(0.19)	
	Outlook * HI ReviewerJob			-0.0021*	
	_			(1.67)	
	EmpStockOption				-0.0023***
the number of em	ployee stock options				(2.96)
	Outlook * EmpStockOption				0.0031**
					(2.11)

Each variable is converted to quintile ranks and transformed into values of 0, 0.25, 0.5, 0.75, and 1

 H2: the information content of Outlook increases with the size and diversity of the reviewer base and with employees' knowledge of firm performance.

Table 5: Predicting Future Operating Performance: Reviewer Attribute Analysis

1 miles 20, 110Pt 62001011 11111			Dependent Varia	able: AvaROA	•	
	(1)	(2)	(3)	(4)	(5)	(6)
Outlook	0.0029***	0.0027***	0.0037***	0.0039***	0.0030***	0.0024
	(2.89)	(3.81)	(4.70)	(5.48)	(4.11)	(1.25)
Outlook_Fulltime	0.0019***	,	, ,	,	, ,	, ,
_	(2.67)					
Outlook_LongTenure three or more years	of firm experience	<b>0.0010</b> ** (2.38)				
Outlook_HighEducation a master's or doctor	al degree	(2.30)	<b>0.0006*</b> (1.85)			
Outlook_Manager				0.0001		
				(0.34)		
Outlook_Headquarter					0.0005	
					(1.46)	
Outlook_Factor principal componen	t analysis					0.0006**
Controls	Yes	Yes	Yes	Yes	Yes	(2.04) Yes
Industry/Time FE	Yes	Yes	Yes	Yes	Yes	Yes
Observations	12,573	18,049	10,331	15,120	13,912	5,450
Adjusted R <sup>2</sup>	0.435	0.460	0.478	0.456	0.456	0.464

• H3: The information content of employee outlook varies systematically in relation to employee attributes.

Sales-sales growth
Production-cost of goods sold
R&D- R&D expenditure
Supply chain- inventory turnover

Table 6: Job Function Analysis across Different Aspects of Operating Performance

-	Dependent Variable:			
	AvgSG	AvgCOGS	AvgR&D	AvgInvTurn
	(1)	(2)	(3)	(4)
Outlook	0.0650***	-0.0613***	0.0268***	0.1518
	(14.38)	(4.52)	(5.09)	(1.04)
Outlook_Sale	0.0027*			
_	(1.65)			
Outlook Production		-0.0119***		
_		(3.46)		
Outlook_R&D			0.0028**	
_			(2.01)	
Outlook Supchain				0.0806**
				(2.01)
Controls	Yes	Yes	Yes	Yes
Industry/Time FE	Yes	Yes	Yes	Yes
Observations	10,653	4,481	8,909	2,668
Adjusted R <sup>2</sup>	0.281	0.568	0.482	0.867

Table 7: Predicting Future Operating Performance: Sample Split on Outlook

	Dependent Variable: AvgROA (t+1, t+2)			
	Positive (1)	Non-Positive (2)	Above Median (3)	At or Below Median (4)
Outlook	0.0017**	0.0044***	0.0014	0.0048***
	(2.29)	(3.84)	(1.48)	(5.27)
Dif. in  coeff.	Outlook (2)-(1)	0.0027**	Outlook (4)-	(3) 0.0034***

		Dependent Variable:			
	$CR_Up$	CR_Down	<i>DIV_Incr</i> (3)	<i>DIV_Decr</i> (4)	
Outlook	0.0671	-0.4074***	0.1086**	-0.3029***	
	(1.09)	(6.50)	(2.31)	(3.77)	

Outlook is a strong predictor of extreme bad events

Table 9: Predicting Future Stock Returns: Earnings Announcement Analysis

	Dependent Variable: AvgCAR <sub>(-1,1)</sub>			
	Full Sample (1)	Low Analyst Coverage (2)	Small Market Cap (3)	
Outlook	0.0009	0.0058***	0.0045**	
	(0.84)	(3.54)	(2.49)	

 Outlook predicts earnings announcement returns only in the subsamples of small stocks and stocks with low analyst coverage;

#### Predicting Future Stock Returns: Hedge Portfolio Analysis

Panel A: Alphas from Fama-French Four Factor Model

•	Full Sample	Low Analyst Coverage	Small Market Cap
	(1)	(2)	(3)
Equal-weighted	0.0035*	0.0058**	0.0073***
	(1.82)	(2.09)	(3.17)
ReviewFrequency-weighted	0.0032	0.0087*	0.0078*
	(1.38)	(1.69)	(1.75)

**Panel B: Coefficients from Fama-MacBeth Regressions** 

		Dependent Variable: AbnRET			
	Full Sample	Full Sample Low Analyst Coverage			
	(1)	(2)	(3)		
Outlook	0.0028	0.0155**	0.0208**		
	(0.56)	(2.06)	(2.26)		
ROA	0.0021	0.0179	0.0021		
	(0.2)	(1.6)	(0.13)		
LogSalo	0.0042	-0.0052	0.0139		

## Conclusion

- Average employee outlook is incrementally informative in predicting future operating performance and stock return
- Its information content is greater when aggregated from a larger, more diverse, more knowledgeable employee base, consistent with the wisdom of crowds phenomenon
- Average outlook predicts bad news events more strongly than good news events