# Resolution for Proposal for A Micro-Credential in the Foundations of Nonprofit Management

WHEREAS, the School of Professional Studies proposed a Micro-Credential in the Foundations of Nonprofit Management, and

**WHEREAS**, the proposed micro-credential would help students cultivate the basic skills and competences needed to manage a nonprofit organizations, and

**WHEREAS**, training skilled professionals to serve nonprofit organizations is closely aligned with the College's Mission,

**WHEREAS**, the proposed micro-credential would enhance students' employment opportunities in nonprofit organizations, and

**WHEREAS**, the proposed micro-credential consists of two undergraduate courses which are part of an undergraduate degree and a minor, and

**WHEREAS**, the proposed micro-credential is built on existing courses and thus requires no additional resources,

**THEREFORE, BE IT RESOLVED** that the Faculty Senate approve the proposed **Micro-Credential in the Foundations of Nonprofit Management**.

Submitted by Curriculum and Academic Planning Committee (CAP), May 8, 2020

The Proposal approved by CAP on May 8, 2020

[CAP Membership]

Maria C. Bustamante, Tejas Bouklas, Ruomei Gao, Yu Lei, Anissa Wicktor Lynch, Lorenz Neuwirth, Sheyi Oladipo, Frank Sanacory, Ryoko Yamamoto (Chair)

## Proposal for Micro-Credential in Foundations of Nonprofit Management School of Professional Studies, April 30, 2020

#### A. Purpose

The Foundations of Nonprofit Management is designed for students holding or aspiring to leadership positions in not-for-profit organizations. Its courses cultivate the basic skills and competences needed to manage the administrative, financial, basic infrastructure and governance aspects of a Nonprofit organization. The Micro-Credential will be available to currently enrolled students as well as members of the larger Long Island community with a desire to gain certified enhancement of their skills in these areas. The Micro-Credential and its courses do not compete with any existing program.

#### B. Demand

The New York/Long Island region is home to thousands of nonprofit organizations that provide a wide variety of invaluable services to the community, filling the gap of services provided by the public and private sectors. In the five eastern-most towns of Suffolk County alone there are "over 1,075 registered nonprofit organizations that provide basic needs, leadership on sustainability and environmental issues, preservation and presentation of arts and culture, and educational support." To provide these services, the Nonprofits employ over 100,000 people and pay over \$5,000,000 in wages and salaries. To maintain their staffing, Nonprofits on Long Island collectively recruit hundreds of new employees at any one time. One online jobs site lists a total of 862 full and part-time jobs in Nonprofits within 25 miles of Old Westbury, while a second site has listings for 566 full-time positions.

In terms of employer demand for the specific skills and competencies certified by the Micro-Credential, the two courses it will include were designed by the consultants contracted to help design the Congregational Leadership minor as its "Professional Skills" requirement. One of them managed several congregations over the course of 15 years and ended his career as the executive director of the Long Island Council of Churches. The other earned an MBA from Molloy College with a specialization in nonprofit management, and has since held several managerial positions in nonprofit organizations. In addition, an informal telephone survey was conducted with administrators at randomly selected Nonprofits, and of the four who responded, all agreed that the Micro-Credential would be helpful to both distinguish a candidate and make the selection process more efficient. As one said, "it would help the candidate to have the credential and could make the hiring process go more quickly."

To gauge student demand, a survey was administered to students in three SPS classes: Marketing for Professionals, Supervision for Professionals, and Financial Administration of Nonprofits. Twenty of 29 respondents, 69%, said that they would be

<sup>&</sup>lt;sup>1</sup> http://www.aftee.org/not-for-profits/. Accessed 3/2/18.

<sup>&</sup>lt;sup>2</sup> Long Island's Not-For-Profit Sector: Doing More with Less During a Period of Economic Change", The Long Island Association, Inc., June, 2011, p. 6. Available at

http://www.licf.org/Portals/0/Uploads/Documents/latest\_non\_profit\_study\_lo\_res.pdf. Accessed 3/2/18.

<sup>&</sup>lt;sup>3</sup> https://www.indeed.com/jobs?q=Non-Profit&l=Old+Westbury%2C+NY; https://www.simplyhired.com/search?q=non+profit&l=Old+Westbury%2C+NY&job=f4Qy195iQPmJREJSg nN MIDok7fvmrFUMiktEomkprzKQQtmumMuXg. Both accessed 8/27/19.

interested in the Micro-Credential. Considering Old Westbury's venerable commitment to promoting social justice and community engagement, it seems natural that the College would support its students' and its community's ability to translate their good intentions into effective action.

