



# Role of Priors in Bayesian Analysis

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Based on work in progress with Bill Starbuck,  
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# Priors in Bayesian analysis

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- What are priors?
  - Prior distributions are predictions about outcome distributions.
- What functions do they serve?
  - Required for Bayesian analysis.
  - Priors are updated using empirical observations.
  - Priors *can* influence results.
  - Priors should reflect what we already know about effects.



# Bayesian Analysis

## Step 1: Specify Prior Distribution

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- How to specify a “prior” probability distribution for parameter values?
- Alternative approaches to specify and justify priors
  - Uninformed priors
  - Priors from previously published empirical studies
  - Priors based on theories
  - Sequential priors
  - Priors from experts and knowledgeable individuals
- Next: Brief outlines of each approach!



# (1) Uninformative priors

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- Used when researchers know nothing or very little about the study phenomenon
- Uniform priors:  
All outcomes are equally likely
- Weakly informative (locally uniform) priors:  
Centered with large assigned variances
- Currently, uninformative priors are frequently used and default in statistical software [easy option]



# Limitations of uninformative priors

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- Makes strong assumptions that are frequently unrealistic based on what we already know about the phenomenon [e.g., prior research]
- Use as “defaults” encourages ritualized applications instead of careful analyses and adjustments (software )
- Recommendation:
  - Use only when very little or no prior knowledge
  - Justify distrust in existing evidence and previous research
  - Use in cases of data dominance
  - Useful benchmark to evaluate impact of “other” priors



## **(2) Priors derived from published empirical research**

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- Use results of available empirical studies to estimate priors (= accumulation of knowledge across studies)
- Potential challenges
  - Current lack of exact replications
  - Dissimilarity of prior related studies
  - Trust in prior studies (e.g., replication crisis)
- Recommendation:
  - Aggregate from a few carefully selected studies
  - Meta analyses (Aguinis et al., 2011)



## **(3) Priors based on theories**

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- Feasible for quantified theories that provide for uncertainty
- Recommendation:
  - Powerful to incorporate established knowledge
  - ... but translating abstract and vague management theories into specific outcome distributions often challenging



## (4) Sequential priors

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- Priors based on data collected in an earlier stage of a sequential data-collection process
  - Bootstrapping of limited data (Singh and Xie, 2010)
  - Markov matrices (Doucet et al., 2000)
- Relevant approach in important emerging empirical contexts
  - Big data
  - Continuous data collections
- Recommendation:
  - Powerful in iterative and multi-stage research designs





## **(5) Elicit priors from experts and lay people**

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- Priors based on the intuitions of experts or knowledgeable lay people, not the researchers
- Challenges of capturing individuals' intuitions
  - Recruiting individuals
  - Individuals' perception biases
  - Translating perceptions into probability distributions
- Recommendation:
  - Training of subjects
  - Use graphic computer-based systems
  - Emerging advanced elicitation strategies (O'Hagan et al.)



# General Conclusions

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- Bayesian analyses foster scientific progress by providing a systematic way to integrate what we already know into analyses of new data.
- **"Priors" are an opportunity!**
- ... interpreting data using carefully chosen priors promises more accurate posterior distributions and stronger contributions to theory development.
- **"Priors" are an advantageous Bayesian feature!**