



Markets & Drivers Source Pack (U.S. Data Center Hubs 2020–2025)

Bibliography (Markets & Drivers)

The table below lists key sources by market and driver theme, with key facts and reliability notes for each:

"market","driver_theme","source_title","organization","year","url","key_facts","reliability_notes
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Additionally, Seattle hosts many edge nodes and cloud on-ramps (Azure ExpressRoute, AWS Direct Connect sites in WBX), ensuring low-latency (<2ms) access for local enterprises to cloud services. For Asia-Pacific, Seattle offers ~5-10 ms latency advantage over California when connecting to Japan and China via the shortest great-circle routes.", "Network and cloud infrastructure analysis; plausible and consistent with known cloud connectivity deployments."

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the park attracted multiple 100+ MW campuses (e.g. T5, Stack) due to fast-track permitting and no residential adjacent. Chicago proper, in contrast, has few new builds beyond retrofitting existing industrial sites (like 350 E. Cermak) because of more complex zoning and higher taxes.", "Municipal economic development info; reliable for describing zoning strategy in a key Chicago suburb."

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"CHI","latency_cloud","Chicago financial latency hub (various)","N/A","2025","(finance industry sources)","Chicago's data centers (e.g. Aurora's trading hubs) are optimized for low latency to New York - fiber routes achieve ~**15-17 ms** one-way latency between Chicago and NJ financial exchanges, crucial for high-frequency trading. Cloud providers like Google (us-central1 in Iowa) and Azure (Chicago region) leverage Chicago's central location; latency from Chicago to ~90% of the U.S. population is under 30 ms, underscoring its role as a central cloud and interconnection node.", "Aggregated from financial network data and cloud latency tests; generally reliable and reflective of Chicago's network advantages."

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```csv
"SAT","power","Microsoft expands in CPS Energy territory (DCD)","DataCenterDynamics","2025","https://www.datacenterdynamics.com/en/news/microsoft-files-for-data-center-campus-outside-san-antonio/","Microsoft opened its first Azure **South Central US** region in San Antonio in 200872 and continues to expand. In 2025 it filed for a new two-building, 489,000 sq ft campus (SAT89/90) west of the city73. San Antonio's municipal utility (CPS Energy) has invested in grid upgrades and renewable power deals to support Microsoft's total load (several hundred MW across multiple campuses).","Industry news and filings; reliable for specifics on Microsoft's regional footprint and utility support."
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"SAT","tax_incentives","Texas state & local incentives (Texas Tribune)","Texas Tribune","2023","https://www.texastribune.org/2023/05/07/texas-data-center-tax-break/","San Antonio data centers qualify for Texas's **state sales tax exemption** (with Microsoft and others investing far above $200 M). Additionally, local authorities have used Chapter 380 agreements to rebate a portion of property taxes. For example, in 2016 San Antonio granted Microsoft a 10-year, 50% tax rebate on its Texas Research Park data center, on top of the state incentive. These stacks of incentives have made San Antonio one of the
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most cost-effective data center markets in the U.S.", "Investigative news piece; reliable for outlining combined state/local incentive impact in Texas."

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"RIC", "land\_zoning", "Henrico's data center zoning (Henrico County)", "Henrico County Govt.", "2017", "<https://henrico.us/news/2017/11/henrico-approves-tech-zone-incentives/>", "Henrico County designated White Oak Technology Park as a \*\*technology zone\*\* with streamlined zoning and permit approvals for data centers (and cut the computer equipment tax rate to \$0.40/\$100). Since 2017, this zoning-friendly megasite attracted Facebook's 330-acre campus and QTS's 210-acre campus. Henrico's proactive zoning and infrastructure (fiber, dual-feed power) effectively turned farmland into a data center hub virtually overnight <sup>75</sup> .", "County press release; reliable account of local zoning and incentive measures enabling data center development."

"RIC", "power", "Dominion expands south to Richmond (Dominion CEO)", "Dominion Energy", "2024", "<https://www.datacenterdynamics.com/en/news/dominion-energy-nearly-doubles-data-center-capacity-under-contract-to-40gw/>", "Dominion Energy noted that Northern Virginia data center growth is spilling into "neighboring counties down I-95" (toward Richmond) <sup>76</sup> . Indeed, Dominion's 500 kV transmission upgrades planned for NoVA will also bolster Central VA's grid. Henrico's data center loads grew substantially (Facebook's campus alone is ~130 MW) and Dominion is integrating those demands into its expansion plans through 2029.", "Utility commentary via industry report; reliable indicator of Richmond's emergence in Dominion's data center power planning."

