

Breaking the barriers of technology adoption: Explainable AI for requirement analysis and technology design in smart farming

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1 **Abstract.** Understanding the factors that drive and hinder technology
2 adoption is critical for companies that try to access customer segments
3 or governmental agencies that want to foster economic, ecological, or so-
4 cial change. By assessing the technological readiness of customer groups,
5 common and individual barriers or opportunities for technology adoption
6 can be observed and translated into technological requirements, business
7 strategies, or policy interventions. Current approaches to assessing such
8 barriers do not provide information on which factors influence techno-
9 logical readiness more than others, limiting the prioritization of targeted
10 technological or political interventions. This research introduces an Ex-
11 plainable Machine Learning (XAI) approach to overcome this limitation.
12 It exemplifies its usability for the Precision Livestock Farming domain,
13 particularly for smart technologies incorporating novel advances in Arti-
14 ficial Intelligence and Internet of Things. A random forest machine learn-
15 ing model is introduced to identify clusters of different farmers' techno-
16 logical readiness based on the available features (survey questions). XAI
17 techniques are then deployed to understand the influence of individual
18 features on the prediction outcome, highlighting factors that increase
19 or decrease technological readiness of farmers. The results are assessed
20 for their potential for requirement and business analysis while providing
21 targeted suggestions for technology design.

22 **Keywords:** User Attitudes · Explainable Artificial Intelligence · Technology
23 Design · Technology Barriers · Precision Livestock Farming

24 1 Introduction

25 Precision Livestock Farming (PLF) technologies have the potential to enhance
26 productivity, improve animal welfare, and reduce environmental impacts of farm-
27 ing practices [38, 6, 9, 7, 5]. They incorporate novel technologies such as Artifi-
28 cial Intelligence (AI), Digital Twins, or connected sensor technologies (IoT), en-
29 abling considerable advances in the monitoring and management of livestock [25].
30 Hereby, AI and Machine Learning are considered to be the most critical and in-
31 fluential technologies in the next years and decades for PLF use-cases [24, 46, 49].
32 However, the successful implementation of these technologies largely depends on

33 farmers' readiness and willingness to integrate them into their operational proce-
34 dures. Therefore, finding approaches for formulating technology design and busi-
35 ness strategies to overcome current barriers to technology adoption (attitudes,
36 infrastructure environment, etc.) is critical for providing a sustainable impact
37 [22]. Previous research has primarily focused on traditional statistical methods
38 to assess these barriers [41, 2, 10, 18, 28, 35, 47], without being able to capture
39 the complex dynamics that drive and hinder technology adoption. **Traditional**
40 **statistical analyses typically rely on predefined assumptions about data distri-**
41 **bution (normality) or independence among variables [43, 11]** These assumptions
42 are often not met in real-world applications as individual attitudes, social and
43 environmental influences, and technological attributes often influence each other
44 in a dynamic way. In addition, statistical methods such as regression analysis
45 or factor analysis are limited in their ability to address high-dimensional data
46 and reveal hidden patterns or interactions between characteristics that could
47 be essential for understanding barriers at the individual level. They also do not
48 allow for scenario analysis, showing how feature changes might impact cluster
49 assignments. These aspects are particularly critical to assessing individual char-
50 acteristics' influence on the model outcome and, therefore, for creating targeted
51 and data-driven policies and strategies.

52

53 This study aims to fill this gap by applying machine learning and Explainable
54 Artificial Intelligence (XAI) techniques. **These techniques capture complex,**
55 **non-linear interactions between features that might be missed by traditional sta-**
56 **tistical methods without predefined assumptions about linearity, independence,**
57 **or distribution.** To exemplify this, this study analyses different clusters of tech-
58 **nological readiness as a proxy to investigate the associated barriers to technology**
59 **adoption.** These clusters will be used to train a machine learning model to pre-
60 **dict cluster association based on survey questions while using Explainable AI**
61 **techniques to understand the resulting models.** Thereby, the introduced tech-
62 **niques capture connections between the survey questions and their influence on**
63 **technological readiness, highlighting features that are primarily responsible for**
64 **increasing or limiting technology adoption.** The benefits of Explainable AI tech-
65 **niques for identifying barriers will be exemplified through a requirement and**
66 **market analysis process and translated to potential technology design or busi-**
67 **ness strategies.** In doing so, the following research questions will be assessed in
68 this article:

- 69 – To what extent are Explainable AI methods suitable to identify barriers and
70 opportunities influencing technology adoption?
- 71 – To what extent can a dynamic requirement analysis approach through Ex-
72 plainable AI support PLF developers in their technology design?
- 73 – To what extent can a dynamic market analysis approach through Explainable
74 AI support PLF providers to increase their market access?

75 2 Related Work

76 User attitudes in precision livestock farming have been studied by large through
 77 surveys and statistical analyses, with research presenting a range of factors that
 78 influence technology adoption, including economic, socio-demographic, ethical,
 79 and institutional aspects [44, 45, 41, 10, 18, 28, 2, 35, 47]. A recent literature
 80 review [25] of barriers to smart farming technologies highlighted hereby that the
 81 high implementation costs, resistance to new technologies, and lack of necessary
 82 infrastructure hinder widespread adoption among small-scale and developing
 83 farms. As machine learning and AI are some of the most prominent technologies
 84 for precision livestock farming, another literature review [34] summarized the
 85 constraints of such technologies for sustainable integration in farms, pointing
 86 out the importance of maintainability, reliability, and the integration of special-
 87 ized knowledge.

88 However, the analysis of such barriers is mostly done through surveys and in-
 89 terviews, combined with a statistical analysis afterward. These approaches only
 90 provide a static picture of attitudes toward smart farming technologies, lack-
 91 ing a description of which factors actually drive technology adoption or serve
 92 as fundamental barriers compared to minor issues that hinder technology imple-
 93 mentation. In this regard, prior research by Mallinger et al. [30] first analyzed the
 94 most important features that distinguish three clusters of technological readiness
 95 using a machine learning approach. The authors used a k-means approach and
 96 several validation methods (e.g., distance metrics, principal component analy-
 97 sis, focus group, and supervised machine learning) to find meaningful clusters
 98 of technological readiness. By using these clusters as labels, they showed that
 99 tree-based machine learning algorithms can be used to highlight attributes that
 100 separate the clusters well from each other. This information can be used to find
 101 attributes that are generally important to include when assessing technological
 102 readiness in surveys. However, this information only describes the overall impor-
 103 tance of the features but cannot explain what attributes describe and influence
 104 individual cluster affiliation. Novel methods must be found to asses how individ-
 105 ular attributes positively or negatively influence technological readiness in order
 106 to find targeted strategies for technology or policy design.

108 From the perspectives of technology developers and engineers, limited knowl-
 109 edge is available on improving requirement analysis and defining critical tech-
 110 nological functionalities for individual market segments. Kim et al. [21] investi-
 111 gated the use of a KANO matrix for requirement analysis, using technological
 112 readiness as a proxy for technology adoption and categorizing the user groups
 113 between conservative and early adopters. Considering the use of novel tech-
 114 nologies to improve the requirement engineering process, there has been some
 115 research about the utilization of natural language processing. Zhao et al. [50]
 116 provides an overview of the latest research in this field, particularly for nat-
 117 ural language processing techniques that enable the processing of requirement
 118 documents. Also, as mentioned above, most studies capture a broad spectrum of

120 attributes (e.g., economic, socio-demographic, ethical) when assessing barriers to
 121 technology adoption. Most of the studies include technological aspects (e.g., data
 122 privacy, system compatibility, usability of data) [13, 23, 26] as one of many as-
 123 pects in their assessment. While some research focused particularly on economic
 124 or socio-demographic variables [12], there is a lack of studies that assess specific
 125 technological and market attributes that technology providers can directly in-
 126 fluence, making it difficult for them to identify actionable areas for improvement.
 127

128 Furthermore, to the author's knowledge, there is no published research on
 129 how to utilize Explainable AI techniques to analyze the dynamics and impor-
 130 tance of individual features for technology adoption and the definition of tech-
 131 nological requirements, let alone for the Precision Livestock Farming technology
 132 domain. In order to do so, the authors use the validated clusters by Mallinger
 133 et al. [30], which was described above, as a basis for applying Explainable Arti-
 134 ficial Intelligence (XAI) techniques to assess the influence of certain attributes
 135 on cluster affiliation.

136 3 Materials and Methods

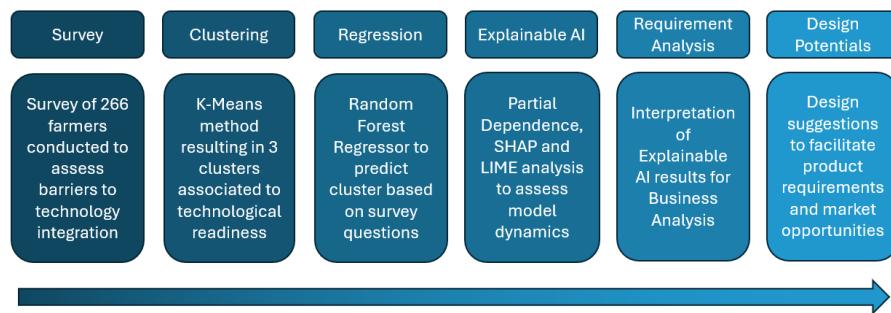


Fig. 1: Research design as described in this article. The chapters of this article are structured following this process.

137 3.1 Survey and data

138 This study builds on the collected survey data comprising 20 questions of the
 139 LivestockSense project¹. 266 farms across multiple countries in the European
 140 Union (such as Sweden, Hungary, Denmark, Poland, etc.) and the Middle East
 141 (Israel) have been integrated into this study, in which 121 samples are from the

¹ <https://livestocksense.eu/>

142 pig and 145 samples from the poultry industry [45]. The questions were designed
 143 to capture information about existing infrastructure and attitudes toward smart
 144 devices/technologies used in smart farming practices. The survey design incor-
 145 porates various perspectives to link responses with technological readiness and
 146 technology adoption. These perspectives include the availability of infrastruc-
 147 ture (as addressed in question blocks 1, 2, and 6), the general presence of expert
 148 knowledge and market accessibility of PLF technologies (covered in question
 149 block 4), as well as the mindset of PLF technology users towards their capaci-
 150 ties, which is reflected in question blocks 3 and 5. Sub-questions were combined
 151 into a single feature, with responses evaluated on either a 5-point, 4-point, or
 152 3-point scale to reflect the degree of agreement with the statement. For instance,
 153 a rating of 1 corresponded to "Strongly disagree," while a rating of 5 indicated
 154 "Strongly agree." The full list of questions included in the analysis is provided
 155 in the Appendix. The general description of the project was published recently
 156 [8].

