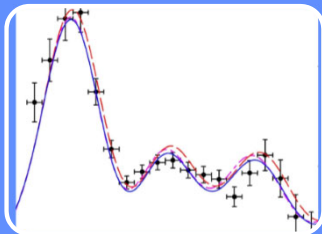


The Modeling Process



Model building

- Qualitative & archival data, expert opinion, prior theory
- Boundary & structure, dimensions, extreme conditions



Calibration & Parameter Estimation

- Quantitative data from diverse sources
- Various methods depending on the data and model structure

[illegible]

Policy Analysis

- Structure and behavior analysis
- Sensitivity & robustness analysis
- Various optimization methods

Agenda

- Model building
 - Data and Modeling
- Parameter Estimation
 - Calibration
 - Confidence Intervals
 - Role of noise
- Model Analysis
 - Analysis process (time step, equilibrium, causal tracing, loop knock-out, loop dominance, test understanding)
 - Controlling dynamic systems
 - Synergies with other areas of analytics

Agenda

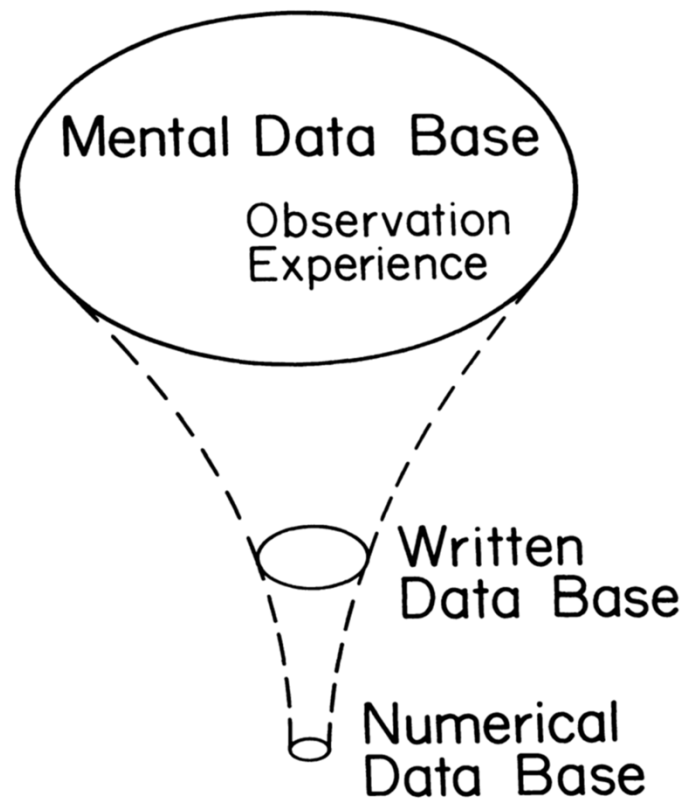
- Model building
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Use of Data in Simulation Models

- Use multiple types of data for multiple purposes and different stages of modeling
 - Qualitative data is more appropriate for identification of the structure of problem and important dynamic hypotheses
 - Numerical and archival data is needed for parameter estimation and validation
 - Time series can feed into model the factors outside of model boundary

Forrester's Representation of Three Data Bases

*A. Mental Data Base and Decreasing Content of
Written and Numerical Data Bases*



From Qualitative to Quantitative Data

- Following the SD modeling process, you can get high structural reliability through extensive use of qualitative data
- The qualitative insights allow you to tell convincing stories
 - This is good: lots of insights; convincing
 - This is bad: you can fool the client; and yourself
- Hard data can keep you straight and allow for testing of hypotheses more rigorously
- It also makes your work much stronger, both in persuasion and impact

Two Potential Misconceptions

- Misconception 1: “We can’t build models without numerical data”... BUT
 - If model structure is to follow real-world structures underlying the problem, qualitative data is needed for building it
 - Insights can be generated before starting to use numerical data
- Misconception 2: “Numerical data adds little value to the modeling” ... BUT
 - Uncertainties in parameter values can only be settled with empirical data
 - Many theoretical and practical implications depend on these parameters
 - E.g. any cost benefit requires reliable estimates and estimates of reliability

Agenda

- Model building
 - Data and Modeling
- **Parameter Estimation**
 - Calibration
 - Confidence Intervals
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- Model Analysis
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Calibration/Parameter Estimation

- **Find “best” parameters**
- **More complex than standard OLS regression**
($y = a_0 + a_1x_1 + \dots + a_nx_n + e$)
 - Dynamic model
 - Endogeneity (feedback)
 - Time delays, nonlinearities, accumulations, missing data, autocorrelation, heteroskedasticity, etc.
- **Common approaches:**
 - Nonlinear least squares, Method of Simulated Moments, Simulated Maximum likelihood, etc.

