Group 4 Writeup

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Analysis of Public Coffee Chains

WHO SHOULD YOU INVEST INTO?

Company Description

Quick service restaurant

Starbucks Corporation (formed in 1985) - Seattle Washington - 17 countries. selling coffee, tea and deli items.

DUNKIN' BRANDS GROUP, INC. (formed in 1980) entered in market 2002 Made of Dunkin Donuts (Donuts Breakfast) Baskins and Robins (Icecreams,cakes)

In order to compare these companies strength and fruitfulness we choose to investigate using 3 categories 1. US store competition analysis 2. Stock growth analysis 3. Sec sales and stores analysis

```
knitr::opts chunk$set(echo = TRUE)
library(webshot)
library(tidyverse)
## -- Attaching packages ------ tidyverse 1.2.1 --
## v ggplot2 3.2.1
                  v purrr
                           0.3.2
## v tibble 2.1.3 v dplyr
                           0.8.3
         1.0.0
## v tidyr
                  v stringr 1.4.0
## v readr
          1.3.1
                  v forcats 0.4.0
## -- Conflicts -----
                                        ----- tidyverse_conflicts() --
## x dplyr::filter() masks stats::filter()
## x dplyr::lag()
                 masks stats::lag()
library(socviz)
library(usmap)
library(cowplot)
##
## Note: As of version 1.0.0, cowplot does not change the
##
    default ggplot2 theme anymore. To recover the previous
    behavior, execute:
##
##
    theme_set(theme_cowplot())
## *********************
```

```
library(maps)
##
## Attaching package: 'maps'
## The following object is masked from 'package:purrr':
##
##
       map
library(mapproj)
library(RColorBrewer)
library(lubridate)
##
## Attaching package: 'lubridate'
## The following object is masked from 'package:cowplot':
##
##
       stamp
## The following object is masked from 'package:base':
##
##
       date
library(tinytex)
library(knitr)
library(htmltools)
library(leaflet)
library(zoo)
## Attaching package: 'zoo'
## The following objects are masked from 'package:base':
##
##
       as.Date, as.Date.numeric
\#webshot::install\_phantomjs
```

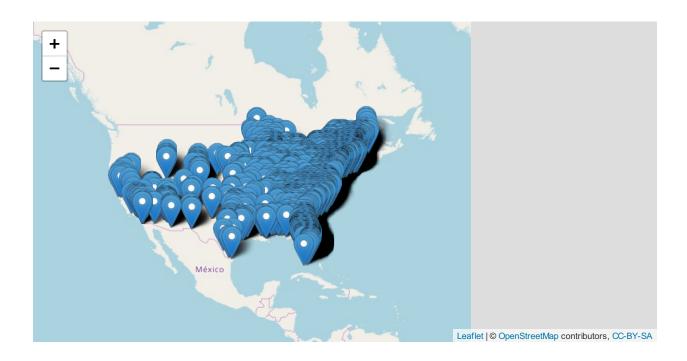
Where are the companies, Dunkin' Donuts and Starbucks, competing?

```
sbuxloc <- read_csv("data/sbuxlocations.csv")
dnknloc <- read_csv("data/dnknlocations.csv", col_names = FALSE)</pre>
```

```
dnknloc <- dnknloc %>%
  rename(Longitude = X1,
         Latitude = X2,
         Specs = X3,
         Location = X4)
sbuxloc <- sbuxloc %>%
  filter(Country %in% c("US"))
dnknloc <- dnknloc %>%
  mutate(store = "Dunkin")
sbuxloc <- sbuxloc %>%
  mutate(store = "Starbucks")
dnknloc <- dnknloc %>%
  separate(Specs, c("Specs", "State"), sep = ",")
dnknloc <- dnknloc %>%
  mutate(State = dnknloc %>%
           pull(State) %>%
           str_replace_all("\\ ", ""))
dnknLabel <- sprintf("<b>Dunkin'</b><br>%s", dnknloc$State) %>%
 lapply(htmltools::HTML)
sbuxLabel <- sprintf("<b>Starbucks</b><br/>'s", sbuxloc$`State/Province`) %>%
 lapply(htmltools::HTML)
```

