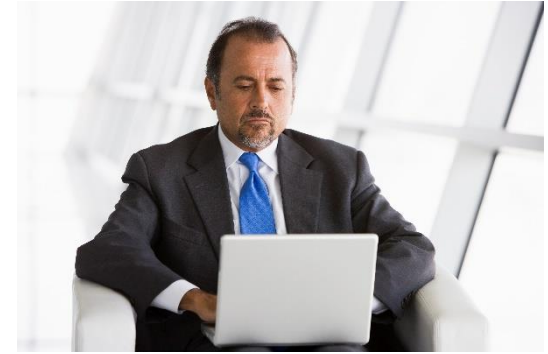


SCRUM Theory

SEP 2

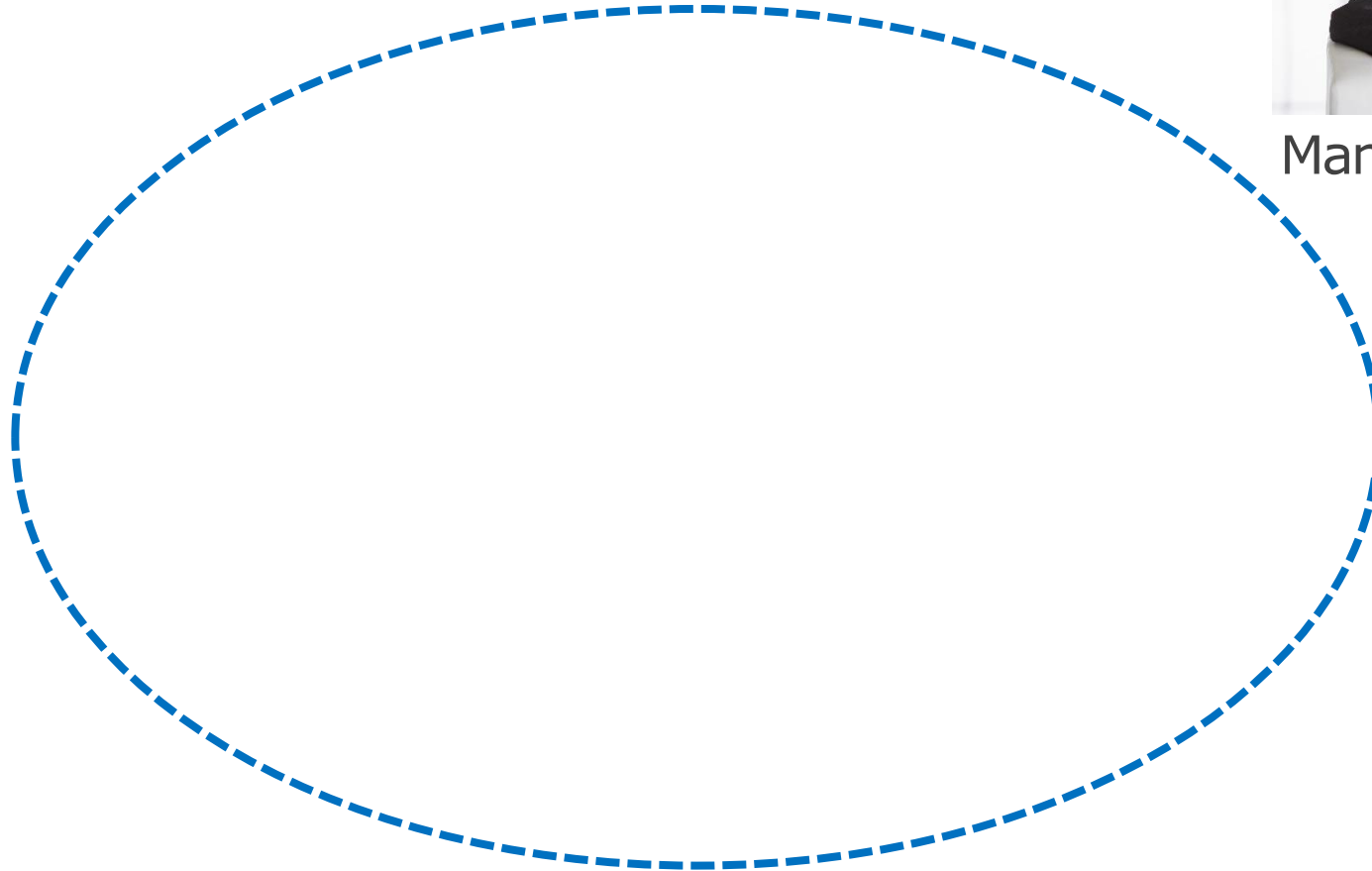
External SCRUM Roles



Manager



Customer



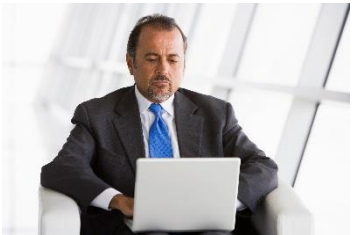
User