Example: VCR model

- Three data series to fit simultaneously
 - Sales, price, adopters
- Weighted nonlinear least squares (is Maximum Likelihood under some assumptions)
 - Find parameters, θ , that minimize weighted sum of squared errors between data, x^d_{it} , and model, x^m_{it} :

$$\sum_{it} [x^d_{it} - x^m(\theta)_{it}]^2 / \sigma_i^2$$

Parameters

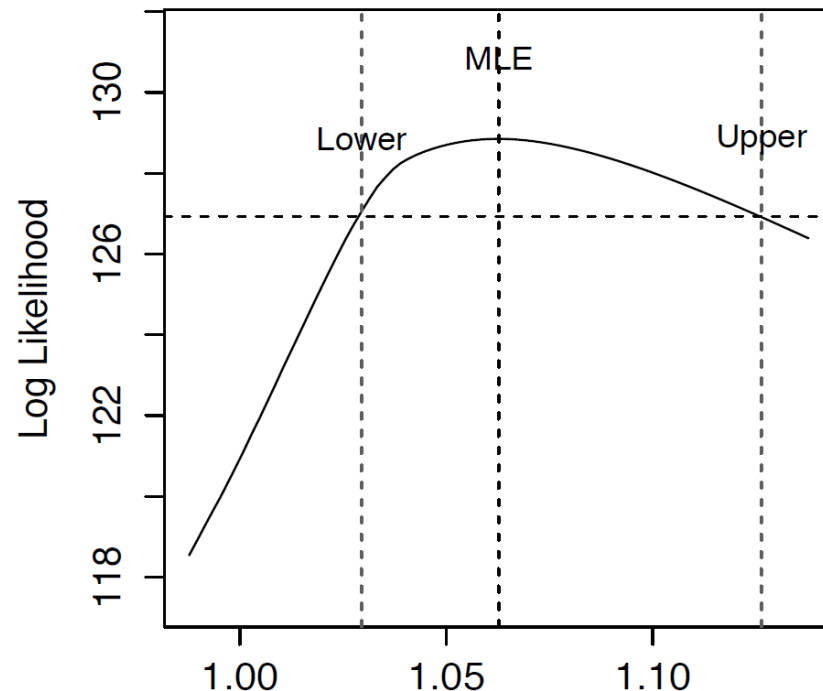
- **Select parameters to be estimated**
 - Only those that matter, and are not determined by physical definitions
- **Select bounds for parameters based on**
 - Physical constraints
 - Prior knowledge
 - Likely uncertainty range

Confidence Intervals

- Used for hypothesis testing and assessing uncertainty in parameters
- Estimated by various methods including asymptotic methods, bootstrapping, likelihood ratio, Markov Chain Monte Carlo, etc.

Basic idea:

How sensitive is the payoff function for calibration to changes in parameters?



Model Calibration

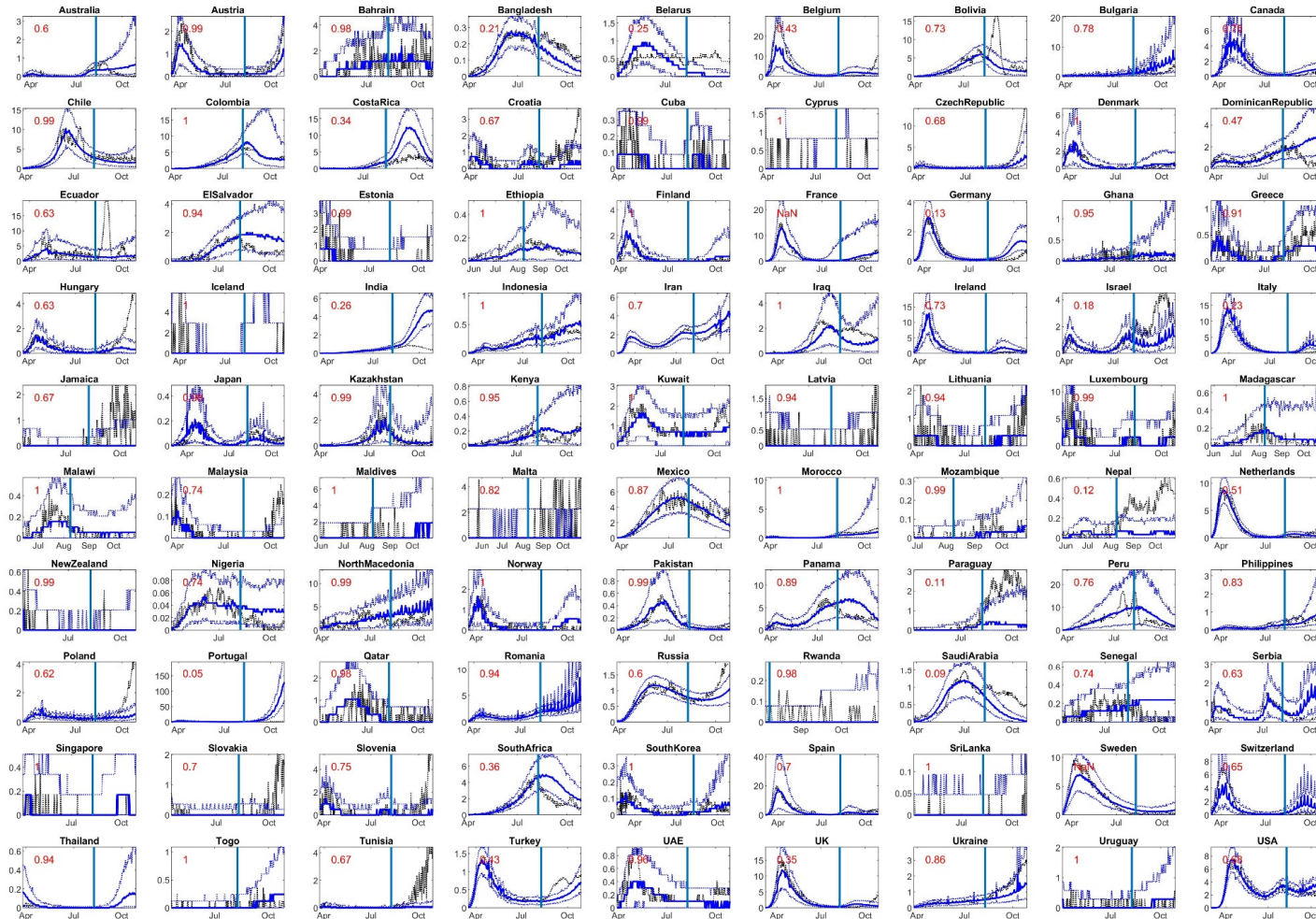
- Include in calibration problem ALL knowledge available about system parameters
 - known parameters
 - physical constraints on parameters
 - likely uncertainty range
- Use the smallest calibration problems possible
 - immediacy of parameters to independent and dependent variables
- Test the hypotheses “The estimated parameter matches the observable structure of the system”
 - Does the model match the historical behavior
 - Does the model match the structure of real world system

