### **REPORT TITLE:**

### HOSPITAL MANAGEMENT SYSTEM ANALYSIS

### **COURSE INFORMATION:**

### **CST 2102 DATABSE ANALYTICS**

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# **ABSTRACT**

This report explores the optimization of hospital operations using data-driven insights. it outlines the methodology used to extract, analyze, and visualize data from the hospital database, focusing on improving departmental efficiency, understanding revenue drivers, and identifying operational bottlenecks. The findings include revenue trends, room utilization rates, appointment patterns, and prescription statistics, which provide actionable insights for improving hospital management.

# INTRODUCTION

### **BACKGROUND**

The hospital management system project aims to streamline hospital operations by analyzing complex datasets from various departments. challenges such as inefficient appointment scheduling, inconsistent revenue tracking, and underutilized resources prompted the need for this project.

### **OBJECTIVES**

- Analyze hospital operations.
- Optimize patient and departmental efficiency.
- Identify revenue trends and operational bottlenecks.

#### **OVERVIEW OF METHODS**

The project leverages sql for data extraction and power BI for visualization to address business questions related to appointments, revenue, prescriptions, and room utilization.

# 1. METHODOLOGY

### **DATABASE DESIGN**

• Designed a conceptual and a physical diagram.

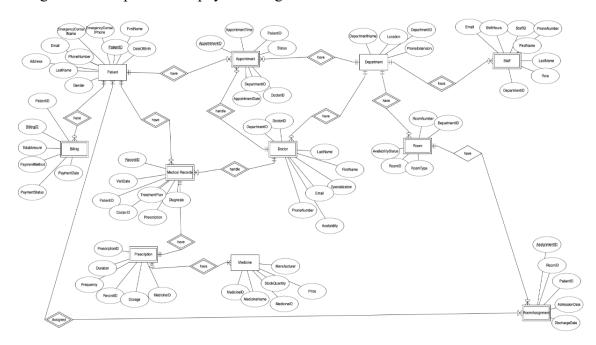


Figure 1.1: Hospital Management System Conceptual Diagram

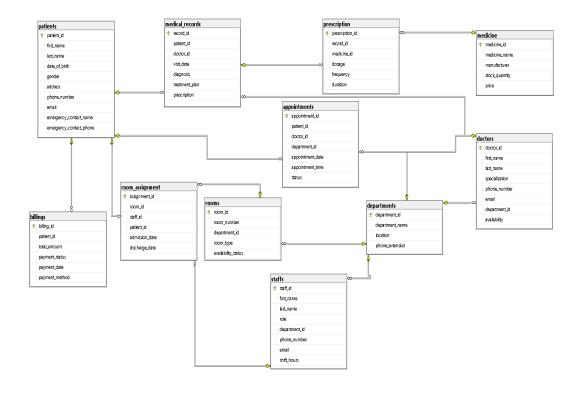


Figure 1.2: Hospital Management System Physical Diagram

• ensured data integrity through normalization and foreign key constraints.

# **DATA EXTRACTION**

- SQL queries were written to extract relevant data for analysis.
- aggregations and joins were optimized for performance.

### **DATA VISUALIZATION**

• Power bi was used to create dashboards and visuals, including card visuals, bar charts, line graphs, and pie charts.

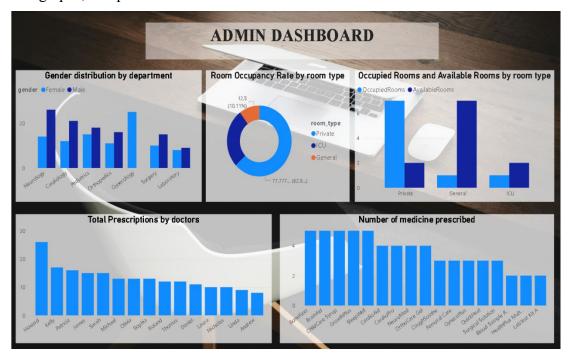


Figure 1.3: Administrative Dashboard

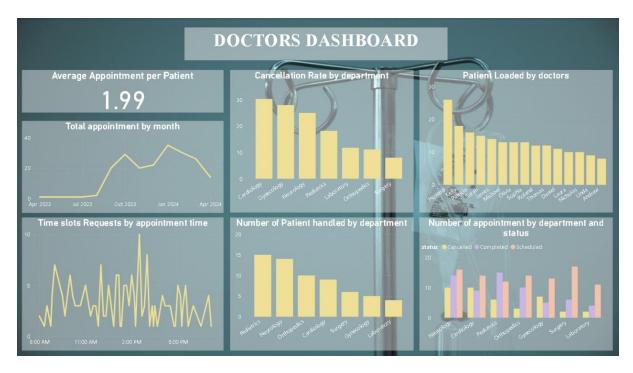


Figure 1.4: Doctors Dashboard

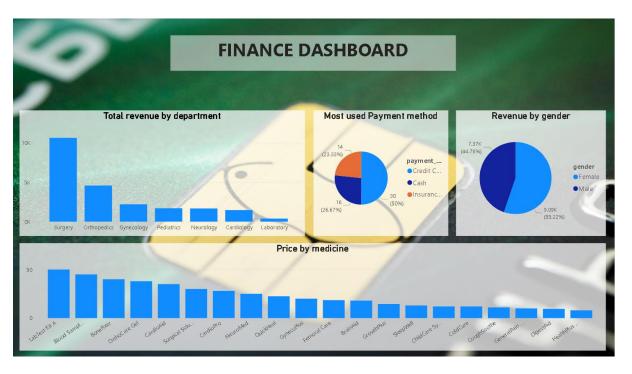


Figure 1.5: Finance Dashboard

### • Measures:

o Average Appointments Per Patient:

AvgAppointmentsPerPatient = DIVIDE(

```
CALCULATE(COUNT(appointments[appointment id]),
         FILTER(Appointments, appointments[appointment date] >=
         TODAY() - 540)),
            DISTINCTCOUNT(appointments[patient id])
         )
o Average Cancellations:
         AvgCancellations =
         AVERAGEX(
           FILTER(Appointments, appointments[appointment_date] >=
         EDATE(TODAY(), -12) && appointments[status] = "Cancelled"),
            1
         )
  Average Revenue Per Patient:
         AvgRevenuePerPatient =
         DIVIDE(
            SUM(billings[total amount]),
           DISTINCTCOUNT(appointments[patient id])
         )
  Cancellation Rate:
         CancellationRate =
         DIVIDE(
            COUNTROWS(FILTER(appointments, appointments[status] =
         "Cancelled")),
            COUNTROWS(appointments)
         )*100
  Gender Count:
         genderCount = COUNT(appointments[patient id])
  Revenue:
         Revenue = CALCULATE(SUM(billings[total amount]),
         FILTER(appointments, appointments[status]="Completed"))
   Time Slot Request:
          TimeSlotRequests = COUNT(appointments[appointment time])
   Total Appointment:
         Totalqpp =
         DISTINCTCOUNT(appointments[appointment id])
```

o PaymentMethodCount:

PaymentMethodCount = COUNT(billings[payment method])

o TotalRevenueLast:

```
TotalRevenueLast = CALCULATE(SUM(billings[total amount]))
```

O Pentient count:

```
PatientCount = COUNT(appointments[patient id])
```

o PatientLoad:

```
PatientLoad = Count(appointments[patient id])
```

o PrescriptionRate:

```
PrescriptionRate =
DIVIDE(
    COUNT(prescription[prescription_id]),
    DISTINCTCOUNT(appointments[patient_id])
) * 100
```

o TotalPrescriptions:

```
TotalPrescriptions = COUNT(prescription[prescription_id])
```

AvailableRooms:

```
AvailableRooms = COUNTROWS(FILTER(Rooms, rooms[availability status] = "Available"))
```

o OccupiedRooms:

```
OccupiedRooms = COUNTROWS(FILTER(Rooms, rooms[availability_status] = "Occupied"))
```

o RoomOccupancyRate:

```
RoomOccupancyRate =
DIVIDE(
    COUNTROWS(FILTER(Rooms, rooms[availability_status] =
"Occupied")),
    COUNTROWS(Rooms)
) * 100
```

#### **DATA ANALYSIS**

Patterns and trends were analyzed to address key business questions, such as identifying the most profitable departments and busiest time slots.

# **Tools used**

- SQL: for data storage, management, and querying.
- Power BI: for visualization and dashboard creation.

# 2. RESULTS AND DISCUSSIONS

### **KEY FINDINGS**

• Average number of appointments per patient:



Figure 2.1: Average number of appointments per patient

The average number of appointments per patient is approximately 1.99, therefore, in most cases the hospital should expect that a new patient will come more than once, insinuating that they enjoy the hospital's services.

• Doctors with the highest patient load:

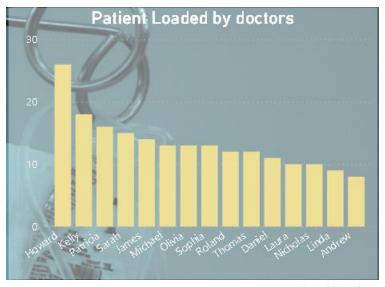


Figure 2.2: Patient load by doctor

This bar chart visualizes the patient load per doctor. The doctor, Howard, is handling a lot more patients than all the other doctors in the hospital. This could be a result of other doctors' unavailability in his department.

• Departments handling the most patients:

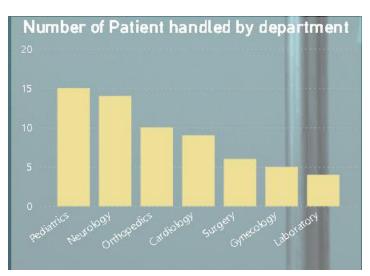


Figure 2.3: Number of patients handled by department

The department handling the most patients is the Pediatrics department. This shows that a good number of the hospital's patients are children. This can help the hospital provide more equipment and resources to this department to further their customer satisfaction. This visual also helps the hospital know which departments are lacking patients to come up with solutions to help attract customers.

