

# GCPS Schools: A User's Guide

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## Abstract

This document provides a brief introduction to the software package GCPS Schools.

## 1 Introduction

In the paper “An Efficient School Choice Mechanism Based on a Generalization of Hall’s Marriage Theorem” (joint with Shino Takayama and Yuki Tamura) we describe a new algorithm for school choice, along with its theoretical foundations. This algorithm has been implemented (using the C programming language) in the software package *GCPS Schools* as an executable `gcps`, which passes from a school choice problem (as described below) to a matrix specifying, for each student-school pair, the probability that the student is assigned to the school. The software package also contains two other executables `purify` and `make_ex`. The first of these passes from a matrix of assignment probabilities to a random pure assignment whose probability distribution averages to the given matrix of probabilities. The second program generates example school choice problems of the sort that might occur in large school districts. These programs provide the basic computational resources required to apply our mechanism, and perhaps in some cases they will suffice. However, our primary hope is that the underlying code will be a useful starting point for further software development.

This document describes these programs, from the point of view of a user. It doesn’t assume that the reader has already read our paper, but of course we are leaving out lots of relevant information. Instructions for downloading and setting up the software, and doing a test run, are

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given in Appendix B. It would probably be a good idea to follow those instructions now, or before reading too far into this guide, but the main body of this guide does not assume that you have done so. The body also does not assume that the reader knows the C programming language, but some language features become relevant in Appendix A.

## 2 gcps

To begin with we describe a simple example of an input file, which the application gcps expects to find in a file called `schools.scp` in the current directory. (If there is no such file gcps simply complains and quits.)

```
/* This is a sample introductory comment. */
There are 4 students and 3 schools
The vector of quotas is (1,2,1)
The priority matrix is
1 1 1
1 0 1
1 1 1
1 1 1
The students numbers of ranked schools are (3,2,3,3)
The preferences of the students are
1: 1 2 3
2: 1 3
3: 1 2 3
4: 1 2 3
The priority thresholds of the schools are
1 1 1
```

Our input files begin with a comment between `/*` and `*/`. This is purely for your convenience, and the comment can be of any length, and provide whatever information is useful to you, but it is mandatory insofar as the computer will insist that the first two characters of the file are `/*` and will only start extracting information after it sees the `*/`. The computer divides the remainder into “generalized white space” (in addition to spaces, tabs, and new lines, ‘(’, ‘)’, and

`‘,’` are treated as white space) and “tokens,” which are sequences of characters without any of the generalized white space characters. Tokens are either prescribed words, numbers, or student tags (a student number followed by `‘:’`) and everything must be more or less exactly as shown above, modulo white space, so, for example, the first line must not be `There are 3 students and 1 school`, but it could be `There are 3 students and 1 schools`.

The next line gives the quotas (i.e., the capacities) of the schools, so school 2 has two seats, and the other two schools each have one seat. Here we see the convenience of making `‘(’, ‘)’,` and `‘,’` white space characters: otherwise we would have had to write `The vector of quotas is 1 2 1`.

Our treatment of priorities is somewhat different from what is typical in the school choice literature, where the priority is thought of as the “utility” the school gets from a student, and is often required to come from a strict ranking of the students. At this stage a student’s priority at a school is either 1 if she is allowed to attend the school, and may be assigned a seat there, and otherwise it is 0. (We’ll talk about more complicated priorities later.) A student’s priority at a school may be 0 because she is not qualified (it is a single sex school for boys, or her test scores are too low) or it may be 0 because the student prefers a seat at her “safe school” (as we explain below) and can insist on receiving a seat at a school that she likes at least as much.

The next line provides information (for each student, the number of schools for which she has priority 1) that the computer could figure out for itself, but we prefer to confirm that whatever person or software prepared the input knew what they were doing. After that come the students’ preferences: for each student, that student’s tag followed by the schools she might attend, listed from best to worst. Finally, there are the schools’ minimum priorities for admission, which in this context are all 1: a student is good enough to admit to a school if her priority for that school is 1 and not otherwise. (Again, we’ll talk about more complex situations later.) The collection of information provided by an input file is a *school choice problem*.

What the software does (primarily) is compute a matrix of assignment probabilities. For our particular example `gcps` gives the following output. (Here and below we are leaving out the sample comment.)

```
The allocation is:
      1:    2:    3:
1:  0.25 0.67 0.08
2:  0.25 0.00 0.75
```

3: 0.25 0.67 0.08  
4: 0.25 0.67 0.08

Note that the sum of the entries in each row is 1 and the sum of the entries in each school's column is that school's quota. In general the sum of the quotas may exceed the number of students, in which case we require that the sum of the entries in each school's column does not exceed that school's quota. An assignment of probabilities with these properties — each student's total assignment is 1 and no school is overassigned — is a *feasible allocation*.

Our mechanism is based on the “simultaneous eating” algorithm of [Bogomolnaia and Moulin \(2001\)](#) for probabilistic allocation of objects, as generalized by [Balbuzanov \(2022\)](#). In our example each student consumes probability of a seat in her favorite school (school 1) until that resource is exhausted at time 0.25, at which point each student switches to the next best thing. This continues until school 2 is also exhausted, after which all finish up by consuming probability of a seat in school 3.

This makes good sense if the schools simply fill up one by one, as in this example, but is that always what happens? Actually, no. To help understand this we first introduce a new concept, the “safe school.” The idea is that each student has one school, say the closest school or the school that a sibling attends, to which she is guaranteed admission if she insists. Each student submits a ranking of the schools that she is eligible for and (weakly) prefers to her safe school, and her priority is 1 at those schools and 0 at all others.

Now suppose that there are two schools, say 1 and 2, that are quite popular. Some students have school 1 as their safe school, but prefer 2, and some students have school 2 as their safe school, but prefer 1. There are also some students who have other safe schools, but prefer either 1 or 2, or both. As the students consume probability at their favorite schools, there can come a time at which schools 1 and 2 together only have enough remaining capacity to serve the students who can insist on going to one of these two schools, even though school 1 still has excess capacity if it can ignore the students who have 1 as their safe school but prefer 2 and the students who have 2 as their safe school but prefer 1, and similarly for school 2. When this happens we say that the set of schools  $P = \{1, 2\}$  has become *critical*.

