



Internal Audit Report

2025-001 IT Operation Management

7 April 2025

- CONFIDENTIAL -

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| Audit scope period | January 2024 to December 2024 | | | |
| Legal entities in scope | DBAG/ExR/EFAG/ECAG/CBF/CBL/CH/CI/CS/LuxCSD/CFCL | | | |
| IA function | DBAG/ECAG/CBF/CBL/CFCL | | | |
| Location | Eschborn & Luxembourg | | | |

| Results | S1 | S2 | S3 | S4 |
|---------------------------------------|----|----|----|----|
| <i>Total Internal Audit findings:</i> | - | - | - | - |
| <i>Self-identified Issues:</i> | - | - | 1 | - |

1. Executive summary

Internal Audit performed an audit of the IT Operation Management processes implemented across Deutsche Börse Group (DBG). They maintain and improve the availability and performance of IT systems and services, which are essential for the smooth business operation and growth.

The audit is part of the standard audit cycle and was performed between January and March 2025.

Based on the testing defined and performed, and under consideration of the known gaps that are being addressed through the dedicated initiatives further detailed below, Internal Audit (IA) did not identify any further findings. The reviewed processes and established controls were found to be mature.

However, improvements are needed for new technologies, where one S3 self-identified issue (SII) on inadequate Cloud container governance and security was reported by Management, with steps proactively taken to address the risk, demonstrating good risk management practices:

- With regard to the Google and Microsoft Cloud platforms, the IT governance framework was lacking specific roles and responsibilities, as well as requirements around asset and change management, privileged access and security. This had already led to inconsistent containerisation practices, incomplete asset inventory, overprivileged accounts, vulnerabilities and misconfigurations related to Cloud containers not being addressed. The remediation actions initiated by Management aim to ensure the secure management and operations of containers as a new layer between operating systems and applications.

For more information on the SII, refer to Section 2 “Self-Identified Issues” of this report. In addition to the legal entities involved in this audit, the SII was also relevant for ECC, EEX and ISS STOXX.

IA is aware that several Group-wide initiatives are ongoing to address known gaps and the associated risks in the area under review, e.g. IT Amelioration program (AMELI), DORA-readiness (Digital Operational Resilience Act - European Union) Program and Hyperion Layer 2 Project. The initiatives are supported by regular reporting to management and continue with implementation by end of 2025 / first half of 2026. In particular:

- Although no additional findings were identified, many aspects such as IT asset management were still undergoing remediation, especially from AMELI, which is why a further duplicative examination of these aspects was not expedient. IA would like to strongly encourage the parties involved to keep the current focus to timely improve all the measures in the scope of AMELI, allowing the risks to be addressed.
- Additionally, the DORA Readiness Program equally impacted the whole area. Even though the program with the respective segments is tracking and monitoring implementation progress, it will require further ongoing effort in 2025 to achieve organisational readiness and sustain future BAU activities. Periodic alignment meetings between DBG and regulatory bodies (BaFin and CSSF) are arranged regarding DORA readiness reporting and the plan of remaining activities within the defined timelines.

2. Self-Identified Issues

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| Severity rating | S3 |
| SII Identification number | 2025-001_F01 (AMIT-1407, AMIT-1408, AMIT-1402) |
| SII related to | Control environment, control design and control operating effectiveness |
| Title | Inadequate Cloud container governance and security |
| Description of SII | <p>Containers are an abstraction layer used in Cloud computing. They are lightweight packages of application code bundled with all its dependent elements, therefore allowing flexible deployment, shifting and running in any (Cloud or on-premises) environment. In contrast to virtual machines (VMs), containers do not encompass an underlying operating system and are therefore easier to manage in terms of size, portability and operations.</p> <p>As containers introduce a new layer between operating systems and applications, the IT governance framework would also need specific requirements and processes to ensure their secure management and operations.</p> <p>Chief Cloud Officer / Core Infrastructure (ZJF) and IT Governance, Risk and Transformation (IRT) controls reviews in January 2025 noted a lack of defined and documented IT and IS Governance requirements for Cloud container asset types and container platforms (scope: OpenShift, Kubernetes). As a result, non-standardised and decentralised heterogeneous container technologies and containerisation practices have evolved and led to several deficiencies across the control environment:</p> <ul style="list-style-type: none"> ▪ Undefined roles and responsibilities ▪ Asset management: lack of clear ownership of each container, as well as missing linkage with applications and business processes ▪ Change management & Privileged Access Management: gaps and manual practices in the change processes resulting in the need for overprivileged developer access to production containers (particularly OpenShift) for infrastructure provisioning ▪ Security: OpenShift platforms not under governance of the “Secure Landing Zones” (SLZ), which were designed for cloud-native workloads in Google Cloud Platform (GCP) and Microsoft (MS) Azure; inability to perform software scans inside container images with DBG’s discovery solutions <p>This impacted all legal entities using GCP and MS Azure and relying on OpenShift.</p> <p>Due to the thematic overlap, the aspects covered in this issue were merged from three separate SIIIs on Cloud container governance.</p> |