#### C. Resources

Courses offered by the School of Professional Studies for the Micro-Credential are already being offered as major electives and part of the Congregational Leadership minor, which the School of Professional Studies offers in collaboration with the History and Philosophy Department. These uses populate them enough to sustain them but not to fill them. These classes are scheduled on the weekends, when the physical facilities of the College are under-utilized, or online, and they are taught by adjunct faculty, so instructional costs are modest and easily met on a class-by-class basis.

The instructors who teach these courses will be working professionals with directly relevant training and experience. For example, one current instructor, Ms. Allison Puglia, earned a Bachelors in Education at Coastal Carolina University and Masters in Social Policy from SUNY Empire State College, and now works as Vice-President of Island Harvest Food Bank. Another, Mr. Peter Suhr earned a Master of Science in Education from Hofstra University, taught business courses at the secondary and college levels, has served as the Philanthropy Chair of the New York Alternative Investment Roundtable, and as Program Director for ParentJobNet.org, helping parents of low-income schoolchildren in Harlem enter educational, job training and career placement programs. Both have already taught the courses they are scheduled to teach twice, have been observed to be effective instructors, and have garnered positive student evaluations. The professional qualifications of both have been reviewed and endorsed by the Nonprofit members of the SPS's External Advisory Board, who will be involved in identifying new adjuncts should new ones be required to replace or supplement these two.

D. Cost, Financial Aid, Stackability, Portability, and Unique Title
Since the Foundations of Nonprofit Management Micro-Credential will involve two
credit-bearing courses, the cost will be the regular per-credit cost for these classes.
Financial aid will be available for matriculated students who take the two classes as part
of their degree program (similar to a minor), but not for non-matriculated students. The
Micro-Credential will be stackable to the minor in Congregational Leadership and one
class can count as the major elective for students in the BPS in Professional Studies
program. Students will be able to apply one transferred course toward the MicroCredential, but will need to take at least one course at Old Westbury. The courses the
Micro-Credential includes are regular credit-bearing Old Westbury classes, and
therefore will typically be transferrable to other SUNY institutions. Information about
these items will be included in all marketing materials publicizing it. The name
"Foundations of Nonprofit Management" is not the title of any registered degree or
certificate program.

#### E. Assessment

The Micro-Credential will be assessed along with the other programs of the School of Professional Studies as part of its regular five year review process.

## F. Additional Materials

Following is draft catalog copy for the Micro-Credential.

## G. Endorsements

The five members of the School of Professional Study's Nonprofit Advisory Committee have endorsed this proposal. The School of Professional Studies Faculty Advisory Committee approved it by a vote of 7 to 0.

## Foundations of Nonprofit Management Micro-Credential

**Sponsoring school: Professional Studies** 

The Foundations of Nonprofit Management Micro-Credential is designed for students holding or aspiring to leadership positions in nonprofit organizations. It consists of two courses, one on the managerial and the other on financial issues that leaders of nonprofit organizations face. Students successfully completing the requirements of the Micro-Credential will be prepared to help manage a nonprofit organization's operations, finances, and planning.

### Requirements

Students are required to take 8 credits by completing both of the following courses with a grade of B or higher:

PS3625 Nonprofit Stewardship 4 credits PS4630 Financial Administration of Nonprofits 4 credits

### Skills and Competencies to be Gained

Students who complete these courses at the stipulated level will have demonstrated:

- Understanding of the role and structure of the nonprofit sector.
- Knowledge of the management issues that arise within nonprofit organizations and how to use this knowledge to successfully lead one.
- Understanding of public governance and how to participate in and contribute to public policy-making as a leader of a nonprofit organization.
- Knowledge of basic accounting principles, financial statements, financial planning processes, and audit and reporting requirements as they pertain to nonprofits.
- An ability to use that knowledge to perform basic analyses of nonprofits' finances and use them in operations and planning.
- An understanding of how to communicate this knowledge and the results of these analyses to organizational leadership, board members, and community stakeholders.

#### Other Considerations

At most one of the two classes can be transferred from another institution. Both classes can count toward the Congregational Leadership minor, and one can count as the major elective in the BPS in Professional Studies major.