



# MIS 64036: Business Analytics

**Lecture VIII** 

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# Agenda

- Tree-based Methods
- R implementation



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#### **Tree-based Methods**

- Here we describe *tree-based* methods for regression and classification.
- These involve *stratifying* or *segmenting* the predictor space into a number of simple regions.
- Since the set of splitting rules used to segment the predictor space can be summarized in a tree, these types of approaches are known as *decision-tree* methods.





#### The Basics of Decision Trees

- Decision trees can be applied to both regression and classification problems.
- We first consider regression problems, and then move on to classification.





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# **Hitters Dataset: Salary of Baseball Players**

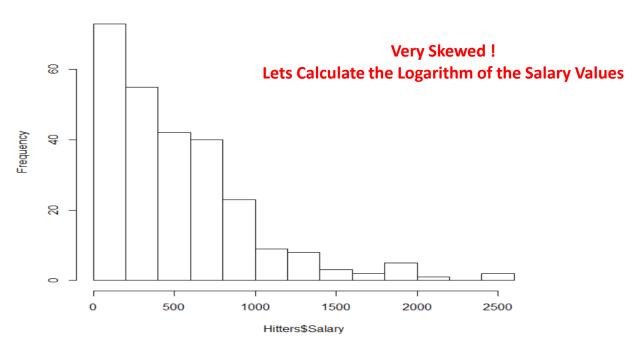
> library(ISLR)
> summary(Hitters)

> summary(Hitters)											
	AtBat	Hits	HmRun	Runs	RBI	Walks					
	Min. : 16.0	Min. : 1 Min.	: 0.00 Min.	: 0.00 Min.	. : 0.00 M	in. : 0.00					
	1st Qu.:255.2	1st Qu.: 64 1st	Qu.: 4.00 1st	Qu.: 30.25 1st	Qu.: 28.00 1	st Qu.: 22.00					
	Median :379.5	Median: 96 Medi	an : 8.00 Medi	an : 48.00 Medi	ian : 44.00 M	edian : 35.00					
	Mean :380.9	Mean :101 Mear	n :10.77 Mean	: 50.91 Mear	n : 48.03 M	ean : 38.74					
	3rd Qu.:512.0	3rd Qu.:137 3rd	Qu.:16.00 3rd	Qu.: 69.00 3rd	Qu.: 64.75 3	rd Qu.: 53.00					
	Max. :687.0	Max. :238 Max.	:40.00 Max.	:130.00 Max.	:121.00 Ma	ax. :105.00					
	Years	CAtBat	CHits	CHmRun	CRuns	CRBI					
	Min. : 1.000	мin. : 19.0	Min. : 4.0	Min. : 0.00	Min. : 1	.0 Min. : 0.00					
	1st Qu.: 4.000	1st Qu.: 816.8	1st Qu.: 209.0	1st Qu.: 14.00	1st Qu.: 100	.2 1st Qu.: 88.75					
	Median : 6.000	Median : 1928.0	Median : 508.0	Median : 37.50	Median : 247	.0 Median : 220.50					
	Mean : 7.444	Mean : 2648.7	Mean : 717.6	Mean : 69.49	Mean : 358	.8 Mean : 330.12					
	3rd Qu.:11.000	3rd Qu.: 3924.2	3rd Qu.:1059.2	3rd Qu.: 90.00	3rd Qu.: 526	.2 3rd Qu.: 426.25					
	Max. :24.000	Max. :14053.0	Max. :4256.0	Max. :548.00	Max. :2165	.0 Max. :1659.00					
	CWalks	League Divisior	DutOute	Assists	Errors	Salary					
	Min. : 0.00	_	Min. : 0.0	Min. : 0.0							
	1st Qu.: 67.25				Min. : 0.00 1st Qu.: 3.00						
			1st Qu.: 109.2	1st Qu.: 7.0	-	•					
	Median : 170.50		Median : 212.0	Median : 39.5	Median : 6.00						
	Mean : 260.24		Mean : 288.9	Mean :106.9	Mean : 8.04						
	3rd Qu.: 339.25		3rd Qu.: 325.0	3rd Qu.:166.0	3rd Qu.:11.00	•					
	Max. :1566.00		Max. :1378.0	Max. :492.0	Max. :32.00						
						NA's :59					