Building Confidence in Calibration

- Out of sample predictions
- Validation using other data
- Validation of estimation framework using synthetic data

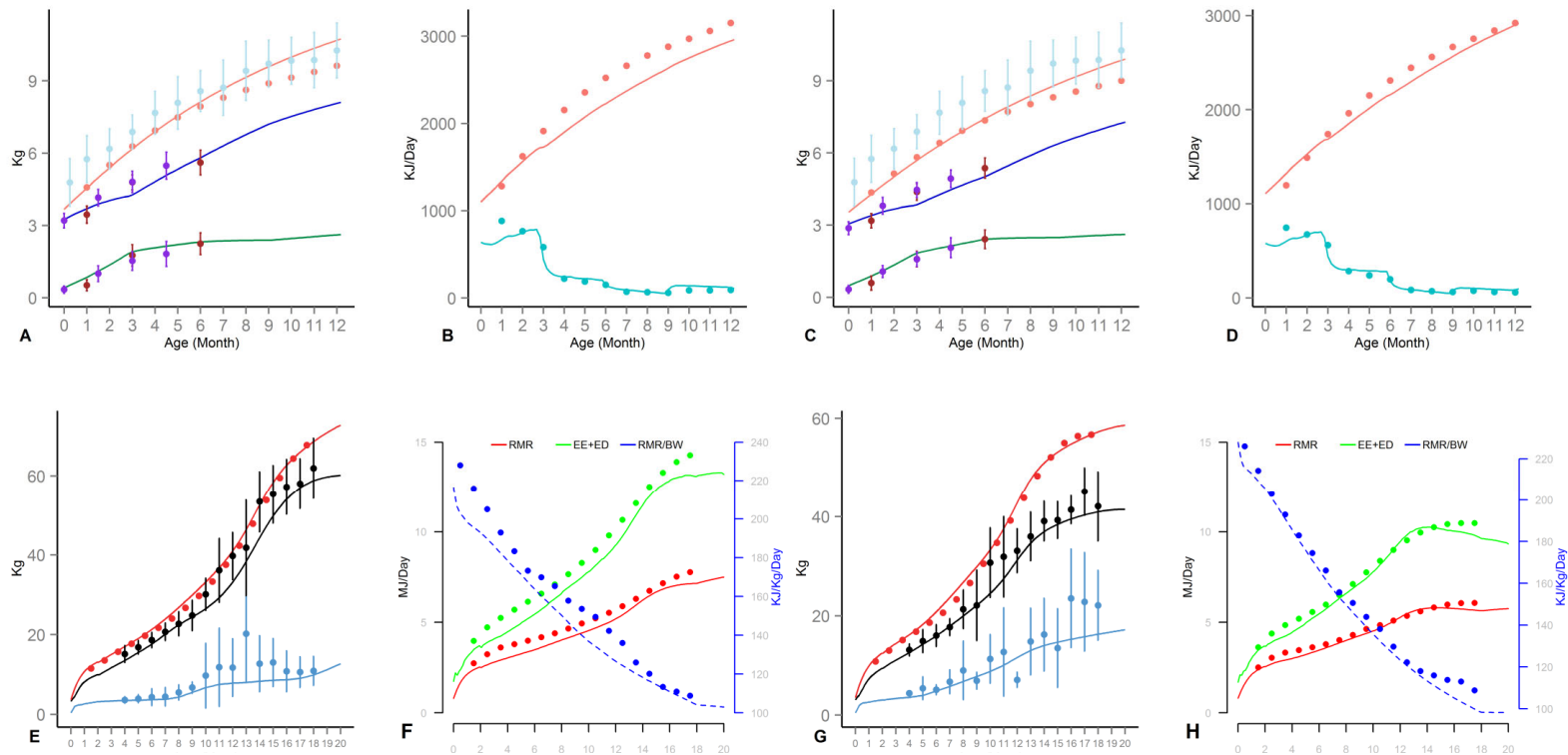
Out of Sample Prediction for COVID-19

Out of Sample Predictions vs. Data: Deaths



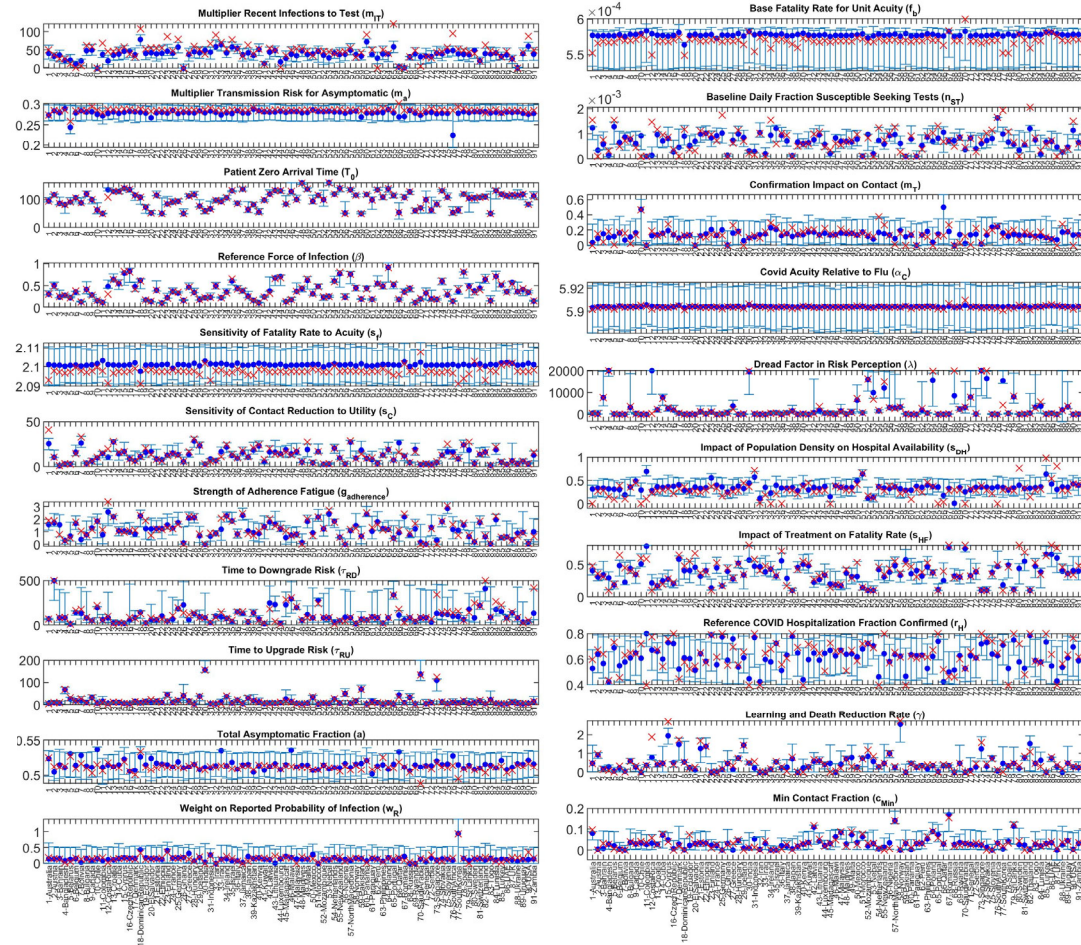
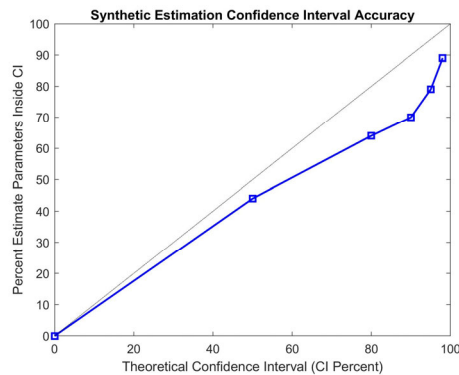