• Departments with the highest appointment cancellation rates:

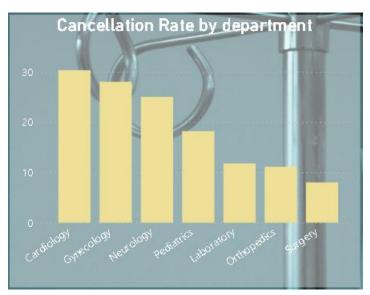


Figure 2.4: Cancellation rate by department

The department with the highest cancellation rate is the Cardiology department. This could be a result of doctors' lack of availability from that department. We can also see some of the other departments, like Gynecology and Neurology, also having high values of cancellation rates. This visual shows that the hospital would need to provide more doctors in these departments to distribute workload.

• Most requested time slots for appointments across all departments:

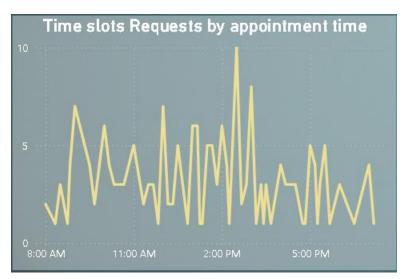


Figure 2.5: Time slots requests for appointments

This visual helps the hospital know what time of the day they are expecting a high patient load, to make decisions on the number of doctors to make available around certain times. The most requested time slot for appointments is 2:30 pm.

• Departments with highest appointment cancellation, completion, and scheduled rates:

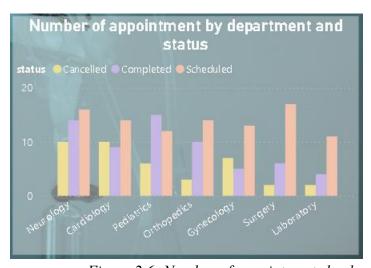


Figure 2.6: Number of appointments by department and status

Most departments have a higher percentage of Scheduled appointments than Completed or Cancelled. This helps the hospital make decisions on which departments to provide more resources for. Surgery has the highest number of Scheduled appointments, and since surgery requires expensive tools, the hospital will know to invest in them.

### • Total appointments by month:

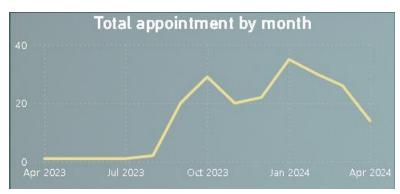


Figure 2.7: Total appointments by month

This visual shows that January has the highest number of patients, but in general, November, December, January and February seem to have the highest number of patients. These months are within the Christmas holiday period. This shows that doctors will need to be more available around this period.

• Total revenue generated from different departments over the years:

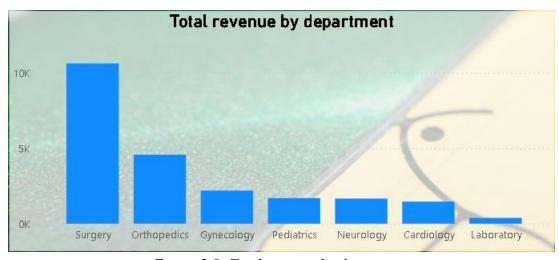


Figure 2.8: Total revenue by departments

The Surgery department is generating the most revenue for the hospital. This will help the hospital make decisions on which departments to focus their budget and resources on, to maintain revenue. This visual also lets the hospital know which departments to provide more advertisements to attract more customers to them.

• Most used payment method:

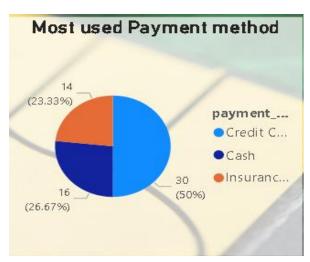


Figure 2.9: Most used payment method

The most used payment method for patients is the credit card. This tells the hospital they would need more credit card related technology to cater for their high demand for card payments.

# • Revenue by Gender:

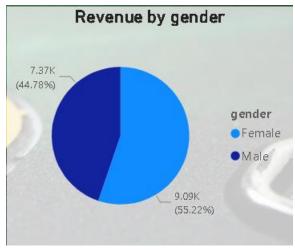


Figure 2.10: Revenue by gender

This visual shows that Female patients are generating the most revenue for the hospital. This is possibly due to the Gynecology department as they only have female patients. Through this visual, the hospital can make decisions on advertisement targets.

# • Price by Medicine:



Figure 2.11: Price by medicine

Lab Test Kit A is the most expensive medicine related item. This shows the hospital which medicines they need to focus stock on. Since the Laboratory department is contributing the least to the hospital's revenue, it shows a lack of patients. This helps the hospital cut down on restocking Lab Test Kit A as it is expensive and underused.

• Gender distribution by department:

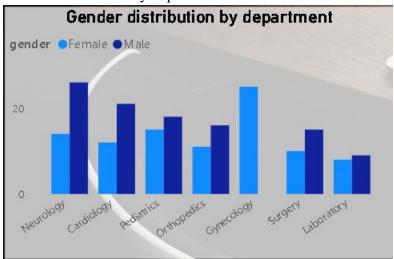


Figure 2.12: Gender distribution by department

This shows that in every department other than the Gynecology department, the number of male patients is higher than that of females.