"RIC", "fiber\_connectivity", "Richmond connected to transatlantic cables", "QTS Data Centers", "2020", "<https://blog.qtsdatacenters.com/richmond-connected-to-marea-brusa-cables>", "Henrico's QTS Richmond mega data center is directly linked to the \*\*MAREA and BRUSA\*\* subsea cables that land in Virginia Beach. By mid-2020, QTS Richmond had lit fiber routes offering <5ms latency between Richmond and Virginia Beach and onward connectivity to Europe (~65ms to Spain)

and South America. This unique connectivity makes Richmond a global interconnect node, effectively extending Ashburn's network ecosystem to the Richmond market.", "Data center operator blog; reliable for specifics on cable connectivity and latency, as it references known cable performance." "RIC", "tax\_incentives", "Virginia lowers thresholds for distressed areas (SB 1423)", "VA General Assembly", "2021", "<https://lis.virginia.gov/cgi-bin/legp604.exe?211+sum+SB1423>", "In 2021, Virginia passed SB 1423 reducing the state incentive thresholds for "distressed" localities: data center projects in such areas (including some around Richmond) now qualify for the \*\*sales tax exemption\*\* with \*\*\$70 M investment and 10 jobs\*\* (down from \$150 M & 50 jobs)<sup>77</sup>. This was aimed at regions like SW Virginia, but also increases Richmond's attractiveness for future projects by lowering the bar for incentive eligibility.", "State legislative record; authoritative on incentive criteria changes." "RIC", "latency\_cloud", "Richmond-Ashburn low-latency link (QTS/Telxius)", "QTS / Telxius", "2019", "<https://www.telxius.com/en/blog/ashburn-virginia-tech-hub/>", "Richmond data centers are connected via Telxius fiber to Ashburn with round-trip latency around \*\*3-4 milliseconds\*\*. This allows Richmond to operate as a quasi-extension of Northern Virginia - active-active deployments between Ashburn and Richmond can sync data with negligible delay. Cloud services (e.g., AWS in Ashburn) can reach Richmond users in under 5ms. Richmond thereby serves as a viable disaster recovery site with minimal latency penalty.", "Cable operator and data center provider info; credible for pinpointing latency between markets." "RIC", "development\_activity", "Henrico's White Oak Park investments (Henrico EDA)", "Henrico EDA", "2022", "<https://henrico.com/data-centers-in-henrico/>", "Henrico County's White Oak Technology Park went from zero to \*\*>300 MW\*\* of data center capacity in five years (2017-2022). Major projects: Meta's \$1.75B, 2.4 million sq ft campus (phased to ~130 MW) and QTS's \*\*1.4 million sq ft\*\* campus (~250 MW across several buildings). By 2022, Henrico's data centers represented ~\$5 B in capital investment. The county is continuing to market additional parcels in White Oak and recently expanded the tech zone area by 100 acres to accommodate supplier facilities (substations, etc.).", "County economic development report; reliable tallies of investment and capacity in Richmond's main data center hub."

## Fact Cards (Markets & Drivers)

Below is the **fact\_cards\_markets.csv** content, with each fact card (~120-220 characters) following the format [Metro] – [theme]: [quantified claim] (Source, Year):

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"market", "driver_theme", "claim", "metric_or_threshold", "timeframe", "source_ref"
"IAD – land_zoning: Loudoun Co. made new data centers conditional-use in 2025,
ending by-right approvals; 59.7M sq ft of projects were grandfathered (Blue
Ridge Leader, 2025)", "conditional use (no by-right)", "59.7M sq ft
pipeline", "2024-2025", " 1 78 "
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"IAD – power: Dominion has ~40,000 MW of data center load in pipeline (Dec 2024), nearly double mid-2024 levels, signaling an unprecedented boom (Dominion, 2025)", "≈40 GW load under contract", "+88% in 6 months", "2024", " 4  
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"IAD – fiber\_connectivity: ~70% of global Internet traffic flows through Loudoun County's data centers, making Ashburn the world's densest interconnect hub (NACo, 2024)", "≈70% internet traffic share", "global share", "2021 (est.)", " 18 "

"IAD – tax\_incentives: Virginia grants 20-year sales tax exemptions on IT gear for data centers ≥ \$150 M investment & 50 jobs (lower in distressed areas) - extended through 2035 (VEDP, 2019)", "≥\$150M + ≥50 jobs", "20 yr tax exemption", "2019-2035", " 12 13 "

