ant to solve. Instead say, "We face a challenge," and you create a mind picture of fun, sport, something pleasant to do.

Or tell a group, "We incurred a big expense," and people see money spent that will never return. Indeed, this is unpleasant. Instead say, "We made a big investment," and people see a picture of something that will return profits later on, a very pleasant sight.

The point is this: Big thinkers are specialists in creating positive, forward-looking, optimistic pictures in their own minds and in the minds of others. To think big, we must use words and phrases that produce big, positive mental images.

In the left-hand column below are examples of phrases that create small, negative, depressing thoughts. In the right-hand column the same situation is discussed but in a big, positive way.

As you read these, ask yourself: "What mind pictures do I see?"

PHRASES THAT CREATE SMALL, NEGATIVE MIND IMAGES	PHRASES THAT CREATE BIG, Positive mind images
1. It's no use, we're whipped.	We're not whipped yet. Let's keep trying. Here's a new angle.
2. I was in that business once and failed. Never again.	I went broke but it was my own fault. I'm going to try again.
3. I've tried but the product won't sell. People don't want it.	So far I've not been able to sell this product. But I know it is good and I'm going to find the formula that will put it over.