# **Hitters Dataset: Salary of Baseball Players**

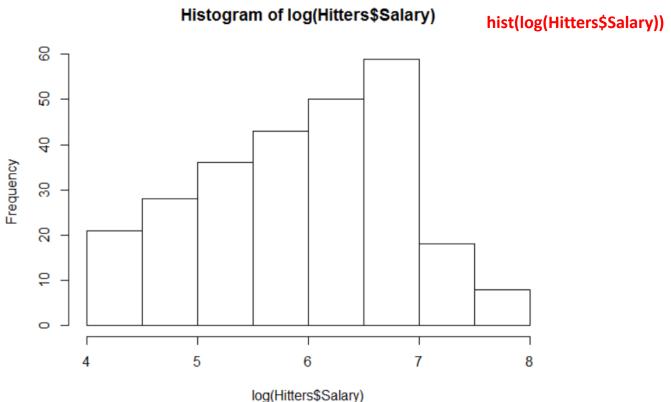
#### Histogram of Hitters\$Salary







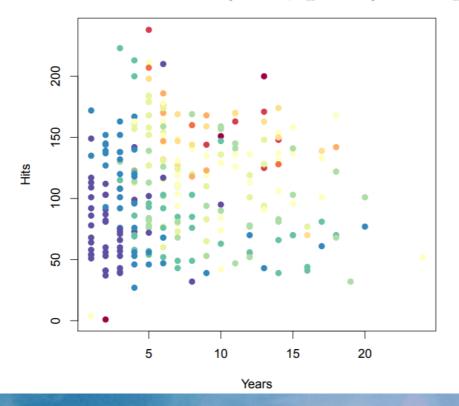
# Hitters Dataset: Salary of Baseball Players





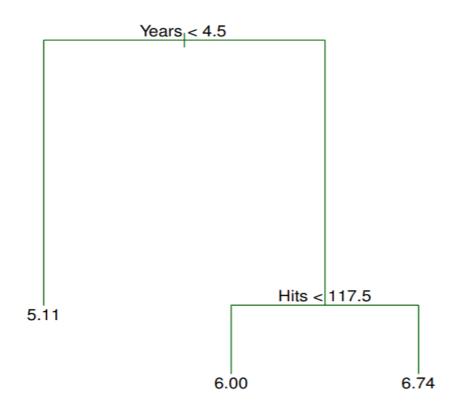
#### Baseball salary data: how would you stratify it?

Salary is color-coded from low (blue, green) to high (yellow,red)





#### **Decision tree for these data**







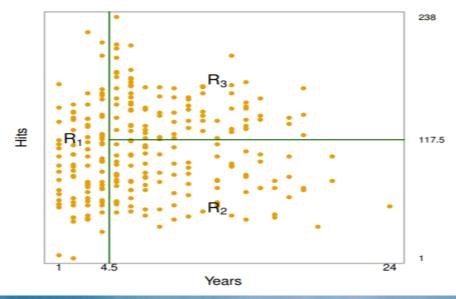
#### **Details of previous figure**

- For the Hitters data, a regression tree for predicting the log salary of a baseball player, based on the number of years that he has played in the major leagues and the number of hits that he made in the previous year.
- At a given internal node, the label (of the form  $X_j < t_k$ ) indicates the left-hand branch emanating from that split, and the right-hand branch corresponds to  $X_j \ge t_k$ . For instance, the split at the top of the tree results in two large branches. The left-hand branch corresponds to Years<4.5, and the right-hand branch corresponds to Years>=4.5.
- The tree has two internal nodes and three terminal nodes, or leaves. The number in each leaf is the mean of the response for the observations that fall there.



#### Results

• Overall, the tree stratifies or segments the players into three regions of predictor space:  $R_1 = \{X \mid Years < 4.5\}$ ,  $R_2 = \{X \mid Years > =4.5, Hits < 117.5\}$ , and  $R_3 = \{X \mid Years > =4.5, Hits > =117.5\}$ .