External SCRUM Roles



Customer

- Has the vision and idea for the product/project



Manager

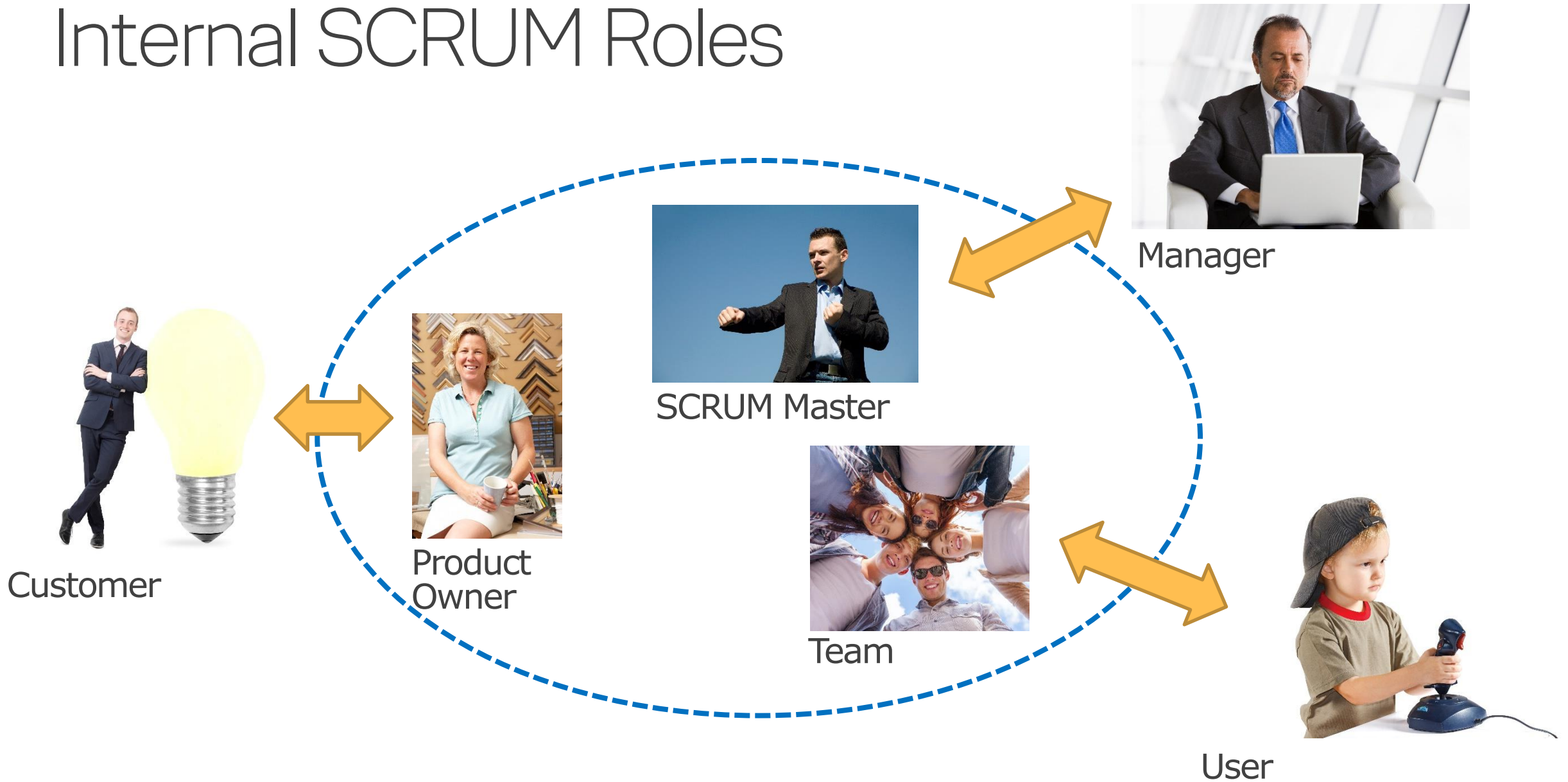
- Sponsor for the project
- Resources, equipment etc.