At this time further consumption of capacity at schools 1 and 2 is restricted to those students who cannot be assigned to other schools, so further consumption of these schools is denied to students who do not have 1 or 2 as their safe school, and also to students who have 1 or 2 as their safe school but prefer some third school that is still available. For each of the latter students the

least preferred of the schools she is willing to attend that is still available becomes the new safe school.

More generally, let  $P$  be a set of schools, and let  $J_P$  be the set of students whose priorities for all schools outside of  $P$  are 0. For any  $i \in J_P$ , a feasible allocation must assign probability 1 to student  $i$  receiving a seat in  $P$ , so a necessary condition for the existence of a feasible allocation is that the total capacity of the schools in  $P$  is not less than the number of students in  $J_P$ . In fact this condition is sufficient for the existence of a feasible allocation: *if, for each set of schools  $P$ , the total capacity of the schools in  $P$  is not less than the number of students in  $J_P$ , then a feasible allocation exists.* This is not an obvious or trivial result, and a somewhat more general version of it is one of the main points of our paper. This result extends to situations where the resources have already been partially allocated: *if, for each set of schools  $P$ , the total remaining capacity of the schools in  $P$  is not less than the total remaining demand of students in  $J_P$  (where this set is defined in relation to the students' current safe schools) then there is an allocation of the remaining resources that gives a feasible allocation.*

We can now describe the algorithm in a bit more detail. At each time each student is consuming probability of a seat at the favorite school among those that are still available to her. This continues until the first time that there is a set of schools  $P$  such that the remaining capacity is just sufficient to meet the needs of the students in the set  $J_P$  of students who no longer have access to any schools outside of  $P$ . At this point the problem divides into two subproblems, one corresponding to the sets  $P$  and  $J_P$  and the other corresponding to the complements of these sets. These problems have the same form as the original problem, and can be treated algorithmically in the same way, so the algorithm can descend recursively to smaller and smaller subproblems until a feasible allocation has been fully computed.

### 3 purify

Leaving out the initial comment, the output of `gcps` is a matrix of assignment probabilities, as shown in the example below. (Now, to minimize confusion, the schools are  $A$ ,  $B$ , and  $C$ .)

	$A$ :	$B$ :	$C$ :
1:	0.25	0.67	0.08
2:	0.25	0.00	0.75

```

3:  0.25  0.67  0.08
4:  0.25  0.67  0.08

```

Generating a random deterministic assignment with a probability distribution that averages to this matrix is called *implementation* by [Budish et al. \(2013\)](#). The executable `purify` reads a feasible matrix  $m$  of assignment probabilities from a file `allocate.mat`, which must have the form of the output of `gcps`, and it produces a random deterministic allocation with a suitable distribution, using an algorithm of [Budish et al. \(2013\)](#), as it applies to our somewhat simpler framework.

We can illustrate the algorithm using the feasible allocation shown above. We consider a cyclic path alternating between students and schools, say  $1 \rightarrow C \rightarrow 3 \rightarrow A \rightarrow 1$ , such that the entries of the matrix for  $(1, C)$ ,  $(3, C)$ ,  $(3, A)$ , and  $(1, A)$  are all strictly between 0 and 1. If we add 0.08 to the entries for  $(1, C)$  and  $(3, A)$  while subtracting 0.08 from the entries for  $(3, C)$  and  $(1, A)$ , we obtain

```

      A:    B:    C:
1:  0.17  0.67  0.17
2:  0.25  0.00  0.75
3:  0.33  0.67  0.00
4:  0.25  0.67  0.08

```

(Recall that 0.08, 0.17, and 0.33 are really  $\frac{1}{12}$ ,  $\frac{1}{6}$  and  $\frac{1}{3}$ .) This is also a feasible allocation. We could also subtract 0.08 from the entries for  $(1, C)$  and  $(3, A)$  while adding 0.08 the entries for  $(3, C)$  and  $(1, A)$ , thereby obtaining the feasible allocation

```

      A:    B:    C:
1:  0.33  0.67  0.00
2:  0.25  0.00  0.75
3:  0.17  0.67  0.17
4:  0.25  0.67  0.08

```

Note that each of these matrices has one more zero than the original matrix.

The computer chooses between these two matrices by flipping a coin. If heads, it then generates a random pure allocation that averages to the first matrix, and if tails, then it produces a random pure allocation that averages to the second matrix. The average of the overall distribution of pure allocations is the matrix we started with.

We now give a more formal explanation of the algorithm. There is a directed graph whose

nodes are the students, the schools, and a *sink*. The graph has an arc from each student to each school, and an arc from each school to the sink. A *flow* is an assignment of a positive number to each arc such that for each student, the sum of the flows to all schools is 1, and for each school the sum of the flows from all students is equal to the flow from that school to the sink. A matrix of assignment probabilities  $m$  has an associated flow  $f$  in which the flow from each student to each school is the probability that the student receives a seat in the school, and the flow from the school to the sink is the sum of the school's assignment probabilities.

There is a subgraph consisting of all arcs whose flows are not integers. A key point is that for any node that is an endpoint of one of the arcs in the subgraph, there is another arc in the subgraph that also has that node as an endpoint. For each student, this is obvious because the sum of the student's assignment probabilities is one. If the sum of the flows into a school is an integer, and one of these flows is not an integer, then there must be another flow into the school that is not an integer. If the sum of the flows into a school is not an integer, then one of the flows into the school is not an integer, and the flow from the school to the sink is not an integer. The sum of the flows into the sink is the sum of the flows out of the students, which is the number of students, hence an integer, so if the flow from one of the schools to the sink is not an integer, there must be another such school.

Consequently the subgraph has a *cycle*, which is a sequence of distinct nodes  $n_1, \dots, n_k$  such that  $k > 2$  and, for each  $i = 1, \dots, k$ ,  $n_i$  and  $n_{i+1}$  are the endpoints of an arc in the subgraph. (We are treating the indices as integers mod  $k$ , so  $k+1 = 1$ .) The algorithm for finding a cycle (whose correctness is the proof of the existence of a cycle) works in an obvious manner. Beginning with  $n_1$  and  $n_2$  that are the endpoints of an arc in the subgraph, it finds  $n_3 \neq n_1$  such that  $n_2$  and  $n_3$  are the endpoints of an arc in the subgraph. In general, after finding  $n_i$  such that  $n_{i-1}$  and  $n_i$  are the endpoints of an arc in the subgraph, the algorithm asks whether there is  $j = 1, \dots, i-2$  such that  $n_i = n_j$ , in which case  $n_j, \dots, n_{i-1}$  is the desired cycle, and otherwise it finds  $n_{i+1} \neq n_{i-1}$  such that  $n_i$  and  $n_{i+1}$  are the endpoints of an arc in the subgraph. Since there are finitely many nodes, the process must eventually halt.