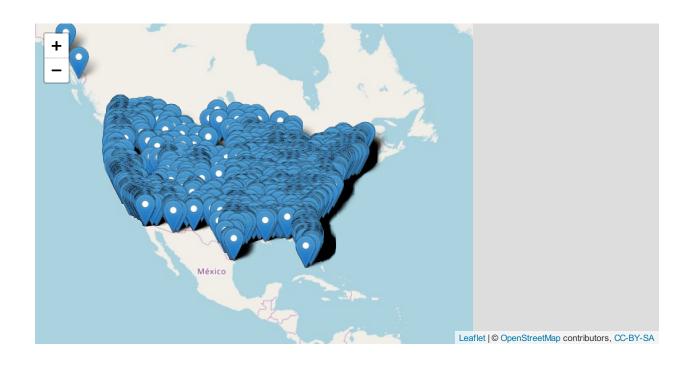
First, it is important to look at where these restaurants are located in the US. # Dunkin' Leaflet

```
dnknloc %>%
  leaflet(width = "100%", options = leafletOptions(zoomSnap = 0.1)) %>%
  setView(lng = -100, lat = 40, zoom = 3) %>%
  addTiles() %>%
  addMarkers(~Longitude, ~Latitude, popup = dnknLabel, label = dnknLabel)
```



Starbucks Leaflet

```
sbuxloc %>%
leaflet(width = "100%", options = leafletOptions(zoomSnap = 0.1)) %>%
setView(lng = -100, lat = 40, zoom = 3) %>%
addTiles() %>%
addMarkers(~Longitude, ~Latitude, popup = sbuxLabel, label = sbuxLabel)
```



```
dnkn_sbux <- tibble(</pre>
  longitude = c(dnknloc %>%
                   pull(Longitude), sbuxloc %>%
                   pull(Longitude)),
  latitude = c(dnknloc %>%
                 pull(Latitude), sbuxloc %>%
                  pull(Latitude)),
  store = c(dnknloc %>%
              pull(store), sbuxloc %>%
              pull(store)),
  state = c(dnknloc %>%
              pull(State), sbuxloc %>%
              pull(`State/Province`))
scale_coord <- function(abbreviation, x, y) {</pre>
 library(usmap)
  min_max <- read_csv("data/min_max_coord.csv")</pre>
values <- tibble(</pre>
```

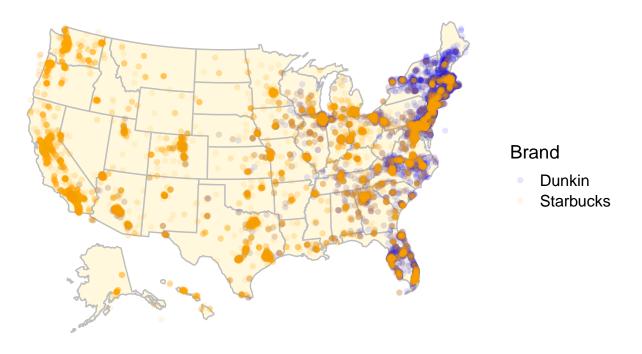
```
abbreviation = abbreviation,
    x = x,
    y = y
  usMap <- us_map(regions = "states")</pre>
  scaler <- usMap %>%
    group_by(abbr) %>%
    summarize(max.x = max(x),
              max.y = max(y),
              min.x = min(x),
              min.y = min(y)
  scaler <- scaler %>%
    mutate(variation.x = max.x - min.x,
           variation.y = max.y - min.y)
  min_max <- min_max %>%
    mutate(variation.long = max_long - min_long,
           variation.lat = max_lat - min_lat) %>%
    arrange(abbr)
  longitude <- c()</pre>
  latitude <- c()</pre>
  indexes <- c()
  count <- 1
  for(state in values$abbreviation) {
    for(abbrs in scaler$abbr) {
      if(state == abbrs) {
        indexes <- c(indexes, count)</pre>
      count <- count + 1
    }
    count <- 1
  }
  count <- 1
  for(index in indexes) {
    longitude <- c(longitude, ((values$x[count]-min_max$min_long[index])/min_max$variation.long[index])
    latitude <- c(latitude, ((values$y[count]-min_max$min_lat[index])/min_max$variation.lat[index]) * s
    count <- count + 1</pre>
  return_tibble <- tibble(
    state = values$abbreviation,
    long = longitude,
    lat = latitude
  )
  return(return_tibble)
}
modified_values <- scale_coord(dnkn_sbux$state, dnkn_sbux$longitude, dnkn_sbux$latitude) %>%
  mutate(Store = dnkn_sbux$store)
```

Locations Graphs

```
ggplot() +
    geom_polygon(data = us_map(regions = "states"), mapping = aes(x = x, y = y, group = group), color = "geom_point(data = modified_values, mapping = aes(x = long, y = lat, color = Store), alpha = 0.1) +
    coord_equal() +
    theme_map() +
    scale_color_manual(values = c("blue", "orange")) +
    labs(title = "Restuarant Locations in the US",
        subtitle = "Dunkin' vs Starbucks") +
    guides(color = guide_legend(title = "Brand")) +
    theme(plot.title = element_text(hjust = 0.5),
        plot.subtitle = element_text(hjust = 0.5))
```

Restuarant Locations in the US

Dunkin' vs Starbucks



Which states have the highest number of stores for Dunkin Donuts and Starbucks?