157 **3.2 Clustering of Technological Readiness**

158 The clustering as described in [30] was conducted with a k-means approach.
 159 The algorithm takes a set of measurements, where each observation is an n-
 160 dimensional vector, and partitions them into k clusters (where $k \leq n$, n repre-
 161 senting the total farms contained in the survey) based on their similarity [20].
 162 Two and three different clusters have been evaluated in this study and associ-
 163 ated with technological readiness toward precision livestock farming technologies.
 164 Several steps have been taken to validate the clusters, such as distance met-
 165 rics, principal component analysis, focus groups, and the prediction of clusters
 166 through a decision tree. The present article will only analyze the three cluster
 167 scenario (technologically ready, partially ready, not ready), as we are interested
 168 in identifying user requirements for farmers who are neither fully "ready" nor
 169 "not ready" to integrate such technologies, as these represent a rather volatile
 170 market segment that could be easier expanded on.

171

172 As stated in the prior study [30], the clusters highlight perspectives that
 173 represent potential barriers to technology adoption, including available infras-
 174 tructure, access to information, and economic embedding. The identified clusters
 175 are:

176 – **Cluster 1, Not ready:** This subset includes farmers with limited on-site in-
 177 frastructure availability and limited market accessibility. They tend to ques-
 178 tion the positive environmental and economic potential, display low levels
 179 of trust for smart farming technologies, lack proper education to use such
 180 technologies, and critically view their maintainability, operability, and inter-
 181 operability. This cluster is also the largest group that doesn't have any smart
 182 farming devices incorporated into their farm. It represents an untapped mar-
 183 ket segment with several barriers to technology integration that need to be
 184 overcome in order to gain access to and utilize such technologies.

- 185 – **Cluster 2, Partially Ready:** This group displays the highest diversity in
 186 infrastructure availability, presence of expert knowledge, market access, and
 187 mental attitudes towards PLF technologies. There is a tendency for answers
 188 in the mid-range, neither being overly convinced nor particularly critical of
 189 PLF technologies. However, this group also shares some aspects with the
 190 ”not ready” and ”ready” group. For example, the infrastructure availability
 191 and level of farm automation are similar to the ”Not ready” group. However,
 192 their positive attitude towards its potential positive impact is more similar
 193 to that of the ”ready” group. This diversity of answer ranges is also visible in
 194 Figure 3. There, one can see that this group is equally distributed between
 195 people who already have such technologies, don’t have them but plan to buy
 196 them, or don’t have them. This cluster can be considered the most accessible
 197 market segment to increase one’s market share, as they often display positive
 198 attitudes towards such technologies but need targeted support for individual
 199 barriers to technology adoption.
- 200 – **Cluster 3, Ready:** This subset represents farmers with adequate on-site
 201 infrastructure availability, easy market accessibility, and people that tend to
 202 support the positive environmental and economic potential, display high lev-
 203 els of trust for smart farming technologies, have access to proper education to
 204 use such technologies and positively view their maintainability, operability,
 205 and interoperability. This cluster is also the biggest subgroup of people who
 206 have already bought smart technologies and the second biggest group plan-
 207 ning to acquire any. Therefore, this cluster is the primary customer segment
 208 for vendors and developers that don’t need much convincing to buy such
 209 technologies. However, some barriers remain that can be further improved
 210 regarding technology adoption.

211 To further validate the cluster coherence and validity, we deploy distance
 212 metrics and dimension reduction techniques. The distance metrics are as follows:

- 213 – **Renyi’s Cross Information Potential (rCIP):** Renyi’s Cross Informa-
 214 tion Potential is a metric derived from Renyi’s entropy [39], used to measure
 215 the separability and internal coherence of clusters in a dataset [4]. This
 216 metric is calculated by estimating the information potential of each clus-
 217 ter, which reflects the distribution density and compactness of points within
 218 clusters. Lower values of rCIP indicate better-defined clusters, where data
 219 points within each cluster are closer to each other and more distinct from
 220 points in other clusters. The rCIP for a cluster C with n data points $\{x_i\}_{i=1}^n$
 221 is defined as:

$$\text{rCIP} = \frac{1}{n^2} \sum_{i=1}^n \sum_{j=1}^n e^{-\alpha \|x_i - x_j\|^2}$$

222 The rCIP between two distributions f and g , with M_1 and M_2 representative
 223 points in each distribution, is defined as:

$$\text{rCIP}(f, g) = \frac{1}{M_1 M_2} \sum_{i=1}^{M_1} \sum_{j=1}^{M_2} \frac{1}{\sqrt{(2\pi)^d |\Sigma_i + \Sigma_j|}} \exp \left(-\frac{1}{2} (c_i - c_j)^T (\Sigma_i + \Sigma_j)^{-1} (c_i - c_j) \right)$$

224 where $\|x_i - x_j\|$ represents the Euclidean distance between points x_i and x_j ,
 225 and α is a scaling parameter that controls the influence of distances in the
 226 calculation. A lower rCIP score signifies more cohesive clusters with minimal
 227 overlap, suggesting that the clusters capture meaningful patterns within the
 228 data.

229 – **WB Index:** The WB Index is a cluster validation metric that combines
 230 within-cluster compactness (W) and between-cluster separation (B) to assess
 231 the clustering structure [51]. It is computed as the ratio of the sum of within-
 232 cluster distances to the sum of between-cluster distances. For k clusters, the
 233 WB Index is defined as:

$$\text{WB Index} = \frac{\sum_{i=1}^k \sum_{x \in C_i} \|x - \mu_i\|}{\sum_{i=1}^k \sum_{j=i+1}^k \|\mu_i - \mu_j\|}$$

234 where C_i is the i -th cluster, μ_i is the centroid of C_i , x represents a data
 235 point in C_i , and $\|\cdot\|$ denotes the Euclidean distance. Lower values of the
 236 WB Index indicate a better balance of compact and well-separated clusters.

237 For visualizing the clustering results, we employ Uniform Manifold Approximation
 238 and Projection (UMAP) [33], a nonlinear dimensionality reduction technique
 239 that projects high-dimensional data into a lower-dimensional space while
 240 preserving the local and global structure of the data. UMAP is particularly useful
 241 for understanding the spatial distribution and separability of clusters in a
 242 more interpretable two- or three-dimensional space.

243 UMAP operates based on two main principles: constructing a weighted graph
 244 that captures the local relationships between data points in the high-dimensional
 245 space, and then optimizing a low-dimensional layout to maintain those relationships.
 246 Given a high-dimensional dataset $\{x_i\}_{i=1}^N$ and a lower-dimensional projection
 247 $\{y_i\}_{i=1}^N$, UMAP aims to minimize the following cross-entropy objective
 248 function:

$$\mathcal{L}_{\text{UMAP}} = \sum_{i \neq j} \left[w_{ij} \log \left(\frac{w_{ij}}{d_{ij}} \right) + (1 - w_{ij}) \log \left(\frac{1 - w_{ij}}{1 - d_{ij}} \right) \right]$$

250 where:

- 251 – w_{ij} represents the probability of a connection between points x_i and x_j in
 252 the high-dimensional space, capturing the local similarity based on their
 253 distance.
- 254 – d_{ij} denotes the corresponding probability of connection in the lower-dimensional
 255 space, based on the Euclidean distance between their projections y_i and y_j .

256 This objective function is optimized to ensure that points that are close in
 257 the high-dimensional space remain close in the lower-dimensional space, while
 258 distant points are also kept apart. The resulting UMAP projections allow us to
 259 visually assess the cluster distribution and separability in a more interpretable
 260 form.

261 **3.3 Modelling**

262 This research used a combination of machine learning models and explainability
 263 techniques to assess user readiness for technology adoption. First, we utilized a
 264 series of unsupervised and supervised machine learning models to predict user
 265 readiness levels based on the clusters established by [30]. In the next step, the
 266 dynamic of the regression model was further analyzed using Explainable AI tech-
 267 niques to determine the contribution of each feature to the predictions.

268 **Supervised Machine Learning:** For the machine learning prediction, a
 269 Random Forest Regressor was used. This ensemble learning technique constructs
 270 multiple decision trees during training and returns the mean prediction of the
 271 individual trees to improve predictive accuracy and reduce overfitting. The scikit-
 272 learn library is chosen for the implementation of this method.

273 The classification performance of the regression model was measured on a
 274 75%/25% train-test split for a rounded version of the predicted values. The pre-
 275 dicted values were rounded by splitting the range [0, 2] into three equal intervals
 276 corresponding to the classes. The ranges of the classes are set to 0-0.66 for the
 277 "not ready" group, 0.67-1.33 for the "partially ready" group, and 1.34-2 for the
 278 "ready" group. The model was evaluated using precision, recall, and F1-score,
 279 as well as the macro averages of these metrics and accuracy to assess overall
 280 performance across all classes.

281 **Precision:** Precision per class shows how many of the predicted positive
 282 cases for a specific class are actually correct. It is calculated as:

$$\text{Precision}_i = \frac{\text{True Positives}_i}{\text{True Positives}_i + \text{False Positives}_i} \quad (1)$$

283 **Recall (Sensitivity):** Recall per class indicates how many of the actual
 284 positive cases for a specific class were correctly predicted. It is calculated as:

$$\text{Recall}_i = \frac{\text{True Positives}_i}{\text{True Positives}_i + \text{False Negatives}_i} \quad (2)$$

285 **F1-Score:** The F1-score per class is the harmonic mean of precision and
 286 recall, balancing the two metrics. This considers class imbalances:

$$\text{F1-Score}_i = 2 \times \frac{\text{Precision}_i \times \text{Recall}_i}{\text{Precision}_i + \text{Recall}_i} \quad (3)$$

289 **Overall Accuracy:** The overall accuracy is calculated as the number of
 290 correct predictions (sum of true positives and true negatives) divided by the
 291 total number of predictions. It is given as:

$$\text{Accuracy} = \frac{\text{True Positives} + \text{True Negatives}}{\text{True Positives} + \text{True Negatives} + \text{False Positives} + \text{False Negatives}} \quad (4)$$

292 **Explainable Artificial Intelligence:** After this modelling process, several
 293 tools in the area of Explainable Artificial Intelligence (XAI) are deployed to
 294 analyse the dynamic of the model:

- 295 – **Partial Dependence Plots (PDP):** show the effect of a single feature
 296 on the predicted outcome of a model, averaging out the effects of all other
 297 features [17]. The average influence of a farmer's characteristics can give
 298 valuable insights into how individual features influence the whole study pop-
 299 ulation. Such an analysis is particularly interesting if one wants to find re-
 300 quirements that are important for all subgroups.
- 301 – **Individual Conditional Expectation (ICE) Plots:** are an extension of
 302 PDPs that display the relationship between the feature and the prediction
 303 for individual instances, highlighting the variability of the prediction across
 304 the feature's values [16]. Therefore, ICE plots are particularly valuable for
 305 analyzing farmers' key characteristics that influence cluster association. By
 306 defining different clusters of readiness, one can observe which characteristics
 307 might be key enablers that increase the overall readiness level of individuals
 308 as well as cluster subgroups.
- 309 – **SHapley Additive exPlanations (SHAP):** explain the prediction of an
 310 instance by computing the contribution of each feature to the prediction [27].
 311 These values can be viewed per individual prediction and can give detailed
 312 insights into individual subgroups' needs or barriers. However, due to the
 313 global settings of SHAP, one can also aggregate the results into subgroups,
 314 enabling accumulated analysis of important features influencing readiness
 315 for technology integration.
- 316 – **Local Interpretable Model-agnostic Explanations (LIME):** explain
 317 individual predictions by approximating the local decision boundary of any
 318 classifier with an interpretable model [40]. It helps in understanding why a
 319 model made a specific prediction, similar to Shapley values. By sampling
 320 individual LIME values within a subgroup, one can detect common patterns
 321 that support or hinder technology integration.