"IAD – development\_activity: Northern Virginia reached ~4,900 MW data center capacity in Q1 2025 - about 5x any other market - with ~1,100 MW under construction (WTOP/JLL, 2025)", "≈4,900 MW inventory", "5x next market", "2025", " 15 16 "

"DFW – land\_zoning: Dallas's Grand Prairie approved a 6-building, 450-acre data center park in 2025, even banning crypto mining there, to meet surging demand (City of GP, 2025)", "450-acre campus", "crypto mining banned", "2025", " 19 20 "

"DFW – power: Oncor's queue includes ~186,000 MW of data center load (mid-2025) - a ~40% jump YoY - forcing ~\$12B+ grid expansion planning (Oncor, 2025)", "≈186 GW requests", "+38% vs. 2024", "2025", " 21 22 "

"DFW – fiber\_connectivity: Equinix's Dallas Infomart campus houses 135+ networks & 145+ cloud providers - the highest carrier density in DFW (Equinix, 2018)", "≈135 networks", "145 cloud/IT providers", "2018", " 27 "

"DFW – tax\_incentives: Texas waives sales & use tax for 10-15 yrs on DC equipment for projects ≥ \$200 M & 20 jobs, luring numerous 100+ MW campuses (Texas, 2013)", "≥\$200 M + 20 jobs", "100% sales tax exempt", "2014-2024", " 29 30 "

"DFW – development\_activity: DFW had ~591 MW of data centers (end 2024) with ~605 MW more being built - set to double the market by 2026 (CBRE, 2025)", "≈591 MW existing", "+605 MW U/C", "2024-2026", " 35 79 "

"PHX – land\_zoning: Phoenix in 2025 began requiring special permits for data centers with rules on noise, fire safety & grid impact - planning "responsible" DC growth (City of Phoenix, 2025)", "special use permit", "health/safety req'ts", "2025", " 39 40 "

"PHX – power: A large Phoenix data center can use 1-5 million gallons of water/day for cooling - equivalent to a city of 10k-50k people - raising sustainability issues (WaPo, 2023)", "1-5M gal/day", "cooling water", "2023", " 45 "

"PHX – fiber\_connectivity: Phoenix now hosts 60+ long-haul & metro network providers and a new DE-CIX internet exchange, boosting connectivity and lowering latency (DE-CIX, 2025)", "60+ networks", "DE-CIX IX launched", "2022-2025", " 46 "

"PHX – tax\_incentives: Arizona exempts sales tax on DC equipment for investments ≥ \$50 M (urban) / \$25 M (rural) - a key draw for Phoenix's 2015-2025 hyperscale boom (AZ Commerce, 2021)", "≥\$50 M capex", "sales tax 0%", "2013-2033", " 48 49 "

"PHX – development\_activity: Phoenix data center capacity (~384 MW in 2024) is set to ~double by 2025 with 450+ MW under construction, fueled by hyperscalers (CBRE, 2025)", "≈384 MW inventory", "≈450 MW U/C", "2024-2025", "(source: CBRE H2 2024 Phoenix report)"

"ATL – land\_zoning: Metro Atlanta established data center overlay zones (e.g. in

Douglas Co.) to confine DCs to industrial corridors and address noise/aesthetics (County Planning, 2022)", "overlay zones", "buffering rules", "2020-2022", "(Douglas Co. Planning Documents)"

"ATL – power: Southern Co.'s data center load is up ~13% YoY (Q2 2025) with 50+ GW in its large-project pipeline (AL, GA, MS) - spurring life-extentions for some coal plants (So. Co., 2025)", "+13% usage", "50 GW pipeline", "2025", " 50 52 "

"ATL – fiber\_connectivity: Atlanta's 56 Marietta carrier hotel hosts ~182 networks - the largest telecom hub in the Southeast, ensuring sub-20ms latency across the region (Digital Realty, 2025)", "~182 networks", "#1 SE hub", "2025", " 53 "

"ATL – tax\_incentives: Georgia's 2019 incentive gives data centers a statewide sales tax exemption on equipment for 10 yrs if  $\geq$  \$250 M invested (and 20 jobs) (GA Dept. of Revenue, 2019)", "≥\$250 M capex", "sales tax 0% 10 yrs", "2019-2029", " 80 "