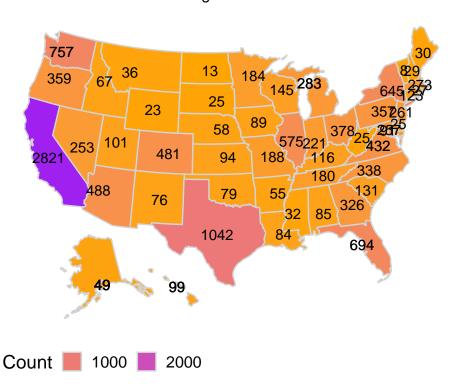
```
#gather data from csv files
starbuck_local<- read_csv("data/directory.csv")
starbuck_zip<-read_csv("data/ZIP-COUNTY-FIPS-2018.csv")
#getting states dataset</pre>
```

```
us_states<-map_data("state")
#chaqing dataset zip to numeric
starbuck_zip<-starbuck_zip %>%
  mutate(ZIP=as.numeric(ZIP)) %>%
 distinct(CITY, .keep_all = TRUE)
#filtering by country and renaming
starbuck_local <- starbuck_local %>%
  filter(Country == "US") %>%
 rename(
    CITY = City,
    STATE = `State/Province`
#joining datasets by city
data<-left_join(starbuck_local,starbuck_zip,by=c("CITY","STATE"))</pre>
#grouping by state and removing na values
data<- data %>%
  group_by(STATE) %>%
 count() %>%
 na.omit()
#renaming states to match join function
us_states<-us_map("states") %>%
 rename(STATE=abbr)
#left joining and renaming variables
data<-left_join(us_states,data,by='STATE') %>%
 rename(count = n)
temp_data <- data %>%
  select(STATE, count) %>%
  group_by(STATE) %>%
  summarise(count = mean(count))
coord <- us_states %>%
  select(x, y, STATE) %>%
 group_by(STATE) %>%
 summarise(
   x_{avg} = mean(x),
  y_{avg} = mean(y)
new_data <- merge(temp_data, coord, by = "STATE" )</pre>
final_data <- merge(new_data, us_states, by = "STATE" )</pre>
#plot data for locations
centroid <- aggregate(data=final_data, cbind(x_avg, y_avg) ~ count + group, FUN=mean)</pre>
data %>%
```

```
ggplot() +
geom_polygon(mapping = aes(x=x,y=y,group=group,fill=count), color = "lightgray", size = 0.5) +
coord_equal()+
theme_map()+
theme(panel.background = element_blank()) + ggtitle("US Starbuck's Location", subtitle = "Average # o
theme(legend.position="bottom", plot.title = element_text(hjust = 0.5),plot.subtitle = element_text()
```

US Starbuck's Location

Average # of Stores



```
data %>%
  arrange(desc(count)) %>%
  distinct(STATE, count) %>%
  head(5)
```

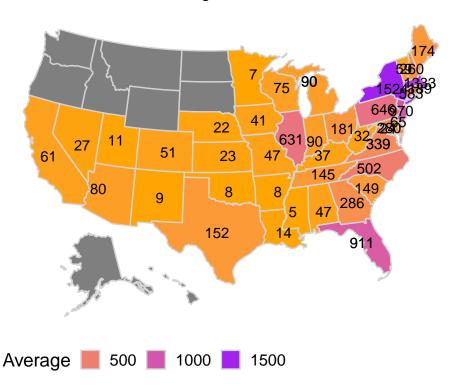
```
##
     STATE count
        CA 2821
## 1
## 2
         TX 1042
## 3
             757
        WA
## 4
        FL
              694
## 5
        NY
              645
df<- read_csv("data/DD-US.csv",col_names = FALSE)</pre>
zip<-read_csv("data/ZIP-COUNTY-FIPS-2018.csv")</pre>
county_map <- county_map</pre>
us states <- map data ("state")
```

```
zip<-zip %>%
  mutate(ZIP=as.numeric(ZIP))
df <- df %>%
  mutate(ZIP = sapply(strsplit(df$X4, split='|', fixed=TRUE), function(x) (x[2])))
df <- df %>%
  mutate(DATA = sapply(strsplit(df$ZIP, split=c(','), fixed=TRUE), function(x) (x[2])))
df <- df %>%
  mutate(ZIP = sapply(strsplit(df$DATA, split=c(' '), fixed=TRUE), function(x) (x[2])))
df<-df %>%
  mutate(ZIP=as.numeric(ZIP))
## Warning: NAs introduced by coercion
data<-left_join(df,zip, by=c("ZIP")) %>%
  group_by(STATE) %>%
  count() %>%
  na.omit()
us_states<-us_map("states") %>%
  rename(STATE=abbr)
data<-left_join(us_states,data,by='STATE')</pre>
temp_data <- data %>%
  select(STATE, n) %>%
  group by (STATE) %>%
  summarise(n = mean(n))
coord <- us_states %>%
  select(x, y, STATE) %>%
  group_by(STATE) %>%
  summarise(
    x_{avg} = mean(x),
    y_{avg} = mean(y)
new_data <- merge(temp_data, coord, by = "STATE" )</pre>
final_data <- merge(new_data, us_states, by = "STATE" )</pre>
#plot data for locations
centroid <- aggregate(data=final_data, cbind(x_avg, y_avg) ~ n + group, FUN=mean)</pre>
data%>%
  ggplot() +
  geom_polygon(mapping = aes(x=x,y=y,group=group,fill=n),color = "lightgray", size = 0.5) +
```

```
coord_equal()+
theme_map()+
theme(panel.background = element_blank()) + ggtitle("US Dunkin' Donut's Location", subtitle = "Averag
scale_fill_gradient(low = "orange", high = "purple", guide = guide_legend()) + geom_text(data = centr
```