322

3.4 Requirement Analysis and Market Research

323 Requirement analysis is a systematic process to identify and document the es-
 324 sential requirements of a technology, system, or project. It involves analyzing
 325 and validating the needs and constraints of various stakeholders to ensure the
 326 final product meets its intended purpose [48]. This process is part of business

327 analysis, serving as the foundation for designing, developing, and implementing
 328 effective technologies and solutions [1]. The requirement analysis process
 329 comprises several subparts, including stakeholder analysis, requirements elicitation,
 330 requirements specification, and requirements validation [37]. Each of these
 331 steps plays a crucial role in understanding the business potential, capturing de-
 332 tailed requirements, and ensuring that the final solution aligns with consumer
 333 expectations [42]. Closely related to this and also part of the business analysis
 334 process is the market research. This process incorporates research to identify
 335 potential market segments by understanding the market conditions, competitive
 336 landscape, and customer needs.

337

338 Understanding barriers to technology adoption for subgroups or even individ-
 339 uals can help producers expand their consumer base by leveraging the readiness
 340 of farmers to integrate and use smart technologies. Because of this, the survey
 341 and clusters were designed to capture information about existing infrastructure
 342 and attitudes toward smart devices/technologies in farming practices that the
 343 technology providers directly or indirectly influence. **By identifying user qualities**
 344 **associated with different readiness levels and features responsible for increasing**
 345 **or limiting technology adoption, targeted interventions can be taken to improve**
 346 **requirement analysis and, ultimately, product designs and market strategies.**

347

348 To enhance processes of requirement analysis and market research, we pro-
 349 pose the utilization of Explainable Artificial Intelligence (XAI) techniques, in-
 350 cluding SHAP (SHapley Additive exPlanations) [27], LIME (Local Interpretable
 351 Model-agnostic Explanations) [40], and Partial Dependence Plots (PDP) [19].
 352 These techniques offer insights into how individual factors, extracted from sur-
 353vey questions, influence the overall technological readiness of users as well as
 354 their barriers to technology adoption. By applying these XAI methods (see fur-
 355 ther information in Section 3.3), we create a dynamic toolset for requirement
 356 analysis and market research that reveals the underlying drivers and barriers
 357 of technological readiness for specific subgroups and highlights key factors that
 358 need to be addressed to enhance market adoption, product acceptance, and tech-
 359 nology integration.

360

361 4 Results

362 4.1 Clustering and Predictive Modelling

363 Next to the validation from [30], we extend the analysis of the cluster validity by
 364 cluster distance metrics and the visual validity check executed through UMAP
 365 (see description in 3.2). As can be seen in Figure 4, the 2 and 3 cluster solutions
 366 are the strongest candidates for the given data set. Figure 3a shows the Renyi
 367 index in which lower values indicate better-defined clusters with higher inter-
 368 nal similarity and separation from other clusters. The rCIP is minimized for the

369 two-cluster solution, while the three cluster configuration is the second best with
 370 marginally higher values. On the other hand, The WB Index reaches a minimum
 371 at three clusters (lower is better), indicating optimal separation and cohesion for
 372 this clustering configuration. This suggests that the three-cluster model best bal-
 373 ances the trade-off between intra-cluster similarity and inter-cluster distinction,
 374 further validating the conceptual categorization into three readiness levels. Based
 375 on the two distance metrics, we can identify the three cluster solution as a suit-
 376 able candidate for further analysis. As similarly argued in [30], this is done to
 377 assess the attributes of different readiness attributes in more detail, with a par-
 378 ticular focus on people that are neither fully ready or not ready. This increases
 379 the possibility for more targeted interventions.

380

381 Next, we evaluate the three-cluster solution with a UMAP approach, which
 382 transforms the multidimensional vector space (every question represents a vec-
 383 tor/dimension) into a two- and three-dimensional object. This allows us to assess
 384 the cluster distribution visually. Figure 2 illustrates the three clusters of tech-
 385 nological readiness, with the partially ready category positioned between the
 386 ready and not ready categories, suggesting a chronological progression. The vi-
 387 sualization clearly shows the distinct separation between clusters, with a larger
 388 grouping in the middle of the plot and two smaller groups at the top and bottom.
 389 Further visualizations of this clustering can be found in the Annex.

390

391 To further validate the cluster validity and the respective interpretations
 392 resulting from them, we compare the three clusters with the distribution of a
 393 subquestion within the survey ("Do you use smart devices at the farm you re-
 394 present?"). The idea behind this comparison is that clusters of technology-ready
 395 people should have a higher tendency to have or plan to integrate smart devices
 396 instead of people that have a less favorable attitude/environment to integrate
 397 them. On the other hand, people who display challenges of technology adoption
 398 should be particularly present in the segment of answers that don't buy such a
 399 technology. However, it is possible that people with limited environmental func-
 400 tionality and critical perspectives towards smart technologies still own or intend
 401 to buy smart technologies and vice versa (e.g., technology was bought by some-
 402 one else, shared, or inherited).

403

404 As displayed in Figure 3, it can be seen that the majority group of people
 405 that implemented smart technologies already are in the cluster segment "ready"
 406 and "partially ready". On the contrary, people that have answered that they
 407 don't have any technology are mostly in the category "not ready". People who
 408 answered that they don't have any smart PLF technologies yet but plan to buy
 409 some show a relative equal distribution of attitudes and predispositions towards
 410 technologies. This mapping of answers and clusters further strengthens cluster
 411 validity, which is crucial for the dynamic analysis of user attitudes and their
 412 use for requirement analysis in Section 3.4 and 4. **Further statistical information**

⁴¹³ about the distributions of answers can be found in Annex B.

⁴¹⁴

with 20 Neighbors and 0.1 minimum distance
and Euclidean metric

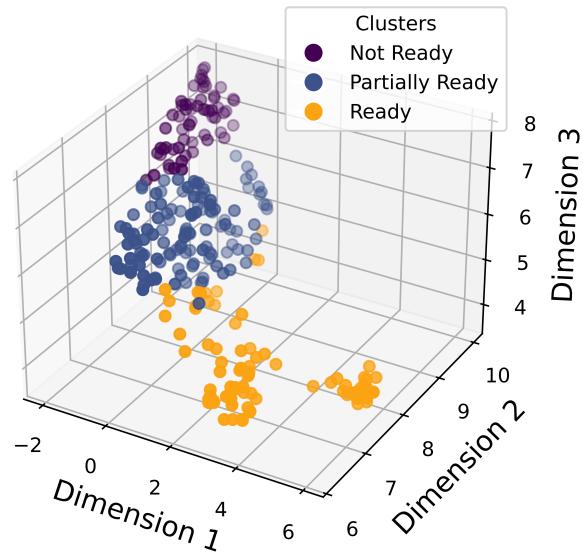


Fig. 2: Three-dimensional UMAP projection illustrating clusters of technological readiness among participants. The clusters are color-coded to indicate different readiness levels: "Not Ready" (purple), "Partially Ready" (blue), and "Ready" (orange). Each point represents an individual respondent, and the spatial arrangement reflects the similarity between responses in a high-dimensional feature space, reduced to three dimensions for visualization. The UMAP projection uses Euclidean distance, with 20 neighbors and a minimum distance of 0.1.

⁴¹⁵ The random forest model in this experiment predicted the three different
⁴¹⁶ classes of clusters based on the survey question results, obtaining an accuracy and
⁴¹⁷ recall of 81 percent. The classifier's precision averaged at 84 percent, indicating
⁴¹⁸ that the model predicts outcomes with high consistency or little variability (see
⁴¹⁹ Table 1. In comparison, the baseline prediction, if we would choose one class
⁴²⁰ randomly, is 33 percent accuracy. These results indicate that the random forest
⁴²¹ model provides a stable basis for analysing the relationship between individual
⁴²² farmer attitudes in the survey and the associated clusters. For this analysis, we
⁴²³ deploy three different Explainable AI techniques, as described in Section 3.3 and
⁴²⁴ structure the following subchapters accordingly based on these techniques.

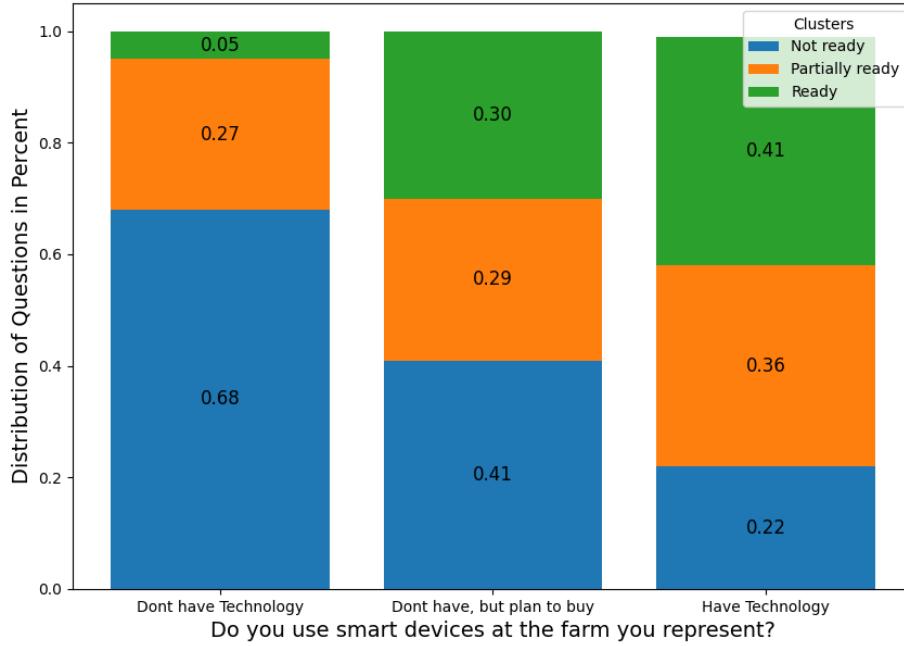


Fig. 3: Clusters within each question category. The values represent the normalized distribution of answers based on cluster size.