Validation: Compare model results against data not used in calibration

- Example: modeling human growth and weight dynamics (Rahmandad 2014)



Building confidence in estimation: Synthetic Data

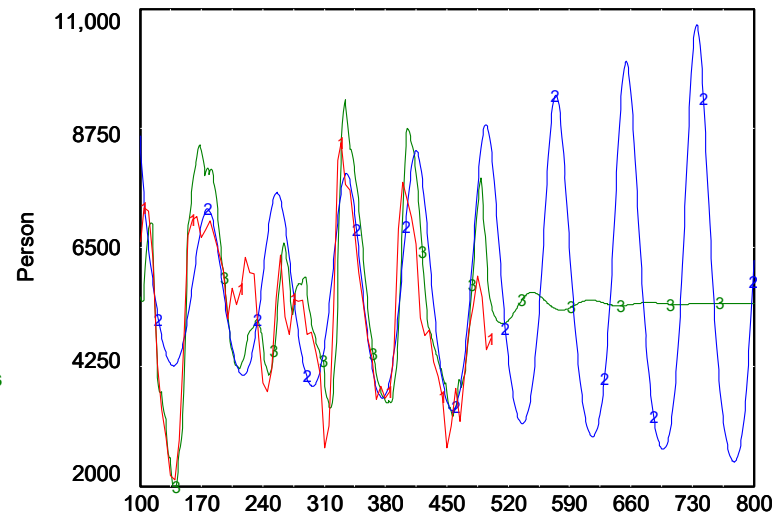
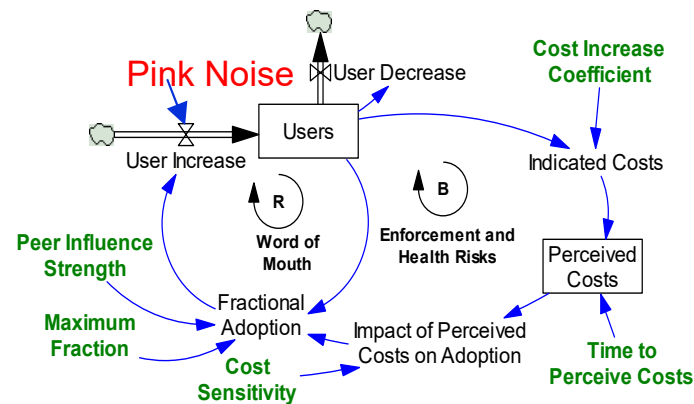
- Median distance to true value: 12% of 95% CI