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### **Terminology for Trees**

- In keeping with the *tree* analogy, the regions  $R_1$ ,  $R_2$ , and  $R_3$  are known as *terminal nodes*
- Decision trees are typically drawn *upside down*, in the sense that the leaves are at the bottom of the tree.
- The points along the tree where the predictor space is split are referred to as *internal nodes*
- In the hitters tree, the two internal nodes are indicated by the text Years<4.5 and Hits<117.5.





#### **Interpretation of Results**

- Years is the most important factor in determining Salary, and players with less experience earn lower salaries than more experienced players.
- Given that a player is less experienced, the number of Hits that he made in the previous year seems to play little role in his Salary.
- But among players who have been in the major leagues for five or more years, the number of Hits made in the previous year does affect Salary, and players who made more Hits last year tend to have higher salaries.
- Surely an over-simplification, but compared to a regression model, it is easy to display, interpret and explain





#### **Details of the tree-building process**

- 1. We divide the predictor space that is, the set of possible values for  $X_1, X_2, \ldots, X_p$  into J distinct and non-overlapping regions,  $R_1, R_2, \ldots, R_J$ .
- 2. For every observation that falls into the region  $R_j$ , we make the same prediction, which is simply the mean of the response values for the training observations in  $R_j$ .



#### KENT STATE.

#### More details of the tree-building process

- In theory, the regions could have any shape. However, we choose to divide the predictor space into high-dimensional rectangles, or *boxes*, for simplicity and for ease of interpretation of the resulting predictive model.
- The goal is to find boxes  $R_1, \ldots, R_J$  that minimize the RSS, given by

$$\sum_{j=1}^{J} \sum_{i \in R_j} (y_i - \hat{y}_{R_j})^2,$$

where  $\hat{y}_{R_j}$  is the mean response for the training observations within the *j*th box.



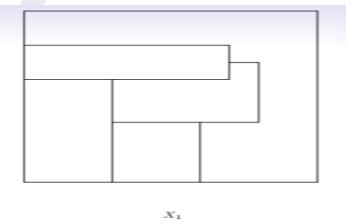


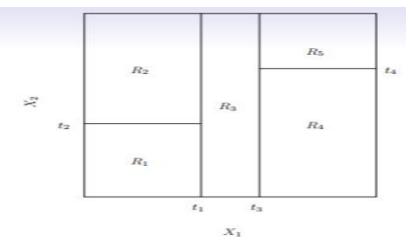
#### **Predictions**

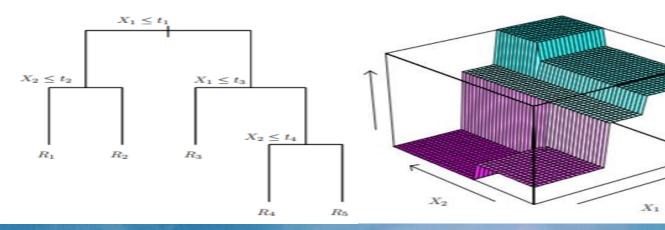
- We predict the response for a given test observation using the mean of the training observations in the region to which that test observation belongs.
- A five-region example of this approach is shown in the next slide.



 $\frac{2}{3}$ 









#### Details of previous figure

Top Left: A partition of two-dimensional feature space that could not result from recursive binary splitting.

*Top Right:* The output of recursive binary splitting on a two-dimensional example.

Bottom Left: A tree corresponding to the partition in the top right panel.

Bottom Right: A perspective plot of the prediction surface corresponding to that tree.



#### **Classification Trees**

- Very similar to a regression tree, except that it is used to predict a qualitative response rather than a quantitative one.
- For a classification tree, we predict that each observation belongs to the *most commonly occurring class* of training observations in the region to which it belongs.





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#### R Implementation

• We use the 'rpart' library from R to implement Decisions Trees (both for classification and regression)

- The function rpart() has a parameter called **method**. If the method is set to 'anova' the model will do regression. If the method is set to 'class' the model will be a classifier. There is also an optional control parameter, **minsplit** with default value of 30, which says hominy observation we should have at least at each node before attempting to split it further.
- Install the library using (make sure you have internet connectivity) install.packages('rpart')





#### R Implementation

Additional functions:

print(Model) print results

**summary**(*Model*) detailed results

plot(Model) plot decision tree

**text**(*Model*) label the decision tree plot

where 'Model' is the name of the rpart model.