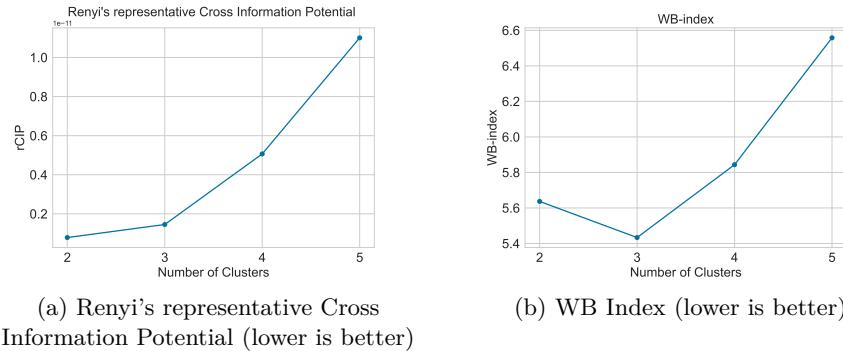


Fig. 4: Cluster validation metrics for clusters between two and five.

425 4.2 Explainable AI Analysis

426 After validating the clusters and the machine learning model, we analyse the
 427 behavior of the deployed random forest model. For this, several Explainable
 428 AI methods (ICE, PDP, SHAP, and LIME) are deployed that highlight the
 429 influence of individual features (attributes towards technological readiness) to
 430 the prediction outcome of the model.

Table 1: Performance metrics for the random forest model predicting technological readiness: per-class and macro average.

Class	Precision	Recall	F1-Score	Support
Not Ready	0.93	0.68	0.79	19
Partially Ready	0.77	0.82	0.79	28
Ready	0.83	0.95	0.88	20
Macro Average	0.84	0.82	0.82	67

431 **4.2.1 ICE and PDP - Simulating the Influence of Features on the**
 432 **Prediction Outcome**

433 Figure 5 summarizes the Individual Conditional Expectations (ICE) and Par-
 434 tial Dependence Plots (PDP) for all questions individually in one plot. The ICE
 435 simulates the impact on the prediction of the model if the individual question is
 436 answered differently per farmer while the other attributes stay constant. PDP,
 437 on the other side, assesses the average impact of changing one variable and keep-
 438 ing the other features constant over all samples (farmers). Each individual blue
 439 line, therefore, represents one farmer whose readiness level increases or decreases
 440 if that attitude or environmental factor is changed. Based on this, one can ana-
 441 lyze factors that have a significant impact on the model output or that separate
 442 the clusters well from each other. Interpreting these changes helps to identify
 443 which factors are associated with different levels of technological readiness (clus-
 444 ters). The plots also indicate which factors serve as fundamental attributes in
 445 increasing the technological readiness of farmers to the next cluster group (such
 446 as that access to information is an important preliminary to understanding the
 447 benefits of such technologies). Thereby, the ICE and PDP plots enable us to
 448 directly isolate complex dynamics between the feature and their effect on indi-
 449 vidual readiness as well as per clusters or overall user base.

450

451 In this context, Figure 5 indicates several different questions that influence
 452 the association to different levels of technological readiness. Chronologically, the
 453 first question that visibly influences the cluster association is within question
 454 block 3, which assesses the attitude towards precision livestock farming tech-
 455 nologies. Here, for question 3a (Tech helps labor shortage), a slow increase is
 456 observable in the "not ready" cluster at the bottom of that subplot between 3
 457 and 5, but an even sharper increase of technological readiness can be seen be-
 458 tween the "partially ready" and "ready" clusters. One can observe a continuous
 459 increase from the middle section until the top of the subplot, starting from 2
 460 until 5. This indicates that the ability to automate farms is an important factor
 461 for people who intend to acquire precision livestock farming equipment. As the
 462 groups with a prediction of 1 and higher (y-axis) are particularly associated with
 463 groups of people that consider buying PLF technologies, this could be a critical

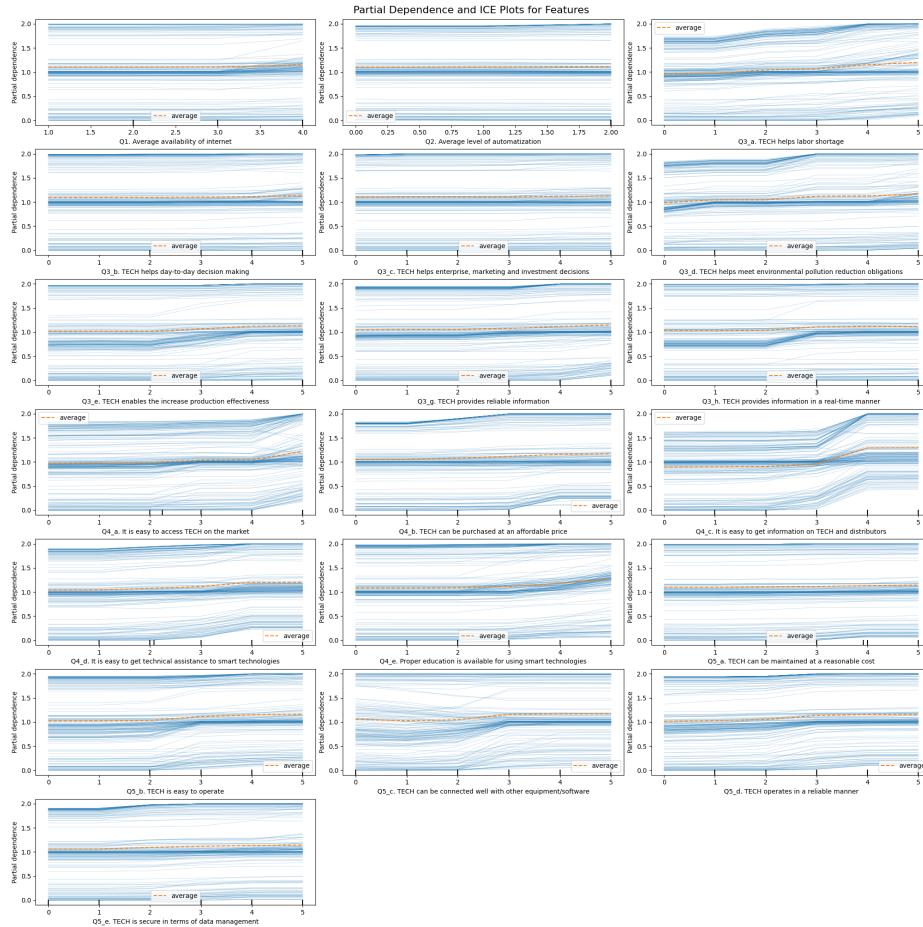


Fig. 5: Individual Conditional Expectation (blue lines) and Partial Dependence Plot (orange dashed line) based on Random Forest Model.

464 focus to expand one's product lines and market shares.

465

466 Similar to question 3a, question 3d (Tech helps to meet environmental pol-
467 lution reduction obligations) displays a sharp increase between 2 and 3 and
468 between 4 and 5. People who are considered to be more technologically ready
469 agree that such technologies are important for managing environmental dynam-
470 ics on their farms (e.g., CO₂ or NH₄ monitoring). For some farmers that have
471 been considered on the top end (y-axis) of the "partially ready" cluster (between
472 0.7 and 1.3), this attitude is considered to be an important factor in trusting the
473 technology and potentially integrating them into their farm, but less so for the
474 "not ready" group.

475

476 One can also observe an increase in the prediction outcome for question 3e
477 (Technology enables the increase production effectiveness), particularly between
478 2 and 4. Although most farmers still stay in their respective cluster boundaries,
479 we can observe four blue lines that jump between the groups.

480

481 Within the attitude block, the last question that displays an effect on the
482 model is question 3h (Technology provides information in a real-time manner).
483 This question has a lesser effect than the first two questions in this block but
484 still has some influence on individual farmers. For three farmers in this survey,
485 an increase in this attitude would have resulted in being classified in the next
486 higher cluster. Further analysis of these samples with statistical and Explainable
487 AI techniques will perhaps show further important attributes as to why these
488 farmers consider this functionality important or if other factors have a higher
489 effect on their association with the individual clusters.

490

491 Question block 4 displays the overall presence of expert knowledge and mar-
492 ket access to PLF technologies. Within this question category, all questions show
493 some visible influence on the potential to integrate PLF technologies. Accessi-
494 bility of such technologies (question 4a) begins to show its effects for the "not
495 ready" group between 2 and 3, whereas, for the "partially ready" group, this
496 question is relevant if its answer is higher than 4. This shows that for people
497 with generally lower attitudes toward PLF technologies, accessibility is a limit-
498 ing factor in developing positive attitudes toward these technologies. This trend
499 is also visible in question 4b (Tech can be purchased at an affordable price).
500 Here, we can see that the "not ready" cluster, in particular, perceives the price
501 to be a limiting factor in adopting the technology (barrier between 3 and 4 on
502 the x-axis).

503

504 The most significant factor in this question block is question 4c (It is easy to
505 get information on technology and distributors). Visible changes in the evalua-
506 tion of readiness for the "not ready" group (below 0.66) are observable between
507 the 3 and 4 on the x-axis. This was also a critical threshold for the "partially
508 ready" group to be classified as "ready". Thereby, this factor is an important

509 consideration for all clusters alike.

510

511 Question 4d (It is easy to get technical assistance to smart technologies) is
 512 less pronounced than question 4c. Still, it shows a steady increase in impor-
 513 tance for the "not ready" and "ready" groups. Many of the farms considered
 514 as less inclined to incorporate such technologies can jump to the next highest
 515 group, "partially ready", if they reach an answer that is equal to or higher than 4.

516

517 The amount of proper education available to use smart technologies (question
 518 4e) is a critical factor that affects particularly the "partially ready" group. Al-
 519 though we only see a few sharp increases in the prediction outcomes if the value
 520 is increased, there is a steady increase in most farmers visible in the middle of
 521 the subplot and in the lower parts (not ready cluster). This incline is particularly
 522 visible between 3 and 5 on the x-axis and indicates that it might be a baseline
 523 factor to influence technology adoption.

524

525 Question block 5 summarizes the perceived operational functionalities of po-
 526 tential precision livestock farming technologies. Hereby, Figure 5 shows that the
 527 perceived ease of operation is a critical factor that influences technological readi-
 528 ness (question 5b). This is particularly visible between 2 and 3 for all farmers
 529 that have been categorized as "not ready". For this group, which displays the
 530 highest distrust against smart technologies, functional accessibility is a critical
 531 factor that limits their ability to utilize it. However, there are some sharp in-
 532 creases visible in the "partially ready" cluster.

533

534 Question 5c (Technology can be connected well with other equipment) shows
 535 a sharp increase in technological readiness between 2 and 3 for the "not ready"
 536 and "partially ready" clusters. This is even more pronounced than ease of oper-
 537 ation and highlights that interoperability is a concern for people who are con-
 538 sidered skeptics. However, we can also see that interoperability was the limiting
 539 factor for some people in the "partially ready" group and that an increase of
 540 perceived ability changed their prediction to "ready".