Endogeneity, Process, and Measurement Noise

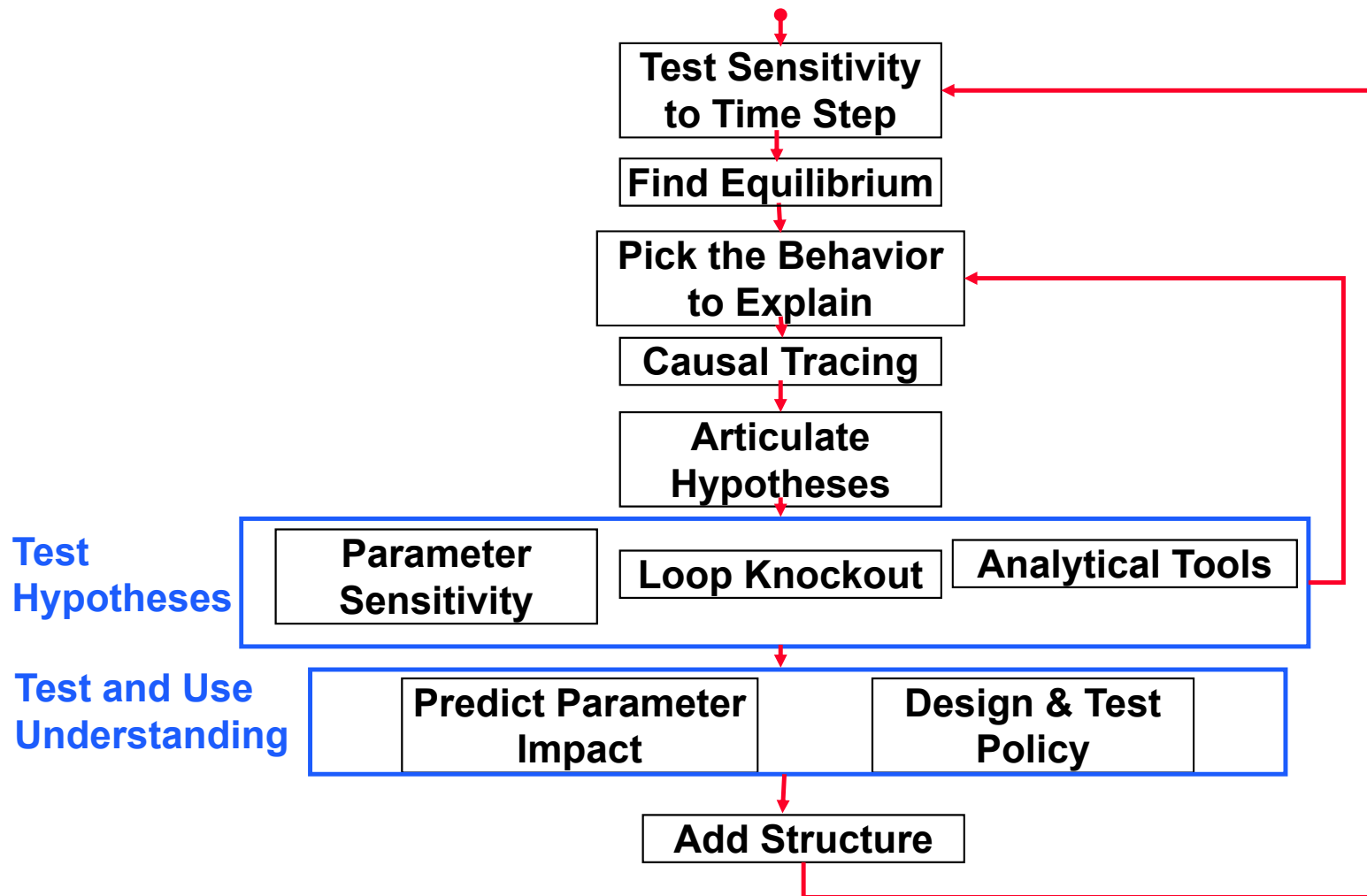
- Complicate the estimation process and require more advanced tools, such as:
 - Approaches less sensitive to process noise such as method of simulated moments, indirect inference
 - Filtering and state resetting
 - Extended Kalman filter and particle filters

A simple oscillatory model (waves of illicit drug users over time)



- **1: Data**
- **2: Simple Calibration**
- ... and prediction
- **3: Calibration using EKF**

Analysis Process



Test for Sensitivity to Time Step

- You don't want to explain a behavior that is artifact of integration error. So:
 - Divide the time-step by two and see if there is any noticeable difference in behavior
 - Continue dividing until the behavior does not change
- This is very simple, but a lot of novice modelers forget it!