• Room occupancy rate by room type:

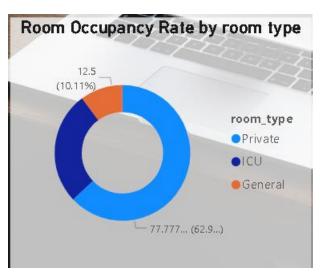


Figure 2.13: Room Occupancy rate by room type

This visual shows the distribution of room allocations between General, Private and ICU rooms. Private and ICU's high occupancy reflects its critical role, but the underutilization of general rooms suggests a need for better patient allocation.

• Occupied and Available rooms by room type:

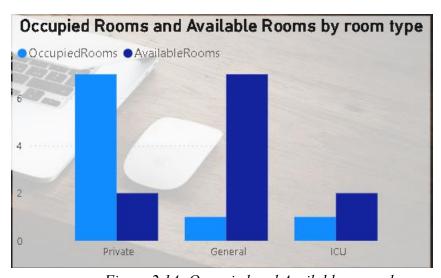


Figure 2.14: Occupied and Available rooms by room type

As in the above prior visual, this chart illustrates the allocation of rooms across General, Private, and ICU categories. The high occupancy rates in Private and ICU rooms highlight their critical importance, while the low utilization of General rooms points to potential inefficiencies in patient distribution.

• Total prescription by doctor:

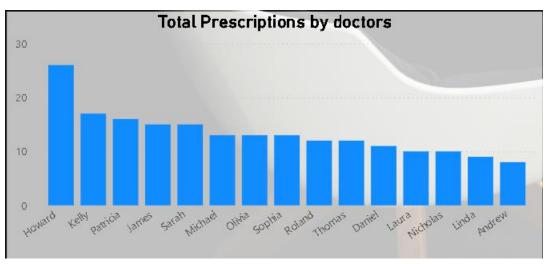


Figure 2.15: Total prescription by doctors

This chart illustrates the number of prescriptions each doctor has performed. This is most likely because he is the doctor with the highest patient load. However, there may be a little hint of overdosing habits which may need to be looked into further.

• Number of medicines prescribed:

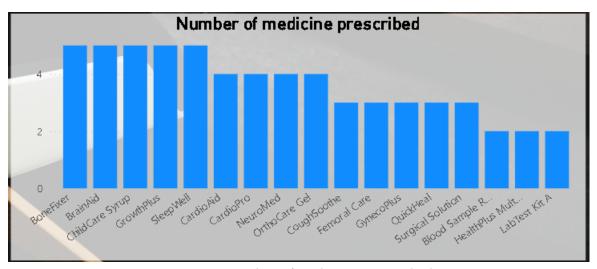


Figure 2.16: Number of medicines prescribed

This chart shows the number of each medicine prescribed in general. BoneFixer, BrainAid, ChildCare Syrup, GrowthPlus, SleepWell and CardioAid are the most prescribed medicines. This helps the hospital know which medicines to prioritize for restocking and availability.

# 3. CONCLUSION

### **SUMMARY OF FINDINGS**

This analysis provided insights into hospital operations, highlighting areas for improvement in revenue management, resource allocation, and patient care. departments like radiology and cardiology drive significant revenue, while room utilization and appointment scheduling present optimization opportunities.

### **IMPLICATIONS**

- Automating appointment scheduling can reduce cancellations and improve efficiency.
- Better room allocation policies can enhance utilization rates.
- Monitoring prescription trends can improve inventory management.

### **APPENDIX**

#### **CREATING ROLES AND USERS**

-- Create admin users

CREATE LOGIN admin\_user WITH PASSWORD = 'Lu12345\*';
CREATE USER admin\_user FOR LOGIN admin\_user;

-- Grant full privileges to the admin user

ALTER ROLE db\_owner ADD MEMBER admin\_user;

-- Create role for doctors, and administrator

CREATE ROLE readonly;

-- Grant SELECT privileges to the readonly role

GRANT SELECT TO readonly;

-- Create role for Financial management

CREATE ROLE Financial Management role;

-- Grant SELECT privileges to the Financial Management role role

GRANT SELECT ON medicine TO Financial Management role;

GRANT SELECT ON billings TO Financial\_Management\_role;

-- Create role for Nurse

CREATE ROLE nurse role;

-- Grant SELECT privileges to the Financial\_Management role role

GRANT SELECT ON rooms TO nurse\_role;

GRANT SELECT ON room assignment TO nurse role;

-- Create normal users and add them to the roles

```
CREATE LOGIN Nicholas WITH PASSWORD = 'user password1';
```

CREATE USER Nicholas FOR LOGIN Nicholas;

ALTER ROLE readonly ADD MEMBER Nicholas;

CREATE LOGIN Rachel WITH PASSWORD = 'user password2';