541

542 Lastly, we can see in question 5d that reliability (Tech operates in a reliable
 543 manner) is a critical limiting factor for the "not ready" cluster. Small increases
 544 are visible for all three clusters. However, we can observe several transitions from
 545 one group to another in the lower categories.

546

547 4.2.2 LIME - Localized Changes of Predictions

548 Lime analysis provides new predictions based on altered features that are in the
 549 vicinity of the original feature values. It then creates an interpretable surrogate
 550 model (linear model) on this local feature space. Exploring the local neighbor-
 551 hood of samples and its effect on the surrogate model can be used to understand
 552 the behavior of certain clusters better without the influence of values that are

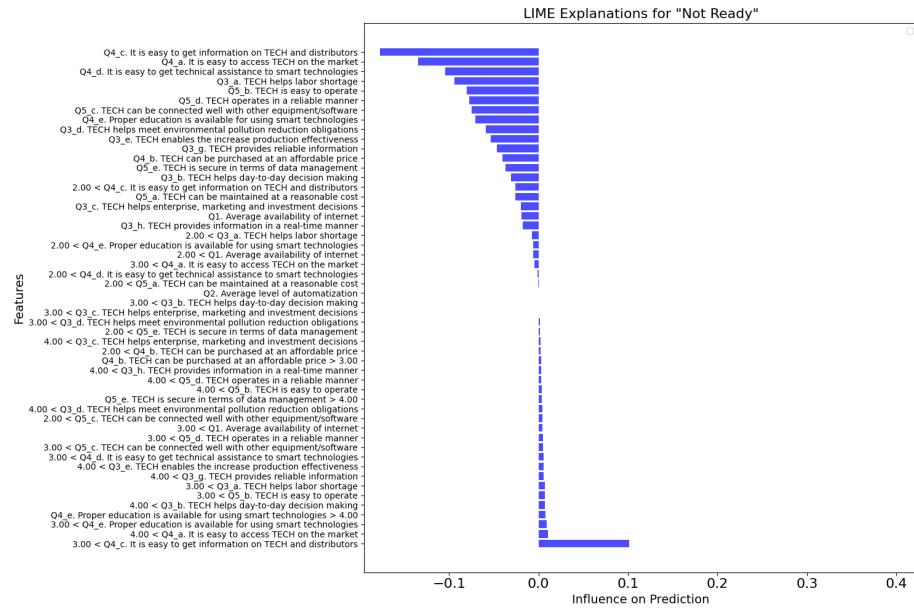


Fig. 6: Results of the LIME analysis for the "not ready" group. The horizontal bars indicate the influence of individual survey questions on the local behavior of the model. Thresholds of questions that provide a significant change on the model output are listed as well.

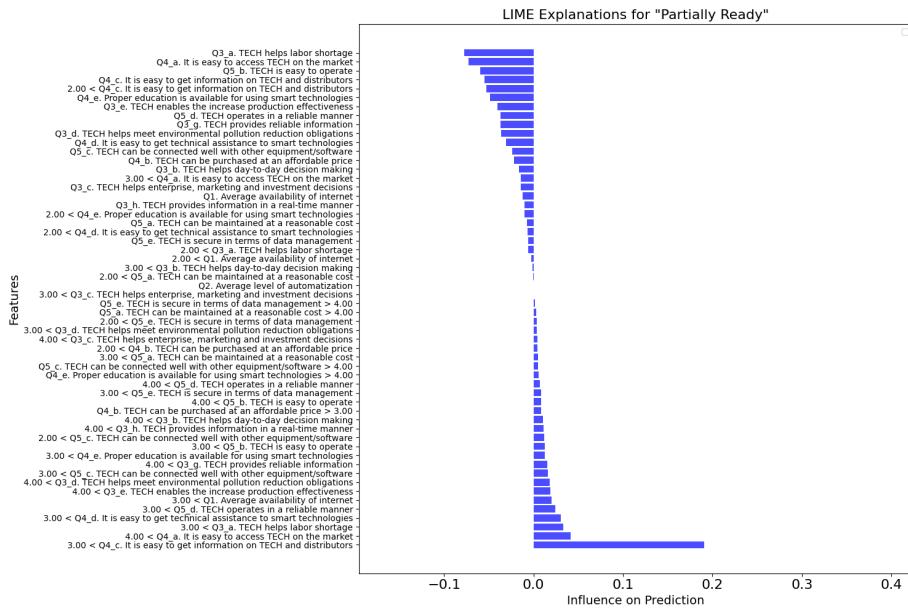


Fig. 7: Results of the LIME analysis for the "partially ready" group.

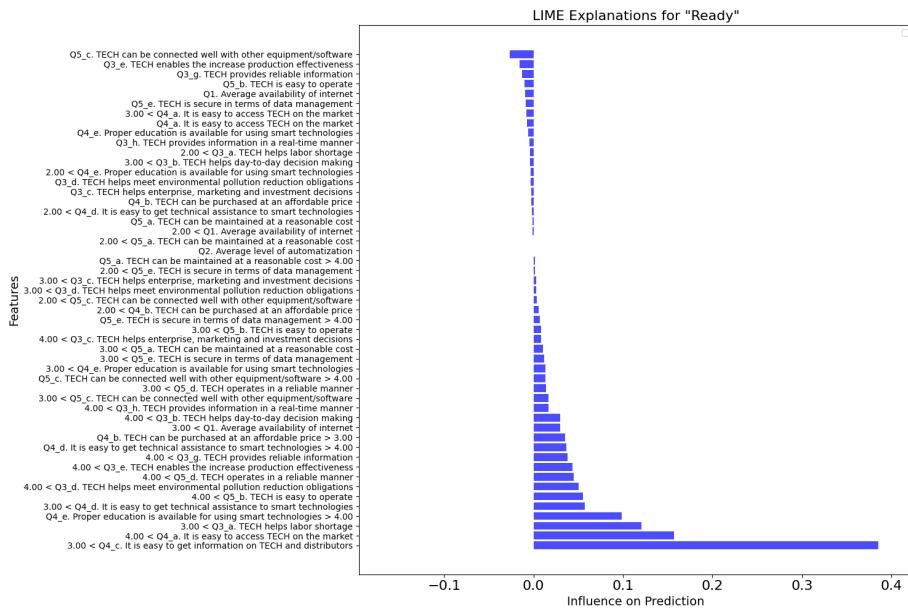


Fig. 8: Results of the LIME analysis for the "ready" group.

553 typically associated with other clusters. By using a linear model, the interpre-
554 tation is based on the linearity of features and given by the positive or negative
555 coefficients of the respective surrogate model. Each feature contributes indepen-
556 dently, and the overall prediction is the sum of these contributions. The changes
557 in the features are then binned to assess their effect on the output. If a certain
558 bin produces statistically significant changes, this bin is considered a threshold
559 and will be used as an additional feature in the linear model. By calculating
560 thresholds of individual features, one can visualize the non-linear behavior of
561 the attribute on the model prediction. This shows what thresholds for indi-
562 vidual questions must be reached in our case to affect users' readiness levels
563 significantly. Figures 6, 7, and 8 display the aggregated lime explanations for
564 the "not ready", "partially ready" and "ready" groups. Aggregation was done
565 by averaging the impact of the questions for all samples within the respective
566 subgroups. This enables the interpretation of the overall barriers and enablers
567 of technology integration.

568

569 For the "not ready" cluster in Figure 6, one can see that the factor that led
570 to significant decreases in the prediction outcome is question 4c (it is easy to
571 get information on tech and distributors). Here, this question shows the biggest
572 positive impact on the group's prediction. Other critical factors for this group
573 are the accessibility to technology on the market (question 4a), availability of
574 technical assistance (question 4d), the attitude of farmers towards the potential
575 of PLF technology to help with labor shortage (question 3a), and ease of oper-
576 ability (question 5b). Questions 3a and 4a are also primarily answered below 3
577 and 4 in this cluster and show a significant positive influence if answered above
578 this threshold. This indicates that the predictions of the cluster's samples can
579 be significantly enhanced by increasing this value.

580

581 Figure 7 displays the average changes of predictions of the surrogate model
582 for the cluster "partially ready". Similar to the "not ready" group, we can also
583 see that operability and the potential to subsidize labor shortages are usually
584 answered rather low for this group with equal thresholds around 3 and 4. In gen-
585 eral, we have several questions that are overall associated with lower prediction
586 outcomes in this cluster, such as accessibility in question 4a, available technical
587 assistance (question 4d), access to information on tech (question 4c), or available
588 education in question 4e.

589

590 Analyzing the local behavior of the "ready" group in Figure 8 shows that
591 the availability of information (question 4c) influences the prediction outcome
592 significantly if it is answered above 3. The second most positive influential fac-
593 tor is the accessibility of the technology if it's higher than 4, and the third most
594 relevant answer is the assumption about the support of smart technologies for
595 the labor shortage if it's answered above 3. Other factors that significantly en-
596 hance the prediction outcome locally are higher answers for the availability of
597 education (question 4e), the ease of operability of smart technologies, and the

598 available technical assistance. Figure 8 also shows that the interoperability of
 599 smart technologies can be a limiting factor for technological readiness (question
 600 5c).

601 **4.2.3 SHAP - Calculating Prediction Shift Relative to the Mean**

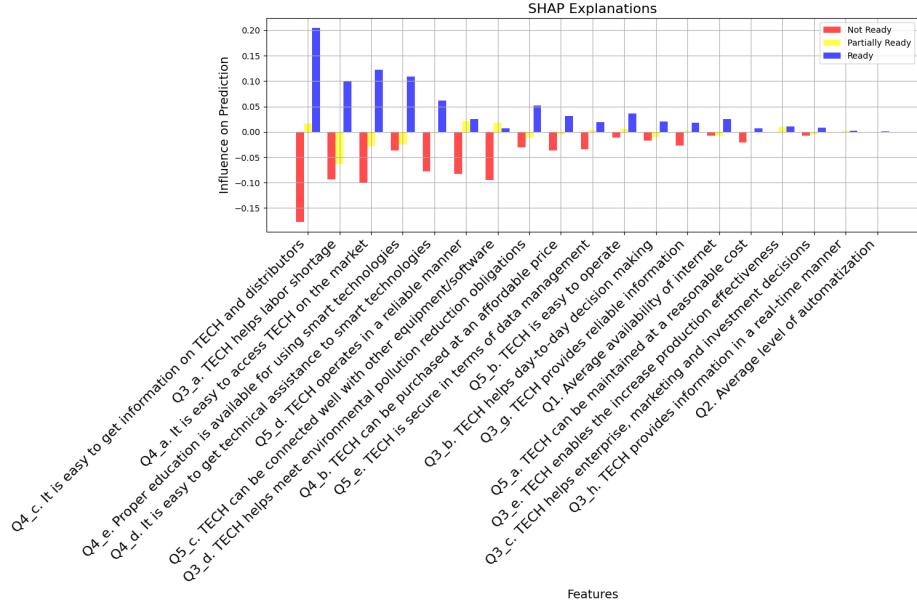


Fig. 9: Aggregated plot of the SHAP analysis by averaging the SHAp values of the individual clusters samples. The red vertical bars mark the "not ready group", yellow the "partially ready" group, and blue the "ready" group. Values are listed from left to right according to their summed influence on all groups.

