

Question 1

(a)

Import log-flat.xes to ProM. Click the eye symbol to view resource.



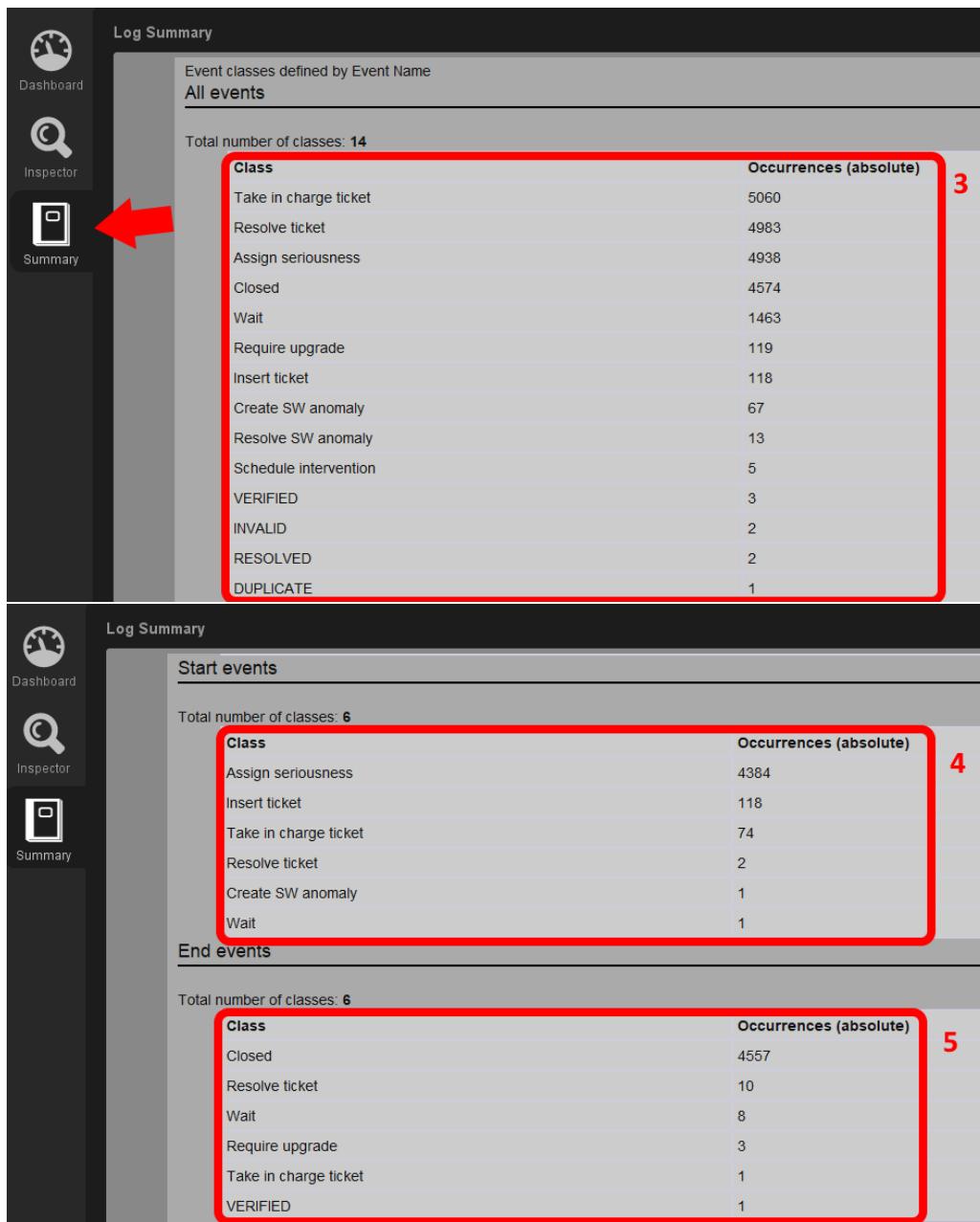
This results in the following view:



From it we can read

- the time period (1) covered by the event log, which is from 13.01.2010 to 03.01.2014
- the number of cases, events and activities of the log (2), being 4580, 21348 and 14 respectively (note that activities appear in ProM as event classes)

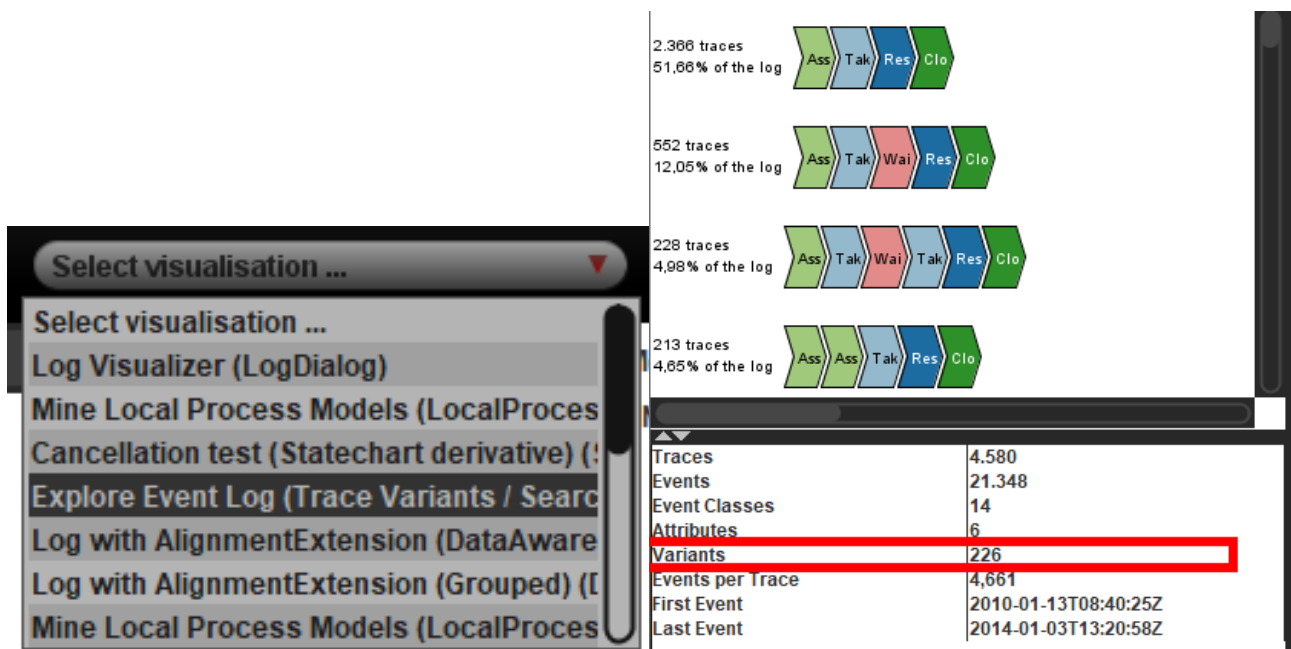
To gain more information on the activities we click the summary tab in the left which results in the following view:



From (3) we get a table of occurrence frequencies for each activity. From (4) we get a table of occurrence frequencies for each start activity. From (5) we get a table of occurrence frequencies for each end activity.

To determine the number of unique trace variants we click on 'Select visualization' and select 'Explore Event Log'

Under this view all trace variants are listed and some further information is given. From this we learn that there are 226 unique variants in the event log.

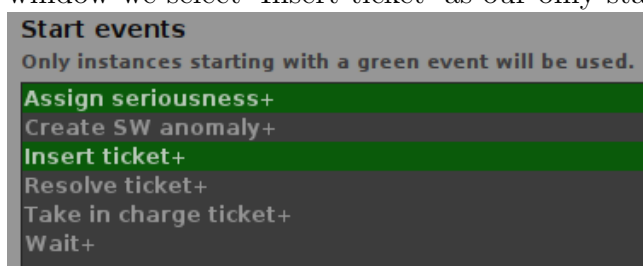


To-do: Discussion

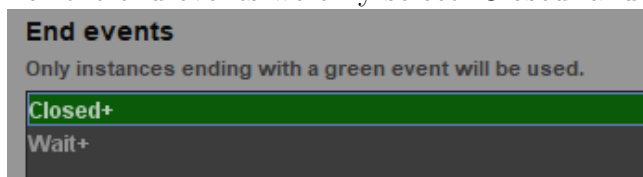
98% of tickets taken in charge are resolved ($\frac{4983}{5060}$) The variants seem to be quite diverse (1:20 ratio of cases to variants, although distributed very unevenly)

(b)

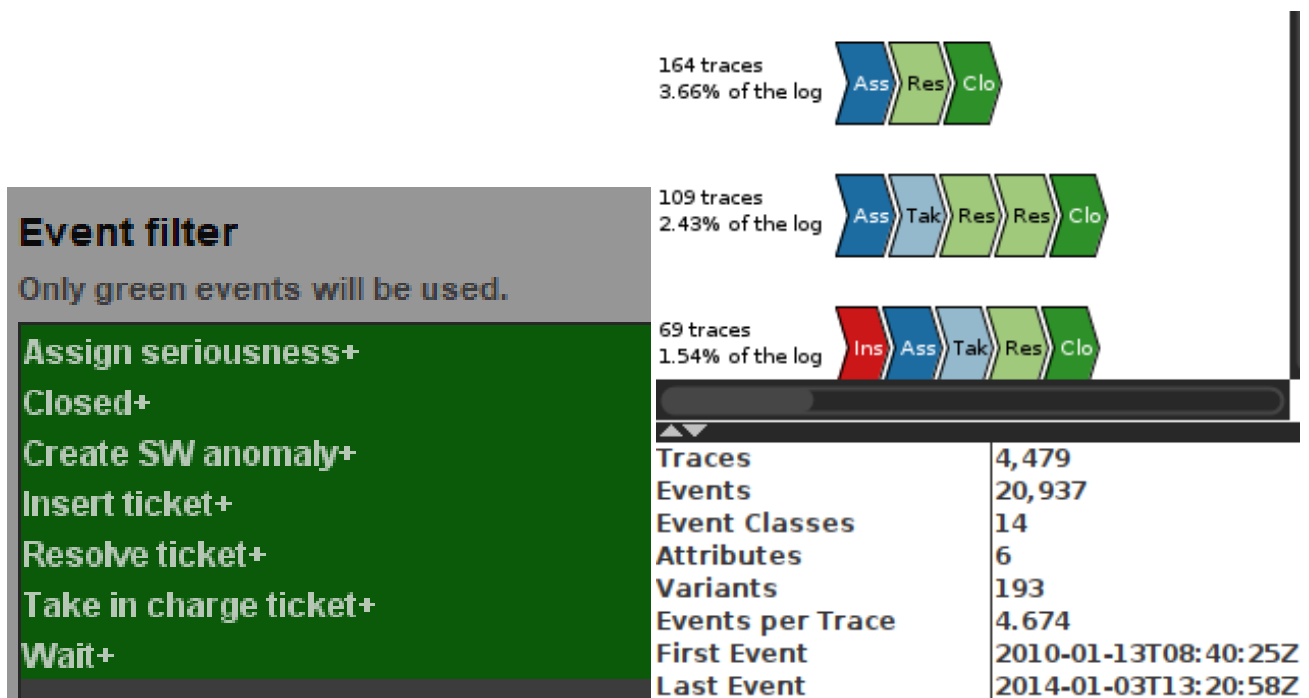
From the introduction we learned that every trace has to start with 'Insert ticket' or 'Assign seriousness' and ends with 'Closed'. Therefore every trace that does not begin/end with these events must have started/ended outside of our observed time period, making it incomplete. To filter out incomplete traces we go on the 'Actions' tab, select 'Filter Log using Simple Heuristics' and press 'Start'. In the first dialogue we just click 'Next'. In the next dialogue window we select 'Insert ticket' as our only start event and click 'Next'.



For the end events we only select 'Closed' and click 'Next'.



