#### **Clustering Assignment**

- 1. Analyze the given telecom customer dataset to identify customer segments
- 2. Write a report on the customer segments. For each segment, specify
  - a. Segment size (percentage)
  - b. Segment characteristics (important features) and description (narrative)
  - c. Segment revenue share (% of revenue)
  - d. Percent of segment customers at risk of leaving
  - e. Revenue at risk per segment
- 3. Based on above analysis, present recommendations. Also include a brief technical summary in your report describing methods used that address rubric items 2-5 (Separate technical report not needed if using R Notebooks).

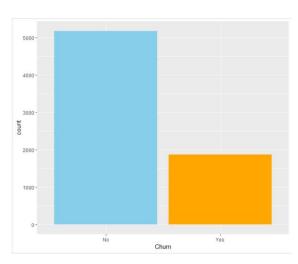
## Extra-credit (10 points)

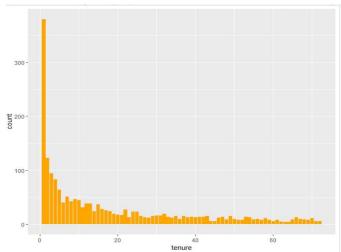
- 1. Develop a Shiny App to help analyze customer segments that has
  - a. Multiple inputs (No of clusters, method options)
  - b. Visualizations of cluster features (important features and relative weights)
  - c. Visualizations for cluster/segment metrics listed in 2
  - d. Narrative that describes business problem, approach and instructions on how to interpret results/visualizations
  - e. Publish on ShinyApps, submit screenshot and code. Shiny apps/collab filterwn/R notebook

#### Rubric

- 1. All items in 2a-2e about customer segments are included 30
- 2. Multiple clustering algorithms/distance methods are evaluated 20
- 3. An analysis of best number of clusters or distance metric is included -20
- 4. Report includes visualizations -20
- 5. Appropriate pre-processing is used 10

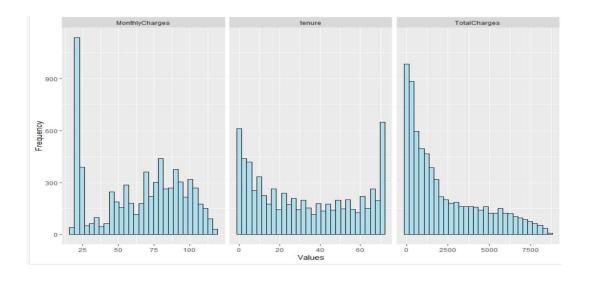
## # Descriptive data





```
> sapply(data, function(x) sum(is.na(x)))
      customerID
                            gender
                                      SeniorCitizen
                                                              Partner
                                                                             Dependents
                                                  0
                                                                    0
                                      MultipleLines
                                                                        OnlineSecurity
          tenure
                     PhoneService
                                                      InternetService
               0
                                                  0
                                                                    0
    OnlineBackup DeviceProtection
                                        TechSupport
                                                          StreamingTV
                                                                       StreamingMovies
                                                                                      0
                                                  0
                                                                    0
               0
                                 0
        Contract PaperlessBilling
                                      PaymentMethod
                                                       MonthlyCharges
                                                                           TotalCharges
               0
                                                  0
           Churn
               0
```

1



## # Data Preparation

The raw data contains 7043 rows (customers) and 21 columns (features). I use sapply to check the number if missing values in each column. We found that there are 11 missing values in "TotalCharges" columns. Since the Monthly Charges and Total Charges are correlated. So, one of them can be removed from the model. I remove TotalCharges with missing values. Looking at the data structure, some data columns need recoding. For instance, changing values from "No phone service" and "No internet service" to "No", for consistency. The "Churn" column is our target. There are 5174 "No" and 1869 "Yes" in Churn column. The churn mostly happens in short tenure. Since we need to identify customer segments, factor variables should be changed to dummy variables.

```
> str(data1)
'data.frame':
                 7032 obs. of 39 variables:
$ gender.Female
                                                    1000110110...
                                               int
 $ gender.Male
                                                    0111001001...
                                                    0 0 0 0 0 0 0 0 0 0 0 0 ...
0 1 1 1 1 1 1 1 0 1 ...
$ SeniorCitizen
                                               int
 $ Partner.No
                                               int
$ Partner.Yes
                                               int
                                                    1000000010
                                                    1111110110...
$ Dependents No.
                                               int
                                                    0000001001
 $ Dependents.Yes
                                               int
                                                    1 34 2 45 2 8 22 10 28 62 ...
1 0 0 1 0 0 0 1 0 0 ...
 $ tenure
                                               int
$ PhoneService.No
                                               int
 $ PhoneService.Yes
                                               int
                                                    0110111011...
                                                    1 1 1 1 1 0 0 1 0 1 ...
$ MultipleLines.No
$ MultipleLines.Yes
                                               int
                                               int
                                                     1111000101...
 $ InternetService.DSL
                                               int
                                                    0 0 0 0 1 1 1 0 1 0 ...
0 0 0 0 0 0 0 0 0 0 0 ...
$ InternetService.Fiber optic
$ InternetService.No
                                               int
                                               int
 $ OnlineSecurity.No
                                                    1000111010...
$ OnlineSecurity.Yes
                                               int
                                                    0 1 1 1 0 0 0 1 0 1 ...
                                                    0 1 0 1 1 1 0 1 1 0 ...
 $ OnlineBackup.No
                                               int
 $ OnlineBackup.Yes
                                                    1010001001...
```