602 The SHAP analysis, as presented in Figure 9, is calculated by considering
 603 all possible combinations of features and measuring the change in the model's
 604 prediction when each feature is added to these combinations. If visualized per
 605 sample, the SHAP values indicate the influence of a feature compared to an
 606 average prediction. Figure 9 aggregates the individual SHAP values per cluster
 607 and displays the average influence of the features per group. The questions are
 608 sorted based on the total influence on all clusters. The vertical bars represent
 609 how the individual features on the x-axis either increase or decrease the average
 610 prediction outcome of the model based on the given answers of the groups. As the
 611 "not-ready" group (red) is always predicted below the average and the "ready"
 612 group (blue) is always above the average, this analysis enables us to investi-
 613 giate the primary barriers for the "not-ready" group to be considered "partially

614 ready", as well as what attributes distinguish the "ready group" from the "partially ready" cluster. As the "partially ready" group (yellow) is clustered around
615 the center, we can identify the nuanced changes of this group to lean toward the
616 less or more ready group.
617

618

619 As shown in red in Figure 9, the ease of getting information on the technologies
620 and distributors (question 4c) was, on average, the most significant concern
621 that led to a decrease in prediction for the "not ready" cluster. This is followed
622 by question 4a (It is easy to access technology on the market), question 5c (Tech-
623 nology can be connected well with other equipment and software), question 3a
624 (Technology helps labor shortage, and question 4a (It is easy to access tech-
625 nology on the market), and question 4d (It is easy to get technical assistance
626 to smart technologies). Three out of the five most influential questions for this
627 group are in the category that describes expert knowledge and market access.
628 However, we can see that many barriers simultaneously limit technology adop-
629 tion and integration.
630

631 Considering the "partially ready" cluster, the assumed potential of smart
632 technologies to support labor shortage (question 3a) was, on average, the most
633 limiting factor. After that, the most limiting factors are, on average, the acces-
634 sibility to the market (question 4a) and the available education for using smart
635 technologies (question 4e). Contrary to the factors that reduced the readiness
636 for smart technologies compared to the average prediction, this group displayed
637 some characteristics that increased their readiness. Hereby, the most prominent
638 factor was the reliability of smart technologies (question 5d) and the interoper-
639 ability (question 5c).
640

641 To increase the model prediction from "partially ready" to the "ready" group,
642 the most important factors are, on average, the ease of getting information on
643 the technologies and distributors (question 4c), the ease of accessing the tech-
644 nology on the market (question 4a), availability of education (question 4a), and
645 the possibility to help labor shortage (question 3a). Other relevant factors in-
646 clude the availability of technical assistance (question 4d), the ability to meet
647 environmental obligations (question 3d), and the ease of operability (question
648 5b).
649

650 Noteworthy, the assumed potential of smart technologies to support labor
651 shortage is an important factor that influenced the prediction of all three clus-
652 ters. To a lesser degree, accessibility to the market, the potential to meet envi-
653 ronmental obligations, and the available education are also factors that influence
654 all subgroups.

655 **4.3 Implications for Technology Design and Business Strategies**656 **4.3.1 Implications Considering All Clusters**

657 Analysing all three XAI methods shows that the most influential barrier to
 658 technological adoption is the availability of information on smart technologies
 659 and distributors (question 4c). This question showed the highest values for the
 660 SHAP plot in Figure 9, the highest values for all three LIME plots, and showed
 661 significant fluctuations in the ICE and PDP plots. The second most influential
 662 marker was the general accessibility of the market (question 4a), showing the
 663 third-highest aggregated values in the SHAP plot and the second-highest positive
 664 factor in all three LIME plots while displaying visible changes in the ICE
 665 analysis. These two factors can be considered baseline criteria necessary to ac-
 666 quire smart technologies or investigate their potential use. Low values in these
 667 categories inhibit other factors that are needed to finally adopt smart technolo-
 668 gies, such as a positive attitude or the right farm infrastructure. By analyzing
 669 the geographical background of the individual answers on the ICE plot (e.g., by
 670 displaying the country per color), one can identify which countries would benefit
 671 the most if market and information accessibility were enhanced in these regions.
 672 This information provides targeted advice on which countries could lead to a
 673 sharp increase in sales and, therefore, technological integration if targeted cor-
 674 rectly with marketing strategies and an expansion of the sales area. However,
 675 this was not done in this study to anonymize the individual survey participants.
 676

677 Next to this baseline barrier of market accessibility, another factor that sig-
 678 nificantly influences technological readiness and adoption is the accessibility to
 679 technological assistance for smart technologies (question 4d). It showed high
 680 importance in the SHAP plot for the "ready" group and a particularly high
 681 influence in the LIME plot for the "not ready" and "partially ready" groups.
 682 It also showed high fluctuations, particularly for the "not ready" group and
 683 also, to some extent, for the "partially ready" group in the ICE plot. As these
 684 groups have a high share of farmers who don't possess smart technologies yet
 685 and are thinking of buying one in the future, the results indicate that increasing
 686 the amount of available support for smart technologies is a crucial factor that
 687 should be considered to expand the user base. This can be done by either human
 688 support or by designing the technology to adapt to the user's proficiency. Smart
 689 interfaces can be a viable way to increase understandability and recognize if a
 690 user gets stuck in certain functionalities. This analysis can be further expanded
 691 by analyzing other factors in this user group, such as age, location, or other limit-
 692 ing factors that are crucial for identified individuals who show higher readiness if
 693 access to support is increased. This could lead to a targeted change in technology
 694 design for specific sales regions or market segments. The mentioned suggestions
 695 are also relevant for question 4e (Proper education is available), which is the
 696 fourth most influential value in the SHAP analysis and the "ready" group in the
 697 LIME analysis.
 698

699 Another factor crucial for enhancing market access and facilitating technology adoption is the ability of smart technologies to subsidize labor shortages. It
700 was the second-highest value in the SHAP analysis, the third-highest positive
701 influence in the "ready" LIME plot, and the highest barrier in the "partially
702 ready" group. Many farmers face challenges finding qualified and persistent per-
703 sonnel to support their farming operations. The ability to automate farming
704 processes is therefore a vital objective to buy smart technologies, particularly
705 in the rapid progress of AI applications. However, in order to do so success-
706 fully, smart technologies should focus on a user-centered design. The technology
707 should be intuitive, requiring minimal training for farm operators. This includes
708 user-friendly interfaces, clear instructions, and adaptability to individual levels
709 of expertise. This was also visible in the LIME plots for the question about ease
710 of operation (question 5b) for the "not ready" and "partially ready" clusters.
711 Hereby, the ease of operation was highlighted as one of the strongest barri-
712 ers to technology adoption, logically supporting the requirements for successful
713 automation. Another supporting factor for automation is the interoperability
714 (question 5c) to existing technologies, such as feeding systems, climate control,
715 and animal health monitoring platforms. This is particularly important for IoT
716 (Internet of Things) environments and AI applications that enable centralized
717 farm management, thereby enhancing automatization capabilities. The ability of
718 smart technologies to be interoperable was particularly important for the "not
719 ready" group, as can be seen in Figure 6 and Figure 9.

721 4.3.2 Targeted Intervention Considering Individual Clusters

722 Requirement analysis often involves understanding the specific needs of different
723 customer segments. This detailed understanding enables more accurate market
724 segmentation during market analysis. By knowing the distinct requirements of
725 various customer groups (clusters), companies can tailor their market strategies
726 and product designs to target better and serve each segment. In this chapter, we
727 distinguish between three different groups of technological readiness and analyze
728 the distinct behavior and attitudes towards smart PLF technologies as well as
729 their intention to acquire said technologies.

730
731 In order to acquire information about the importance of individual questions
732 for technological readiness and, consequently, technology design and market anal-
733 ysis, one can a) identify the factors or questions that differentiate a given group
734 from other subgroups, thereby uncovering the critical elements that could help
735 transition less ready groups towards greater adoption of smart technologies, and
736 b) highlight the specific design features or functionalities that are most valued by
737 a given group, thereby generating empirical insights for optimizing technology
738 solutions to align with the requirements and expectations of this segment.

739
740 In the case of the **"ready" group**, Figure 3 shows that this cluster is com-
741 prised of farmers who already have the technology or intend to buy it shortly.
742 This subgroup displays positive attitudes towards the benefits of smart tech-

743 nologies and doesn't need convincing to acquire such technologies. However, by
 744 focusing on the ready cluster, companies can gain insights into the specific char-
 745 acteristics and preferences that drive early adoption. This analysis can inform
 746 the development of targeted marketing strategies that resonate with potential
 747 customers who already have smart technologies or are on the verge of adopting
 748 them.

749

750 As no comparison with a higher group than ready can be made, the "ready"
 751 category must be analyzed based on its own behavior. For example, most farm-
 752 ers in the "ready" group still consider the interoperability of the smart devices
 753 as not ideal (see negative influence in Figure 8). The negative value in the ready
 754 lime plot indicates that the range of answers for this feature have on average a
 755 negative effect on the prediction outcome. However, if developers can increase
 756 the trust in interoperability above 3, it becomes a positive factor for that group.
 757 This shows that for people who either have such technologies yet or are planning
 758 to purchase one for the first time 3, higher standards of interoperability could
 759 further increase their chances of implementation.

760

761 Although the most influential questions for the "ready" group are the ac-
 762 cessibility (question 4a) and available information (question 4c) of technologies,
 763 this value is not a barrier as the average answers for these questions surpass the
 764 given threshold (for accessibility, the average answer of the group is 4.8, and for
 765 available information, it is 4.4) [30].

766

767 Another noteworthy factor in this group is the attitude to meet environment
 768 pollution reduction obligations (question 3d in Figure 8 and Figure 9). This
 769 segment could, therefore, be targeted with tailored marketing strategies that
 770 directly address their specific concerns. For instance, highlighting case studies
 771 or built-in visualizations that demonstrate clear benefits for automatization and
 772 environmental benefits can reduce their uncertainties. This could be achieved
 773 by adding machine learning models that predict the monetary or environmen-
 774 tal surpluses of certain strategies (e.g., impact on milk production by changing
 775 feeding strategies in combination with local climate models).

776

777 In the case of the **"partially ready"** group, Figure 3 shows that this cluster
 778 consists of farmers who are somewhat familiar with smart technologies and may
 779 have explored their benefits but have not yet fully committed to adopting them.
 780 This subgroup tends to recognize the potential advantages of smart technologies
 781 but may still have reservations or face barriers that prevent either full adoption
 782 or the will to acquire smart technologies at all. With the right incentives and
 783 solutions, they can be the target group that can be converted into active users.
 784 Their awareness and interest in the technology make them more accessible than
 785 the "Not Ready" group, who may require more effort to educate and convince.