Since we do not want to filter out any other events we select 100% of events in Event Filter and click 'Finish'. We now get the following log:



(c)

1. As in (a) we inspect the overview of *log-complete* to find 114 cases, 655 events and 7 activities. Also just like in (a) we select the visualization 'Explore Event Log' to find out there are 20 unique trace variants.



2. Just like in (a) we look at 'Summary' to find a table of activities along with their frequency of occurrence:



3.

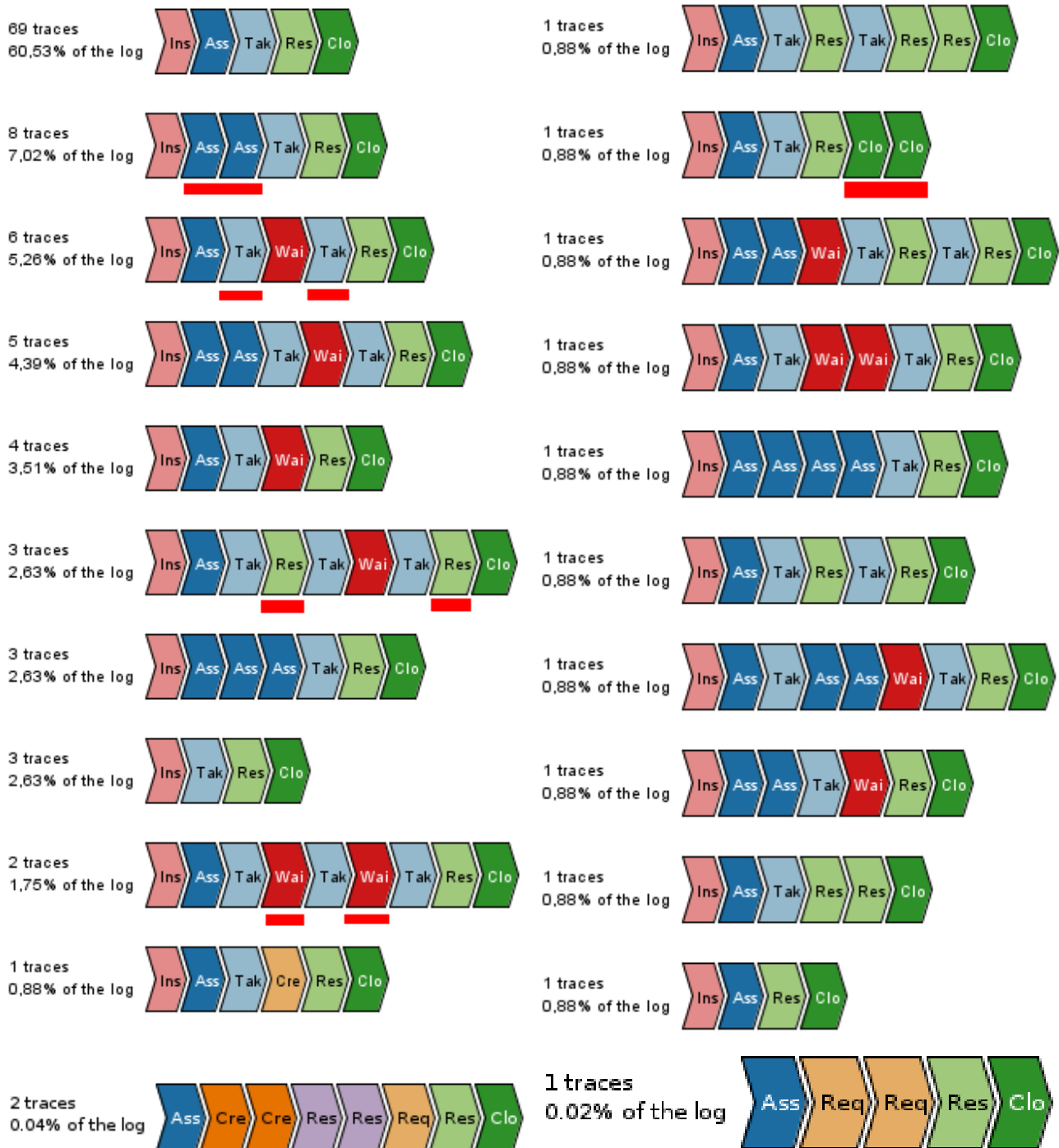
4.

5. To find out which activities appear more than once in at least one trace we again take a look at the 'Explore Event Log' visualization:

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Business Process Intelligence

June 29, 2022



The tasks that appear more than once (as marked in the visualization) are

- Ass: Assign seriousness
- Tak: Take in charge ticket
- Res: Resolve ticket
- Wai: Wait
- Clo: Closed
- Cre: Create SW Anomaly
- Req: Require Update

(d)

1. We choose Pie Charts for these visualization. For *Ticket type* distribution we choose **TICKET TYPE** as dimension:

```
"case_table_csv"."TICKET TYPE"
```

and **COUNT(TICKET TYPE)** as KPI:

```
COUNT("case_table_csv"."TICKET TYPE")
```

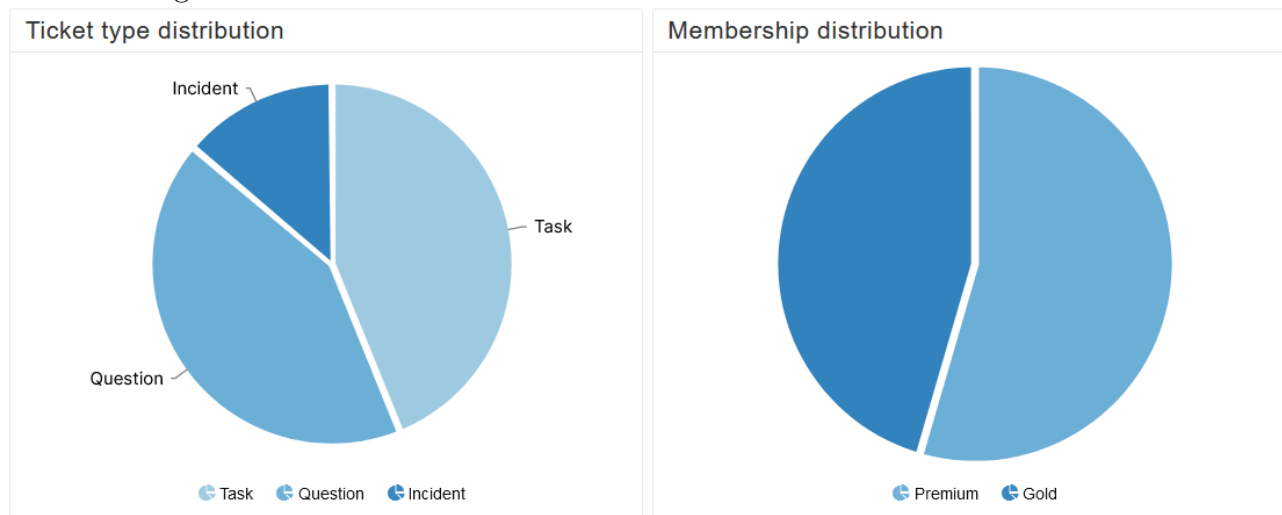
For *Membership* distribution we choose **MEMBERSHIP** as dimension:

```
"case_table_csv"."MEMBERSHIP"
```