CREATE USER Rachel FOR LOGIN Rachel;

ALTER ROLE readonly ADD MEMBER Rachel;

CREATE LOGIN Ahmad WITH PASSWORD = 'user password3';

CREATE USER Ahmad FOR LOGIN Ahmad;

ALTER ROLE Financial Management role ADD MEMBER Ahmad;

CREATE LOGIN Frank WITH PASSWORD = 'user password4';

CREATE USER Frank FOR LOGIN Frank;

ALTER ROLE Financial\_Management\_role ADD MEMBER Frank;

CREATE LOGIN Henry WITH PASSWORD = 'user password5';

CREATE USER Henry FOR LOGIN Henry;

ALTER ROLE nurse\_role ADD MEMBER Henry;

### **BUSINESS QUESTIONS, SQL QUERIES AND OUTCOMES**

---1---What is the average number of appointments per patient in the last 6 months?

**SELECT** 

COUNT(a.appointment\_id) / COUNT(DISTINCT a.patient\_id) AS avg\_appointments FROM

appointments a

**WHERE** 

a.appointment date >= DATEADD(MONTH, -18, GETDATE());

```
---1---Average number of appointments per patient in the last 6 months

SELECT

COUNT(a.appointment_id) / COUNT(DISTINCT a.patient_id) AS avg_appointments

FROM

appointments a

WHERE

a.appointment_date >= DATEADD(MONTH, -18, GETDATE());

100 %

Results Messages

avg_appointments

1 1
```

Figure Appendix.1: Average number of appointments per patient in the last 6 months

---2---Who are the doctors with the highest patient load?

```
SELECT
d.doctor_id,
CONCAT(d.first_name, ' ', d.last_name) AS doctor_name,
COUNT(a.patient_id) AS patient_load
FROM
appointments a
JOIN doctors d ON a.doctor_id = d.doctor_id
GROUP BY
d.doctor_id, d.first_name, d.last_name
Order by patient_load desc
```

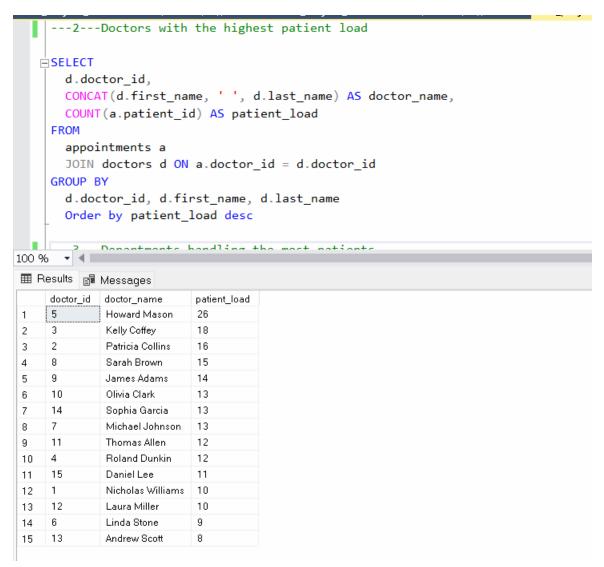


Figure Appendix.2: Average number of appointments per patient in the last 6 months

# ---3---Which departments handled the most patients?

```
SELECT

dept.department_name,

COUNT(a.patient_id) AS total_patients

FROM

departments dept

JOIN

appointments a ON dept.department_id = a.department_id

where a.status='Completed'

GROUP BY

dept.department_name

ORDER BY

total_patients DESC;
```

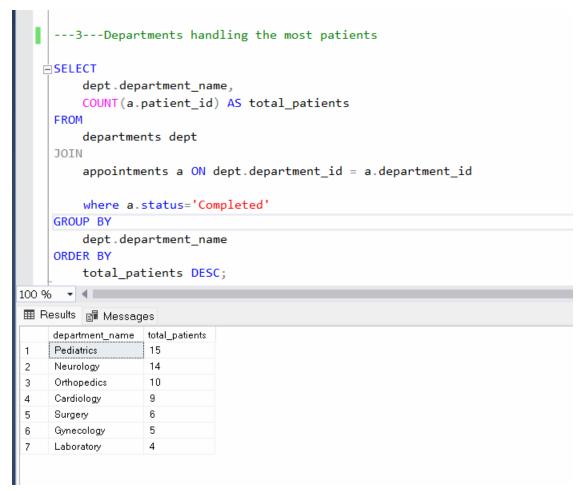


Figure Appendix.3: Departments handling the most patients

--4----Which departments had the highest appointment cancellation rates?

```
SELECT

dept.department_name,

COUNT(a.appointment_id) AS total_appointments,

SUM(CASE WHEN a.status = 'Cancelled' THEN 1 ELSE 0 END) AS cancellations,

(CAST(SUM(CASE WHEN a.status = 'Cancelled' THEN 1 ELSE 0 END) AS FLOAT) /

COUNT(a.appointment_id)) * 100 AS cancellation_rate

FROM

appointments a

JOIN

departments dept ON a.department_id = dept.department_id

GROUP BY

dept.department_name

ORDER BY

cancellation_rate DESC;
```