786

Given that the "partially ready" group is spread across different stages of technology adoption (Figure 3), modular and scalable solutions that can grow with the farmer's needs are particularly valuable. These products should allow farmers to start small and expand their use of smart technologies as they become more comfortable and see the benefits. This is also reflected in Figure 7, 5, and 9 in which operability was highlighted as a barrier but also a potential driver for technology implementation for the "partially ready" group. Hereby, the Lime and ICE plots indicate that an increase of that attitude to 3 or higher shows a significant impact on the prediction outcome. Also, the perceived reliability and available education (Figure 9 and 7) have been identified as specific barriers for that group. Reducing the complexity of smart technologies (e.g., limiting data and model dependencies) can increase the ease of operation but also favor reliability [31]. Interpretable machine learning models that can support users in their assessments can further ease the use of such technologies and foster education [29, 14, 15].

802

Another barrier for the "partially ready" group is the attitude toward the ability to subsidize labor shortage (question 3a). This can be seen in all three XAI methods and was already discussed as an important factor for all three groups in subsection 4.3.1.

803

In the case of the **"not ready"** group, Figure 3 indicates that this cluster comprises farmers who are either unaware of smart technologies or do not yet see their relevance or value. This subgroup is the hardest to target as they are characterized by their skepticism of the applicability of smart technologies to their specific farming practices and limited access to the market while showing low values on educational support and available physical infrastructure [30]. However, this group may still be an important target as it represents the most significant faction in the question block that does not have a technology yet but intends to buy one in the future. Strategic investments could also increase the readiness of this group in the long run, enabling long-term growth of technology providers.

817

Figure 6 indicates that this group has fundamental barriers to technology adoption due to a lack of available information about technologies (question 4c), available technical assistance (question 4d), and accessibility of the market (question 4a). This is also visible in the SHAP analysis (see Figure 9) as well as the ICE plots (5. Combating these barriers necessitates significant attention to technology design and marketing strategies. Establishing partnerships with local distributors and retailers to ensure that the technology is easily accessible to farmers in remote areas would be a strategy to tackle accessibility barriers. Built-in educational resources, as well as adaptable and intuitive user designs, can support the provision of information and assistance [29]. This could be combined with localized content that addresses specific regional needs and conditions (e.g., as already assessed partly in this study), making the technology more relevant and understandable for farmers. Enhanced understandability of the technology and its impact might be particularly crucial as this group

832 also lacks positive attitudes about the potentials of smart technologies for labor
 833 shortage (question 3a), ease of operation (question 3a), and environmental obligations
 834 (question 3d), but also production effectiveness (question 3e) to a lesser
 835 degree (as seen in Figure 6). Novel methods in complexity science (e.g., phase
 836 space reconstruction, entropy metrics) that allow for increased monitoring ca-
 837 pacities of environmental pollutants, greenhouse gases, animal health, or intake
 838 efficiency could increase the trust of such technologies [32]. The ICE plot 5 also
 839 indicates that the technologies must be perceived as very affordable (equal or
 840 higher than 4) in order to influence the decision of adoption.

841 5 Discussion

842 This study incorporates several different machine learning modeling approaches
 843 (clustering, supervised machine learning, and XAI surrogate models). The choice
 844 of algorithms has an influence on the modeling results and should be eval-
 845 uated carefully with metrics that evaluate the usability of clusters and classifica-
 846 tion/regression results (e.g., distance metrics, accuracy). A detailed evalua-
 847 tion of the chosen methods can be found in [30]. **Compared to the prior study that**
 848 **assessed cluster validity of technological readiness and discussed general barri-**
 849 **ers to technology adoption [30], this research extended the focus on individual**
 850 **clusters and mechanisms to identify attributes that are particularly important**
 851 **to increase technological readiness for the respective subgroups. This allows for**
 852 **the targeted design of precision livestock farming technologies as well as policies.**

853
 854 The current study underscores prior research findings by [13, 28, 10, 26],
 855 which postulated that the trust in the technologies capabilities and the robust-
 856 ness are major barriers for integration. It was shown in section 4 that reli-
 857 ability is an important factor, while the current study narrowed down distinct
 858 expectations that are particularly important for technological readiness (e.g.,
 859 tech helps labor shortage, environmental pollution). Furthermore, interoperabil-
 860 ity was highlighted for the "not ready" and "partially ready" group, thereby
 861 confirming prior studies by [13, 36]. However, we could not identify that security
 862 is a limitation to technology adoption. This seems to be an ambivalent topic as
 863 prior studies either showed its importance [13] or their minor influence [28] for
 864 the current precision livestock farming domain. This study also highlighted the
 865 ease of getting information as a primary barrier, which was also mentioned par-
 866 ticularly by [28] that described the lack of awareness about existing technologies
 867 for technology adoption.

868
 869 This study chose simpler models that are easy to reproduce as well as to
 870 limit the randomness and obscurity of more sophisticated machine learning ap-
 871 proaches. However, there remains some instability in the predictions and expla-
 872 nations, particularly for methods like LIME. It was shown in a simulated setting
 873 that LIME explanations of close points can vary considerably [3]. Therefore,
 874 interpretations on single instances should be made cautiously and compared

875 with other explainability approaches. This study tried to combat this as it accumulates the results for each cluster and does not evaluate single instances.
876 Furthermore, recommendations during requirement analysis are mostly based
877 on a combination of Explainable AI methods.
878

880 Another potential threat for inconsistency is the rather small sample size in
881 machine learning terms (266 samples) of this study. Bigger surveys would result
882 in more stable models, particularly for the detailed cluster analysis and super-
883 vised machine learning approach. Larger sample sizes could also positively affect
884 the accuracy of the results. If companies have access to surveys with several
885 thousand responses, the advantage of explainable machine learning methods be-
886 comes even more pronounced.
887

888 Each technique presents distinct advantages and limitations in the domain
889 of Explainable AI. ICE plots effectively illustrate the range of influences on the
890 prediction outcome if a single variable is changed. However, such insights may
891 not be as visible in Local LIME plots, which focus on local perturbations of the
892 data. For instance, if the original variable value is low (e.g., 2), the impact of
893 higher values (e.g., 4 or 5) may not be visible in a LIME plot, as it only perturbs
894 the vicinity of the original point. Nonetheless, while ICE plots offer a broader
895 view, their depiction of variable changes could be theoretical, as it may not be
896 feasible to alter one variable independently of others in practical scenarios. SHAP
897 plots, on the other hand, do not directly indicate the effect of individual variable
898 changes but often provide a visualization of how the readiness or non-readiness
899 groups deviate from the average overall prediction of the total sample group.
900

901 It should be noted that questions without significant influence on the model
902 prediction might still be general barriers to technology adoption. For example,
903 affordability of smart technologies (question 4b) was not identified as a primary
904 barrier to increasing technological readiness. As this study used a random forest
905 approach, the algorithm uses questions more prominently that separate classes
906 of technological readiness well (e.g., most ready farmers are above 4, while most
907 not ready farmers are equal or lower than 2 for a given question), thereby in-
908 creasing its importance to the prediction outcome. It could still be the case that
909 affordability is a relevant factor for all three groups but does not provide viable
910 information to separate these classes.
911

912 The study's design is focused on assessing technological, market, and psy-
913 chological factors that influence technological readiness and, ultimately, can be
914 influenced by technology design. This is a general limitation as it doesn't in-
915 clude more broader sociodemographic barriers such as age, income, or farm size.
916 Furthermore, this study only investigates farmers' barriers within the European
917 Union (e.g., Sweden, Hungary, Denmark, Poland) or the Middle East (Israel).
918 Different geographical areas will have other barriers to technology integration
919 [22] and should be assessed separately. This is particularly crucial for the cluster

920 **analysis prior to model development.** Depending on the scope of the analysis,
 921 different clusters and associations are possible and required. To find more specific
 922 requirements for one's products and services, a tailor-made survey referencing
 923 functionalities and aiming at particular countries or target groups would en-
 924 hance the usability of the results. **This is critical as the current study assesses**
 925 **the general barriers of smart technologies in livestock farming but doesn't focus**
 926 **on individual technologies (e.g., monitoring or feeding systems).** Future work en-
 927 compasses, therefore, the use of such techniques on different datasets and study
 928 goals. In case of bigger sample sizes, more advanced machine learning techniques
 929 could be applied (e.g., deep learning methods). However, such methods would
 930 be computationally intensive and need adequate computational resources.

931 **Ultimately, a data-driven requirement analysis approach supports the devel-**
 932 **opment of precision livestock farming technology based on targeted consumer**
 933 **needs. These methods thereby increase the ease of operation and utilization of**
 934 **economic and environmental opportunities. This includes higher chances that**
 935 **the technologies increase production efficiency or animal well-being.**

936 6 Conclusion

937 The article presented how Explainable AI approaches can be a valuable tool
 938 for companies and researchers to advance their understanding of functional re-
 939 quirements. It identifies user qualities that increase or limit technology adoption,
 940 helping companies achieve their business goals/philosophy (e.g., battling climate
 941 change), or identifying baseline barriers that might trigger a positive cascade of
 942 improved attitudes toward technological innovations in the precision livestock
 943 farming domain (e.g., available support, attitude towards automatization capa-
 944 bilities). By calculating clusters of technological readiness as a proxy for tech-
 945 nology adoption and using them as labels in a machine learning approach, the
 946 authors utilize Explainable AI (XAI) techniques to investigate the influence of
 947 individual features on the prediction outcome (technological readiness). In doing
 948 so, this study highlights the dynamic interplay between user attitudes, market
 949 access, and environmental factors that influence technology adoption and high-
 950 light associated barriers. It is shown that individual clusters of readiness display
 951 common but also unique attributes that positively or negatively influence their
 952 behavior. Fundamental barriers are identified for all groups such as accessibility
 953 of the market, availability of information on smart technologies, and the ability
 954 to help with labor shortages. Unique barriers include interoperability of smart
 955 technologies for the "ready" cluster and operability of smart technologies for the
 956 "partially ready" group. The "not ready" group, next to the fundamental bar-
 957 riers, showed particularly low values for technical assistance available to smart
 958 technologies. In general, it was shown that a combination of XAI techniques
 959 provides a new toolset for targeted requirements and market analysis, building
 960 up new opportunities for technology design and business strategies. Associated
 961 technological examples to overcome identified barriers have been given. Further
 962 work must be done in this regard with a more specified focus on certain tech-

⁹⁶³ nologies, target groups, and novel mechanisms to increase the understandability
⁹⁶⁴ and operability of said XAI tools.