Given a cycle  $n_1, \dots, n_k$ , for each  $i = 1, \dots, k$  we say that  $n_i n_{i+1}$  is a *forward arc* if  $n_i$  is a student and  $n_{i+1}$  is a school, or if  $n_i$  is a school and  $n_{i+1}$  is the sink, and otherwise we say that  $n_{i+1} n_i$  is a *backward arc*. For any real number  $\delta$ , if we modify  $f$  by adding a constant  $\delta$  to the flow of each forward arc while subtracting  $\delta$  from the flow of each backward arc, the result  $f^\delta$  is a new flow, because for each student the sum of outward flows is 1, and for each school the sum

of flows from students to the school is the flow from the school to the sink.

Let  $\alpha$  be the smallest positive number such that  $f^\alpha$  has at least one more integer entry than  $f$ , and let  $\beta$  be the smallest positive number such that  $f^{-\beta}$  has at least one more integer entry than  $f$ . Then  $f = \frac{\beta}{\alpha+\beta}f^\alpha + \frac{\alpha}{\alpha+\beta}f^{-\beta}$ . Let  $m^\alpha$  and  $m^{-\beta}$  be the restrictions of  $f^\alpha$  and  $f^{-\beta}$  to the arcs from students to schools. It is easy to see that  $m^\alpha$  and  $m^{-\beta}$  are feasible allocations: their entries lie in  $[0, 1]$ , and the sums of the entries for each student and each school are the corresponding sums for  $m$ .

The algorithm passes from  $m$  and  $f$  to  $m^\alpha$  and  $f^\alpha$  with probability  $\frac{\beta}{\alpha+\beta}$ , and to  $m^{-\beta}$  and  $f^{-\beta}$  with probability  $\frac{\alpha}{\alpha+\beta}$ . Whichever of  $m^\alpha$  and  $m^{-\beta}$  is chosen, if it is not a deterministic assignment, then the process is repeated. We claim that the the average of the resulting distribution of pure allocations is  $m$ . Since  $m = \frac{\beta}{\alpha+\beta}m^\alpha + \frac{\alpha}{\alpha+\beta}m^{-\beta}$ , this is clear if  $m^\alpha$  and  $m^{-\beta}$  are pure allocations, and in general it follows from induction on the number of nonintegral entries of  $m$ .

The code for the algorithm described above is in `implement.c`, which has the associated header file `implement.h`. The file `purify.c` contains a high level sequence of commands that execute the algorithm.

## 4 make\_ex

Development of this sort of software requires testing under at least somewhat realistic conditions. The utility `make_ex` produces examples of input files for `gcps` that reflect the geographical dispersion of schools within school districts with many schools, and the idiosyncratic nature of school quality and student preferences.

One of the files produced by `make_ex` begins as follows:

```
/* This file was generated by make_ex with 20 schools,
4 students per school, capacity 5 for all schools,
school valence standard deviation 1.00,
and idiosyncratic standard deviation 1.00. */
```

In this example there are 20 schools that are spaced evenly around a circle of circumference 20. Since there are 4 students per school, there are 80 students. Their homes are also spaced evenly around the circle. Each student's safe school is the school closest to her home. A student's utility for a school is the sum of the school's valence and an idiosyncratic shock, minus the distance from the student's home to the school. Each school's valence is a normally distributed random variable



with mean 0.0 and standard deviation 1.0, and for each student-school pair the idiosyncratic shock is a normally distributed random variable with mean 0.0 and standard deviation 1.0. All of these random variables are independent. The program passes from the utilities to an input for `gcps` by finding the ranking, for each student, of the schools for which the student's utility is at least as large as the utility of the safe school.

Near the beginning of the file `example.c` there are the following lines:

```
int no_schools = 20;
int no_students_per_school = 4;
int school_capacity = 5;
double school_valence_std_dev = 1.0;
double idiosyncratic_std_dev = 1.0;
```

Even for someone who knows nothing about the C programming language, this is pretty easy to understand. The keywords `int` and `double` are data types for integers and floating point numbers. Thus `no_schools`, `no_students_per_school`, and `school_capacity` are integers, while `school_valence_std_dev` and `idiosyncratic_std_dev` are floating point numbers. Each line assigns a value to some variable. If you would like to generate examples with different parameters, the way to do that is to first change the parameters by editing `example.c`, then run `make` to compile `make_ex` with the new parameters, and finally issue a command like `make_ex > my_file.scp` which runs `make_ex` and redirects the output to the file `my_file.scp`. For example, to diminish the relative importance of travel costs one can increase `school_valence_std_dev` and `idiosyncratic_std_dev`.

This illustrates an important point concerning the relationship between this software and its users. Most softwares have interfaces with the user that neither require nor allow the user to edit the source code, but to create such an interface here would be counterproductive. It would add complexity to the source code that had nothing to do with the underlying algorithms. More importantly, the main purpose of this software is to provide a starting point for the user's own programming effort in adapting it to the particular requirements and idiosyncratic features of the user's school choice setting. Our algorithms are not very complicated, and someone familiar with C should hopefully not have a great deal of difficulty figuring out what is going on and then bending it to her purposes. Starting to look at and edit the source code as soon as possible is a first step down that road.

## 5 Finer Priorities

To appreciate the issue discussed in this section one needs to understand some of the history of other school choice mechanisms. Instead of matching students to seats in schools, it is perhaps more intuitive to consider matching a finite set of boys with a finite set of girls, who each have strict preferences over potential partners and remaining single.

The boy-proposes version of the famous deferred acceptance algorithm begins with each boy proposing to his favorite girl, if there is one he prefers to being alone. Each girl rejects all proposals that are less attractive than being alone, and if she has received more than one acceptable proposal, she holds on to her favorite and rejects all the others. In each subsequent round, each boy who was rejected in the previous round proposes to his favorite among the girls who have not yet rejected him, if one of these is acceptable. Each girl now has a number of new proposals, and possibly the proposal she brought forward from the previous round. She retains her favorite of these, if it is acceptable, rejecting all others. This procedure is repeated until there is a round with no rejections, at which point each girl holding a proposal pairs up with the boy whose proposal she is holding. This mechanism was first proposed in the academic literature by [Gale and Shapley \(1962\)](#), but it turned out that it had already been used for several years to match new graduates of medical schools with residencies. For almost twenty years it has been used in school matching, with the students proposing and the seats in the various schools rejecting, and it is now in widespread use around the world.