and **COUNT(MEMBERSHIP)** as KPI:

```
COUNT("case_table_csv"."MEMBERSHIP")
```

The resulting distribution visualization can be seen below.



2. We obtained the column chart titled 'Total workload per ressource' by using

```
"event_table_csv"."RESOURCE"
```

as dimension and

```
COUNT("event_table_csv"."ACTIVITY")
```

as KPI. The x-Axis shows the resources 1-8 in ascending order, the y-Axis shows the summed number of activities handled by the given resource.

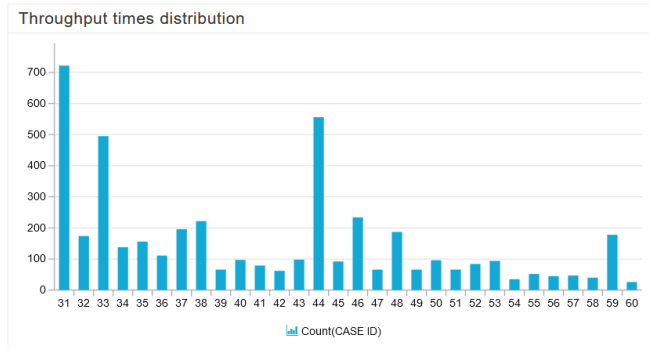
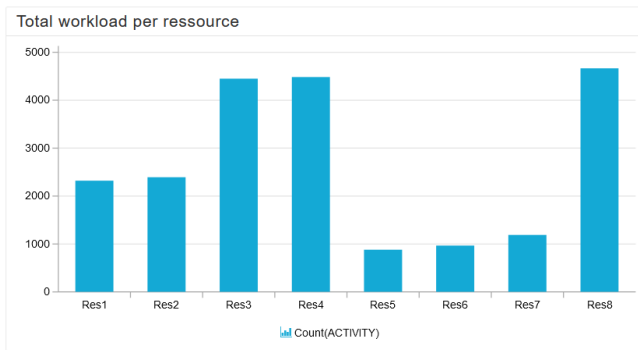
3. We created the column chart named 'Throughput times distribution' by selecting the total throughput time in days as our dimension:

```
CALC_THROUGHPUT(ALL_OCCURRENCE['Process Start'] TO ALL_OCCURRENCE['Process End'], REMAP_
```

and selecting

```
COUNT("case_table_csv"."CASE ID")
```

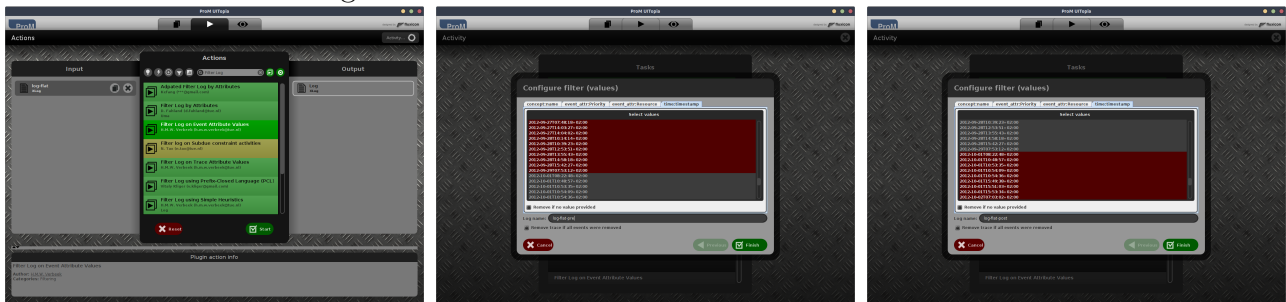
as our KPI. The x-Axis shows the throughput time in days and the y-Axis shows the number of cases with a given throughput time.



Question 2

(a)

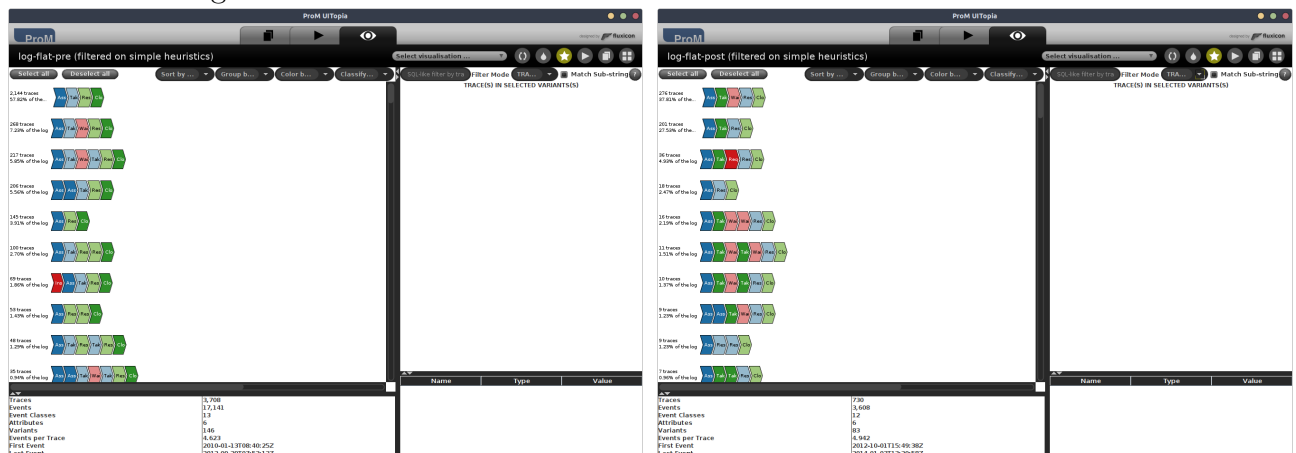
We can split the event log into two event logs using the plugin 'Filter Log on Event Attribute Values' with the following selections:



Afterwards, we can apply our filtering to only allow valid traces, as seen before.

For the event log pre 01.10.2012 we get 13 unique activities across 3708 cases, as a whole consisting of 6 variants.

For the event log post (including) 01.10.2012 we get 12 unique activities across 730 cases, as a whole consisting of 6 variants.



(a)

(b)

(c)

(d)

Question 3

Question 4

(a)

We created the following OLAP Table:

CASE ID	TICKET TYPE	PRIORITY	RESOURCE OF STARTING ACTI...	NUMBER OF ACTIVE CASES AT ...	Decision
Case 1	Question	Normal	Res4	18	False/No-Wait
Case 10	Task	Normal	Res4	18	False/No-Wait
Case 100	Task	Normal	Res3	18	False/No-Wait
Case 1000	Incident	Urgent	Res8	18	False/No-Wait
Case 1001	Task	Normal	Res4	18	False/No-Wait
Case 1002	Task	High	Res3	18	False/No-Wait
Case 1003	Task	Normal	Res4	18	False/No-Wait
Case 1004	Incident	Normal	Res4	18	False/No-Wait
Case 1005	Task	Normal	Res3	18	False/No-Wait
Case 1006	Question	High	Res4	18	False/No-Wait
Case 1007	Task	Normal	Res3	18	False/No-Wait
Case 1008	Task	High	Res8	18	False/No-Wait
Case 1009	Task	High	Res8	18	True/Wait
Case 101	Question	Normal	Res3	18	False/No-Wait
Case 1010	Task	Normal	Res4	18	False/No-Wait
Case 1011	Question	Normal	Res8	18	False/No-Wait
Case 1012	Incident	Normal	Res8	18	False/No-Wait
Case 1013	Question	Normal	Res4	18	False/No-Wait
Case 1014	Task	Normal	Res4	18	True/Wait
Case 1015	Incident	Normal	Res8	18	False/No-Wait
Case 1016	Question	High	Res8	18	False/No-Wait
Case 1017	Task	Normal	Res4	18	True/Wait
Case 1018	Task	Normal	Res4	18	False/No-Wait
Case 1019	Task	Normal	Res8	18	True/Wait
Case 102	Question	Normal	Res3	18	False/No-Wait
Case 1020	Task	Normal	Res4	18	True/Wait
Case 1021	Question	Normal	Res3	18	False/No-Wait
Case 1022	Question	Normal	Res8	18	False/No-Wait
Case 1023	Task	Normal	Res3	18	False/No-Wait
Case 1024	Task	High	Res4	18	False/No-Wait
Case 1025	Task	Normal	Res4	18	True/Wait
Case 1026	Task	Normal	Res8	18	False/No-Wait
Case 1027	Task	Normal	Res3	18	True/Wait
Case 1028	Task	High	Res4	18	False/No-Wait
Case 1029	Question	Normal	Res3	18	False/No-Wait
Case 103	Task	Normal	Res4	18	True/Wait

For this, we used the following PQL Queries in the order of columns in the image left to right:

```
"case_table_csv"."CASE ID"
```

```
"case_table_csv"."TICKET TYPE"
```

```
"event_table_csv"."PRIORITY"
```

```
PU_FIRST ( "case_table_csv", "event_table_csv"."RESOURCE")
```

```

RUNNING_SUM (
  CASE WHEN MATCH_PROCESS_REGEX("event_table_csv"."ACTIVITY", 'Closed'$) = 1 THEN 0
  ELSE 1
  END
)

```

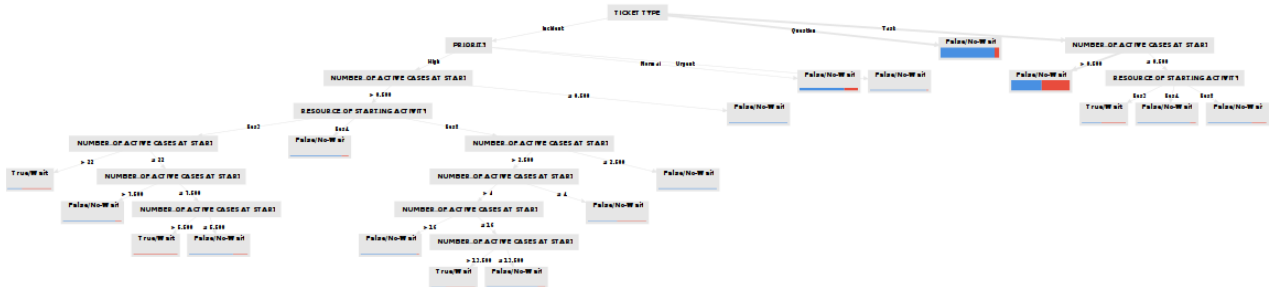
```

CASE WHEN
MATCH_PROCESS_REGEX ( "event_table_csv"."ACTIVITY", 'Wait' ) = 1 THEN 'True/Wait'
ELSE 'False/No-Wait'
END