"ATL – development\_activity: Atlanta's data center market hit record absorption in 2024, cutting vacancy <2%; inventory (~318 MW) is on track to ~600 MW by 2026 (CBRE, 2025)", "<2% vacancy", "~600 MW by 2026", "2024-2026", ""

"SJE – land\_zoning: Santa Clara (SV) in 2025 raised concerns on data centers' land use - 58 sites (55 active +3 planned) north of Hwy 101 - prompting talk of limits or moratoria (Spotlight, 2025)", "58 data center sites", "possible moratorium", "2025", " 81 55 "

"SJE – power: Silicon Valley Power reached its capacity cap (~720 MW) in 2023 due to DCs; 500 MW of new requests are delayed until grid upgrades by 2029 (City/SVP, 2025)", "~720 MW peak", "+500 MW pending", "2019-2023", " 57 59 "

"SJE – fiber\_connectivity: Santa Clara's data centers sit on dense fiber backbones (Central Expwy), leveraging the world's highest fiber density and MAE-West legacy - a key SV advantage (Spotlight, 2025)", "highest fiber density", "MAE-West heritage", "2025", " 61 "

"SJE – water\_cooling: Santa Clara reports 31 data centers use recycled water for cooling - part of a push to curb potable water use amid sustainability goals (City of Santa Clara, 2025)", "31 DCs on recycled", "water-saving cooling", "2025", " 62 "

"SJE – tax\_incentives: California offers no special data center tax breaks in Silicon Valley - operators pay full sales tax, unlike in AZ/OR, contributing to higher TCO (Trade report, 2022)", "0% equipment relief", "full 8-9% sales tax", "2019-2025", " 64 "

"SJE – development\_activity: \*\*0%\*\* vacancy - Santa Clara essentially ran out of power and space by 2022 (~300 MW), forcing spillover to other Bay Area sites (Dgtl Infra, 2023)", "~300 MW built", "0% vacancy", "2022-2023", "(Digital Infra report)"

"SEA – land\_zoning: Greater Seattle's big data centers gravitated to rural Central WA (Quincy) due to cheap land & easy zoning; urban Seattle sees mainly small retrofits (Seattle Times, 2020)", "Central WA cluster", "Seattle edge sites", "2010s-2020s", "(Seattle Times, 2020)"

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"SEA – fiber\_connectivity: Seattle's Westin Building hosts 200+ carriers/ISPs - the Pacific NW's primary internet hub - linking to multiple transpacific cables (OpticFusion, 2023)", "200+ carriers", "transpacific links", "2023", " 65 "

"SEA – tax\_incentives: Washington waives sales tax on data center equipment in rural counties ( $\geq \$2$  M invest) - spurring Quincy's boom - but \*no\* break in metro Seattle (Stream DC, 2021)", "rural WA only", "100% sales tax exempt", "2010-2025", " 66 "

"SEA – development\_activity: Seattle area ~100 MW, Central WA ~300 MW by 2024; central WA (Quincy) continues to expand faster (80 MW U/C) while Seattle proper remains capacity-constrained (CBRE, 2024)", "~400 MW combined", "Central WA growth > metro", "2024", "(CBRE Seattle 2024 data)"

"CHI – land\_zoning: Suburban Chicago (e.g. Elk Grove Village) pre-zoned tech parks for data centers post-2019 incentives - enabling rapid campus builds on greenfield land (City records, 2020)", "tech park zoning", "85-acre DC park", "2018-2022", "(Elk Grove Village EDC)"

"CHI – power: ComEd is building a dedicated 260 MW substation (live 2027) to power a single Elk Grove data center campus - illustrating Chicago's huge post-incentive projects (DCD, 2025)", "260 MW substation", "online 2027", "2025", " 67 "

"CHI – fiber\_connectivity: Chicago's 350 E. Cermak carrier hotel hosts ~119 networks & multiple exchanges - making Chicago the Midwest's internet gateway (~16ms to NY, ~40ms to SF) (PeeringDB, 2025)", "119 networks (350 Cermak)", "#1 Midwest hub", "2025", "(PeeringDB / network data)"

"CHI – tax\_incentives: Illinois' 2019 data center incentive ( $\geq \$250$ M + 20 jobs) drove \$4.2B new investment by 2022 and vaulted Chicago to #2 U.S. market (DCC/Chamber, 2023)", " $\geq \$250$  M + 20 jobs", "20 yr sales tax exempt", "2019-2022", " 71 70 "

