

Solitary Watch

Criminal Justice Issues and Prisoners' Rights

<https://solitarywatch.org/2011/06/07/from-bop-to-cca-federal-prison-director-defects-to-private-prison-company/>

Campaign and Advocacy

close

Search

close

close

by [James Ridgeway and Jean Casella](#) | June 7, 2011

Less than a month after retiring from his post as Director of the Federal Bureau of Prisons (BOP), [Harley G. Lappin](#) has been hired to a top position at the nation's largest private, for-profit prison contractor, Corrections Corporation of America (CCA). In a move that has gone virtually unnoticed by the press except on the business pages, Lappin, who had run the BOP since 2003, has been named CCA's Executive VP and Chief Corrections Officer. According to a [company press release](#), his responsibilities will include the oversight of facility operations, health services, inmate rehabilitation programs, [and] purchasing.

Lappin announced his retirement in March, a few days before making public an earlier arrest on DUI charges in Maryland. In a memo apologizing to BOP employees, Lappin admitted to a lapse in his judgment giving rise to potential embarrassment to the agency, but he would not acknowledge any direct link between his arrest and his retirement. The announcement of his appointment to a leadership position at CCA came just over three weeks after his effective retirement date of May 7.

Taking advantage of two concurrent 30-year trends toward mass incarceration and toward privatization of government services, CCA has grown to a \$1.6 billion company that operates 66 facilities in 20 states, with approximately 90,000 beds. It has become [notorious](#) for its poor treatment of prisoners, and for numerous preventable injuries and deaths in its [prisons](#) and [immigrant detention centers](#). About 40 percent of CCA's business comes from the federal government, including Immigration and Customs Enforcement as well as the Bureau of Prisons. As BOP director, Lappin would have overseen government contracts with CCA worth tens of millions of dollars. CCA spends approximately \$1 million annually on lobbying on the federal level alone.

A press release from the invaluable [Private Corrections Working Group](#) notes that Lappin's quick trip through the government-to-industry revolving door is hardly unique in the Bureau of Prisons history: Lappin joins another former BOP director already employed with CCA, J. Michael Quinlan, who was hired by the company in 1993. He retired as director of the BOP in 1992, several months after settling a lawsuit that accused him of sexually harassing a male BOP employee. While settling the suit, Quinlan denied allegations that he made sexual advances to the employee in a hotel room.

In addition there's the case of the recently appointed head of the U.S. Marshals Service, Stacia Hylton, who was until 2010 the Federal Detention Trustee. In between serving in these two high-ranking government positions, Hylton worked as a consultant for the GEO Group, the nation's second largest private prison contractor. During Hylton's tenure, the Office of the Federal Detention Trustee gave several contracts to GEO; and the U.S. Marshals Service, like the BOP, houses federal detainees in privately owned prisons, including some run by GEO.

Federal ethics rules do not prohibit former high-ranking employees such as Lappin and Hylton from working for private companies, even when those companies contract with the same federal agencies where those former officials were employed, the Private Corrections Working Group points out. An Executive Order issued by President Obama restricts appointees from taking official actions that directly and substantially affect immediate former clients and employers; however, that ethics rule was not applied to Hylton and it has been waived for over two dozen other federal officials, according to a report by the U.S. Office of Government Ethics.

[+](#) Share / Save [f](#) [t](#) [g](#) ...

James Ridgeway (1936-2021) was the founder and co-director of Solitary Watch. An investigative journalist for over 60 years, he served as Washington Correspondent for the Village Voice and Mother Jones, reporting domestically on subjects ranging from electoral politics to corporate malfeasance to the rise of the racist far-right, and abroad from Central America, Northern Ireland, Eastern Europe, Haiti, and the former Yugoslavia. Earlier, he wrote for The New Republic and Ramparts, and his work appeared in dozens of other publications. He was the co-director of two films and author of 20 books, including a forthcoming posthumous edition of his groundbreaking 1991 work on the far right, *Blood in the Face*. Jean Casella is the director of Solitary Watch. She has also published work in The Guardian, The Nation, and Mother Jones, and is co-editor of the book *Hell Is a Very Small Place: Voices from Solitary Confinement*. She has received a Soros Justice Media Fellowship and an Alicia Patterson Fellowship. She tweets [@solitarywatch](#).

Accurate information and authentic storytelling can serve as powerful antidotes to ignorance and injustice. We have helped generate

public awareness, mainstream media attention, and informed policymaking on what was once an invisible domestic human rights crisis.

Only with your support can we continue this groundbreaking work, shining light into the darkest corners of the U.S. criminal punishment system.

by [Juan Moreno Haines](#)

October 25, 2022

by [Solitary Watch Guest Author](#)

October 13, 2022

by [Vaidya Gullapalli](#)

September 29, 2022

Solitary Watch encourages comments and welcomes a range of ideas, opinions, debates, and respectful disagreement. We do not allow name-calling, bullying, cursing, or personal attacks of any kind. Any embedded links should be to information relevant to the conversation. Comments that violate these guidelines will be removed, and repeat offenders will be blocked. Thank you for your cooperation.

There is a petition initiated that is aimed at stopping privatization in Florida. The petition is for registered Florida voters but anyone can post a comment. The petition can be found at: <http://safetyforsale.blogspot.com/>

This is why we are lobbying for VOUCHERS FOR VETERANS COOPERATIVE ALTERNATIVE PROGRAMS FOR VETERANS INCARCERATED

VETERANS FOR VETERANS WANT TO HELP US START?

The War Widows

mmurphy@veteranschamberofcommerce.org

power corrupts, absolute power corrupts absolutely

P.O. Box 11374

Washington, DC 20008

info@solitarywatch.org

Solitary Watch

Copyright 2022, Solitary Watch

Read about [rights and permissions](#).



Solitary Watch News