```

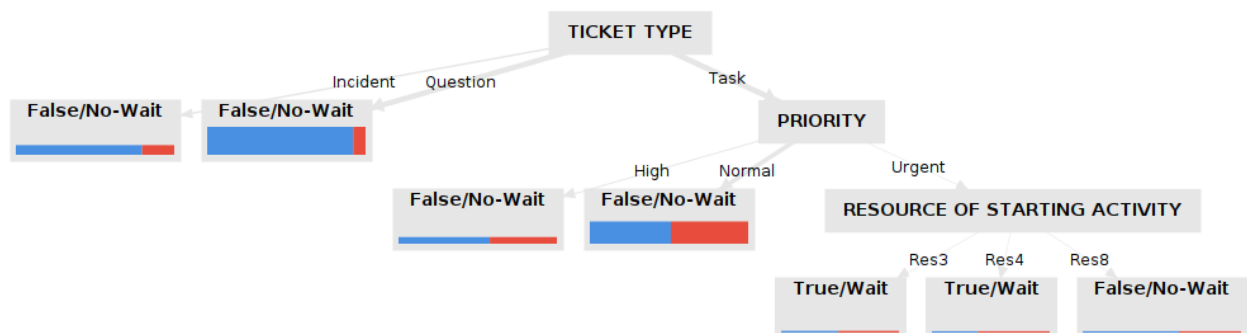
(b)

First, we export the OLAP Table and import it into RapidMiner as described in Instruction 2. After setting the attribute Decision as our label, we had to adjust the minimal gain ratio to 0.006 in order to see more than just one Wait-Leaf. The resulting decision tree is evidently too large to fit into a PDF, thus we have added the description in the Appendix:



We found that some tasks using Resource 3 would wait, even if they were the only task running at creation. From the tree we can also observe that some high priority incidents (using Resource 3 or 8) would have to wait depending on the number of active cases at start, although there does not seem to be any connection to the prior predictor variables.

After removing the attribute 'number of active cases at start' and further lowering the minimal gain ratio to 0.001, we get a much more simplified, but comprehensible Decision Tree:



Here we see that urgent tasks using the starting resource 3 or 4 are quite likely to be set into waiting mode.

Question 5

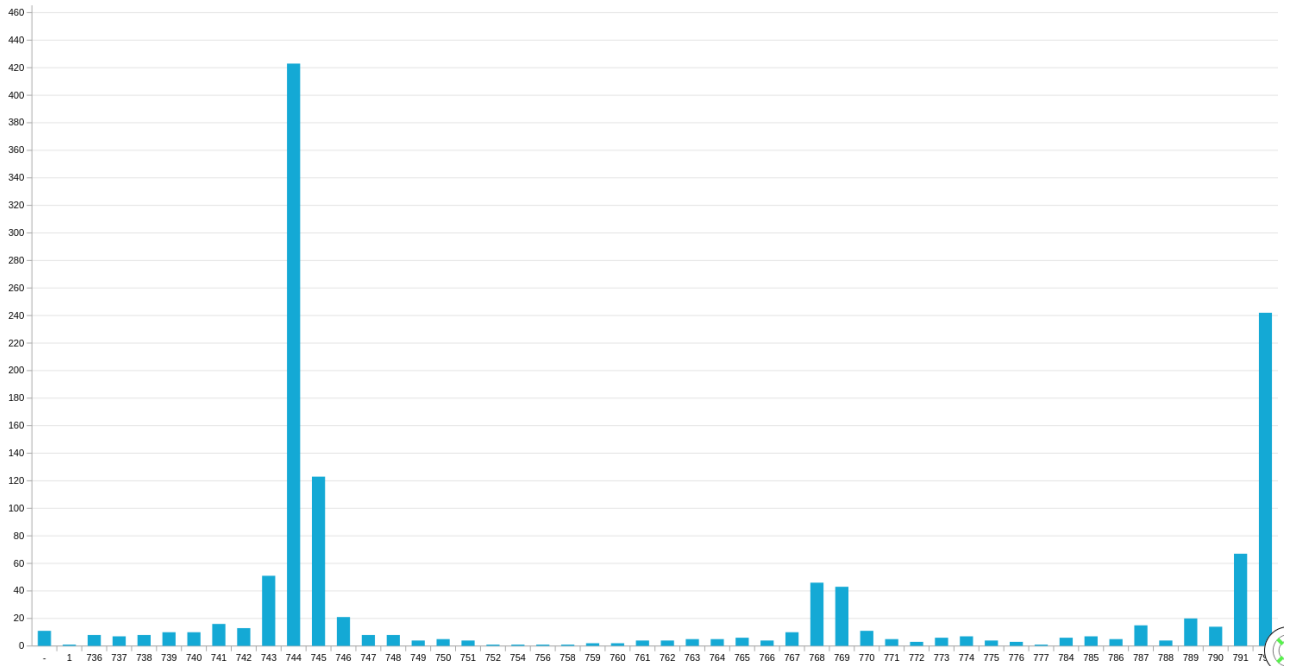
(a)

Similarly to 1d), we created a new column chart. Here, we used the following Dimension:

```
CASE WHEN MATCH_PROCESS_REGEX("event_table_csv"."ACTIVITY", 'Closed'$) = 1
THEN CALC_THROUGHPUT(
CASE_START TO CASE_END,
REMAP_TIMESTAMPS("event_table_csv"."TIMESTAMP", HOURS)
)
ELSE CALC_THROUGHPUT(
CASE_START TO LAST_OCCURRENCE['Resolve ticket'],
REMAP_TIMESTAMPS("event_table_csv"."TIMESTAMP", HOURS)
)
END
```

Using the Case Count as a Dimension, we got the following chart. Note that this is just a tiny

section of the entire chart. There are cases with throughput times up to 1440h:



(b)

We applied the `Quantile` function on the real throughput times (see above) for 0.3 and 0.7, respectively. For the 0.3-quantile we got 795h, for the 0.7-quantile 1079h.

