Step-1

Suppose
$$A = \begin{bmatrix} 1 & 2 \\ 3 & 6 \end{bmatrix}$$

We have to show that the identity matrix I is not in the range of T.

Step-2

Suppose I is in the range of T

Then there exists a matrix M such that T(M) = I

$$\Rightarrow AM = I$$

$$\Rightarrow \begin{bmatrix} 1 & 2 \\ 3 & 6 \end{bmatrix} \begin{bmatrix} a & b \\ c & d \end{bmatrix} = \begin{bmatrix} 1 & 0 \\ 0 & 1 \end{bmatrix}$$

$$\Rightarrow a+2c=1, b+2d=0$$

$$\Rightarrow$$
 3a+6c=0, 3b+6d=1

Now
$$a + 2c = 1 \Rightarrow 3a + 6c = 3$$

And
$$3a + 6c = 0$$

We have 3a + 6c = 1 and 3a + 6c = 0 which is impossible.

Hence the identity matrix T is not in the range of T.

Step-3

Now we have to find a nonzero matrix M such that T(M) = AM is zero.

Now
$$T(M) = 0$$

$$\Rightarrow AM = 0$$

$$\Rightarrow \begin{bmatrix} 1 & 2 \\ 3 & 6 \end{bmatrix} \begin{bmatrix} x_1 & x_2 \\ x_3 & x_4 \end{bmatrix} = \begin{bmatrix} 0 & 0 \\ 0 & 0 \end{bmatrix}$$

$$\Rightarrow x_1 + 2x_3 = 0, 3x_1 + 6x_3 = 0$$

$$x_2 + 2x_4 = 0$$
, $3x_2 + 6x_4 = 0$

$$\Rightarrow x_1 = -2x_3, \ x_2 = -2x_4$$

$$x_3 = 1$$
, $x_4 = 1$, $x_1 = -2$, $x_2 = -2$

$$M = \begin{bmatrix} -2 & -2 \\ 1 & 1 \end{bmatrix}$$
 is the nonzero matrix such that
$$AM = \begin{bmatrix} 1 & 2 \\ 3 & 6 \end{bmatrix} \begin{bmatrix} -2 & -2 \\ 1 & 1 \end{bmatrix} = \begin{bmatrix} 0 & 0 \\ 0 & 0 \end{bmatrix}$$

Hence the required matrix is
$$M = \begin{bmatrix} -2 & -2 \\ 1 & 1 \end{bmatrix}$$