US Dunkin' Donut's Location

Average # of Stores



```
data %>%
  arrange(desc(n)) %>%
  distinct(STATE, count) %>%
  head(5)
```

```
## Warning: Trying to compute distinct() for variables not found in the data:
## - `count`
## This is an error, but only a warning is raised for compatibility reasons.
```

The fall wine and the mail has and

The following variables will be used:

- STATE

5 STATE
1 NY
2 MA
3 NJ
4 FL
5 PA

```
# by county
df<- read_csv("data/DD-US.csv",col_names = FALSE)</pre>
zip<-read csv("data/ZIP-COUNTY-FIPS-2018.csv")</pre>
cmap<-county_map</pre>
us_states<-map_data("state")
zip<-zip %>%
  mutate(ZIP=as.numeric(ZIP))
df<-df %>%
  mutate(ZIP=as.numeric(str_match(X4,"(\\d{5}))")[1]))
data<-left_join(zip,df,by="ZIP") %>%
  mutate(COUNTYNAME=str_remove(COUNTYNAME, " County")) %>%
  rename(county=COUNTYNAME) %>%
  mutate(county=tolower(county)) %>%
  group_by(county, STATE) %>%
  count() %>%
  na.omit()
data <- data %>%
  summarise(s= max(n)) %>%
  arrange(desc(s)) %>%
  na.omit()
r <- us_map(regions = "counties")</pre>
r <- r %>%
  rename(
    STATE = abbr
r <- r %>%
  mutate(county = str_remove(county, " County"))
r <- r %>%
  mutate(county = tolower(county))
r <- r %>%
  group_by(STATE, county)
data<-left_join(r,data, by = c("STATE","county"))</pre>
new_data <- data %>%
  select(STATE, county, s) %>%
  group_by(STATE,county) %>%
  summarise(count= max(s)) %>%
  arrange(desc(count)) %>%
  na.omit() %>%
  head(20)
```

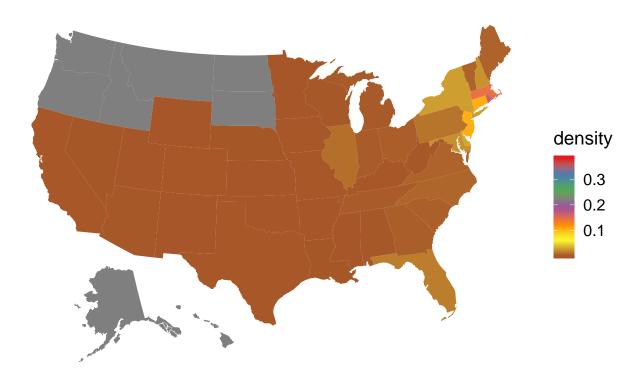
```
sq_mileage <- read_csv("data/mileage.csv")</pre>
DNKN_loc <- read_csv("data/DD-US.csv", col_names = FALSE)</pre>
SBUX_loc <- read_csv("data/directory.csv")</pre>
SBUX_loc <- SBUX_loc %>%
  filter(Country %in% c("US")) %>%
  rename(state = `State/Province`) %>%
  count(state)
DNKN_loc <- DNKN_loc %>%
  rename(specs = X3) %>%
  separate(specs, c("specs", "state"), sep = ",")
DNKN_loc <- DNKN_loc %>%
  mutate(state = DNKN loc %>%
           pull(state) %>%
           str_replace_all("// ", "")) %>%
  count(state)
DNKN_loc <- left_join(us_map(region = "states") %>%
                         rename(state = abbr), DNKN_loc, by = "state")
SBUX_loc <- left_join(us_map(region = "states") %>%
                         rename(state = abbr), SBUX_loc, by = "state")
sq_mileage <- sq_mileage %>%
 rename(full = state,
         state area = mileage)
DNKN_loc <- left_join(DNKN_loc, sq_mileage, by = "full")</pre>
SBUX_loc <- left_join(SBUX_loc, sq_mileage, by = "full")</pre>
DNKN_loc <- DNKN_loc %>%
  mutate(density = n/state_area)
SBUX_loc <- SBUX_loc %>%
  mutate(density = n/state_area)
```

What states have the highest densities of Dunkin' and Starbucks?

