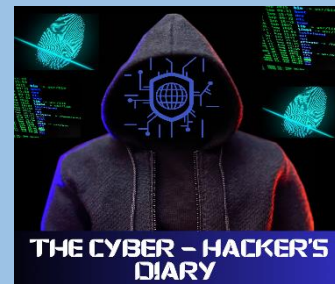


NIST CSF - Gov Function (Risk Management Strategy)



- 1) It ensures proper monitoring of the organization's cyber security posture: risk management, Policies, strategies and controls

The function entails:

- Organizational Context
 - Risk Management Strategy
 - Cyber Security Supply Chain Management
 - Roles, Responsibilities and Authorities
 - Policies, processes and Procedure
 - Oversight
- 2) Risk: the probability of something happening. It's all about impact
 - 3) A high opportunity comes with a high risk
 - 4) When you onboard, offboard a vendor it might pose a risk. Hence, you need a risk management strategy. This applies also when you hire new employees

Introduction

- 1) GV.RM: It is the process by which the organization establishes, communicates and uses its priorities, constraints, risk tolerance, appetite statements and assumptions to support operational risk decision
- 2) The purpose of the GV.RM is to ensure that the organization's risk management activities are aligned with the overall business objectives and goals
- 3) GV.RM is tool for organizations of all sizes and has a number of benefits to the organization which include:
 - Improved decision making
 - Reduced risk exposure
 - Improved compliance
 - Enhanced stakeholder confidence

NIST Requirement

- **GV.RM - 01:** Risk management strategies are established and agreed to by the organization stakeholders
- **GV.RM - 02:** Risk appetite and risk tolerance statements are determined, communicated and maintained
- **GV.RM - 03:** Enterprise risk management process include: cyber security risk management activities and outcomes
- **GV.RM - 04:** Strategic direction that describes appropriate risk response option are established and communicated
- **GV.RM - 05:** Lines of communication across the organization are established for cybersecurity risks, including; risks from suppliers and other third parties
- **GV.RM - 06:** A standardized method for calculating, documenting, categorizing and prioritizing cyber security risk is established and communicated
- **GV.RM - 07:** Strategic opportunities (i.e. positive risks) are identified and included in organizational cybersecurity risk discussion

GV.RM - 01: Risk management strategies are established and agreed to by the organization stakeholders

Annual Review and Update:

- Schedule annual strategic planning session
- Review current cyber security objectives against evolving threats and organizational changes
- Adjust objectives as necessary

Establish Measurable objectives:

- Define all PKI'S (Key Performance Indicators) for each objective
- For user training, measure effectiveness through post-training Assessments
- For industrial control systems, conduct regular vulnerability assessments and penetration tests

Senior Leadership Alignment:

- Organize quarterly meeting with senior leaders to review and align with cyber security objectives
- Use the outlined objectives as benchmarks in performance reviews and risk assessments

GV.RM-01: Risk management objectives are

Documentation Summary :

- **Risk Management Strategy:** The foundational document outlining the organization's approach to managing cybersecurity risks.
- **Stakeholder Agreement:** Documentation showing that key stakeholders have reviewed and agreed upon the risk management objectives.
- **Meeting Minutes:** Records of meetings where risk management objectives were discussed and finalized.
- **Strategic Planning Document:** Includes both near-term and long-term cybersecurity risk management objectives.
- **Measurable Objectives Document:** Details on the quality of user training, protection measures for industrial control systems, etc.
- **Senior Leadership Agreement:** Document or minutes from meetings where senior leaders agree on cybersecurity objectives.

GV.RM - 02: Risk appetite and risk tolerance statements are determined, communicated and maintained

1) Determine Risk Appetite:

- Conduct workshops with the stakeholders to understand the organizations willingness to take on risks
- Draft clear statements that reflect this understanding

2) Translate the Risk Appetite to the Tolerance Statement:

- Break down the risk appetite into specific scenarios and situations
- Define clear thresholds or limits for each scenario

3) Periodic Refinement:

- Review risk appetite and tolerance statements semi- annually
- Adjust based on significant incidents, changes in the threat landscape or organizational changes

GV.RM-02: Risk appetite and risk tolerance statements are determined, communicated, and maintained

Documentation Summary :

Risk Appetite Statement: Clearly conveys the organization's stance on acceptable risk.

Risk Tolerance Statement: Translates the risk appetite into specific, measurable terms.