Next, we will try to use decision trees for the earlier problems





# **Predicting Sales of Baby Car Seats**

```
library(ISLR) # install.packages('ISLR') if you had errors
MyData<-Carseats[,1:8]
str(MyData) # shows which variables are factor or numerical
Model_1=rpart (Sales~.,data=MyData, method='anova')
summary(Model_1)
```



```
0 1.0000000 1.0083138 0.06974448
   0.25051039
   0.10507256
                   1 0.7494896 0.7563778 0.05127933
   0.05112059
                   2 0.6444171 0.6692267 0.04431245
  0.04567126
                   3 0.5932965 0.6469999 0.04330420
  0.03359237
                   4 0.5476252 0.6021631 0.04173470
  0.02406279
                   5 0.5140328 0.5833136 0.04013658
  0.02394780
                   6 0.4899700 0.5848473 0.03962839
  0.02216327
                   7 0.4660222 0.5853688 0.03965156
  0.01604252
                   8 0.4438590 0.5762976 0.03938374
10 0.01402704
                   9 0.4278165 0.5571913 0.03667444
11 0.01314537
                  11 0.3997624 0.5549471 0.03889821
12 0.01271091
                  12 0.3866170 0.5579623 0.03966450
13 0.01214708
                  13 0.3739061 0.5555587 0.03974475
14 0.01188778
                  14 0.3617590 0.5541645 0.03952361
15 0.01077845
                  15 0.3498712 0.5508622 0.03858897
16 0.01050614
                  16 0.3390928 0.5554305 0.03876887
17 0.01000000
                  17 0.3285866 0.5583197 0.03871043
Variable importance
  ShelveLoc
                  Price
                          CompPrice Advertising
                                                                          Population
                                                      Income
                                                                     Age
         40
                     26
                                   9
                                                                   WWW.KENT.EDU
```

xstd

Model\_1=rpart (Sales~.,data=MyData, method='anova')

CP nsplit rel error

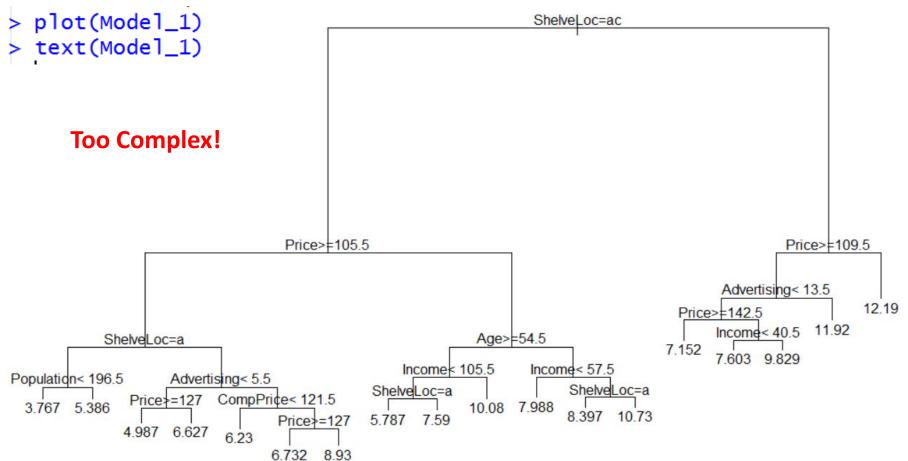
rpart(formula = Sales ~ ., data = MyData, method = "anova")