When Washington D.C. is included in the density plots, we noticed that the data is heavily skewed, so in order to get a proper look at the densities of these companies, Washington D.C. must be filtered out.

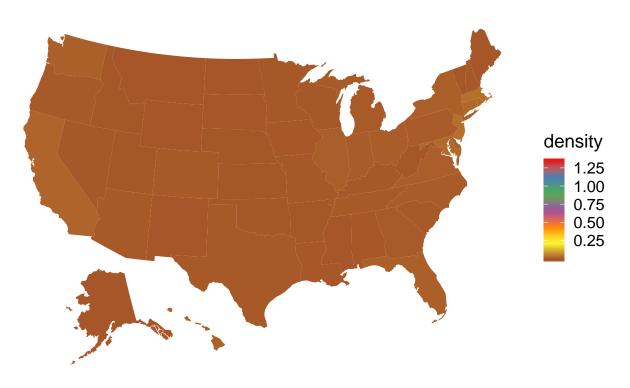
```
DNKN_loc %>%
    ggplot(mapping = aes(x = x, y = y, group = group, fill = density)) +
    geom_polygon() +
    coord_equal() +
    theme_map() +
    scale_fill_distiller(palette = "Set1") +
    labs(title = "Dunkin' Locations") +
    theme(plot.title = element_text(hjust = 0.5))
```

Dunkin' Locations



```
SBUX_loc %>%
  ggplot(mapping = aes(x = x, y = y, group = group, fill = density)) +
  geom_polygon() +
  coord_equal() +
  theme_map() +
  scale_fill_distiller(palette = "Set1") +
  labs(title = "Starbucks Locations") +
  theme(plot.title = element_text(hjust = 0.5))
```

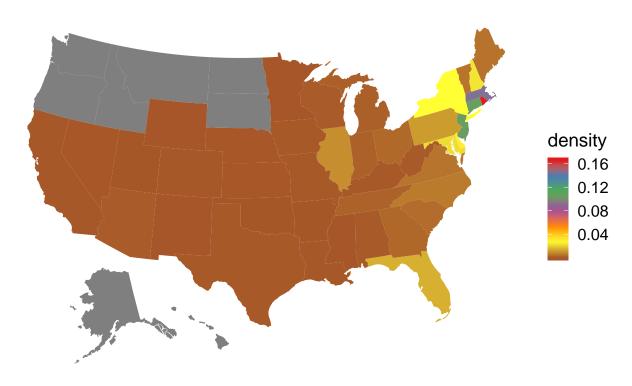
Starbucks Locations



```
DNKN_loc <- DNKN_loc %>%
  filter(state %nin% c("DC"))
SBUX_loc <- SBUX_loc %>%
  filter(state %nin% c("DC"))
```

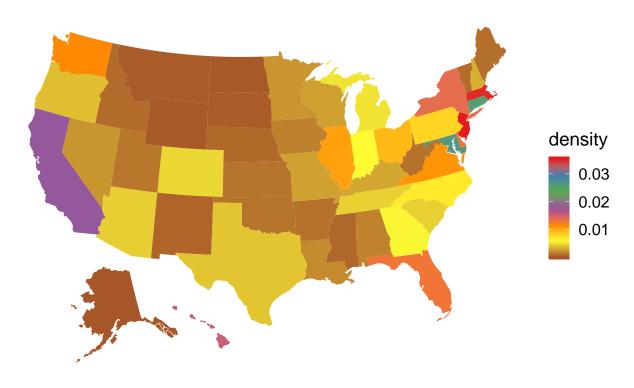
```
DNKN_loc %>%
    ggplot(mapping = aes(x = x, y = y, group = group, fill = density)) +
    geom_polygon() +
    coord_equal() +
    theme_map() +
    scale_fill_distiller(palette = "Set1") +
    labs(title = "Dunkin' Locations") +
    theme(plot.title = element_text(hjust = 0.5))
```

Dunkin' Locations



```
SBUX_loc %>%
  ggplot(mapping = aes(x = x, y = y, group = group, fill = density)) +
  geom_polygon() +
  coord_equal() +
  theme_map() +
  scale_fill_distiller(palette = "Set1") +
  labs(title = "Starbucks Locations") +
  theme(plot.title = element_text(hjust = 0.5))
```