The key point for us is that this mechanism is not well defined unless both sides have strict preferences. In the context of school matching, the schools' preferences are called *priorities*. If these priorities are not actual reflections of society's values, this can result in inefficiency. For example, if Carol School's priorities rank Bob above Ted while Alice School's priorities rank Ted above Bob, then we could have an assignment in which Bob envies Ted's seat at Alice School while Ted envies Bob's seat at Carol School. This sort of inefficiency can be quantitatively important, and a major advantage of our mechanism is that it is efficient, in an even stronger sense than not allowing outcomes in which improving trades are possible.

However, there are cases in which the schools' priorities do reflect actual values. In China, for example, each student's priority at all schools is the score on a standardized test. A consequence of this, under deferred acceptance, is that, in effect, each school has an exam score cutoff, accepting all students above the cutoff, rejecting all students below the cutoff, and randomizing (roughly speaking) over students right at the cutoff. Our main concern in this section is to explain

how our mechanism can achieve similar outcomes.

The first point is that our input files can have a richer structure than our original example suggests, as illustrated by the input below. The priorities can be arbitrary nonnegative integers. A student having a priority of 0 at a particular school is understood as indicating that the student cannot be assigned there, either because she is not qualified or because she prefers her safe school. A student's safe school can be indicated by giving the student the highest possible priority at that school. The computer passes from this input to a school choice problem in which the priority of a student at a school is 1 if her priority in the input is not less than the school's priority threshold, and it is 0 otherwise, each school's priority threshold is set to 1, and each student's preference is truncated by eliminating schools she is not eligible for. Applying this procedure to the input below gives our original example.

```
/* This is a sample introductory comment. */
There are 4 students and 3 schools
The vector of quotas is (1,2,1)
The priority matrix is
5 6 9
2 2 9
5 4 9
3 4 9
The students numbers of ranked schools are (3,3,3,3)
The preferences of the students are
1: 1 2 3
2: 1 2 3
3: 1 2 3
4: 1 2 3
The priority thresholds of the schools are
1 3 5
```

It is possible to repeatedly adjust the schools' priority thresholds to achieve a desired effect. For example, suppose there are two selective schools, and the school district would like it to be the case that a well qualified student is almost certain to receive a seat in one of them if that is what she wants, and at the same time these schools do not have more than a small amount of

unused capacity. One may raise the priority threshold of one of these schools if many students are receiving some probability of admission and lower the threshold if its seats are not being filled. Of course changing the priority threshold at one of the schools will effect demand for the other school, so repeated adjustment of the priority thresholds of all the schools may be required to achieve a desirable result. (Automating this iterative adjustment process may require the development of a version of `gcps` that can accept parameter inputs, without editing the source code. This should be a simple task for an experienced C programmer.)

Whether it is a good idea to use priorities as the Chinese do is an extremely complex question. On the one hand there is an obvious sense in which it is desirable to provide the best resources to those who can extract the greatest benefit. On the other side, the Chinese system intensifies the intergenerational transmission of advantage, and there is some education research suggesting that average students benefit from having talented peers while talented students are not disadvantaged by having some peers who are ordinary. One could easily list numerous additional issues. Balancing various concerns in practice requires information concerning what would actually happen under various policy alternatives. Our mechanism provides a wide range of alternatives, for which outcomes from existing data can be easily computed.

## 6 What If There Are Many Schools?

As the algorithm was described above, it looked ahead, for each nonempty set of schools  $P$ , to determine the time at which it would become necessary to restrict further consumption of schools in  $P$  to students in  $J_P$ . This is not unduly burdensome if there are a moderate number of schools. (For a “toy” example with 20 schools, hence over one million sets of schools, this form of the algorithm finishes in about 10 seconds.) But some school choice problems have several dozen or even hundreds of schools, and will overwhelm the naive version of the algorithm described above. There are several things that can be done about this.

First, to help things along a bit, the computer looks for schools whose capacity will not be exceeded even if every student who ranks it ends up receiving a seat. Such a school is said to be *unpopular*. An unpopular school will never be an element of a minimal critical set. A school is *popular* if it is not unpopular

Two schools are *related* if there is a student who can attend either one. For each student  $i$  let  $\alpha_i$  be the set of schools at which  $i$  has priority one. Formally, two schools are related if there is

an  $i$  such that both of the schools are elements of  $\alpha_i$ . The computer computes a square matrix `related` whose rows and columns are indexed by the schools, such that `related[j][k]` is one if  $j$  and  $k$  are both popular and  $\alpha_j \cap \alpha_k \neq \emptyset$ , or if  $j = k$  and  $j$  is popular, and otherwise `related[j][k]` is zero. We think of `related` as encoding an undirected graph whose nodes are the popular schools, with an edge connecting  $j$  and  $k$  if and only if `related[j][k]` and `related[k][j]` are both one. For any set of schools  $P$  there is an induced subgraph whose set of nodes is  $P$  and whose edges are the edges of the graph whose endpoints are both in  $P$ .

An undirected graph is *connected* if, for any pair of nodes  $j$  and  $k$ , there is a sequence of edges leading from  $j$  to  $k$ . Suppose that  $P$  is a set of schools such that the induced subgraph of `related` is not connected. Then  $P = P_1 \cup P_2$  where  $P_1$  and  $P_2$  are nonempty,  $P_1 \cap P_2 = \emptyset$ , and there is no path of edges leading from a school in  $P_1$  to a school in  $P_2$ . In particular, there is no school in  $P_1$  that is related to a school in  $P_2$ . If  $P$  is critical, then both  $P_1$  and  $P_2$  are critical, because every student in  $J_P$  is either in  $J_{P_1}$  or in  $J_{P_2}$ , so there are just enough remaining seats in  $P_1$  to meet the remaining needs of students in  $J_{P_1}$ , and similarly for  $P_2$ . Therefore  $P$  cannot be a *minimal* critical set.

At this point we have seen that in a search for a minimal critical set, it is only necessary to consider subsets  $P$  of the set of popular schools such that the graph obtained by restricting `related` to  $P$  is connected. For large school choice problems the number of such sets can still be overwhelming.