# # Create clustering

## # Using K-mean k=5 clusters

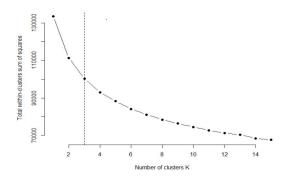
```
data scale<- scale(data)
clustring_kmean <- kmeans(data_scale, 5, nstart = 25)</pre>
clustring_kmean$size
clustring_kmean$withinss
clustring_kmean$tot.withinss
clustring_kmean$betweenss
> clustring_kmean$size
[1] 1470 668 1879 1365 1650
> clustring_kmean$withinss
[1] 13443.67 10320.78 22623.26 18816.13 23110.54
> clustring_kmean$tot.withinss
[1] 88314.37
> clustring_kmean$betweenss
[1] 45274.63
# using NbClust function for number of clusters
> bestK <- NbClust(data_scale, min.nc=2, max.nc=15, method="kmeans",index='ch')
> bestK$Best.nc
Number_clusters
                   Value_Index
                      1402.211
          2.000
> clustring_kmean <- kmeans(data_scale, 2, nstart = 25)</pre>
> clustring_kmean$size
[1] 4143 2889
 > clustring_kmean$withinss
[1] 61957.56 49416.61
> clustring_kmean$tot.withinss
[1] 111374.2
 > clustring_kmean$betweenss
[1] 22214.83
# Using Elbow method for number of clustering
> # Compute and plot wss for k = 2 to k = 15
> k.max <- 15 # Maximal number of clusters</pre>
> data <- data_scale</pre>
> wss <- sapply(1:k.max,</pre>
```

> plot(1:k.max, wss,
+ type="b", pch = 19, frame = FALSE,
+ xlab="Number of clusters K",

> abline(v = 3, lty =2)

ylab="Total within-clusters sum of squares")

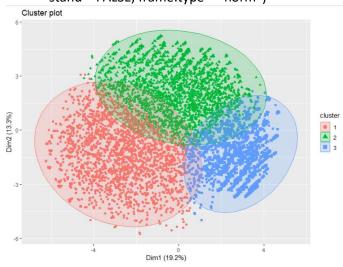
function(k){kmeans(data, k, nstart=10 )\$tot.withinss})



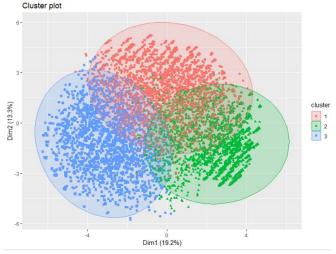
# Elbow method gets an optimal number of clusters k=3

#### # Create k=3 K-mean clusters

```
> #Create 3 clusters
> set.seed(2345)
> Clusters <- kmeans(data_scale, 3)
> Clusters$size
[1] 2324 2529 2179
> str(Clusters)
List of 9
   cluster : Named int [1:7032] 2 3 2 1 2 2 2 3 2 3 ...
..- attr(*, "names")= chr [1:7032] "1" "2" "3" "4" ...
  $ cluster
                     : num [1:3, 1:39] 0.00852 0.01769 -0.02962 -0.00852 -0.01769 ...
   centers : num [1:3, 1:39] 0.00852 0.01769 -0.02962 -0.00852 -0.01769 ...
..- attr(*, "dimnames")=List of 2
....$ : chr [1:3] "1" "2" "3"
....$ : chr [1:39] "gender.Female" "gender.Male" "SeniorCitizen" "Partner.No" ...
                     : num 274209
  $ totss
                     : num [1:3] 84704 73881 54494
  $ withinss
  $ tot.withinss: num 213079
  $ betweenss
                   : num 61130
  $ size
                     : int [1:3] 2324 2529 2179
  $ iter
                     : int 4
 $ ifault : int 0
- attr(*, "class")= chr "kmeans"
> Clusters$size
[1] 2324 2529 2179
```

