

Project goals Ensure goals are clear, reali

- Ensure goals are clear, realistic, mapped to actions and measures, correctly translated into project deliverables, and regularly monitored throughout the project lifecycle.
- Align goals and ensure they are sponsored by relevant stakeholders across the organization, and properly communicated and understood by the implementation team.

Project organization structure

- Align business streams with functional workstreams for better efficiency and structure, and make sure the business stream is directly involved in the project.
- Secure a strong executive sponsorship and active engagement from senior business stakeholders within each business stream.
- Ensure cross-team collaboration in which members of each workstream are involved in other workstreams to avoid working in silos.
- Plan and budget the project resources in proportion to the effort and complexity of the project.
- Define accountability and responsibility at the project leadership level. Each stream identifies an owner with autonomy who is empowered to make decisions.

Identify relevant project roles and areas of ownership and assign them to team members with the right expertise and experience.

Project approach

Analyze, review, and confirm that your chosen implementation methodology works well with the business and project constraints and circumstances.

Classic governance

- Establish an effective steering group that understands enough of the project details to actively steer the project based on meaningful, actionable, and evidence-based information.
- Create a risk register with meaningful and actionable risks that align with project priorities and are actively addressed.
- Implement stage gate or milestone-driven planning and reviews as checkpoints to better track and communicate implications of the project status.
- Implement design review boards to ensure new designs and changes operate within the boundaries of the solution blueprint and don't adversely affect other designs.