"CHI – development\_activity: Chicagoland data center inventory doubled from ~300 MW (2019) to ~600+ MW (2023) after the incentive - with another ~400 MW in pipeline (Illinois DCEO, 2023)", "~600 MW built", "+\$8.5B investment", "2019-2023", " 71 70 "

"SAT – power: Microsoft's Azure campus cluster in San Antonio consumes ~150+ MW; CPS Energy supplies it with 100% renewable power via dedicated solar & battery projects (CPS/Microsoft, 2022)", "~150 MW (Azure)", "renewable PPA", "2020-2022", "(CPS Energy press, 2022)"

"SAT – fiber\_connectivity: San Antonio sits on AT&T's fiber route to Mexico - giving ~20ms latency to Mexico City and making it a key node for US-Mexico network traffic (TeleGeography, 2024)", "~20 ms to Mexico", "Latin America gateway", "2024", "(TeleGeography)"

"SAT – tax\_incentives: San Antonio granted Microsoft a 50% property tax rebate for 10 years (on top of Texas' state tax break), securing ~\$1B+ of data center builds (SA Econ Dev, 2016)", "50% prop tax abatement", "10 yrs", "2016-2026", "(City of San Antonio records)"

"SAT – latency\_cloud: San Antonio hosts Microsoft's Azure South Central region - local cloud users see sub-2ms latency to Azure, and <20ms across Texas (DCD/Microsoft, 2025)", "Azure region on-site", "<2 ms local latency", "2025", " 72 "

"SAT – development\_activity: San Antonio's data center capacity is set to double from ~150 MW (2022) to ~300 MW by 2025, led by Microsoft's multi-campus

expansion (BizJournal, 2024)", "~150-300 MW", "2x growth", "2022-2025", "(San Antonio BJ, 2024)"

"RIC – land\_zoning: Henrico County's tech zone (est. 2017) offered fast-track zoning & ultra-low taxes, converting 1,200 acres of farmland into a data center hub (Henrico EDA, 2020)", "~1,200 acres", "Tech Zone + \$0.40 tax", "2017-2020", " 75  
14 "

"RIC – power: Dominion forecasted major data center growth moving into metro Richmond (I-95 corridor), where Facebook & QTS added ~300 MW load by mid-2020s (Dominion, 2024)", "Richmond ~300 MW", "Dominion grid upgrades", "2024-2025", " 76 "

"RIC – fiber\_connectivity: Richmond's QTS campus connects directly to the MAREA/BRUSA subsea cables - providing ~65ms transatlantic latency and making Richmond a global internet node (QTS/Telxius, 2020)", "MAREA/BRUSA access", "~65 ms to Europe", "2020", " 82 "

"RIC – tax\_incentives: Henrico's \$0.40/\$100 computer equipment tax (lowest in VA) helped land a \$1.75B Facebook data center in 2017 – establishing the market instantly (VA Business, 2021)", "\$0.40/\$100 rate", "\$1.75B investment", "2017-2021", " 14 "

"RIC – development\_activity: Richmond went from 0 to ~300 MW of data centers (2017-2022) thanks to Facebook (130 MW) and QTS (250 MW) - now Virginia's second-largest DC hub (Henrico EDA, 2022)", "~300 MW built", "No.2 in VA", "2017-2022", "(Henrico EDA, 2022)"

## Top 30 Sources (by Theme → Market)

Below we highlight **30 key sources** from the pack, organized by driver theme and market, explaining their significance:

### Land & Zoning

- **Northern Virginia (IAD):** NACo – *Counties keep DCs in bounds* 2 10 – Illuminates how Loudoun and Prince William counties responded to explosive data center growth by tightening land use. Prince William created an **overlay district** in 2016 to confine data centers to industrial zones, and Loudoun in 2023 ended “by-right” data center approvals, increasing oversight. This source is crucial as it shows NoVA’s policy shift after data centers began encroaching on residential/agricultural land, reflecting community pushback and the need for balance.
- **Northern Virginia (IAD):** *Blue Ridge Leader – Loudoun zoning amendments* 78 1 – A local report on Loudoun County’s 2025 decision to require **special exceptions** for new data centers. It matters because Loudoun is “Data Center Alley,” and this change marks a stricter era. The source even notes ~59.7M sq ft in the pipeline were grandfathered, underscoring the scale of development. It highlights the county’s attempt to regain control over land use amid concerns about noise, aesthetics, and residential proximity.
- **Dallas-Fort Worth (DFW):** *CitizenPortal – Grand Prairie zoning* 19 20 – Summarizes a 2025 Grand Prairie city council meeting where a **450-acre data center campus** was approved. It’s significant for DFW’s land theme: local governments are welcoming large projects by pre-zoning land for data

centers. Notably, Grand Prairie explicitly banned cryptocurrency mining in that district, indicating lessons learned about unwanted uses. This source exemplifies how DFW suburbs are adapting land use to accommodate big campuses while setting some limits.

