讨论题 1: Has your project been late? What's the reason for delay? How can you do when your project was late?

参考答案: 答案不固定.

讨论题 2: 开篇讲完 Why are we late 之后: Select two of the cases to discuss that what we can do when it really happens.

## 参考答案: 答案不固定。基本步骤如课件

- Perform a detailed estimate using historical data. Determine the estimated effort and duration for the project.
- Using an incremental process model. Deliver critical functionality by the imposed deadline, but delay others. Document the plan.
- Meet with the customer and explain with detailed estimate why the deadline is unrealistic.
- Offer the incremental development strategy as an alternative.