Starbucks Locations



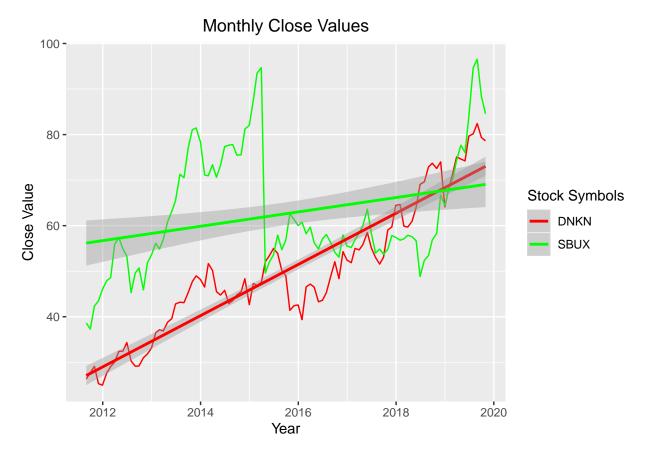
```
DNKN_loc %>%
  distinct(state, density) %>%
  arrange(desc(density)) %>%
  top_n(5)
##
     state
              density
        RI 0.16555024
## 1
## 2
        MA 0.14413265
## 3
        CT 0.10505676
## 4
        NJ 0.10475934
        DE 0.03121801
## 5
SBUX_loc %>%
  distinct(state, density) %>%
  arrange(desc(density)) %>%
  top_n(5)
```

The most competition between Dunkin' and Starbucks is located primarily in the North and on the East Coast. The least competition is in the north-west where Dunkin' does not have any stores.

###Do the stocks of Starbucks and Dunkin' Donuts comply with the Warren Buffet Rule? Warren claimed that over the period of time the average yearly yield of a company is in 6-7%.

```
DNKN <- read_csv("data/modified_DNKN.csv")</pre>
SBUX <- read_csv("data/modified_SBUX.csv")</pre>
DNKN <- DNKN %>%
  mutate(stock = "DNKN")
SBUX <- SBUX %>%
  mutate(stock = "SBUX")
D_S <- tibble(</pre>
  timestamp = c(DNKN %>%
                   pull(timestamp),
                 SBUX %>%
                   pull(timestamp)),
  stock = c(DNKN %>%
               pull(stock),
             SBUX %>%
               pull(stock)),
  close = c(DNKN %>%
               pull(close),
             SBUX %>%
               pull(close))
```

Monthly Stock Close



#Prediction Values

```
Starbucks_intercepts<-lm(SBUX$close~SBUX$timestamp)[1]$coefficient
Starbucks_monthly_average_growth_rate<-(-atan(Starbucks_intercepts[1]/Starbucks_intercepts[2]))
Dunkin_intercepts<-lm(DNKN$close~DNKN$timestamp)[1]$coefficient
Dunkin_monthly_average_growth_rate<-(-atan(Dunkin_intercepts[1]/Dunkin_intercepts[2]))
Starbucks_average_growth_rate<-(tail(SBUX,1)$close-head(SBUX,1)$close)/tail(SBUX,1)$close*100/7
Dunkin_average_growth_rate<-(tail(DNKN,1)$close-head(DNKN,1)$close)/tail(DNKN,1)$close*100/7
```

Yearly Growth rate for Starbucks and Dunkin respectively

Starbucks_average_growth_rate

[1] -16.99342

 ${\tt Dunkin_average_growth_rate}$

[1] -28.35449

Dunkin exceed a bit where as starbucks is almost in range. Starbuck stock yeild is coming down because of the stock split happening in 2015.

What would the monthly growth rate be for Starbucks and Dunkin be?

```
## (Intercept)
## 1.570342

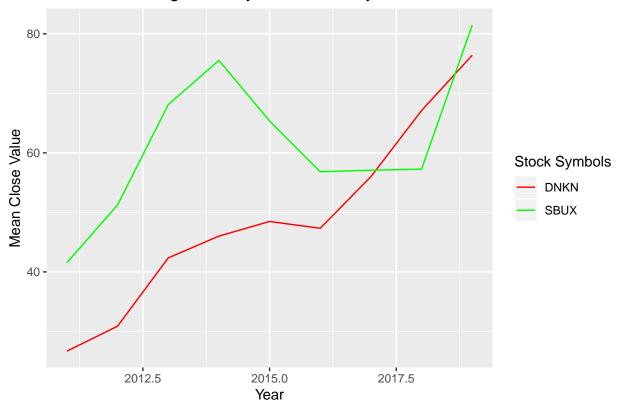
Dunkin_monthly_average_growth_rate

## (Intercept)
## 1.570722

yrly <- D_S %>%
    mutate(year = year(timestamp)) %>%
    group_by(year, stock) %>%
    summarize(mean_close = mean(close))
```

Yearly Mean Stock Close





What are some patterns that show in the data of either Dunkin' or Starbucks?