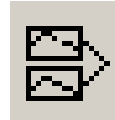
Find Equilibrium

- Avoid confusing transient dynamics with inherent dynamics
- Start the model from equilibrium
 - Analytical equilibrium preferred, but numerical is OK if no better option available
- Perturb it into the mode of behavior of interest at some later time using step, pulse, or other exogenous inputs
- If no general equilibrium, put as many stocks as possible into equilibrium

Pick the Behavior to Explain

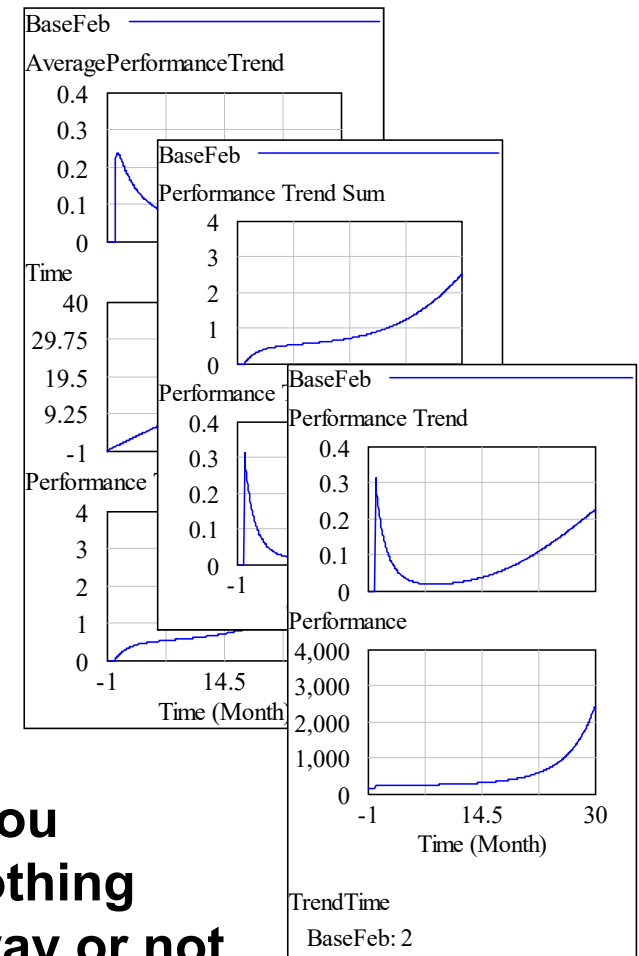
- Different variables may have different modes of behavior, and the sources of dynamics are not always the same
- Pick one variable's behavior and understand that
- Usually by doing this for 2-3 variables, you will know the model's behavior completely

Causal Tracing and Hypotheses



- Look at the causes for each variable and trace back until:
 - Single source is found (e.g. a draining, isolated stock)
 - A loop hypothesis is found (you loop back to the original variable)
 - You form other hypothesis why the behavior happens
- Design an experiment to test your hypothesis:

if hypothesis is $X \rightarrow Y$, then you remove X (while changing nothing else) to see if Y also goes away or not.



Loop Knockout (if X is a loop)

- Single out the loop/causal path you hypothesize is deriving behavior
- Find parameters that change that loop's strength (and only that loop's) or create switches to shut the loop off without affecting other loops
 - Shut-off=Keep the impact as equilibrium/before
 - Example: if $\text{output} = f(\text{input})$ and $\text{output}_{\text{EQ}} = O_{\text{EQ}}$
 - Change to: $\text{output} = \text{SW} * f(\text{input}) + (1 - \text{SW}) * O_{\text{EQ}}$; $0 \leq \text{SW} \leq 1$
- Change the strength of the loop and observe the impact on the behavior
- Sometimes multiple loops are contributing to the behavior: you may need to test more than one loop simultaneously

Structural Dominance Analysis

- Objectives of SDA
 - Articulate structural explanations for behavior
 - Support policy design
- Three flavors of SDA
 - Exploratory analysis of dominant structure
 - Systematic / exhaustive approaches
 - Formal assessment of dominant structure
 - Eigenvalue/eigenvector analysis of linearized model
 - Pathway Participation Method
 - A related tool now built into Stella Architect software

Test and Use Your Understanding

- Predict parameter impact
 - List the model parameters in a table
 - Predict what will happen if you change each (e.g. the mode increases/decreases)
 - Test and see if your prediction was correct
 - When wrong, find out what you missed
- Help build client's mental models
 - Design simple simulations to communicate the basic insights to your client
 - Be ready to explain in simple terms why the model behaves the way it does
 - Go through likely scenarios and their mechanisms
 - Engage client in explaining dynamics

Controlling Dynamic Systems

- **Overview:** you have (a model of) a dynamic system, how can you use this model to best manage (control) the system?
 - You are the main actor → e.g. Managing your inventory, vehicle control, epidemic planning
 - Classical and optimal control, (approximate) dynamic programming and policy optimization
 - Decision analysis, decision trees, stochastic optimization
 - There are other (rational) actors with different or opposing goals → e.g. Pricing in competition, missile defense, Market entry decisions
 - Dynamical games