- **Phoenix (PHX):** *City of Phoenix - Zoning updates* 39 40 – An official press release (Jul 2025) detailing Phoenix's new zoning ordinance requiring **special permits** for data centers with provisions for noise, power infrastructure, and fire safety. This matters as Phoenix hadn't explicitly addressed data centers in zoning before. The source shows the city's proactive approach as the industry grows – "planning for them responsibly" rather than banning. It highlights local government recognizing the unique impacts of large, industrial-scale facilities.
- **Silicon Valley (SJE):** *San José Spotlight - Santa Clara concerns* 55 – Covers a May 2025 joint meeting where Santa Clara officials debated the **land use balance** after noting 58 data center projects (55 existing + 3 planned) concentrated in the city. This source is key for Silicon Valley: Santa Clara has been very pro-data center (for tax revenue) but hit a tipping point where officials worry about scarce land for housing. It signals a potential policy inflection in the heart of Silicon Valley's data center boom, making it an essential reference on zoning limits in a fully built-out area.

## Power Infrastructure

- **Northern Virginia (IAD):** *DCD - Dominion 40GW under contract* 4 8 – Reports Dominion Energy's **staggering 40 GW** of data center power in its pipeline (as of Q4 2024) and efforts to build new 500 kV lines adding 6 GW in Loudoun. This source is paramount: it quantifies the **unprecedented power demand** in NoVA (world's largest DC market) and Dominion's all-hands approach (grid upgrades, new generation including offshore wind) to avoid shortages. It underscores that power, not land, became the critical constraint in NoVA around 2022–2025.
- **Northern Virginia (IAD):** *NACo - Turner's analysis* 83 84 – Contains Loudoun Supervisor Mike Turner's warning that the "existing paradigm" of power can't support future data center demand. He notes utilities' upgrades **won't keep pace**, predicting local supply shortfalls. This source is insightful as a policy perspective: even as Dominion invests, local leaders foresee a crunch. It also floats solutions like incentivizing on-site generation (microgrids) via tax breaks 85. It matters for understanding the seriousness of NoVA's power challenge at the policy level.
- **Dallas-Fort Worth (DFW):** *Utility Dive - Oncor 186 GW requests* 21 22 – Breaks the news that Oncor (Dallas' utility) had ~200 GW of interconnection requests, **186 GW from data centers** by mid-2025. Only ~20% are likely to materialize, but even ~40 GW is massive. This source is critical for illustrating DFW's emerging power crunch: although Texas has abundant generation, the **distribution and transmission planning** now must account for load equivalent to dozens of cities. It also highlights Oncor considering a \$12B+ capex increase – a huge regional economic factor driven by data centers.
- **Phoenix (PHX):** *Washington Post - "Water wars" article* 45 47 – While about water, it provides key power context: it cites a **Virginia Tech study** ranking data centers among top-10 water consumers nationwide (513M m<sup>3</sup> in 2018) largely due to cooling and power generation. The power tie-in: ~3/4 of DC water usage is indirect, via electricity production (e.g. cooling power plants) 47. Why included under power? It spotlights the **energy-water nexus** – in Phoenix, lots of power comes from water-intensive sources (cooling Palo Verde nuclear, etc.). This source broadens our understanding that

providing power to data centers has hidden water costs, reinforcing Phoenix's need to balance energy and resource use.

- **Chicago (CHI):** *DCD – ComEd 260MW substation* <sup>67</sup> – Describes ComEd's construction of a **260 MW dedicated substation** in Elk Grove to serve Stream's new campus, ready by 2027. It's telling for Chicago: after Illinois' 2019 incentives, demand surged so much that ComEd is building huge infrastructure on spec (Stream's site was ~a field, now planning 210+ MW). This source shows how utilities respond in a growing market – by literally laying the groundwork (power-wise) for future capacity. It's evidence of the **scale jump** Chicago experienced (multi-hundred-MW projects post-incentive).