The key trick is to let the computational process itself tell us which sets are relevant, by making repeated attempts at computing an allocation, and learning something from each failure. In the first attempt we allocate each school to those students for whom the school is the favorite. Whenever a school's quota is exhausted, the students who were consuming it switch to their favorite among the remaining schools. As our initial example illustrated, this may succeed.

If it does not, there will be a point at which some school  $j$  does not have enough remaining capacity to meet the needs of the students who now have no other schools they can consume, because all of those schools have exhausted their capacity. Since the process has arrived at an infeasible allocation, there must have been a point in the process where, for some set of schools  $P$ , the total remaining capacity of the schools in  $P$  went below the total remaining demand of students who could no longer consume any school outside of  $P$ . Furthermore, there must be such a  $P$  that contains  $j$ , because the infeasibility is related to  $j$ 's capacity, so one of the inequalities that was violated must involve that variable.

We now restart the allocation process, this time watching out for criticality of sets of popular schools that are either singletons or of the form  $\{j, k\}$  where  $k$  is another popular school that is `related` to  $j$ . If such a set becomes critical, the process splits into two parts, one for  $\{j, k\}$  and the students who can no longer consume schools outside this set, and the other for the other remaining schools and the other students. Again, this may succeed.

One way it might fail is that there comes a time at which some school  $j' \neq j$  does not have enough remaining capacity to meet the needs of the students who now have no other schools they can consume. If this happens we restart the allocation process, now watching out for criticality of sets of popular schools that are either singletons or of the form  $\{h, k\}$  where  $h \in \{j, j'\}$  and  $k$  is another popular school that is `related` to  $h$ . The process might also fail because, for some popular  $k$  such that  $j$  and  $k$  are `related`, there comes a time at which the collective capacity of  $j$  and  $k$  is not sufficient to meet the needs of the students who can no longer consume other schools. In this case the next iteration of the allocation process watches out for criticality of sets of popular schools that are either singletons or of the form  $\{h, l\}$  where  $h \in \{j, k\}$  and  $l$  is another popular school that is `related` to  $h$ .

The process might also fail because, even with more sets of schools being monitored, there still comes a time at which  $j$  does not have enough remaining capacity to meet the needs of the students who cannot consume other schools. That is, looking at two element sets of schools containing  $j$  did not resolve the issue. In this event the next iteration of the allocation process watches out for criticality of sets of schools with three or fewer elements that contain  $j$  and are `related-connected`. If such a set becomes critical during this iteration, the first such set to become critical is added to a list of sets whose criticality is monitored in all future iterations of the allocation process.

In general, we maintain a list of sets of schools that have proven relevant to the allocation process. In each iteration of the process we monitor the criticality of `related-connected` sets of schools that consist of a subset of one of these sets and at most one other element. In the event that the process fails because there comes a time at which some set  $P$  of schools has insufficient capacity for the students who have no options outside  $P$ , the first response is to add  $P$  to our list. If this does not resolve the issue because even with more schools being monitored, there still comes a time at which  $P$  has insufficient capacity, we run iterations of the process that monitor larger and larger supersets of subsets of  $P$ , until the issue is resolved. This procedure is described in more precise detail in Subsection A.8 of the Appendix, and in the code itself.

Several remarks are in order. First, this procedure is an algorithm, in the sense that it is guaranteed to halt in finite time, because the collection of sets being monitored increases as the process progresses. Since minimal critical sets can be arbitrarily large, it is almost certainly the case that its worst case running time is exponential. Nevertheless, large minimal critical sets are extremely rare events, and the procedure seems to work very well in practice. For example, it finishes in a few seconds on an example produced by `make_ex` with 100 schools and 900 students. Finally, there is room for further refinement of the procedure, and it is possible that there are variants that are much faster still.

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## A About the Code

As we have mentioned earlier, we hope that our code provides a useful starting point for others, either contributing to the repository at Github, or for applications to districts with particular features. For this reason we have kept things as simple as possible, even if that entails somewhat less convenience for the user. In particular, the input and output formats are inflexible, and some users will probably want to develop more sophisticated interfaces.

In this Appendix we provide an overview of the code, passing from the simpler and more basic files to increasingly higher levels, in each case describing those features that might not be so obvious. Our hope is to ease the process of learning about the code by providing a level of explanation in which the objects in the code are described in human terms, and in relation to the

earlier descriptions of the algorithms. While reading the descriptions of the files below, the reader should also be looking at the files themselves, and especially the header (`*.h`) files.

Before diving into details, here are some general remarks. First, although we have used C rather than C++ (for a project as small as this, the various advantages of C++ seem not worth the additional complexity of that language) the code is object oriented in spirit, being organized as interactions of objects given by `structs`. Most of the time objects are “passed by reference” to functions, which means that instead of passing the object itself, what is passed is a pointer to the object. Understanding the pointer concept of C is a prerequisite to any detailed understanding of the code.

With perhaps one or two exceptions, each object has a destroyer, which frees the memory that stores the object’s data, and for many objects there is a way of printing the object. These printing functions provide the format of the output of `make_ex`, `gcps`, and `purify`, and for other objects the printing functions can be useful for debugging. In all cases the code for these functions is simple and straightforward, and printing and destroyer functions will not be mentioned below. When studying the code, the reader can ignore calls to destroyers, trusting that the allocation and freeing of memory is being handled correctly.

In the C programming language, an  $n$  element array is indexed by the integers  $0, \dots, n-1$ . We always think of it as indexed by the integers  $1, \dots, n$ , so the  $j^{\text{th}}$  component of `vec` is `vec[j-1]`. Similarly, the  $(i, j)$  component of a matrix `mat` is `mat[i-1][j-1]`. While this is perhaps not one of the most appealing features of C, and it certainly adds bulk to the code, once you get used to it, in a curious way it seems to enhance the readability of the code.

## A.1 `normal.h` and `normal.c`

The function `min` computes the minimum of two doubles. The function `is_integer` returns 1 (true) if the given double is within one one millionth of an integer and 0 (false) otherwise. Incidentally, the reason that the numbers in the output of `gcps` have many digits is that an output of `gcps` must be an accurate input for `purify`, so `gcps` shouldn’t (for example) print 0.99 instead of 0.99999999. The functions `uniform` and `normal` provided uniformly distributed (in  $[0, 1]$ ) and normally distributed (for mean 0 and standard deviation 1) pseudorandom numbers.