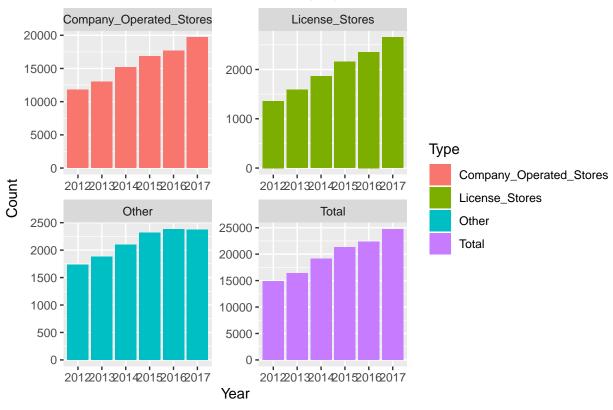
```
#Revenue of company stores
starbuck_rev<- read_csv("data/starbucks.csv")

starbuck_rev <- starbuck_rev %>%
    select(year, Company_Operated_Stores:Total_OS)

starbuck_rev <- starbuck_rev %>%
    select(Company_Operated_Stores, License_Stores, Other, Total,year) %>%
    gather(Type, count, Company_Operated_Stores, License_Stores, Other, Total) %>%
    na.omit()

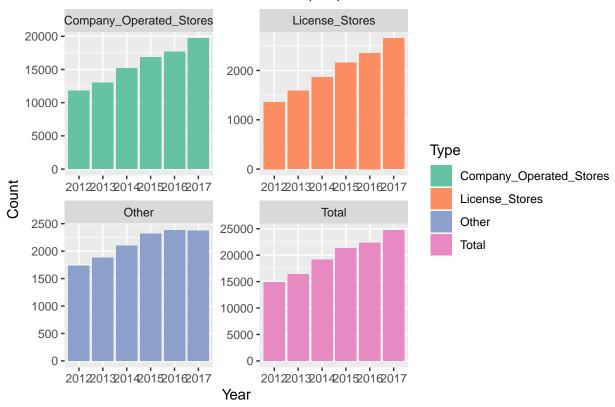
starbuck_rev <- starbuck_rev %>%
    group_by(Type, year) %>%
    summarise(mean = mean(count))
```

Starbuck's Store Count(LS)



Starbucks Store Count

Starbuck's Store Count(OS)



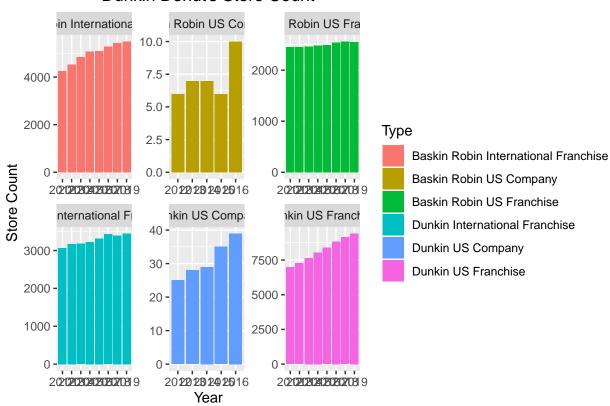
At the visual inspection from 2015 we saw the CAP segment license dropping and comapany owned increasing. On further analysis we concluded that the business model of the Starbucks store is license where company creates company owned stores and then licenses in bulk. 2015 was the only time they happened in reverse and we could track this detail down.

```
dunk_rev <- dunk_rev %>%
  select(`Dunkin US Franchise`, `Dunkin International Franchise`, `Baskin Robin US Franchise`, `Baskin
  gather(Type, count, `Dunkin US Franchise`, `Dunkin International Franchise`, `Baskin Robin US Franchi
  na.omit()
```

```
dunk_rev <- dunk_rev%>%
  group_by(Type, year_of_publish) %>%
  summarise(mean = mean(count))
```

Dunkin Donuts Store Count

Dunkin Donut's Store Count



At the visual inspection of the Dunkin company stores went down to zero in 2017. Upon further inspection we figured out that the Dunkin model is franchise based and it changed to 100% franchise in 2016 dropping all it's ompany operated stores.

```
starbuck_rev<- read_csv("data/starbucks.csv")

starbuck_rev <- starbuck_rev %>%
   select(year, Company_Operated_Stores:Total_OS)

starbuck_rev <- starbuck_rev %>%
   select(Americas_Licensed, EMEA_Licensed, CP_Licensed, Total_LS, year) %>%
```

```
gather(Type, count, Americas_Licensed, EMEA_Licensed, CP_Licensed, Total_LS) %>%
na.omit()

starbuck_rev <- starbuck_rev %>%
group_by(Type, year) %>%
summarise(mean = mean(count))
```