End Users

- Uses the final product

Internal SCRUM Roles



Internal SCRUM Roles



Product Owner

- The interface to the Customer
- Find the requirements
- Manage and prioritise Product



SCRUM Master

- Process/Team facilitator
- Removes obstacles
- Works with the Product Owner



SCRUM Team

- Implements increments of deliverable software
- Estimates size of Backlog Items
- Accountable to Product Owner for delivering as promised

What is SCRUM

The Agile: Scrum Framework at a glance

Inputs from Executives,
Team, Stakeholders,
Customers, Users



Sprint end date and
team deliverable
do not change



Burndown/up
Charts



Source: <http://www.ness-tech.co.il/en/solutions/testing-qa-v-ness/Scrum-Roles>

Product Backlog

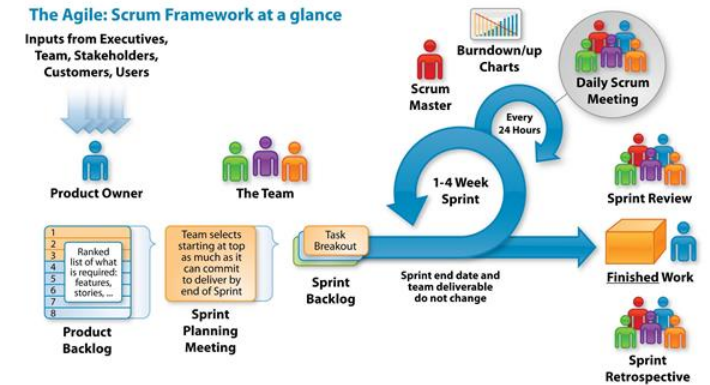
Backlog Items/Stories

Format:

"As a user-role¹ I want a feature² so that I get business value/benefit³."

These are the three most important things to mention!

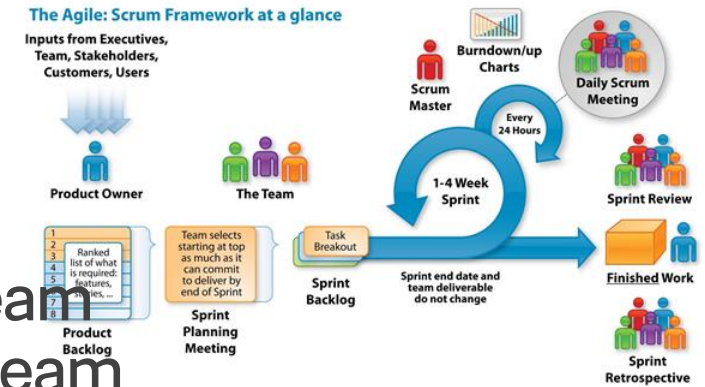
Items/Stories **must never** include design ideas – only describe wanted functionality!!