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| Risk | <p>Inadequate Cloud container governance and security may lead to major operational and financial impact and high potential for extra reporting requirements and/or regulatory examinations as a result of:</p> <ul style="list-style-type: none"> ▪ high variety of container technologies potentially without sufficient operational and tools support ▪ incomplete software inventory in the asset inventory CMS (Configuration Management System), unauthorised software usage, increased risk of unknown vulnerabilities. ▪ misconfiguration of Cloud Service Provider (CSP) services based on OpenShift solution; overprivileged service principals. <p>Further, it might lead to serious violation of internal and/or external provisions, such as a major breach of regulatory requirements, e.g. non-existent description/documentation of processes and/or control environment.</p> |
| Root cause | Lack of governance and inadequate controls |
| Relevant entity | DBAG/ExR/EFAG/ECAG/CBF/CBL/CH/CI/CS/LuxCSD/CFCL/ECC/EEX/ISS STOXX |
| Intended actions | <p>In alignment with the different parties involved, the responsible action owners have proactively started to address and continue the implementation around the Cloud and Secure Landing Zones across the DBG LEs. High-level responsibilities are as follows with owners taking the lead to complete:</p> <ul style="list-style-type: none"> ▪ Supported by CTO and in coordination with Group Security (GS), IT Governance, Risk and Transformation (IRT) to: <ul style="list-style-type: none"> - review and improve the governance around container asset type, reflected in the ICT Asset and Change Management framework. - enhance the baselines for approved container technologies and configurations. <p>Resolution due date: 31 January 2026</p> <ul style="list-style-type: none"> ▪ IRT in coordination with GS, <ul style="list-style-type: none"> - perform a proof of concept using PA CNAPP - Palo Alto's Cloud-Native Application Protection Platform (AID2146) - sourced discovery data to enrich container asset information in DBG's CMS system. - depending on the implementation of the IT Governance requirements, assess and implement a discovery tool supporting DBG container technologies. <p>Resolution due date: 15 April 2026</p> <ul style="list-style-type: none"> ▪ Chief Cloud Officer / Core Infrastructure (ZJF) to adapt the Azure and GCP landing zone for OpenShift workloads i.e. by: <ul style="list-style-type: none"> - designing and documenting the desired target state. - implementing automated controls for OpenShift platforms on SLZs. - mitigating risks of high privileges required for installation and |

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| | <p>configuration. Resolution due date: 15 July 2026</p> <p>The progress of above-mentioned actions is regularly tracked by the IT Governance Council and the Secure Landing Zone Steering Committee.</p> |
| Owners | IT Governance, Risk and Transformation (IRT) Chief Cloud Officer / Core Infrastructure (ZFJ) |
| Target date for resolution | 15 July 2026 |
| Rationale for long due date: | To note, the remediation measures for the above-mentioned activities are subject to multiple team coordination and availability. Interdependencies between the actions to be taken by responsible and involved action owners. Also, the technical feasibility analysis is to be performed. Accordingly, a solution must be designed, developed and implemented to mitigate the current situation. |

3. Finding severity definition¹

For details on finding severity definition, please refer to [Group Audit - Findings severity definitions](#)

¹ Identified findings are graded in terms of their (potential) risk significance, having assessed the overall effectiveness and efficiency of implemented controls (residual risk). The risk potentials and the potential estimated damages are determined by expert judgement. The highest severity of deficiencies noted, determines the minimum severity ranking.

4. Distribution list

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5. Appendices

Detailed scope

The examination included procedures and tests to obtain reasonable assurance whether the control environment is adequate, the control design is effective and designed controls operate effectively.

The audit scope was determined on a risk basis, and covered the following key aspects of IT Operations Management processes:

- IT-Operations Governance
- IT Asset Management, Configuration Management and Licence Management²
- IT Operations Management
- Capacity Management and Storage Management
- Cloud operations

Limitations of scope: As indicated in the Executive Summary, the processes under review were highly impacted by currently ongoing internal projects. Limitations were set not to impact these projects and activities were aligned with the auditee.

² Basis a risk-based approach, Licence Management was outside the scope of this audit, considering the exhaustive review performed in the prior year and an open finding with ongoing remediation measures due in March 2025.