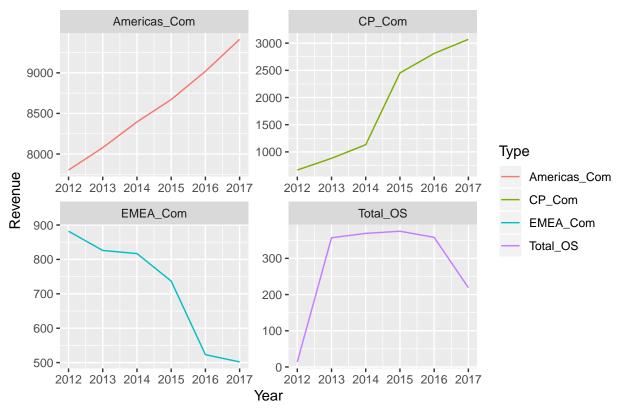
```
#revenue by country(com)
starbuck_rev<- read_csv("data/starbucks.csv")</pre>
starbuck_rev <- starbuck_rev %>%
  select(year, Company_Operated_Stores:Total_OS)
starbuck_rev <- starbuck_rev %>%
  select(Americas_Com, EMEA_Com, CP_Com, Total_OS, year) %>%
  gather(Type, count, Americas_Com, EMEA_Com, CP_Com, Total_OS) %>%
  na.omit()
starbuck_rev <- starbuck_rev %>%
  group_by(Type, year) %>%
  summarise(mean = mean(count))
# starbuck rev %>%
  ggplot() +
   geom_col(mapping = aes(reorder(year, mean),
                           y = mean, fill=Type)) + labs(title = "Starbuck's Reveue/Country(OS)")+
  theme(plot.title = element\_text(hjust = 0.5)) + xlab("Year") + ylab("Revenue") + scale\_fill\_brewer(
```

Starbucks Revenue

We found these patterns by analzing visually. By inspection, these resulted from analyzing all 10-K files data.

```
starbuck_rev %>%
group_by(Type) %>%
ggplot(mapping = aes(x = year, y = mean)) +
geom_line(mapping = aes(color = Type)) + ylab("Revenue") + xlab("Year")+ facet_wrap(~Type, nrow = 3,s)
```

Starbuck's Revenue



- 2014- Opens first Starbucks Reserve® Roastery and Tasting Room in Seattle. Launches Starbucks Mobile Order & Pay.
- 2015- Evolution Fresh Stores and Teavana tea massive close-downs
- 2016- Siren Retail Group, Teavana tea dump, tazo tea, evolution fresh (germany switzerland bad euro rate)
- 2017- Purchased all of CAP segments. Opened many stores in Americas, emas, Food, consumer packaged goods production like coffee, Keurig cups was hurting so contract to nestle. Improved Starbucks siren(Reserve store)

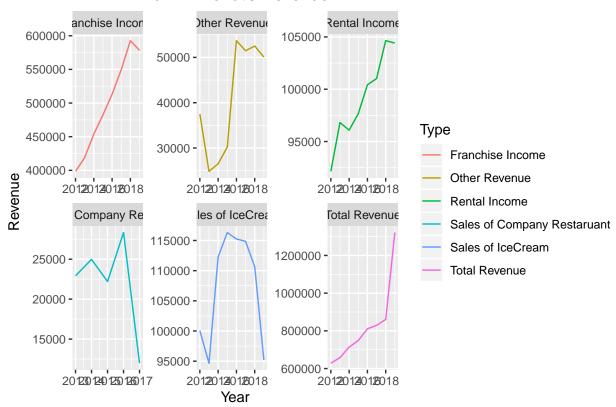
```
gather(Type, count, `Franchise Income`, `Rental Income`, `Sales of Company Restaruant`, `Sales of Ice
na.omit()

dunk_rev <- dunk_rev%>%
  group_by(Type, year_of_publish) %>%
  summarise(mean = mean(count))
```

Dunkin Donuts Revenue

```
dunk_rev %>%
  group_by(Type) %>%
  ggplot(mapping = aes(x = year_of_publish, y = mean)) +
  geom_line(mapping = aes(color = Type)) + ylab("Revenue") + xlab("Year")+ facet_wrap(~Type, scales = ".")
```

Dunkin Donut's Revenue



2014- Ice Cream cakes were launched and sold online with the order, and across all supermarkets. High ads were carried out. This leads to high sales for k cups and coffee also.

2016- In this year they change to 100%

2018-Other related revenue increased by the addition of the gift card program

But the main increase was due to recognizing advertising revenue (5% of each store sales) separately from this balance sheet. The growth actually declined Other the real growth is 828027