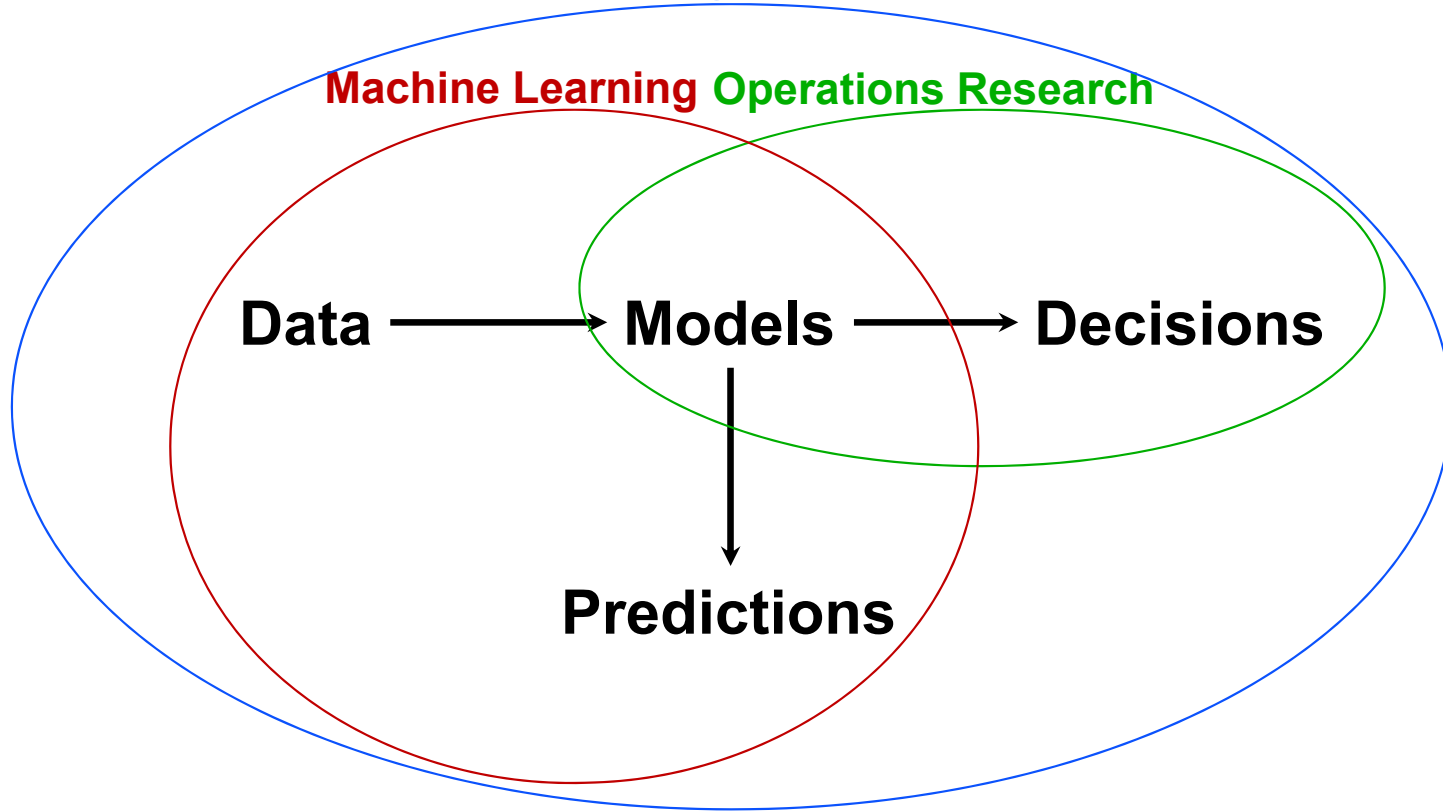


Analytics

- Descriptive
 - E.g. Summary statistics; visualization; clustering
- Predictive
 - E.g. Linear regression; logistic regression; CaRT; Random forests; Deep learning; ...
- Prescriptive
 - Optimization; building on prescriptive