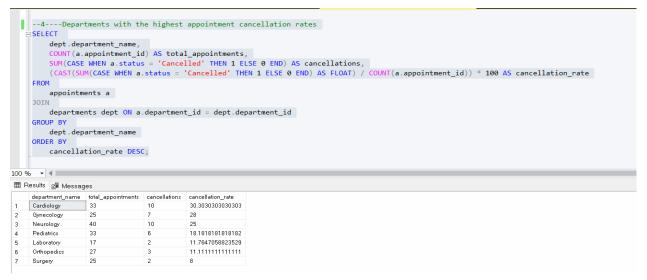


Figure Appendix.4: Departments with the highest appointment cancellation rates

---5---What is the most requested time slots for appointments across all departments?

```
SELECT

dept.department_name,

CONCAT(DATEPART(HOUR, a.appointment_time), ':', RIGHT('00' +

CAST(DATEPART(MINUTE, a.appointment_time) AS VARCHAR), 2)) AS time_slot,

COUNT(a.appointment_id) AS total_appointments

FROM

appointments a

JOIN

departments dept ON a.department_id = dept.department_id

GROUP BY

dept.department_name, CONCAT(DATEPART(HOUR, a.appointment_time), ':',

RIGHT('00' + CAST(DATEPART(MINUTE, a.appointment_time) AS VARCHAR), 2))

ORDER BY

total appointments DESC;
```

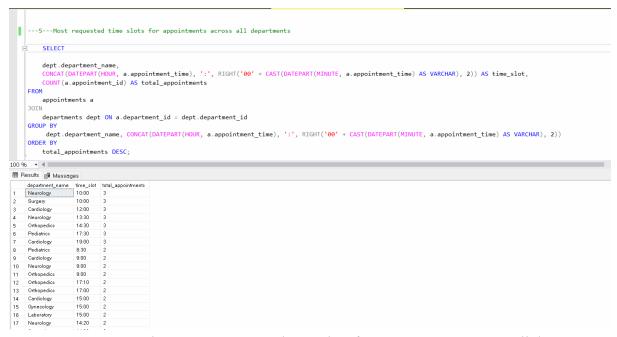


Figure Appendix.5: Most requested time slots for appointments across all departments

--6—Which departments have highest appointment cancellation, completion, and scheduled rates (last months)?

```
SELECT

dept.department_name,

SUM(CASE WHEN a.status = 'Cancelled' THEN 1 ELSE 0 END) AS cancellations,

SUM(CASE WHEN a.status = 'Completed' THEN 1 ELSE 0 END) AS completed,

SUM(CASE WHEN a.status = 'Scheduled' THEN 1 ELSE 0 END) AS scheduled

FROM

appointments a

JOIN

departments dept ON a.department_id = dept.department_id

WHERE

a.appointment_date >= DATEADD(MONTH, -15, GETDATE())

GROUP BY

dept.department_name;
```

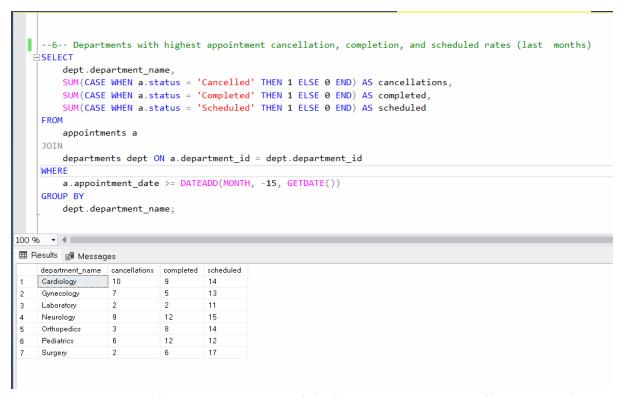


Figure Appendix.6: Departments with highest appointment cancellation, completion, and scheduled rates (last months)

---7—What is the total revenue generated from different departments over the years?

```
SELECT
d.department_name,
SUM(b.total_amount) AS total_revenue
FROM
billings b
JOIN appointments a ON a.patient_id = b.patient_id
join departments d on a.department_id= d.department_id
where a.status='Completed'
GROUP BY
d.department_name
Order By total_revenue desc
```

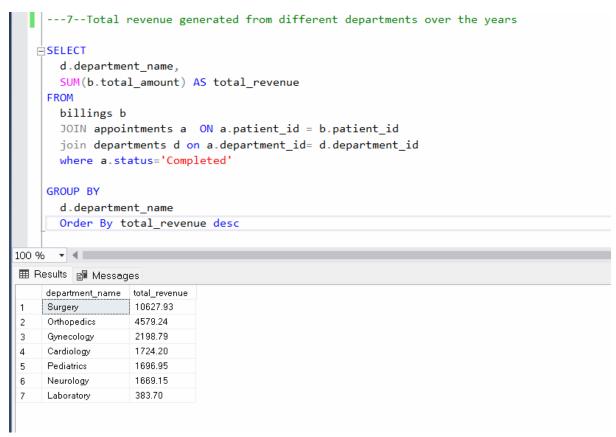


Figure Appendix. 7: Total revenue generated from different departments over the years