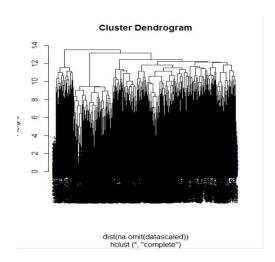


# **# PAM Clustering**



## # Create hierarchical cluster

```
data_scale = as.matrix(scale(data1))
stdist <- dist(data1, method = "euclidean")
stclusters <- agnes(data1, method = "complete", metric = "euclidean")
# Get Dendrogram
hcd <-as.dendrogram(stclusters, cex= 0.5, hang = 0.1)
plot(hcd)
heights_per_k.dendrogram(hcd)
plot(cut(hcd, h = 127058035) supper, main = "Upper tree of cut at h=20k")
plot(cut(hcd, h = 127058035) slower[[3]], main = "First branch of lower tree with cut at h=20k")
cutree(hcd, k=3)</pre>
```



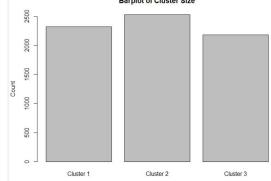
The hierarchical method does not require the number of clusters k as an input, but it needs a termination condition. Since our data is large, it took long time to run. The huge and messy cluster dendrogram is hard to understand and analyze. We know the hierarchical method does not work well on very large data sets and it works poorly with mixed data types. PAM (Partitioning Around Medoids) starts from an initial set of medoids and iteratively replaces one of the medoids by one of the non-medoids. It works effectively for small data sets, but it does not scale well for large data sets (due to the computational complexity). Each method has its strength and weakness, it is not easy to say which one is better. But We can choose clustering method based on our data types and analyzing purpose. I choose kmeans method for the following question analysis.

# # Questions Analysis

Based on the above data analysis, I choose k=3 kmeans method for customer segments.

## a. Segment size (percentage)

```
2179 2324 2529
        1
> cluster1size<-((Clusters$size)[1]/sum(Clusters$size))*100
> cluster2size<-((Clusters$size)[2]/sum(Clusters$size))*100
> cluster3size<-((Clusters$size)[3]/sum(Clusters$size))*100</p>
> Clusters$size
[1] 2324 2529 2179
> cmatrix <- cbind(cluster1size,cluster2size,cluster3size)</pre>
> cmatrix
     cluster1size cluster2size cluster3size
[1,]
          33.04892
                        35.96416
                                      30.98692
>
                Barplot of Cluster Size
  2500
  2000
```



b. Segment characteristics (important features) and description (narrative)

```
> Clusters$centers
        gender SeniorCitizen
                                  Partner Dependents
                                                          tenure PhoneService MultipleLines InternetService
 -0.013524372
                 0.01979572  0.452446262  0.1943158  0.87846174 -0.007521189
                                                                                  0.4396507
                                                                                                 -0.4363005
2 0.006168283
                 0.15886825 -0.358600577 -0.2882988 -0.65611638 -0.155220252
                                                                                 -0.1450422
3 0.008914747
                -0.35169534 0.008843929 0.2746555 -0.06378327 0.324954829
                                                                                 -0.4016967
                                                                                                  1.5141052
 OnlineSecurity OnlineBackup DeviceProtection TechSupport StreamingTV StreamingMovies
                                                                                         Contract
1
      0.6487167
                   0.7034123
                                    0.7722121
                                                 0.7142050
                                                            0.6622086
                                                                            0.6638163 0.6109334
      -0.1936930
                  -0.1910189
                                    -0.2463557
                                                -0.2422296
                                                            -0.1267004
                                                                            -0.1246558 -0.7068519
     -0.6337013
                  -0.7254640
                                    -0.7224906 -0.6392149
                                                            -0.7901296
                                                                            -0.7967925 0.4609999
 PaperlessBilling PaymentMethod MonthlyCharges
                                                     Churn
        -0.5082954
                      -0.5082954
1
                                     0.7399006 -0.3477195
2
         0.2823018
                      0.2823018
                                     0.1354918 0.4898179
3
         0.2332409
                       0.2332409
                                     -1.4416519 -0.4388809
```

**clusters\$withinss** would tell us the sum of the square of the distance from each data point to the cluster center, one component per cluster. Lower is better. If withinss value is high, this may indicate either outliers are in data or you need to create more clusters.

**Clusters\$betweenss** is sum of the squared distance between cluster centers.

Clusters\$Centers is a matrix of cluster centers.