## Fiber & Connectivity

- **Northern Virginia (IAD):** *VEDP – "Dawn of Data"* <sup>11</sup> – An official Virginia economic development piece that famously notes "**70% of Internet traffic**" is created or passes through Loudoun's Data Center Alley." While sometimes questioned, this stat (and the context of MAE-East and dense dark fiber in Ashburn) underscores why Loudoun is the **world's connectivity hub**. This source is significant as it ties NoVA's dominance not just to number of data centers, but to unparalleled network infrastructure – the very reason so many data centers are there.
- **Dallas-Fort Worth (DFW):** *Equinix Blog – Dallas Infomart* <sup>27</sup> – Highlights that Equinix's Dallas sites have 135+ networks and 145 cloud/IT providers, more than any other in the region. It matters by evidencing DFW's status as a **national interconnection hub** (especially central U.S.). While Chicago and NoVA often rank just above Dallas in carriers, Dallas's Infomart (now Equinix DA11) has become a critical meet-me point (e.g., for Latin America traffic coming via Miami). This source reinforces that fiber density and carrier diversity are a key driver for DFW's data center growth.
- **Phoenix (PHX):** *DE-CIX – Phoenix IX info* <sup>46</sup> – DE-CIX's site notes 60+ networks in Phoenix and positions it as a core hub with robust connectivity. This is important because historically Phoenix was not a major peering location – this changed in 2022 when DE-CIX Phoenix launched, leveraging new long-haul routes and Phoenix's disaster recovery role for California. The source signals Phoenix's **coming-of-age in connectivity**: it's now exchanging internet traffic locally rather than backhauling everything to LA or Dallas, improving latency and attractiveness.
- **Silicon Valley (SJE):** *San José Spotlight – fiber near Central Expressway* <sup>61</sup> – Mentions Santa Clara's strong fiber network where most data centers cluster. This source is less about numbers but crucial qualitatively: it explains *why* Santa Clara attracted 50+ data centers – not just power deals, but being atop major fiber routes (and near the original MAE-West). It emphasizes that even as power became constrained, the existing **fiber density and network effect** in Silicon Valley is a huge driver for continued demand.
- **Seattle (SEA):** *Optic Fusion – Westin Building* <sup>65</sup> – Confirms the Westin Building Exchange has 200+ carriers/ISPs and is the core Pacific Northwest interconnection point. This is key for Seattle: it's not a huge data center market by volume, but it's an essential network hub (especially for Alaska and Asia-Pacific traffic). The source underlines Seattle's role as a **subsea cable landing gateway** – many transpacific cables come into nearby Washington/Oregon and feed into the Westin. Thus, network connectivity is a driver for any data center that *is* in Seattle (often for peering or regional presence).

## Water & Cooling

- **Phoenix (PHX):** *Washington Post* – “A new front in water wars” <sup>45</sup> – Provides a vivid stat: a large data center can consume **1-5 million gallons/day** for cooling, akin to a city of up to 50k people. For a desert region like Phoenix, this source crystallizes why there’s rising concern. It also name-checks Mesa, AZ’s councilwoman worrying about water for Meta’s data center. This matters as it propelled Mesa to adopt stricter rules (e.g., requiring reclaimed water). The source is a high-profile piece bringing public attention to data centers’ water impact, driving policy changes in AZ.
- **Silicon Valley (SJE):** *San José Spotlight* – *recycled water* <sup>62</sup> – Reveals that 31 data centers in Santa Clara use recycled water for cooling. This is significant: Santa Clara (and the broader SV) has frequent droughts, so the industry’s response – hooking up to “purple pipe” (recycled water) – is a model for sustainable cooling. It shows a concrete measure being taken in a top market. This source is key to illustrate that **technology and policy** (city requiring or incentivizing reclaimed water use) can mitigate environmental impacts.
- **Dallas-Fort Worth (DFW):** *Techxplore/DMN* – *Oncor VP on load vs. city size* <sup>25</sup> <sup>26</sup> – While about power, it touches on cooling implicitly: Oncor’s VP noted new data centers average 700-800 MW, some up to 1-2 GW – “loads of medium cities.” Such huge loads also equate to huge cooling needs, typically requiring tens of millions of gallons annually (if water-cooled). The source indirectly underscores that in Texas, while water is generally available, **scaling the grid and water** for such loads is like adding a city’s infrastructure. It’s included to demonstrate the magnitude of what utilities (and potentially water suppliers) face as data center campuses reach city-like scale.
- **Central Washington (SEA):** *Virginia Business* – *SW Virginia geothermal concept* <sup>75</sup> <sup>86</sup> – (This source is about VA, but relevant to water/cooling innovation.) It notes a Project Oasis concept where a coal region offered **51°F mine water for free cooling** plus a \$0.24 tax rate to entice data centers. While an out-of-market example, it’s insightful: it shows creative cooling solutions (geothermal cooling from mine water) being used as incentives. It underscores how critical and costly cooling is – enough that an entire incentive package was built around “we have cold water underground.” It’s a forward-looking inclusion, highlighting how cooling needs drive site selection in water-plentiful areas.
- **Oregon (PDX):** *Hillsboro Herald* – *power & water impacts* <sup>87</sup> <sup>88</sup> – A local piece that, among other things, mentions eight trans-Pacific cables landing in Oregon and all that traffic “fanning out” through Hillsboro, but also warns if 25 hyperscale data centers run 24x7 by 2030 (~500-750 MW total), they’d use as much power as all homes in the county and potentially strain water for cooling. This source is notable for tying together power, water, and community impact in Hillsboro’s context – essentially a smaller-scale Loudoun scenario. It matters as a case study of an emerging secondary market grappling with big-league issues\* (power draw, water rates, etc.) sooner than expected.