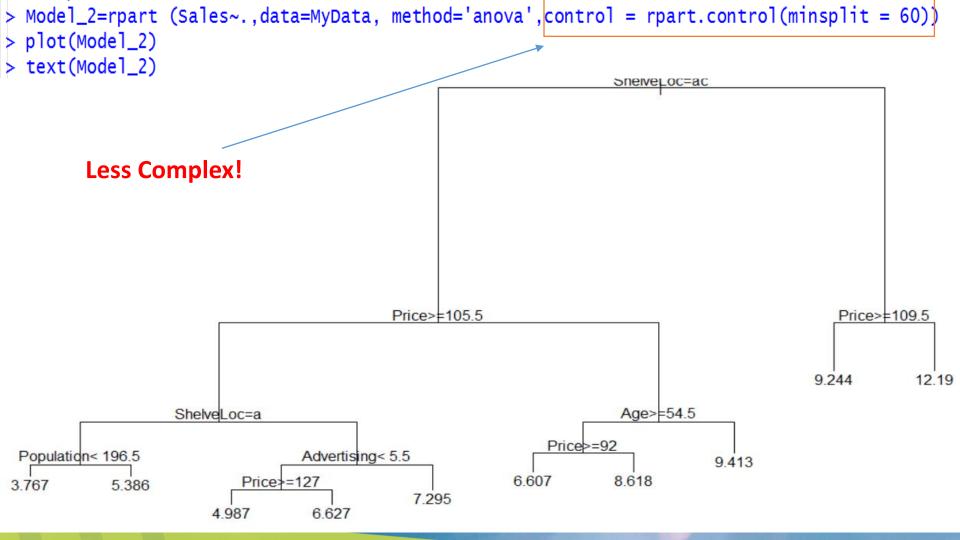
xerror

> summary(Model\_1)

call:

n = 400





```
> summary(Model_2)
call:
rpart(formula = Sales ~ ., data = MyData, method = "anova", control = rpart.control(
 n = 400
           CP nsplit rel error xerror
  0.25051039
                   0 1.0000000 1.0085338 0.06966971
  0.10507256
                   1 0.7494896 0.7601247 0.05185659
                                                               Don't worry about these!
  0.05112059
                   2 0.6444171 0.6585943 0.04460677
                                                               We don't cover them in
  0.04567126
                   3 0.5932965 0.6652920 0.04486063
                                                               this course
  0.03359237
                   4 0.5476252 0.6136164 0.04136162
  0.02216327
                   5 0.5140328 0.5816088 0.04065888
  0.01956091
                   6 0.4918696 0.5867304 0.03845265
  0.01604252
                   7 0.4723087 0.5802242 0.03872478
                                                               Variable importance. The
  0.01214708
                   8 0.4562661 0.5691229 0.03773806
                                                               sum will be 100%
10 0.01000000
                   9 0.4441191 0.5708498 0.03770605
```

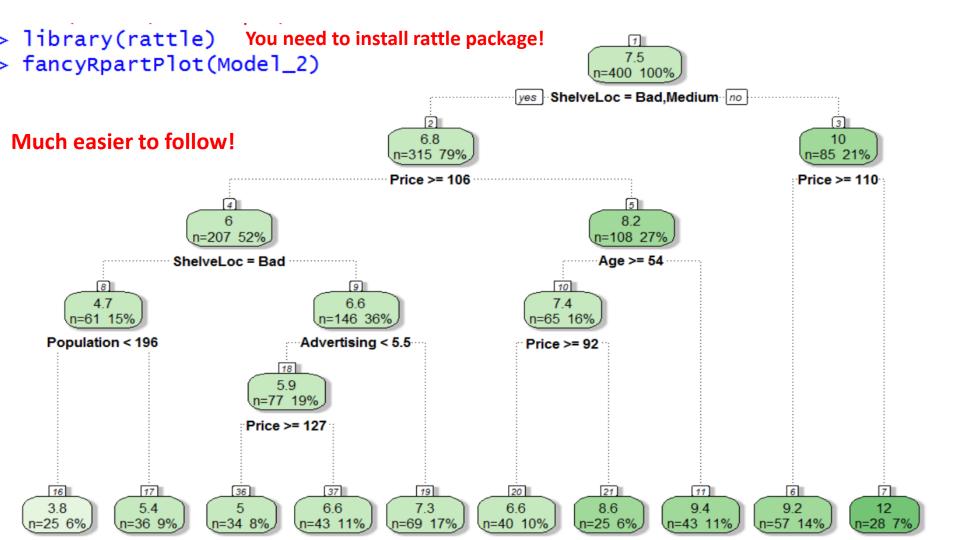
М	variable import	tance					
	ShelveLoc	Price	CompPrice	Age Adve	rtising P	opulation	Income
	45	30	8	6	5	5	1

