

## **Olawale Salabiu**

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Irish

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### **Experience Summary**

- Olawale is a seasoned solutionist with over a decade of client-focused experience, and a proven record of success in Program Management, Change Management, Software Development, IT Infrastructure Deployment, and Business Solutions Development.
- An analytical thinker with the ability to provide keen leadership, motivate people at all levels, and effect positive organisational changes.
- A Project Management Professional (PMP) and a certified Change Manager by PROSCI.
- A Master's Degree holder in IT Management and a problem solver who play key roles on programs. He possesses expertise in team working skills within a variety of business sectors; once led an ICT-enabled solution effort aimed at drastically changing healthcare delivery in Ireland in the HSE.
- Olawale worked with a leading Development Bank as an onsite regional lead for a business/change strategy development (Consulting) effort. He also worked as a contractor with several telecommunication companies on Infrastructure and change Development Projects.
- Worked as an IT Project Manager with IT Alliance group and Auxilion delivering IT infrastructure / IT Business projects across Ireland, Northern Ireland and the United Kingdom.
- Currently works as an IT / Business Project Manager with the Bank of Ireland.

### **Education**

- MSc in IT Management – IT Carlow, Ireland – 2014-2015
- BSc Electronics and Computer Engineering – Lagos State University -2006-2010
- National Diploma – Electrical and Electronics Engineering - MAPOLY – 2002-2004

### **Certification Programs**

- Scrum Master Certified (2018)
- PMP -2011- Project Management Institute- PMP No: 1417503
- Change Management Professional – 2013 -PROSCI
- MS Project 2016 (2017)

### **Achievements**

- Successfully developed business case for an Online Delivery Tool-kit which would introduce an innovative care delivery pathway that bridges the gap between patient and care giver.
- Successfully co-authored business case for an electronic patient portal (EPR) and Data Analytics for the National Haemophilia System in order to effectively change the whole care process into a paperless process which in return would create savings.
- Implemented project recovery of an ERP project which had incurred schedule delays and cost overruns. Re-analyzed the market and available project data, rewrote statement of work, negotiated changes with client and re-base-lined schedule. Secured \$5M swing in project outcome. Turned imminent failure into business reference project.
- Launched Enterprise Program and Project Management Offices and Centralized scheduling and planning. Reduced Schedule overrun by 20% and increases rate of project success by 25%.
- Developed Strategic innovative project/change management solution for a multilateral financial solution through Client site visits, in-depth requirement engineering, intelligence gathering and business reports analysis. Increased business by 20%.

## **Technical & Management Skills**

- IT / Business project management, project delivery & support
- Business analysis
- Programme management
- Change management (PRSOCl)
- Risk management (analysis & mitigation)
- Business Process Improvement
- Stakeholder Management
- Business Solution Development
- Project Financial Analysis and Management
- MS Project
- Risk Management
- Project Budget Management

## **Work Experience**

### **Bank of Ireland - October 2018 – Present**

**Role: IT / Business Project Manager**

**Duration: From October 2018 to date.**

#### **Key contributions:**

- Programme governance structure and effective communication processes
- Programme management framework, reporting, control and escalation mechanisms
- Programme management approach alignment with the approved Bank standard methodology
- RAID log Management
- Programme budget /financial management
- Programme scope management
- Resource Management
- Programme change management
- Programme team management
- Knowledge and skills transfer within the programme
- Vendor management

#### **Projects managed:**

- Managed an NDA (Non-Disclosure) programme for the Bank's group HR.
- Successfully delivered the bank's new lean project delivery methodology as part of the Bank's transformation programme.

### **IT Alliance Group / Auxilion - May 2016 – September 2018**

**Role: IT Project Manager**

#### **Key contributions:**

- Requirement Gathering and Change Management.
- Business Case Development
- Technical Design Workshop Facilitation
- Project Plan Development
- Technical Resource Assignment and Management
- Stakeholder Management
- Successful project delivery & Monitoring overall performance of project
- Project reporting and facilitating project delivery meetings.
- Offshore & Onsite Team Management
- SLA Management
- Project Budget Management

#### **Projects managed:**

- HSE (National Integrated Care Pathway Business Case Development).
- Dell UK (Windows 2016 Server Deployment and Configuration, RDS, ADFS, SCCM Deployment, CRM deployment)
- Applegreen (O365 Mail Migrations, SCCM Deployment, CRM Deployment)
- HPe (Commvault Deployment)
- BT Ireland (BCP-RDS Server Deployment)

- Service Operation Centre (SOC) Transformation

**Other BAU activities management:**

- Project Team handling
- Projects and change/work requests, Risk Management & Change Management,
- Applications, security & database patching
- Stakeholder management (Management, IT, Business, Operations, IT Security & Third Party Vendors)
- Setting customer and vendor expectations & management
- Developed executive project reports for the senior management team
- Document Management
- Created and maintained project RAID logs

***May 2014 – May 2016 – Did a MSc in IT Management and took some time off.***

**Afrissance - February 2011 – May 2014**

**Role: Project and Change Management Consultant**

**Project III**

**Client: African Development Bank (AfDB),**

**Location –Tunisia and Ivory Coast**

**Duration: From April 2013 to May 2014**

**Role: Project / Change Management Consultant**

**Key contributions:**

- Successful Town-hall facilitation and Coordination for over 3000 staff
- Change Management Strategy development
- Staff Onboarding strategy development
- Steering Committee Meeting Facilitation
- Program Plan development

**Project II**

**Role: IT Infrastructure Consultant – Federal Inland Revenue Service**

**Duration: From February 2012 to March 2013**

**Key contributions:**

- Managed ERP implementation program from initiation to deployment.
- Coordinate requirement gathering by working with multiple cross functional teams
- Planned the program transition exercise
- Facilitated training for the end user on the functionalities.
- Managed multiple relevant teams across the organisation
- Coordinated change management exercise,

**Project I**

**Duration: From February 2011 to January 2012**

**Role: Project Management Consultant Client: Multiple**

**Key contributions:**

- Project management strategy development
- Facilitated project management training
- Managed multiple projects for clients carrying our major PM responsibilities like (Developing project plan, managing stake holders, managing RAID log, creating reports etc)
- Applied PMBOK methodological approach.

**AI-Banuuf Investcom Limited - February 2006 to January 2011**

**Role: PMO Lead**

**Duration: January 2009 - January 2011**

**Organization: Internal**

**Key contributions:**

- Standardization of process and procedures
- Established standardised PMO office for project governance purpose
- Recommended and facilitated trainings for resources
- Proffer technical and strategic input towards sourcing and selection of resources

**Project II****Client: Globacom Telecommunications****Role: Project Manager****Duration: March 2007 – December 2008****Key contributions:**

- Project Management artefacts development (Project plan, Risk log, reports creation)
- Facilitated project weekly meetings.
- Managed vendor engagement
- Managed contracts relevant to assigned projects.

**Project I****Client: Globacom Telecommunications****Role: Business Analyst****Duration: February 2006 – February 2007****Key contributions:**

- Requirements Management
- Created user stories
- Business process improvements
- Ensured Kaizen