Analytics

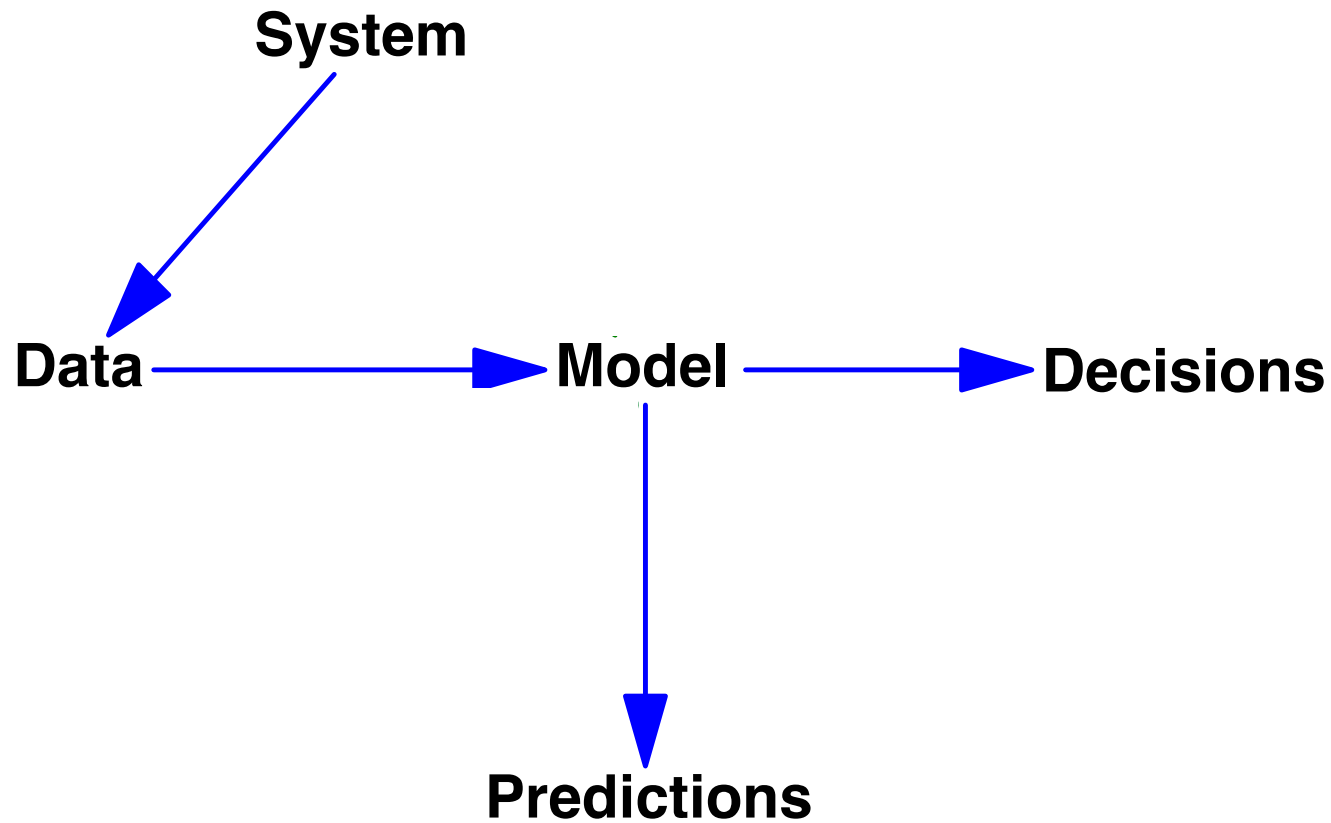
Analytics



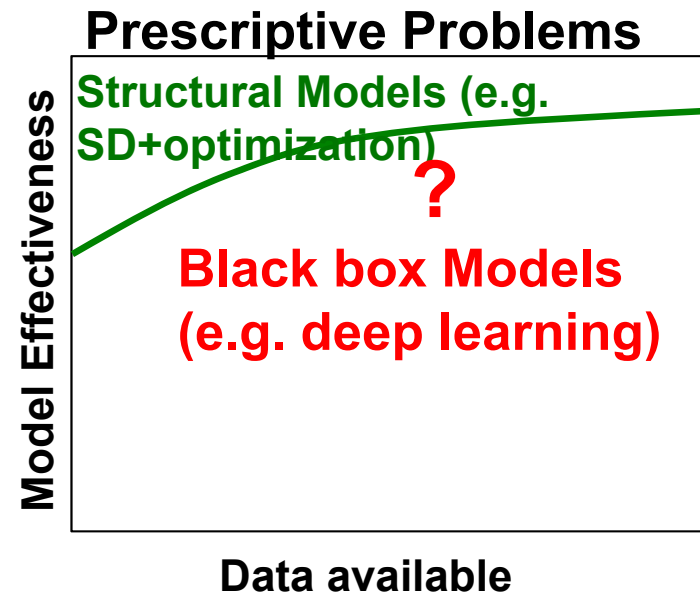
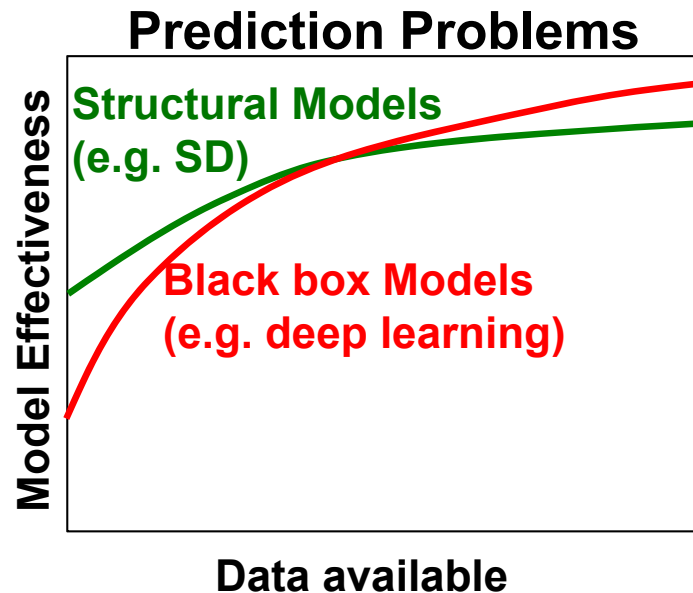
SD Models and Data

- The model is built from data beyond the numerical base
- Emphasis on operational explanations means the focus of SD is in describing the **system** that generates the data
 - Question the source of the data
 - Question the quality of the data, e.g.
 - Violations of conservation of matter
 - Biases on data collection and classification
- Basic triangulation of sources

SD and Analytics



Structural and Black-box models for Prediction, and Policy Design



SD and Analytics

- Example areas for further integration
 - Embed machine learning algorithms in the decisions *in* SD model
 - E.g. designing an agent that stabilizes supply chain oscillations
 - Automate cross-validated calibration with structural experiments *on* SD models
 - Identify/detect regularities of SD model behavior to further develop the inquiry
 - E.g. using Lasso regressions to identify simple rules for managing complex systems

SD and Analytics (continued)

- Use advances in statistical inference to calibrate SD models more effectively
- Meta-models: Calibrate a simpler/faster model (e.g. a neural net) to fit an SD model (using simulation data), then use the resulting model for optimization, or even for calibration to actual data
- Use reinforcement learning with deep NN to design control policies for SD models