(c)

Approach equivalent to Question 4a). We used the following PQL queries:

```
"case_table_csv"."CASE ID"
```

```
"case_table_csv"."TICKET TYPE"
```

```
"event_table_csv"."PRIORITY"
```

```
CASE
```

```
WHEN (CASE WHEN MATCH_PROCESS_REGEX("event_table_csv"."ACTIVITY", 'Closed'$) = 1
THEN CALC_THROUGHPUT(
CASE_START TO CASE_END,
REMAP_TIMESTAMPS("event_table_csv"."TIMESTAMP", HOURS)
)
ELSE CALC_THROUGHPUT(
CASE_START TO LAST_OCCURRENCE['Resolve ticket'],
REMAP_TIMESTAMPS("event_table_csv"."TIMESTAMP", HOURS)
)
END) < 795 THEN 'Short'
```

```
WHEN (CASE WHEN MATCH_PROCESS_REGEX("event_table_csv"."ACTIVITY", 'Closed'$) = 1
THEN CALC_THROUGHPUT(
CASE_START TO CASE_END,
REMAP_TIMESTAMPS("event_table_csv"."TIMESTAMP", HOURS)
)
END) < 1079 THEN 'Medium'
```

```
ELSE CALC_THROUGHPUT(
CASE_START TO LAST_OCCURRENCE['Resolve ticket'],
REMAP_TIMESTAMPS("event_table_csv"."TIMESTAMP",HOURS)
)
END) < 1079 THEN 'Medium'

ELSE 'Long'

END
```

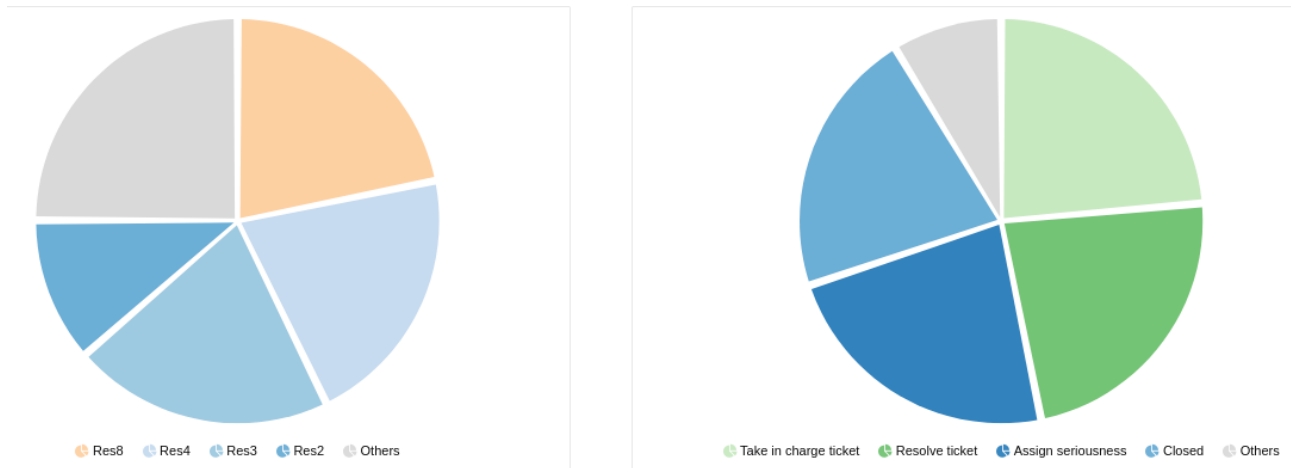
CASE ID	TICKET TYPE	MEMBERSHIP	PRIORITY	Performance class
Case 1	Question	Gold	Normal	Short
Case 10	Task	Premium	Normal	Long
Case 100	Task	Premium	Normal	Long
Case 1000	Incident	Gold	Urgent	Medium
Case 1001	Task	Premium	Normal	Medium
Case 1002	Task	Gold	High	Short
Case 1003	Task	Premium	Normal	Medium
Case 1004	Incident	Premium	Normal	Short
Case 1005	Task	Premium	Normal	Long
Case 1006	Question	Gold	High	Long
Case 1007	Task	Premium	Normal	Long
Case 1008	Task	Gold	High	Medium
Case 1009	Task	Premium	High	Medium
Case 101	Question	Premium	Normal	Long
Case 1010	Task	Premium	Normal	Medium
Case 1011	Question	Gold	Normal	Long
Case 1012	Incident	Premium	Normal	Short
Case 1013	Question	Premium	Normal	Medium
Case 1014	Task	Premium	Normal	Short
Case 1015	Incident	Gold	Normal	Short
Case 1016	Question	Gold	High	Long
Case 1017	Task	Premium	Normal	Medium
Case 1018	Task	Premium	Normal	Long
Case 1019	Task	Premium	Normal	Short
Case 102	Question	Gold	Normal	Long
Case 1020	Task	Premium	Normal	Long
Case 1021	Question	Premium	Normal	Medium
Case 1022	Question	Premium	Normal	Short
Case 1023	Task	Premium	Normal	Short
Case 1024	Task	Gold	High	Medium
Case 1025	Task	Premium	Normal	Long
Case 1026	Task	Premium	Normal	Medium
Case 1027	Task	Premium	Normal	Medium
Case 1028	Task	Gold	High	Short
Case 1029	Question	Gold	Normal	Short
Case 103	Task	Premium	Normal	Medium

(d)

First, we export the OLAP Table and import it into RapidMiner as described in Instruction 2. Even after setting the parameters of the Decision Tree algorithm to extreme values (minimal gain at 1.0E-6), we could not find any clear variable that predicts the outcome of the performance class in any way. Thus, we conclude that the performance class (and thus the real throughput time) has no strong correlation with neither Priority nor Ticket Type. The only thing noticeable was, that close to half the Tasks stemming from Premium Memberships were Medium rated in real throughput time.

Question 6

(a)



For the left Pie Chart we used "event_table_csv"."RESOURCE" as the Dimension and COUNT("event_table_csv"."RESOURCE") as the KPI.

For the right Pie Chart we used "event_table_csv"."ACTIVITY" as the Dimension and COUNT("event_table_csv"."RESOURCE") as the KPI.