According to Clusters\$centers analysis:

For cluster1, Partner(Yes), tenure(high), MultipleLines(Yes), StreamingTV(Yes), StreamingMovies(Yes), OnlineSecurity(Yes), OnlineBackup(Yes), Deviceprotection(Yes), paperlessBilling(No), paymentMethod(No), and TechSupport(Yes) are the important features, which these variables are high dissimilar to other clusters, and the rest of them are narrative attributes.

For cluster2, partner(no), Dependent(No) contract(No), Churn(Yes) are the important features, and the rest of them are narrative attributes.

For cluster3, Seniorcitizen(Yes), Internetservice(Yes), phoneService(yes), OnlineBackup(no), Monthlycharge(low) are the important features, and the rest of them are narrative attributes.

Compared to these three clusters' features, I am interested in cluster2. The churn value of cluster2 is highest, which means the highest leaving risk. We find the customer segment characteristics are "no partner", "no dependents", "low tenure", "no MultipleLine", "no internetService", "no onlineSecurity", "no contract". I suggest that company should focus on this customer segment for reducing churn risk.

## c. Segment revenue share (% of revenue)

Since TotalCharges column has missing value, and it is correlated to Monthlycharges, the TotalCharges column has removed from original data. So, I use MonthlyCharges to calculate segment revenue share. The cluster3 has low revenue share since this customer segment has high Internet service.

```
> table<-data.frame(aggregate(d$MonthlyCharges.by=list(cluster=d$cluster),FUN=sum))</pre>
> table
  cluster
       1 195466.0
        2 196970.1
        3 63224.9
> table percent <- prop. table (table x)
> table
  cluster
                     percent
1
      1 195466.0 0.4289724
2
        2 196970.1 0.4322733
3
        3 63224.9 0.1387542
>
```

# d. Percent of segment customers at risk of leaving

The cluster2 has the highest risk for churn(leaving). The result is same as question b.

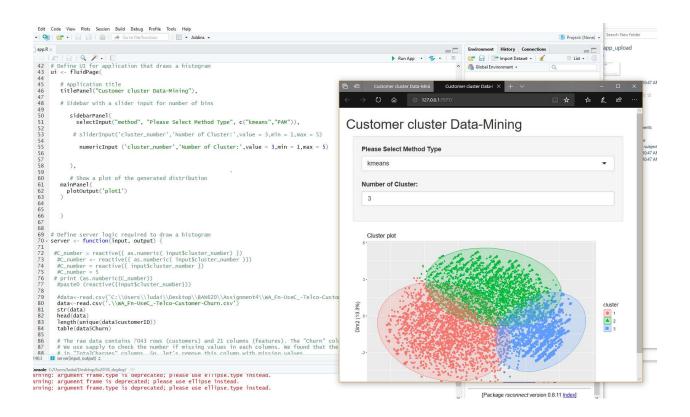
#### e. Revenue at risk per segment

The cluster2 has highest revenue at risk, 85% revenue at risk. The company should target at this customer segment for reducing the customer churn. We find this segment customers have short tenure without contract. So, company can make contract and increase tenure for decreasing leaving risk.

```
> d %>%
   group_by(cluster) %>%
   filter(Churn.Yes==1)%>%
   summarise(MonthlyCharges=sum(MonthlyCharges))
# A tibble: 3 x 2
  cluster MonthlyCharges
    <int>
                  <db7>
                 <u>15</u>856.
       1
                118305.
      3
                  4970.
> table2 = data.frame(cluster=c(1:3),
         Revenue.risk=c(15856,118305,4970))
> table2$percent<- table2$Revenue.risk/sum(table2$Revenue.risk)</pre>
> table2
 cluster Revenue.risk
                         percent
   1 15856 0.11396454
              118305 0.85031373
2
       2
3
       3
                4970 0.03572173
```

# Extra credit: ShinyApp

#### Code:



## # ShinyApp upload to Web

```
> rsconnect::deployApp('C:\\Users\\ludai\\Desktop\\lu2018_deploy')
Preparing to deploy application...DONE
Uploading bundle for application: 600200...DONE
Deploying bundle: 1734460 for application: 600200 ...
Naiting for task: 569734727
 building: Processing bundle: 1734460
 building: Parsing manifest
 building: Building image: 1791368
 building: Installing system dependencies
 building: Fetching packages
 building: Installing packages
 building: Installing files
 building: Pushing image: 1791368
 deploying: Starting instances
 rollforward: Activating new instances
 success: Stopping old instances
Application successfully deployed to https://lu2020.shinyapps.io/lu2018_deploy/
>
```