#### KENT STATE

Decision tree
Rules! Ugly and
difficult to follow!

```
> print(Model_2)
n = 400
node), split, n, deviance, yval
     * denotes terminal node
 1) root 400 3182.27500 7.496325
   2) ShelveLoc=Bad, Medium 315 1859.56000 6.762984
    4) Price>=105.5 207 956.57240 6.018792
      8) ShelveLoc=Bad 61 240.81970 4.722459
       16) Population< 196.5 25 88.22930 3.767200 *
       17) Population>=196.5 36 113.93510 5.385833 *
      9) ShelveLoc=Medium 146 570.41420 6.560411
       18) Advertising< 5.5 77 280.11340 5.902468
         36) Price>=127 34 133.53970 4.986765 *
         37) Price< 127 43 95.52198 6.626512 *
        19) Advertising>=5.5 69 219.77110 7.294638 *
     5) Price < 105.5 108 568.61750 8.189352
     10) Age>=54.5 65 303.05690 7.380154
       20) Price>=92 40 128.69030 6.606500 *
       21) Price< 92 25 112.11840 8.618000 *
     11) Age< 54.5 43 158.66040 9.412558 *
   3) ShelveLoc=Good 85 525.52220 10.214000
    6) Price>=109.5 57 277.26520 9.244386 *
    7) Price < 109.5 28 85.57727 12.187860 *
```

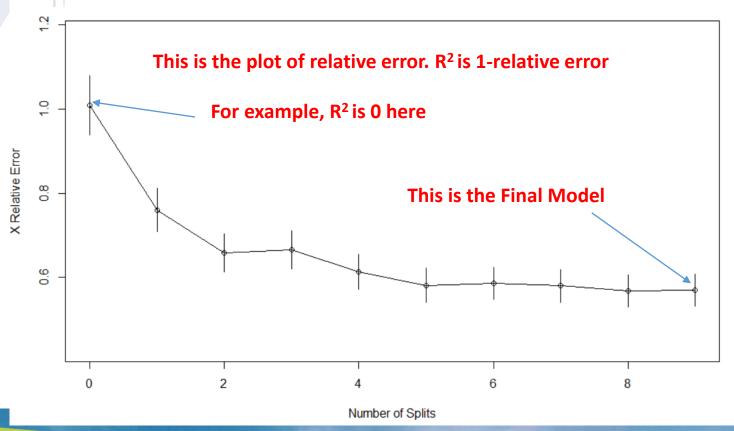




#### KENT STATE.

#### Where is our beloved $\mathbb{R}^2$ ?

> rsq.rpart(Model\_2)





#### KENT STATE.

#### Where is our beloved $\mathbb{R}^2$ ?

> rsq.rpart(Model\_2)

```
Regression tree:
rpart(formula = Sales ~ ., data = MyData, method
Variables actually used in tree construction:
[1] Advertising Age
                           Population Price
Root node error: 3182.3/400 = 7.9557
n = 400
         CP nsplit rel error
                              xerror
                                         xstd
   0.250510
                     1.00000 1.00853 0.069670
                     0.74949 0.76012 0.051857
  0.105073
   0.051121
                     0.64442 0.65859 0.044607
   0.045671
                     0.59330 0.66529 0.044861
  0.033592
                     0.54763 0.61362 0.041362
  0.022163
                     0.51403 0.58161 0.040659
   0.019561
                     0.49187 0.58673 0.038453
                     0.47231 0.58022 0.038725
  0.016043
   0.012147
                     0.45627 0.56912 0.037738
                     0.44412 0.57085 0.037706
  0.010000
```

Don't worry bout these two columns

For Final Model: R<sup>2</sup> = 1-0.444= 0.556 Or 55.6%



712 N. S. Walley St. P.