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⁹⁸⁷
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¹¹⁶¹ **A Questions**

Feature	Question
	1. Please state the average availability of internet access at your farm (0: I don't know, 1: No availability.... 4: High availability)
	2. Please state the average level of automatization at your production farm (0: I don't know, 1: Less than 10 y/o, 2: 10-20 y/o, 3: diverse, 4: Over 20 y/o)
	3. Please, indicate how much you agree with the statements on smart devices/technologies (sensors, cameras robots, farm management information system etc.), regardless of whether using them or not in the farm you represent. (0: I don't know, 1: Strongly disagree.... 5: Strongly agree) SMART DEVICES/TECHNOLOGY...
Q3.a	... help/support to cope with labour shortage.
Q3.b	... help/support day-to-day decision making in the livestock buildings.
Q3.c	... help/support enterprise, marketing and investment decisions.
Q3.d	... help/support to meet environmental pollution reduction obligations.
Q3.e	... enable to increase the effectiveness of production.
Q3.f	... provide reliable information.
Q3.g	... provide information in a real-time manner.
	4. Regarding the availability of smart technologies, please, indicate how much you agree with the following statements. (0: I don't know, 1: Strongly disagree.... 5: Strongly agree)
Q4.a	It is easy to access smart technologies on the market.
Q4.b	Smart technologies can be purchased at an affordable price.
Q4.c	It is easy to get information on smart technologies and distributors.
Q4.d	It is easy to get technical assistance to smart technologies.
Q4.e	Proper education is available for using smart technologies.
	5. Regarding the operation of smart technologies, please, indicate how much you agree with each of the statements. (0: I don't know, 1: Strongly disagree.... 5: Strongly agree) SMART DEVICES/TECHNOLOGY.....
Q5.a	...can be maintained at a reasonable cost.
Q5.b	...are easy to operate.
Q5.c	...can be connected well with other equipment/software.
Q5.d	...operate in a reliable manner.
Q5.e	...are secure in terms of data management.
	6. Do you use smart devices (sensors, cameras, robots etc.) at the farm you represent? (0: I don't know, 1: Yes. 2: No.)

Table 2: Survey questions used in this study. Question blocks 1-5 have been utilized for the Explainable AI analysis, while question block 6 was used as a proxy to assess cluster validity.

¹¹⁶² **B Statistical Overview**

Table 3: Statistical overview of cluster results based on the survey answers for $k = 3$ clusters. Higher values indicate stronger agreement with the question, whereas lower values are associated with disagreement (as seen in [30]).

Feature Question	Ready	Partially Ready		Not Ready	
	Mean \pm Std	Mean \pm Std	Mean \pm Std	Mean \pm Std	Mean \pm Std
Q1. Average availability of internet access at your farm (Scale: 1–4)	3.225 \pm 0.968	2.752 \pm 0.900	2.618 \pm 0.821		
Q2. Average level of automatization at your production farm (Scale: 0–2)	1.960 \pm 0.190	1.899 \pm 0.367	1.824 \pm 0.474		
Q3. SMART DEVICES/TECHNOLOGY... (Scale: 1–5)					
Q3.a ... help/support to cope with labour shortage.	4.065 \pm 1.036	3.153 \pm 1.469	2.745 \pm 1.405		
Q3.b ... help/support day-to-day decision making in the livestock buildings.	4.513 \pm 0.930	3.148 \pm 1.459	2.335 \pm 1.354		
Q3.c ... help/support enterprise, marketing and investment decisions.	4.698 \pm 0.489	4.321 \pm 0.842	3.251 \pm 1.271		
Q3.d ... help/support to meet environmental pollution reduction obligations.	4.587 \pm 0.584	4.095 \pm 0.779	3.152 \pm 1.229		
Q3.e ... enable to increase the effectiveness of production.	4.738 \pm 0.669	4.479 \pm 0.751	3.415 \pm 1.473		
Q3.f ... provide reliable information.	4.852 \pm 0.450	3.505 \pm 1.128	2.118 \pm 1.380		
Q3.g ... provide information in a real-time manner.	3.673 \pm 0.733	2.409 \pm 1.107	1.507 \pm 0.963		
Q4. Indicate how much you agree with the following statements (Scale: 1–5)					
Q4.a It is easy to access smart technologies on the market.	4.763 \pm 0.484	3.059 \pm 1.120	1.888 \pm 1.245		
Q4.b Smart technologies can be purchased at an affordable price.	4.304 \pm 0.692	2.746 \pm 1.186	1.393 \pm 0.923		
Q4.c It is easy to get information on smart technologies and distributors.	4.366 \pm 1.075	2.346 \pm 1.199	1.872 \pm 1.154		
Q4.d It is easy to get technical assistance for smart technologies.	3.819 \pm 0.933	2.989 \pm 1.238	1.614 \pm 1.129		
Q4.e Proper education is available for using smart technologies.	4.631 \pm 0.662	3.433 \pm 0.946	2.121 \pm 1.151		
Q5. SMART DEVICES/TECHNOLOGY... (Scale: 1–5)					
Q5.a ... can be maintained at a reasonable cost.	3.825 \pm 0.921	2.983 \pm 1.225	1.618 \pm 1.131		
Q5.b ... are easy to operate.	4.554 \pm 0.828	3.444 \pm 0.992	1.825 \pm 1.272		
Q5.c ... can be connected well with other equipment/software.	3.824 \pm 1.089	2.952 \pm 1.455	1.504 \pm 1.459		
Q5.d ... operate in a reliable manner.	4.546 \pm 0.830	3.446 \pm 1.004	1.806 \pm 1.246		
Q5.e ... are secure in terms of data management.	3.796 \pm 1.075	2.942 \pm 1.433	1.470 \pm 1.246		
Q6. Do you use smart devices at the farm you represent? (Scale: 1–3)	2.756 \pm 0.494	2.568 \pm 0.705	2.110 \pm 0.884		

1163 **C Cluster Validation**

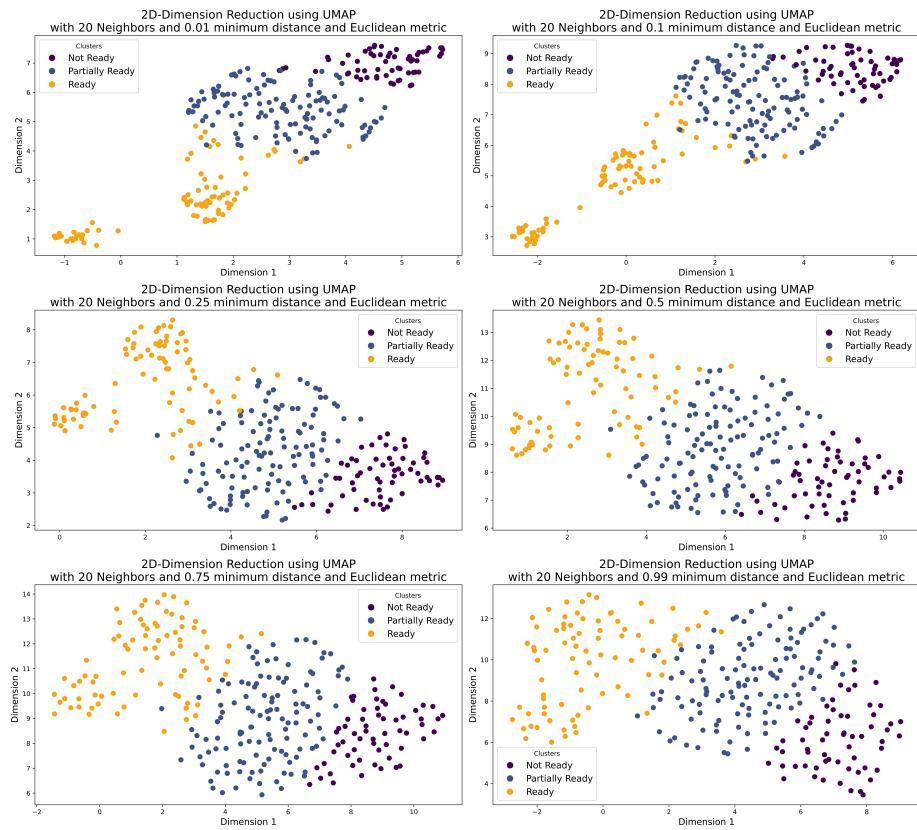


Fig.10: Overview of a two-dimensional cluster and sample distribution using UMAP. Neighbours have been chosen with 20. Different variations of distances are displayed to show local and global cluster behavior.

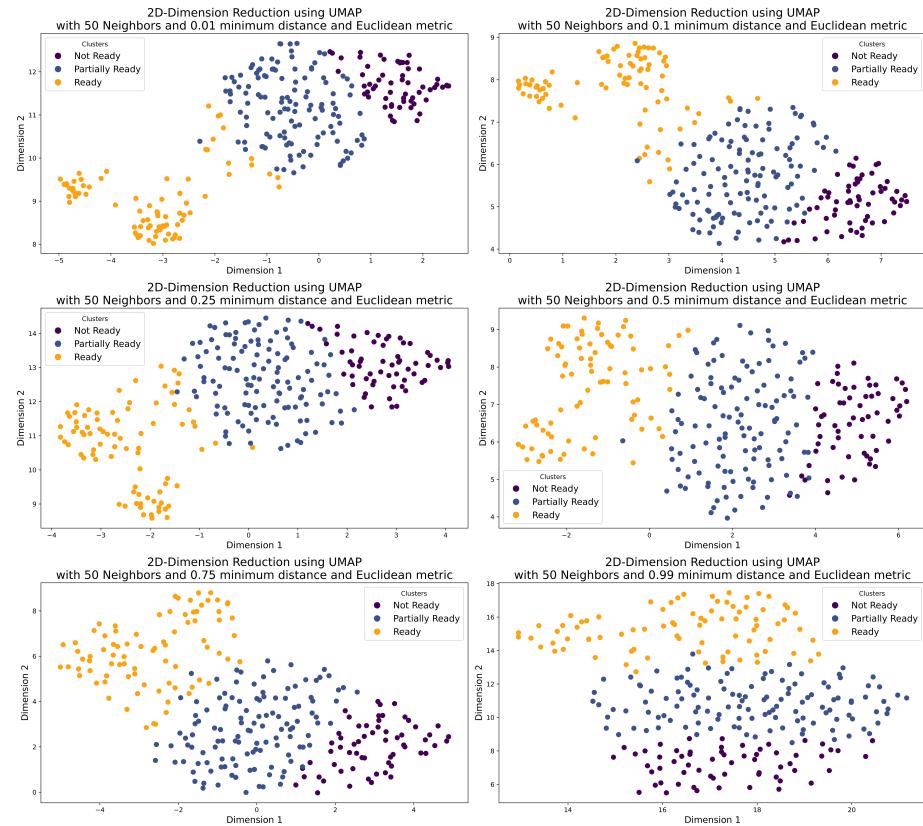


Fig. 11: Overview of a two-dimensional cluster and sample distribution using UMAP. Neighbours have been chosen with 50. Different variations of distances are displayed to show local and global cluster behavior.