

Q: 领导要管什么? (What shall be done by a team leader?)

A: The 4 P's – People, Product, Process, Project

Q: Who are the stakeholders?

A: Senior managers, Project (technical) managers, Practitioners, Customers, End-users. 注意说一下后两类人的区别。

Q: 全班的组织结构是什么类型的? 你们小组打算用什么类型的结构去组织?

(What paradigm is the one we are using for the whole class? What is the one you are gonna use to organize your team?)

A: 无固定答案, 只要给出理由即可。全班的组织结构大概说是 open 或者 synchronous 都可以。

Q: (21.2.3) Can you give any suggestion to avoid Team “Toxicity” when establishing a software team?

A: When establishing a software team, first we should determine the team leader, a person who should not only be a competent software engineering practitioner, but also have the ability of to encourage the team members to produce to their best ability, the ability to translate the initial concept into the final product and the ability to encourage people to create and feel creative. Second, any mavericks should be excluded from the team although they may be talented. Third, team members must have trust in one another and encourage one another during the process.