Sprint Planning Meeting

Participants

- Product owner, Scrum Master and the entire Scrum team
- Outside stakeholders may attend by invitation of the team



Plan your next Sprint

- Product owner describes the highest priority features to the team.
- The team asks enough questions that they can turn a high-level user story of the product backlog into the more detailed tasks of the sprint backlog
- Pick tasks from the backlog to be completed in your next Sprint
- The team decides what tasks to include in this Sprint
- And who will be responsible for them (not always)

Result

- Define Sprint goal
- Sprint Backlog

In the Sprint

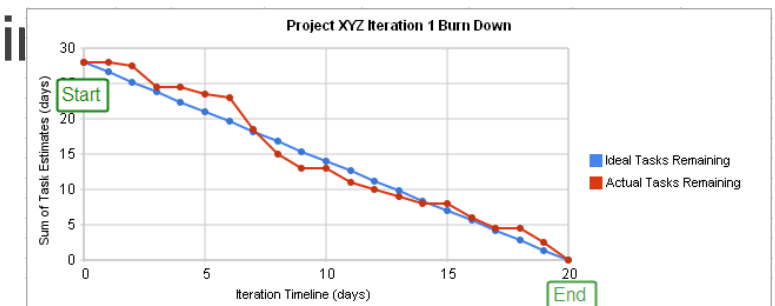
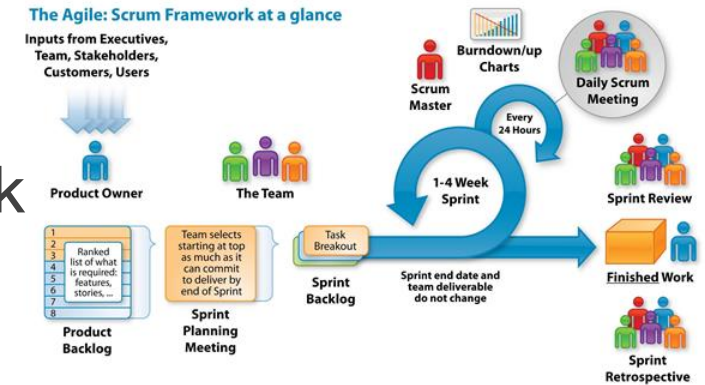
Team members pick tasks to work on and start the work

Daily Scrum Meeting (max 15 minutes!!!)

- Each member answers **these** three Questions
 1. What has he/she accomplished since the last daily Scrum meeting?
 2. What is he/she going to accomplish until the next Scrum meeting?
 3. What are the impediments/problems that prevent him/her from accomplishing his/her tasks?
- The answers are **commitments** from the team members!!

Each member is responsible for daily estimating remaining work

- That updates the Burn-down Chart
- Tool-example:
<https://www.visualstudio.com/team-services/>