(b)

Appendix

Question 4b) Decision Tree description:

```

1 TICKET TYPE = Incident
2 |   PRIORITY = High
3 | |   NUMBER OF ACTIVE CASES AT START > 0.500
4 | | |   RESOURCE OF STARTING ACTIVITY = Res3
5 | | | |   NUMBER OF ACTIVE CASES AT START > 22: True/Wait {False/No-Wait=1, True/Wait=2}
6 | | | |   NUMBER OF ACTIVE CASES AT START ? 22
7 | | | | |   NUMBER OF ACTIVE CASES AT START > 7.500: False/No-Wait {False/No-Wait=34, True/Wait=4}
8 | | | | |   NUMBER OF ACTIVE CASES AT START ? 7.500
9 | | | | |   NUMBER OF ACTIVE CASES AT START > 5.500: True/Wait {False/No-Wait=0, True/Wait=3}
10 | | | | |   NUMBER OF ACTIVE CASES AT START ? 5.500: False/No-Wait {False/No-Wait=6, True/Wait=2}
11 | | |   RESOURCE OF STARTING ACTIVITY = Res4: False/No-Wait {False/No-Wait=45, True/Wait=6}
12 | | |   RESOURCE OF STARTING ACTIVITY = Res8
13 | | | |   NUMBER OF ACTIVE CASES AT START > 2.500
14 | | | |   NUMBER OF ACTIVE CASES AT START > 4
15 | | | | |   NUMBER OF ACTIVE CASES AT START > 16: False/No-Wait {False/No-Wait=23, True/Wait=1}
16 | | | | |   NUMBER OF ACTIVE CASES AT START ? 16
17 | | | | |   NUMBER OF ACTIVE CASES AT START > 13.500: True/Wait {False/No-Wait=1, True/Wait=2}

```

```

18 | | | | | | | NUMBER OF ACTIVE CASES AT START ? 13.500: False/No
    | | | | | | | -Wait {False/No-Wait=20, True/Wait=3}
19 | | | | | | | NUMBER OF ACTIVE CASES AT START ? 4: False/No-Wait {False
    | | | | | | | /No-Wait=1, True/Wait=1}
20 | | | | | | | NUMBER OF ACTIVE CASES AT START ? 2.500: False/No-Wait {False/
    | | | | | | | No-Wait=5, True/Wait=0}
21 | | | | | | | NUMBER OF ACTIVE CASES AT START ? 0.500: False/No-Wait {False/No-
    | | | | | | | Wait=3, True/Wait=0}
22 | | | | | | | PRIORITY = Normal: False/No-Wait {False/No-Wait=330, True/Wait=101}
23 | | | | | | | PRIORITY = Urgent: False/No-Wait {False/No-Wait=24, True/Wait=1}
24 | | | | | | | TICKET TYPE = Question: False/No-Wait {False/No-Wait=1792, True/Wait=151}
25 | | | | | | | TICKET TYPE = Task
26 | | | | | | | NUMBER OF ACTIVE CASES AT START > 0.500: False/No-Wait {False/No-Wait
    | | | | | | | =1040, True/Wait=951}
27 | | | | | | | NUMBER OF ACTIVE CASES AT START ? 0.500
28 | | | | | | | | RESOURCE OF STARTING ACTIVITY = Res3: True/Wait {False/No-Wait=4,
    | | | | | | | True/Wait=5}
29 | | | | | | | | RESOURCE OF STARTING ACTIVITY = Res4: False/No-Wait {False/No-Wait
    | | | | | | | =9, True/Wait=1}
30 | | | | | | | | RESOURCE OF STARTING ACTIVITY = Res8: False/No-Wait {False/No-Wait
    | | | | | | | =6, True/Wait=2}TICKET TYPE = Incident
31 | | | | | | | PRIORITY = High
32 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 0.500
33 | | | | | | | | RESOURCE OF STARTING ACTIVITY = Res3
34 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 22: True/Wait {False/No-
    | | | | | | | Wait=1, True/Wait=2}
35 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 22
36 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 7.500: False/No-Wait {
    | | | | | | | False/No-Wait=34, True/Wait=4}
37 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 7.500
38 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 5.500: True/Wait {
    | | | | | | | False/No-Wait=0, True/Wait=3}
39 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 5.500: False/No-
    | | | | | | | Wait {False/No-Wait=6, True/Wait=2}
40 | | | | | | | | RESOURCE OF STARTING ACTIVITY = Res4: False/No-Wait {False/No-
    | | | | | | | Wait=45, True/Wait=6}
41 | | | | | | | | RESOURCE OF STARTING ACTIVITY = Res8
42 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 2.500
43 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 4
44 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 16: False/No-Wait {
    | | | | | | | False/No-Wait=23, True/Wait=1}
45 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 16
46 | | | | | | | | NUMBER OF ACTIVE CASES AT START > 13.500: True/
    | | | | | | | Wait {False/No-Wait=1, True/Wait=2}
47 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 13.500: False/No
    | | | | | | | -Wait {False/No-Wait=20, True/Wait=3}
48 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 4: False/No-Wait {False
    | | | | | | | /No-Wait=1, True/Wait=1}
49 | | | | | | | | NUMBER OF ACTIVE CASES AT START ? 2.500: False/No-Wait {False/
    | | | | | | | No-Wait=5, True/Wait=0}

```

```
50 | | NUMBER OF ACTIVE CASES AT START ? 0.500: False/No-Wait {False/No-  
    | Wait=3, True/Wait=0}  
51 | | PRIORITY = Normal: False/No-Wait {False/No-Wait=330, True/Wait=101}  
52 | | PRIORITY = Urgent: False/No-Wait {False/No-Wait=24, True/Wait=1}  
53 | TICKET TYPE = Question: False/No-Wait {False/No-Wait=1792, True/Wait=151}  
54 | TICKET TYPE = Task  
55 | | NUMBER OF ACTIVE CASES AT START > 0.500: False/No-Wait {False/No-Wait  
    | =1040, True/Wait=951}  
56 | | NUMBER OF ACTIVE CASES AT START ? 0.500  
57 | | RESOURCE OF STARTING ACTIVITY = Res3: True/Wait {False/No-Wait=4,  
    | True/Wait=5}  
58 | | RESOURCE OF STARTING ACTIVITY = Res4: False/No-Wait {False/No-Wait  
    | =9, True/Wait=1}  
59 | | RESOURCE OF STARTING ACTIVITY = Res8: False/No-Wait {False/No-Wait  
    | =6, True/Wait=2}
```