## A.2 `example.c`

The file `example.c` contains the main function of `make_ex`, which contains all of the code that is involved in generating an example. Although the code is somewhat lengthy, the process is a straight line:

- (a) Locate the schools and students around the circle.
- (b) Compute the matrix of distances between students and schools.
- (c) Generate normally distributed random valences for the schools.
- (d) The utility of student  $i$  for school  $j$  is the valence of  $j$  plus a normally distributed  $(i, j)$ -idiosyncratic shock minus the distance from  $i$  to  $j$ .
- (e) Each student's safe school is (roughly) the one that is closest.
- (f) Student  $i$ 's priority at school  $j$  is one if its utility for  $i$  is not less than the utility of  $i$ 's safe school, and otherwise it is zero.
- (g) The preference of student  $i$  is the list of schools of priority one in order of decreasing utility.

## A.3 `parser.h` and `parser.c`

Two parsing functions `sch_ch_prob_from_file` and `allocation_from_file` are declared in `parser.h`. As their names suggest, these functions read data from files, constructing, respectively, a school choice problem (`sch_ch_prob`) and an allocation (`partial_alloc`). A valid input file has an opening comment, which begins with `/*` and ends with `*/`, and a body. In the body, in addition to the usual white space characters (space, tab, and newline) the characters `'(, ')`, and `','` are treated as white space. The body is divided into whitespace and tokens, which are sequences of adjacent characters without any white space that are preceded and followed by white space.

Everything in `parser.c` is easy to understand. There are numerous functions checking that the verbal tokens are the ones that are expected, and quitting with an error message if one of them isn't. This makes the code extremely verbose and thoroughly amateurish. If the reader kindly refrains from looking in `parser.c`, this author will be spared considerable embarrassment.

## A.4 subset.h and subset.c

One may represent a subset of  $\{1, \dots, n\}$  as an  $n$ -tuple of 0's and 1's, or as a list of its elements. The first of these is given by `subset`, which, in addition to the  $n$ -tuple indicator of elements of  $\{0, 1\}$ , keeps track of the number of elements of the subset and the number of elements of the set it is a subset of. The second representation is given by `index`, in which `no_elements` is the number of elements of the subset (not the containing set) and `indices` is a strictly increasing `no_elements`-tuple of elements of  $\{1, \dots, \text{large\_set\_size}\}$ . The function `index_of_subset` passes from the first representation to the second, and `textttsubset_of_index` goes in the other direction. (Since an index does not know the size of set it is a subset of, the data is a required argument.)

A `square_matrix` is a `dimension × dimension` matrix whose  $(i, j)$  entry is an integer `entries[i-1][j-1]`. The most important use of this notion is to represent an undirected graph with

$$\text{entries}[i-1][j-1] = 1 = \text{entries}[j-1][i-1]$$

if  $i = j$  or the graph has an edge with endpoints  $i$  and  $j$ , and otherwise

$$\text{entries}[i-1][j-1] = 0 = \text{entries}[j-1][i-1].$$

A `subset_list` is a linked list of subsets in `index` form. A `subset_list` keeps the subsets in order from least to greatest. The ordering of subsets is lexicographic, with smaller subsets preceeding larger subsets and subsets of the same size ordered according the element of least index, the element of second smallest index if the two subsets have the same element of least index, etc. The function `reduced_subset_list` returns the list of subsets in `my_list` that are subsets of `my_subset`.

## A.5 cee.h and cee.c

A school choice *communal endowment economy* (CEE) consists of `no_students` students, `no_schools` schools, a specification of `quotas` (i.e., capacities) for the schools, and a matrix `priority` specifying a nonnegative integer `priority[i-1][j-1]` for each student  $i$  and each school  $j$ . When a CEE occurs as a part of an input, the `quotas` are usually integers, but partially allocated CEE's are used in the computations, when the remaining unallocated `quotas` are floating point numbers. For this reason there are `int_cee`'s and `double_cee`'s. Some of

the more advanced functions in `cee.h` are specific to priorities that are either 0 or 1; in Section 5 we explained how to pass from more complicated priorities to binary priorities using priority thresholds.

The computations of `popular_schools` and `relatedness_matrix` are straightforward, and were explained in Section 6. The function `sub_double_cee` computes the `sub_cee` obtained from `given_cee` by restricting to the set of students given by `stu_index` and the set of schools given by `sch_index`.

## A.6 `schchprob.h` and `schchprob.c`

A *school choice problem* combines a CEE, which may be thought of as describing the outcomes that are physically possible, with preferences for the students and priority thresholds for the schools. A student is *eligible* for a school if her priority at that school is at or above the school's priority threshold. A student's (strict) preference is the list of the schools she is eligible for, going from best to worst. For convenience we keep track of each student's number of eligible schools.

The underlying CEE may be either an `int_cee` or a `double_cee`. Typically the input school choice problem has an `int_cee`, and `double_cee`'s are used in computing an allocation, so there are `input_sch_ch_prob`'s, which have `int_cee`'s, and `sch_ch_prob`'s, which have `double_cee`'s. A `sch_ch_prob` is typically what remains to be allocated after a certain time, so it has a member `time_remaining`.

The function `sch_ch_prob_from_input` takes an `input_sch_ch_prob` as input and passes to a `sch_ch_prob` by converting the quotas from integers to floating point numbers, and by setting `time_remaining` to 1.0. The function `reduced_sch_ch_prob` passes from a `sch_ch_prob` with general priorities and priority thresholds to one in which the priorities of student  $i$  at school  $j$  is one if  $i$  is eligible to attend school  $j$  and zero otherwise, and the priority thresholds of all schools are one, as described in Section 5.

During the allocation process, when a GMC inequality for a set  $P$  of schools is encountered, there is a smaller allocation problem for  $P$  and the set  $J_P$  of students who, at that point in the process, are not eligible for any schools outside of  $P$ . There is a similar allocation problem for the complements  $P^c$  and  $J_P^c$  of  $P$  and  $J_P$ , and the continuation of the allocation process is the sum of the allocation processes for these subproblems. The function `sub_sch_ch_prob` constructs the subproblem for  $J_P = \text{stu\_subset}$  and  $P = \text{sch\_subset}$  and the subproblem for  $J_P^c = \text{stu\_compl}$  and  $P^c = \text{sch\_compl}$ .

