# How we did it & our mistakes



#### Who is Enartia







#### How we did it

Freelancers since 2000 while working in FORTH and Forthnet R&D



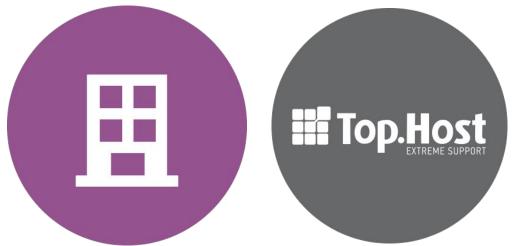


 We started a company to do this professionally in an office of 9sq meters of 3 people (check your current job's employment contract)





- We decided to quit our day jobs and focus on making great websites for our customers
- We moved to 150 sq meters offices and spinned off Top. Host





 It's time to change our strategy and focus. We stopped creating websites and started focusing on domains and hosting





We make our first acquisition of a small hosting company





- We are now No1 in Greece
- We start having some customers abroad so we founded Papaki Ltd in UK to better serve these customers (managed to get HSBC bank accounts)
- 2nd acquisition of another small hosting company





• 3rd acquisition of another small hosting company





- We became 10 years old and decided to get ICANN accredited
- We move to 1200 sq meter offices







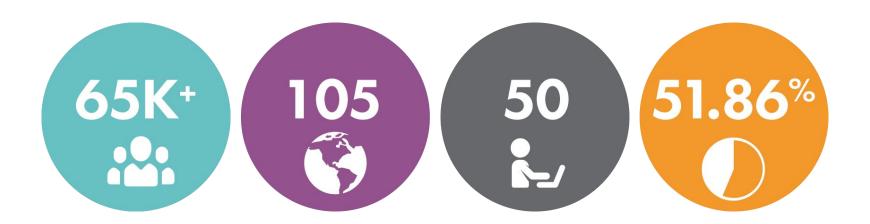
- We made it to Inc 5000 list
- We got the National Customer Service Award





#### 2016 (now)

We are a healthy company





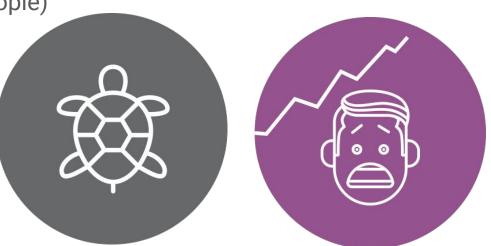
#### Our mistakes

#### Slow Hiring

We did not hire as quickly as we wanted to (developer is a rare species)

Maybe we were a little scared of our growth (we were just developers not

business people)





#### Not enough 'NO'

- We were getting over and over overwhelmed by a lot of great ideas but this was getting us out of our main strategy and goals
- It's good to have great ideas and offers but you have to stay focused





#### Did not learn from our data

- We did not measured everything from day 1
- Did not learned from our data from the beginning (now we measure almost everything still have a lot of work)
- You can't manage what you can't measure





#### Lack of Localisation - Globalization

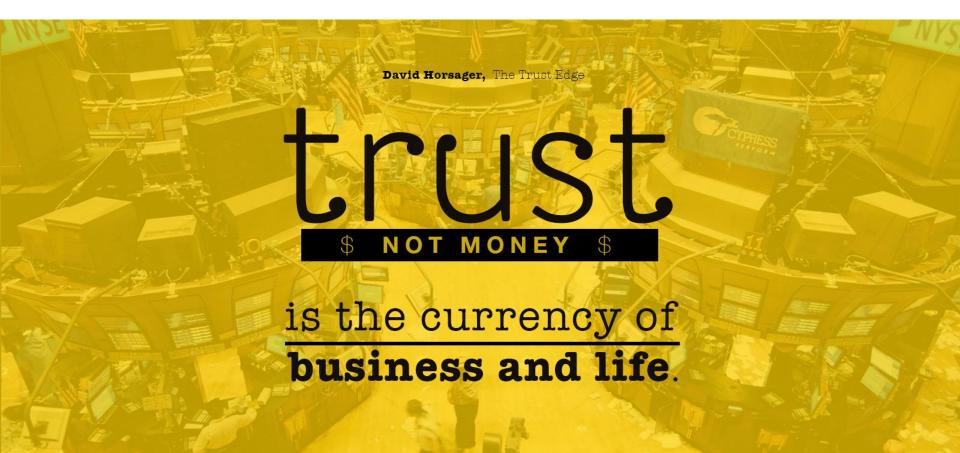
- We were too late on localization and extroversion
- Globalization does not mean a different business in each country (copying Papaki.gr to Papaki.com was a mistake)



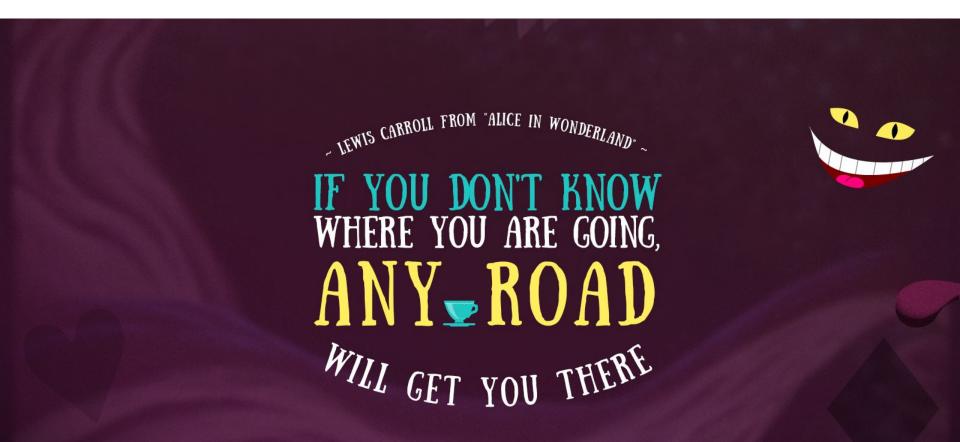


# Advices are not easy but my experience shows that

#### Find the right partners (dev or business)



#### Set goals, have a mission and values



#### Chase your goals and dreams



#### Take the risk and just try it



### Don't focus on the money. Focus on the customers and the money will come



#### Invest on marketing - work on your brand



# You can't do everything. Hire smarter people than you & share your tasks.



## Keep your team happy so they can keep your customers happy.



#### One last thing: Now is the time

- The barrier entry to start something is the lowest it's ever been. Now is the time to try it.
- Take your idea and see if you can convince the people around you that is exciting and go for it.
- If you don't have an idea, look around to find smart people and work with them, because they need some help for their idea.

Thanks