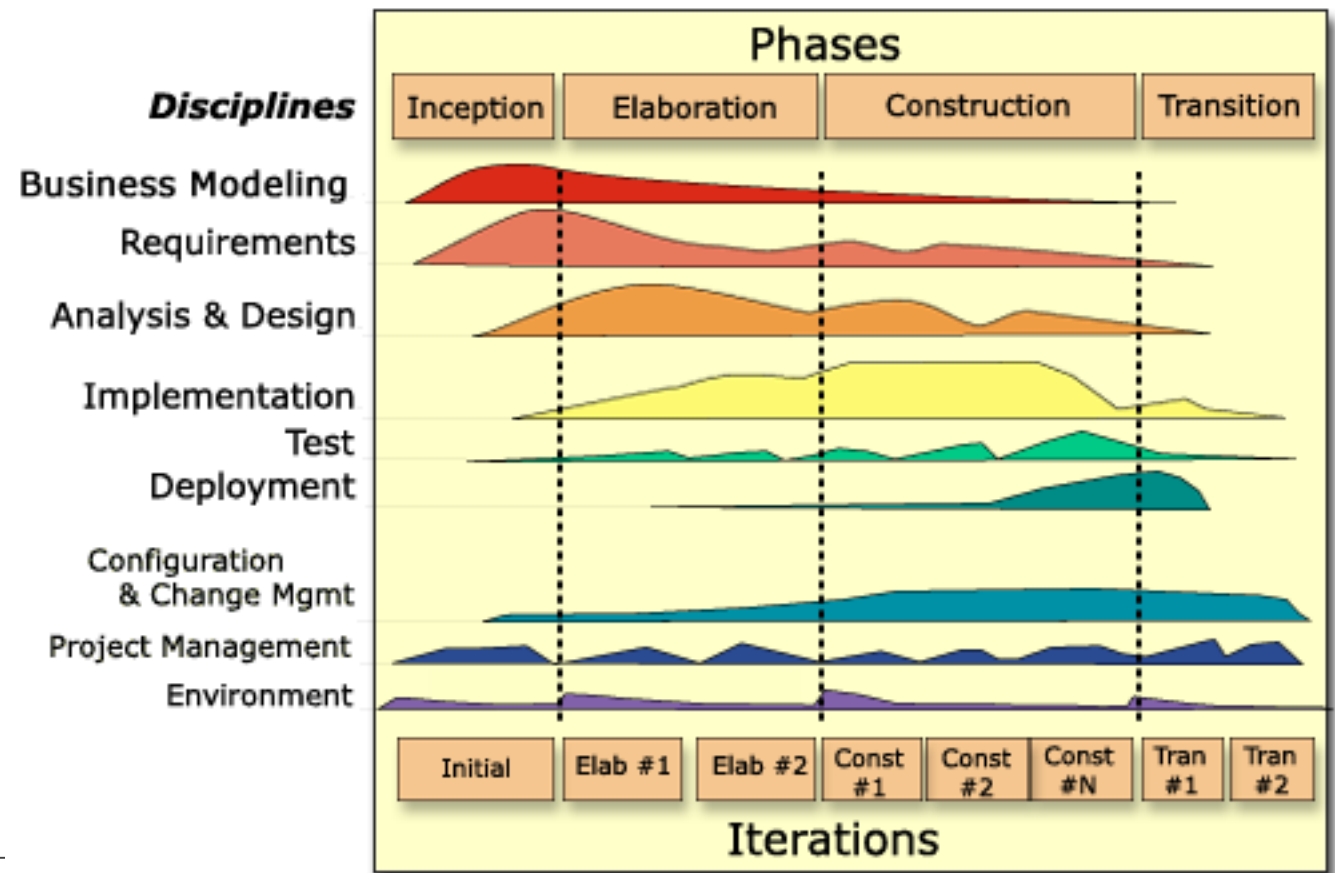
The Work in the Sprint

In each Sprint you have to **analyse, design, implement, test** and **document** one or more Backlog Items/User Stories

In each sprint you typically follow Unified Process disciplines

Even in an Agile environment you will be doing

- Business Modeling
- Requirements
- Analysis
- Design
- Implementation
- Test
- Etc.



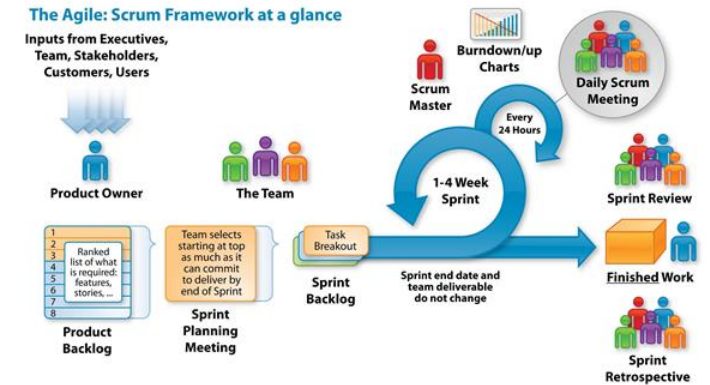
Sprint Review

Participants

- Product owner, the Scrum team, the Scrum Master, management, customers and developers from other projects

At the end of each sprint, the team has produced a analysed, designed, coded, tested documented and usable piece of software

The Scrum team shows what they accomplished during the sprint. Typically this takes the form of a demo of the new features



Sprint Retrospective up to an hour!

Participants

- The entire team, including both the Scrum Master and the product owner should participate

Each team member is asked to identify specific things that the team should

- Start doing
- Stop doing
- Continue doing