The function `time_remaining_of_gmc_eq` computes the time remaining if the allocation process continues until the GMC inequality for `school_subset` and `captive_students` holds with equality or the unit interval of time is exhausted, ignoring all other constraints. It may happen that the GMC inequality for these sets has already been violated. In this case the argument `overallocated_schools` is set equal to `school_subset`, and the current attempt at computing an allocation is abandoned as quickly as possible, then restarted after the list of schools being monitored has been adjusted by adding `overallocated_schools` to it.

The function `time_remaining_after_first_gmc_eq` considers all the school subsets in `watch_list`. For each such set of schools `time_remaining_of_gmc_eq` is applied to that set and the set of students who cannot be assigned further probability in schools outside that set. It returns the maximum of these quantities while setting the pointees of `crit_stu_subset` and `crit_sch_subset` to subsets that attain the maximum.

## A.7 `partial_alloc.h` and `partial_alloc.c`

In a `partial_alloc` for `no_students` students and `no_schools` schools, `allocations` is a matrix that specifies an allocation `allocations[i-1][j-1]` of school `j` to student `i` for each `i` and `j`. A `pure_alloc` has the same structure, but now `allocations[i-1][j-1]` is an integer that should be zero or one, and for each student `i` there should be exactly one school `j` such that `allocations[i-1][j-1]` is one.

The function `allocate_until_new_time` creates a `partial_alloc` in which each student receives

$$\text{my\_scp} \rightarrow \text{time\_remaining} - \text{new\_time\_remaining}$$

units of her favorite school and none of any other school. Increasing a base partial allocation by adding an increment partial allocation to it is what `increment_partial_alloc` does. The function `school_sums` returns an array of double that specifies, for each school, the total amount of it that has been allocated in `my_alloc`.

## A.8 `solver.h` and `solver.c`

The file `solver.c` contains the top level of code that defines the executable `gcps`. The function `GCPS_schools_solver_top_level` creates a copy of the input `my_scp`, the indicator

function popular of the set of popular schools, and the matrix related. It also initializes the sets if schools overallocated\_schools and new\_critical\_set to be nullsets, it initializes the subset list watch\_list to be the empty list, and it sets the integer parameter depth to 0. It then repeatedly asks GCPS\_schools\_solver to try to find the GCPS allocation, persisting until overallocated\_schools and new\_critical\_set are both nullsets. When this happens it returns the computed allocation.

If an attempt of GCPS\_schools\_solver to find the GCPS allocation results in a nonempty new\_critical\_set, then this set is added to watch\_list, submission\_list is set to a copy of watch\_list, depth is set to 0, and there is then another attempt. If an attempt of GCPS\_schools\_solver to find the GCPS allocation results in an empty new\_critical\_set and a nonempty overallocated\_schools, then overallocated\_schools is a set that was found to have insufficient remaining capacity for the students who could not go elsewhere. The natural reaction is to add this set to watch\_list, set submission\_list to a copy of watch\_list, and try again. However, overallocated\_schools may already be one of the sets in watch\_list, which means that it was already added and this was not adequate to resolve its insufficiency. In this case the next attempt of GCPS\_schools\_solver must have a submission\_list that is created by adding more supersets\_of\_subsets of overallocated\_schools to watch\_list. Roughly, the parameter depth is the maximal number of additional elements that of supersets\_of\_subsets adds to each set, and we increase this after each failed attempt until the insufficiency of overallocated\_schools is resolved.

We now turn to the description of GCPS\_schools\_solver. The function expanded\_list passes from a given list of school subsets to a larger list by adding every related-connected set of popular schools that is obtained from a subset of one of the elements of the list by adding one school. The function GCPS\_schools\_solver begins by applying this function to obtain expanded\_watch\_list and expanded\_submission\_list. It then computes the time that will remain after the allocation has proceeded to the first GMC equality for sets in expanded\_submission\_list.

We first ask whether expanded\_watch\_list has the critical set sch\_subset of schools. The sets in expanded\_submission\_list that are not in expanded\_watch\_list will not be remembered in subsequent attempts, so if it does not, then we set new\_critical\_set equal to sch\_subset and halt the process, so that it will be added to watch\_list. If sch\_subset

is one of the sets in `expanded_watch_list`, but `overallocated_schools` is nonempty, then we also halt the process, so that `overallocated_schools` can be dealt with, as we described above.

If the process has not been halted, then the result of giving each student her favorite school, at unit speed, until `end_time`, is `first_alloc`. If `end_time > 0`, then the further allocation process splits into two subproblems. (Possibly one of them is null because it has no students.) The first “left” subproblem relates to the critical set `sch_subset` and the set `stu_subset` of students who are no longer able to consume any school outside of this set. The second “right” subproblem is obtained by restricting to the complements `stu_compl` and `sch_compl` of these sets. The remainder of the code in `solver.c` constructs these subproblems, applies `GCPS_schools_solver` to them, and returns the results of these calculations (either allocations or a nonempty set `new_critical_set` or `overallocated_schools`) to the function that called `GCPS_schools_solver`, either `GCPS_schools_solver_top_level` or possibly `GCPS_schools_solver` itself. (In this sense the algorithm is recursive.) If the calls for the two problems produce `left_alloc` and `right_alloc`, which are partial\_alloc’s, then `increment_partial_allocation` is used to add these to `first_alloc`, which is now the return value of the current call to `GCPS_schools_solver`.

## A.9 `implement.h` and `implement.c`

The code of the algorithm going from a fractional allocation to a random pure allocation whose distribution has the given allocation as its average follows the description in Section 3. The `nonintegral_graph` derived from the given allocation is an undirected graph with an edge between a student and a school if the student’s allocation of the school is strictly between zero and one, and an edge between a school and the sink if the total allocation of the school is not an integer. The function `graph_from_alloc` has the given allocation as its input, and its output is the derived `nonintegral_graph`.

