If you haven't explicitly learned Brainstorming, chances are you picked it up wrong, because it's done wrong most of the time. In a true Brainstorming session, you follow 2 rules:

1) Defer Judgement

2) Aim for Quantity

In Brainstorming you collect as many dideas as possible. Judging the ideas is a separate, second round.

## Brainstorming - done 'p' right -

You defer judgement because negative feedback of any kind (including facial expressions) kills creativity and ideas. Uttering "crazy" ideas takes courage. You don't want anyone to feel stupid by having their ideas ridiculed, even if they knew exactly that their suggestion is not feasible. Instead you want others to riff off on crazy ideas. It might just lead to an idea that is radical, yet feasible.

If you assess ideas separately you also increase the likelihood of every idea being considered instead of some being reflexively culled.

You aim for quantity because you're more likely to get a great idea if you've got many to choose from. It also helps turning off the inner judge because if you have to come up with 25 ideas in 5 minutes you'll have to contribute every idea, including the crazy ones.

## —— Level the playing field for introverts

Not all people are comfortable blurting out ideas. You get more people's ideas with written formats, e.g. **Brainwriting**: Everybody writes down their ideas on a sheet of paper. After 3 minutes everyone passes their paper to their neighbour and continues on the paper they've gotten. As soon as they run out of ideas, they can read the ideas already on the paper and extend them. Pass every 3 minutes until everyone had every sheet. Transfer all ideas to a flipchart for all to see.