---8—What are the top 5 most prescribed medicines?

```
SELECT TOP 5

m.medicine_name,

COUNT(p.prescription_id) AS prescription_count

FROM

prescription p

JOIN medicine m ON p.medicine_id = m.medicine_id

GROUP BY

m.medicine_name

ORDER BY

prescription_count DESC
```

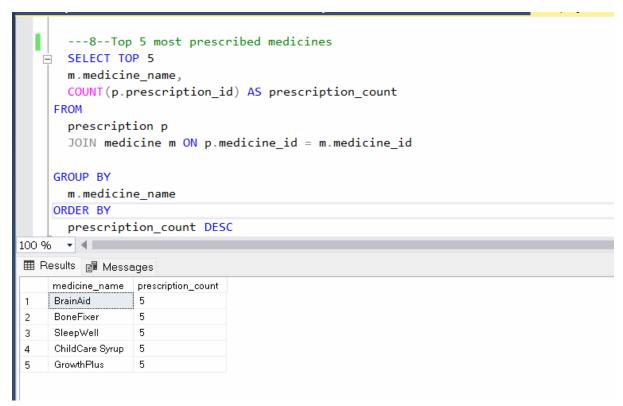


Figure Appendix.8: Top 5 most prescribed medicines

--9---What are the most frequently used payment methods?

```
SELECT
b.payment_method,
COUNT(b.billing_id) AS usage_count
FROM
billings b
where b.payment_method is not null
GROUP BY
b.payment_method
ORDER BY
usage_count DESC;
```

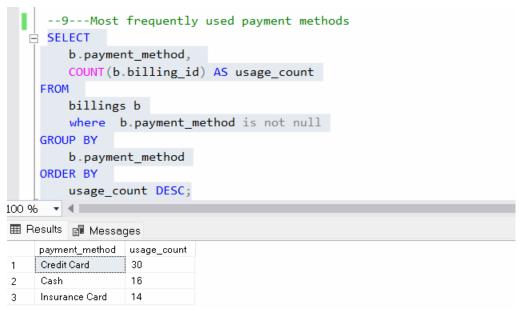


Figure Appendix.9: Most frequently used payment methods

--10--What is the gender distribution of patients in each department?

```
SELECT

d.department_name,

p.gender,

COUNT(p.patient_id) AS patient_count

FROM

patients p

JOIN

appointments a ON p.patient_id = a.patient_id

JOIN

departments d ON a.department_id = d.department_id

GROUP BY

d.department_name, p.gender

Order by d.department_name
```

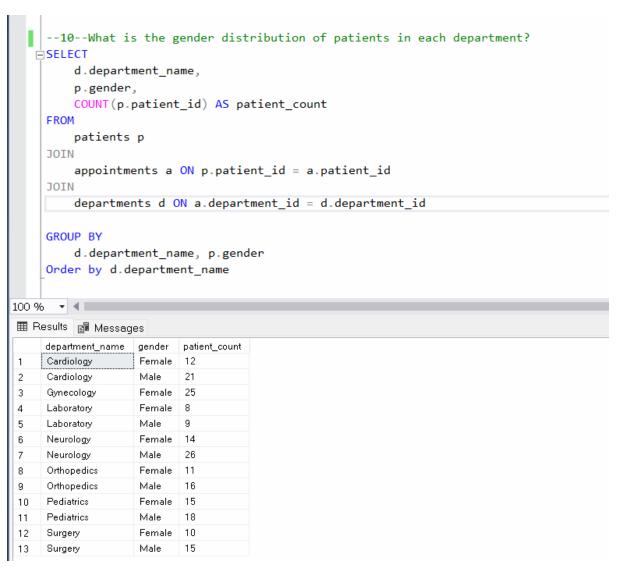


Figure Appendix.10: The gender distribution of patients in each department

### --11---Which gender contributed the most to total revenue?

```
SELECT

p.gender,

SUM(b.total_amount) AS total_revenue

FROM

billings b

JOIN

patients p ON p.patient_id = b.patient_id

GROUP BY

p.gender

ORDER BY

total revenue DESC;
```

```
--11---Which gender contributed the most to total revenue?
  ĖSELECT
        p.gender,
        SUM(b.total_amount) AS total_revenue
    FROM
        billings b
    JOIN
        patients p ON p.patient_id = b.patient_id
    GROUP BY
       p.gender
    ORDER BY
        total_revenue DESC;
gender total_revenue
   Female 9094.32
    Male
          7373.66
```

Figure Appendix.11: Gender contribution to total revenue

---12---Which months have the highest appointment rates?

```
SELECT

DATENAME(MONTH, a.appointment_date) AS appointment_month,

COUNT(a.appointment_id) AS total_appointments

FROM

appointments a

GROUP BY

DATENAME(MONTH, a.appointment_date), MONTH(a.appointment_date)

ORDER BY

total_appointments DESC;
```