Especially for large school choice problems, we expect the `nonintegral_graph` to be quite sparse, so it can be represented more compactly, and be easier to work with, if we encode it by listing the neighbors of each node. The `stu_sch_nbrs` member of `neighbor_lists` is a list of `no_students` lists, where the `stu_sch_nbrs[i-1]` are arrays of varying dimension. We set `stu_sch_nbrs[i-1][0] = 0` in order to have a place holder that allows us to not

have an array with no entries when `i` has no neighbors. The actual neighbors of `i` are

```
stu_sch_nbrs[i-1][1], ..., stu_sch_nbrs[i-1][stu_no_nbrs[i-1]].
```

The members `sch_no_nbrs` and `sink_sch_nbrs` follow this pattern, except that in the latter case there is just a single list. The member `sch_sink_nbrs` is a `no_schools`-dimensional array of integers with `sch_sink_nbrs[j-1] = 1` if there is an edge connecting `j` and the sink and `sch_sink_nbrs[j-1] = 0` otherwise. To pass from a `nonintegral_graph` to its representation as a `neighbor_lists` we apply `neighbor_lists_from_graph`.

A cycle in the `nonintegral_graph` is a linked list of `path_node`'s. The function `find_cyclic_path` implements the algorithm for finding a cycle that we described in Section 3. Given a cycle, `bound_of_cycle` computes the smallest “alternating perturbation,” in one direction or the other, of the entries of (the pointee of) `my_alloc` that turns some component of the allocation, or some total allocation of a school, into an integer. For such an adjustment the function `cyclic_adjustment` updates the allocation, and it calls the functions `student_edge_removal` and `sink_edge_removal` to update `neighbor_lists`. When `graph_is_nonempty(my_lists) = 0` (false) the entries of `my_alloc` are doubles that are all very close to integers, and the function `pure_allocation_from_partial` passes to the associated `pure_alloc`. The function `random_pure_allocation` is the master function that supervises the whole process.

## A.10 `solve.c` and `purify.c`

The files `solve.c` and `purify.c` contain the main functions of the executables `gcps` and `purify` respectively. These main functions are simple and straightforward.

## B Downloading and Setting Up

Here we give step-by-step instructions for downloading the code, compiling the executables, and starting to use them. I am going to assume a Unix command line environment, which could be a terminal in Linux, the terminal application in MacOS, or some third flavor of Unix. (There are probably easy enough ways to do these things in Windows (I wouldn't know) but a Windows user can also just get Cygwin.)

To download the file we can use either `curl` or `wget`. To see whether you have these tools you can use the `which` command. On MacOS I have `curl` but not `wget`:

```
%% which curl
/usr/bin/curl
%% which wget
```

On my Ubuntu it is the other way around:

```
## which curl
## which wget
/usr/bin/wget
```

The two command lines for getting the files are slightly different because `wget` will download a file to a file with the same name in the current directory, but with `curl` you need to use the `-o` flag to redirect the output to a named file:

```
%% curl https://andymclennan.droppages.com/Software/gcps_schools.tar
-o /dir/of/choice/gcps_schools.tar
## wget https://andymclennan.droppages.com/Software/gcps_schools.tar
```

Either way, you should now have a file `gcps_schools.tar`. We use the `tar` command to extract its contents, then go into the directory `GCPS` that this action creates:

```
%% tar xvf gcps_schools.tar
%% cd gcps_schools
```

To compile the executables we need the tools `make` and `gcc`, and we can check for their presence using `which`:

```
%% which make
/usr/bin/make
%% which gcc
/usr/bin/gcc
```



Assuming all is well, we issue the command `make` and see the text that the command directs to the screen:

```
%% make
gcc -I. -c normal.c
gcc -o make_ex example.c normal.o -lm
gcc -I. -c parser.c
gcc -I. -c subset.c
gcc -I. -c cee.c
gcc -I. -c schchprob.c
gcc -I. -c partalloc.c
gcc -I. -c solver.c
gcc -o gcps solve.c parser.o subset.o cee.o schchprob.o
    partalloc.o solver.o normal.o -lm
gcc -I. -c implement.c
gcc -o purify purify.c normal.o parser.o subset.o partalloc.o
    implement.o -lm
```

Each line of output above corresponds to one of the commands in the `makefile`, and each of the commands in the `makefile` specifies an object to be constructed (either an object (a `.o` file) or an executable) the resources that are required to construct it, and the command that constructs it. (There is also an object `all`, which gives a mechanism for constructing all of the executables at once because `make`'s default behavior is to construct the first object in the `makefile`, and an object `clean`. The command `make clean` removes the objects and executables, and also any of the `*~` files that the `emacs` editor leaves behind after a preexisting file has been edited.)

There are now the executables `make_ex`, `gcps`, and `purify`. On most Unix's these can be invoked simply by typing the executable name on the command line, but it may be the case that, for security reasons, the current directory is not in the `path` (the list of directories that the command line looks in when a command is invoked) in which case you will need to type `./make_ex`, `./gcps`, and `./purify`. We begin with `make_ex`:

```
%% make_ex
/* This file was generated by make_ex with 2 schools, 3 students
```

```

per school, capacity 4 for all schools, school valence standard
deviation 1.00, and idiosyncratic standard deviation 1.00.  */
There are 6 students and 2 schools
The vector of quotas is (4,4)
The priority matrix is
  1 1
  1 1
  1 0
  1 0
  1 0
  0 1
The students numbers of ranked schools are
(2,2,1,1,1,1)
The preferences of the students are
1:  1 2
2:  1 2
3:  1
4:  1
5:  1
6:  2
The priority thresholds of the schools are
1 1

```

**Warning:** If what you get looks a bit different, it may be because your installation of C and mine have different random number generators.

Let's redirect the output to the file `schools.scp`, then invoke `gcps`:

```

%% make_ex > schools.scp
%% gcps
/* This is a sample introductory comment.  */
There are 6 students and 2 schools
      1:      2:
1:  0.50000000 0.50000000

```

```

2:  0.50000000  0.50000000
3:  1.00000000  0.00000000
4:  1.00000000  0.00000000
5:  1.00000000  0.00000000
6:  0.00000000  1.00000000

```

Finally, let's redirect the output of `gcps` to the file `allocate.mat`, then invoke `purify`:

```

%% gcps > allocate.mat
%% purify
/* This is a sample introductory comment. */
    1:  2:
1:  0   1
2:  1   0
3:  1   0
4:  1   0
5:  1   0
6:  0   1

```

That's all there is to it! We've now been through a complete cycle, and the rest is up to you. If you feel like it, you may want to experiment with different parameters for `make_ex` by editing the file `example.c`, as described in Section 4, then running `make` again and going through the `make_ex-gcps-purify` cycle. This will give you an initial feel for how fast `gcps` is. (It's *very* fast.) But after reading the rest of this guide, you may well have your own ideas concerning what to do next.