Periodic Review Document: Records of periodic reviews of organizational objectives and risk appetite based on known risk exposure

GV.RM - 03: Enterprise risk management process include; cyber security risk management activities and outcomes

1) Aggregate Cyber Security Risk:

- Integrate Cyber Security risk assessment into the broader enterprise risk management framework
- Ensure that cyber security risks are given equal weightage alongside other risks

2) Inclusion in Planning:

- Ensure that cyber security risk managers are part of the core team during enterprise risk management planning sessions
- Collaborate with other departments to ensure a holistic approach

3) Escalation criteria:

- Define clear threshold for when a cyber security risk needs to be escalated
- Ensure rapid communication channels are in place for such escalations

GV.RM-01: Risk management objectives are

Documentation Summary :

- **Risk Management Strategy:** The foundational document outlining the organization's approach to managing cybersecurity risks.
- **Stakeholder Agreement:** Documentation showing that key stakeholders have reviewed and agreed upon the risk management objectives.
- **Meeting Minutes:** Records of meetings where risk management objectives were discussed and finalized.
- **Strategic Planning Document:** Includes both near-term and long-term cybersecurity risk management objectives.
- **Measurable Objectives Document:** Details on the quality of user training, protection measures for industrial control systems, etc.
- **Senior Leadership Agreement:** Document or minutes from meetings where senior leaders agree on cybersecurity objectives.

GV.RM - 04: Strategic direction that describes appropriate risk response option are established and communicated

1) Criteria for Risk Acceptance:

- Define what constitutes acceptable risk based on data sensitivity
- Establish protocols for when risks are deemed acceptable

2) Cybersecurity Insurance Decision:

- Conduct a cost-benefit analysis to determine the viability of purchasing cyber security insurance
- Review and update decisions manually

3) Shared Responsibility Conditions:

- Clearly document scenarios where outsourcing or third-party involvement is acceptable
- Establish a strict vetting process for third parties

GV.RM-04: Strategic direction that describes appropriate risk response options is established

Documentation Summary :

Risk Response Strategy: A document that outlines the organization's approach to responding to identified risks, including acceptance, mitigation, transfer, and avoidance strategies.

Communication Records: Evidence that the risk response strategy has been communicated to relevant parties

Risk Response Criteria Document: Specifies criteria for accepting/avoiding risks based on data classifications.

Cybersecurity Insurance Decision Document: Analysis and decision on purchasing cybersecurity insurance.

Shared Responsibility Policy: Conditions and guidelines for when shared responsibility models are acceptable

GV.RM - 05: Lines of communication across the organization are established for cybersecurity risks, including; risks from suppliers and other third parties

1) Update Senior Executives:

- Establish monthly or quarterly cyber security briefings for senior executives
- Highlight key risks, incidents and mitigation strategies

2) Inter-Departmental Communication:

- Organize cross-departmental meetings to discuss cyber security risks
- Regularly review and assess third party compliance

3) Third-party communication:

- Define protocols for third parties to report cyber security risks
- Regularly review and assess third party compliance

GV.RM-05: Lines of communication across the organization are established for cybersecurity risks, including risks from suppliers and other third parties

Documentation Summary :

Executive Update Schedule: A timetable or plan for updating senior executives on the organization's cybersecurity posture.

Inter-departmental Communication Plan: Details on how different departments will communicate about cybersecurity risks.

Third-party Communication Protocol: Guidelines on how third parties should communicate with the organization about cybersecurity risks

GV.RM - 06: A standardized method for calculating, documenting, categorizing and prioritizing cyber security risk is established and communicated

1) Quantitative Risk Analysis

- Adopt a standardized approach such as the Fair (Factor Analysis of Information Risk) model
- Train risk managers in this approach

2) Documentation Templates

- Create standardized templates like risk registers
- Ensure all risk-related information is consistently documented

3) Risk Prioritization

- Define criteria for prioritizing risks such as potential impact and likelihood
- Regularly Review and adjust the priority list

4) Consistent Risk Categories

- Adopt a standardized set of risk categories
- Ensure that all risks are categorized appropriately for easier analysis

Documentation Summary :

Quantitative Risk Analysis Criteria: Document detailing the approach and formulas for risk analysis.

Risk Register Template: For documenting risk information consistently.

Risk Prioritization Criteria: Guidelines for prioritizing risks within the enterprise.

Risk Categories List: A consistent list or taxonomy of risk categories

V.RM - 07: Strategic opportunities (i.e positive risks) are identified and included in organizational cybersecurity risk discussion

1) Opportunity Identification:

- Conduct a regular SWOT analysis with a focus on cyber security
- Highlight potential opportunities arising from cyber security practices

2) Stretch the Goals:

- Define ambitious but achievable Cyber Security goals
- Regular review process towards these goals

3) Positive Risk Management:

- Ensure potential benefits of risks are considered alongside potential downsides
- Adopt a balanced approach to risk management

Documentation Summary :

Opportunity Identification Guide: Methods, like SWOT analysis, for identifying and discussing opportunities.

Stretch Goals Document: Lists ambitious cybersecurity goals and tracks progress.

Positive Risk Management Plan: Approach to calculating, documenting, and prioritizing positive risks.