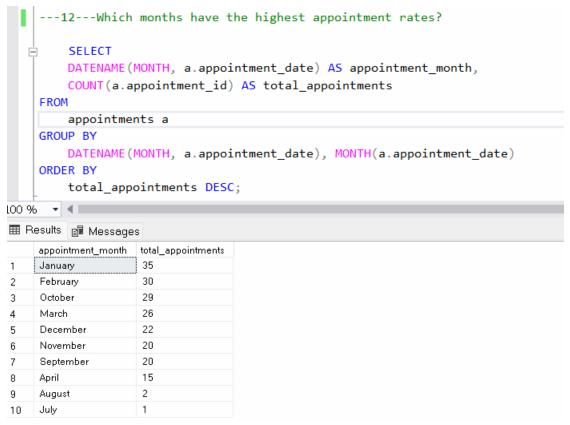


Figure Appendix.12: Months with the highest appointment rate

--13—What percentage of rooms (ICU, General, Private) are occupied?

```
SELECT

r.room_type,

SUM(CASE WHEN r.availability_status = 'Occupied' THEN 1 ELSE 0 END) AS

occupied_rooms,

COUNT(r.room_id) AS total_rooms,

(CAST(SUM(CASE WHEN r.availability_status = 'Occupied' THEN 1 ELSE 0 END) AS

FLOAT) / COUNT(r.room_id)) * 100 AS occupancy_percentage

FROM

rooms r

GROUP BY

r.room_type;
```

Figure Appendix.13: Percentage of rooms (ICU, General, Private) occupied

```
---14—Which doctors prescribed the highest number of medicines?

SELECT

CONCAT(d.first_name, '', d.last_name) AS doctor_name,

COUNT(p.prescription_id) AS total_prescriptions

FROM

doctors d

JOIN

medical_records m on m.doctor_id= d.doctor_id

JOIN

prescription p ON m.record_id= p.record_id

GROUP BY

d.first_name, d.last_name

ORDER BY

total_prescriptions DESC;
```

```
---14--Doctors who prescribe the highest number of medicines
   ĖSELECT
         CONCAT(d.first_name, ' ' , d.last_name) AS doctor_name,
         COUNT(p.prescription_id) AS total_prescriptions
         doctors d
     JOIN
     medical_records m on m.doctor_id= d.doctor_id
         prescription p ON m.record_id= p.record_id
     GROUP BY
          {\tt d.first\_name}, \ {\tt d.last\_name}
     ORDER BY
         total_prescriptions DESC;
100 % ▼ ◀ ■
doctor_name
                   total_prescriptions
                  26
    Howard Mason
    Kelly Coffey
                   17
2
    Patricia Collins
                  16
                   15
4
    James Adams
                   15
5
     Sarah Brown
    Olivia Clark
                   13
     Sophia Garcia
                  13
     Michael Johnson 13
    Roland Dunkin 12
10
    Thomas Allen
                   12
    Daniel Lee
                   11
12 Laura Miller
                   10
13 Nicholas Williams 10
14 Linda Stone
                   9
15 Andrew Scott
```

Figure Appendix.14: Doctors who prescribe the highest number of medicines

```
---15-How many rooms are occupied vs. available?

SELECT

r.room_type,

SUM(CASE WHEN r.availability_status= 'Occupied' THEN 1 ELSE 0 END) AS occupied_rooms,

SUM(CASE WHEN r.availability_status = 'Available' THEN 1 ELSE 0 END) AS available_rooms

FROM

rooms r

GROUP BY

r.room_type;
```

```
---15-How many rooms are occupied vs. available
   r.room type,
        SUM(CASE WHEN r.availability_status= 'Occupied' THEN 1 ELSE 0 END) AS occupied_rooms,
        SUM(CASE WHEN r.availability_status = 'Available' THEN 1 ELSE 0 END) AS available_rooms
    FROM
        rooms r
    GROUP BY
        r.room_type;
100 % 🔻 🖣 📉
room_type occupied_rooms available_rooms
General 1 7
    ICU
                         2
2
    Private
                         2
3
```

Figure Appendix.15: Rooms occupied vs. available

--16--Which is the most expensive medicine

**SELECT** 

m.medicine\_name,

SUM(price) AS Price

**FROM** 

medicine m

**GROUP BY** 

m.medicine name

### Order By SUM(price) DESC

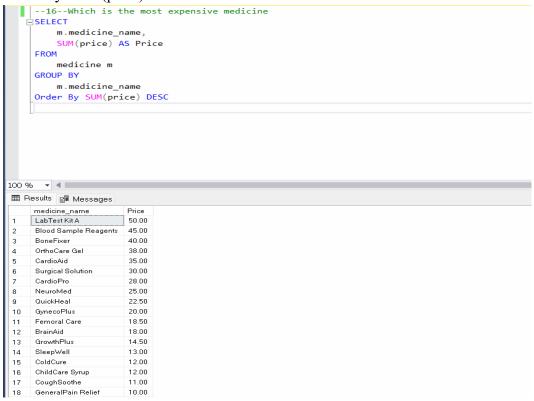


Figure Appendix.16: Most expensive medicines