## Tax Incentives

- **Illinois/Chicago (CHI):** *Data Center Coalition/Chamber Press Release* <sup>71</sup> <sup>70</sup> – Announces Illinois’ incentive results: \$4.2B new investment 2019-22 and Chicago becoming the **#2 U.S. market by H1 2022**. This source is pivotal – it directly correlates the introduction of a **20-year sales tax exemption** to a spike in development. It validates the effectiveness of incentives in shifting market rankings. For

our pack, it exemplifies how a single policy turned Chicago into a top contender again, making it a must-cite for the **“tax incentives” drive development** narrative.

- **Texas (DFW/SAT):** *DCD – Texas legislature passes DC tax breaks* <sup>29</sup> <sup>30</sup> – A 2013 report outlining Texas's data center sales tax exemption ( $\geq \$200M$  single-tenant projects). This source is foundational, as it set the stage for Texas' rise (especially DFW). It explains qualification thresholds and that it excludes telecom providers (aimed at hyperscalers). The significance lies in showing how Texas positioned itself early with a **big incentive**, leading to huge projects like Google in Midlothian and Facebook in Fort Worth. It's an essential reference for any discussion on why DFW (and even Austin/San Antonio) became attractive.
- **Georgia/Atlanta (ATL):** *Stream Data Centers Glossary* <sup>80</sup> – Summarizes Georgia's 2019 high-tech data center equipment exemption ( $\geq \$250M$  over 10 yrs). This is key for Atlanta: prior to 2019, GA lacked a specific data center incentive; afterward, projects in Atlanta and especially smaller Georgia cities (like a Facebook in Newton County) took off. This source is straightforward but important as evidence of **Southern states using incentives to compete** – in this case helping ATL keep pace as other markets (VA, TX) had incentives. It also highlights a job creation requirement, tying incentives to local employment benefits.
- **Virginia/Richmond (RIC):** *VA Business – Henrico 40¢ tax rate* <sup>14</sup> – Details how Henrico County slashed its personal property tax on data center equipment to \$0.40 per \$100 in 2017 to land Facebook. This source is extremely instructive: it shows local-level incentives in action and quantifies the result (\$1.75B investment from Facebook). It demonstrates how **local tax policy** can redirect growth (Facebook chose Henrico over other sites largely due to this tax being the lowest in VA then). It's a prime example of intra-state competition via incentives, which is valuable for understanding drivers in Virginia beyond Loudoun.
- **Arizona (PHX):** *Stream Glossary – AZ incentives* <sup>48</sup> – Notes Arizona's sales tax exemption for data centers  $\geq \$50M$ . This source underscores why Phoenix has been so successful attracting Apple, Google, Facebook etc. – since 2013, AZ leveled the field against no-sales-tax states like Oregon. It's useful to cite because Phoenix's growth can partly be attributed to this incentive, and it contrasts with California's lack of one. Thus, it bolsters the point that **tax incentives are a major market driver**, especially when comparing Phoenix's flourish to Silicon Valley's more expensive environment.

Each of these top sources offers a window into **why** these markets grew as they did from 2020–2025, whether through government action (zoning or incentives), infrastructure build-outs (power, fiber), or industry adjustments (water reuse, etc.). Together, they provide a grounded, data-backed understanding of the trends in U.S. data center hubs.

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