# DATA SCIENCE IN MANUFACTURING WEEK 9

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# LECTURE: WEEK 9

Asset Management / IoT



#### BY THE END OF THIS LECTURE YOU SHOULD:



To introduce and understand asset management



To introduce and understand the concept of Internet of Things (IoT)

## ASSET MANAGEMENT



#### ISO **55000:2014**

• ISO 55000:2014 provides an overview of asset management, its principles and terminology, and the expected benefits from adopting asset management.

• ISO 55000:2014 can be applied to all types of assets and by all types and sizes of organizations.



#### WHAT IS ASSET MANAGEMENT

A well-considered definition for asset management (clause 3.3.1) is: "the coordinated activity of an organization to realise value from assets", and where:

• an asset (clause 3.2.1) is an "item, thing or entity that has potential or actual value to an organization";



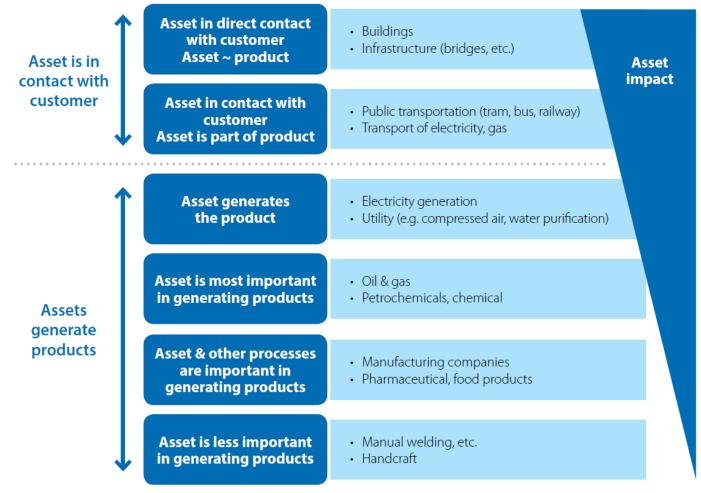
#### WHAT IS ASSET MANAGEMENT

# The notes for the definition of asset management state that:

- 1. "realization of value will normally involve a balancing of costs, risks, opportunities and performance benefits; and
- 2.the term "activity" has a broad meaning and can include, for example, the approach, the planning, the plans and their implementation."



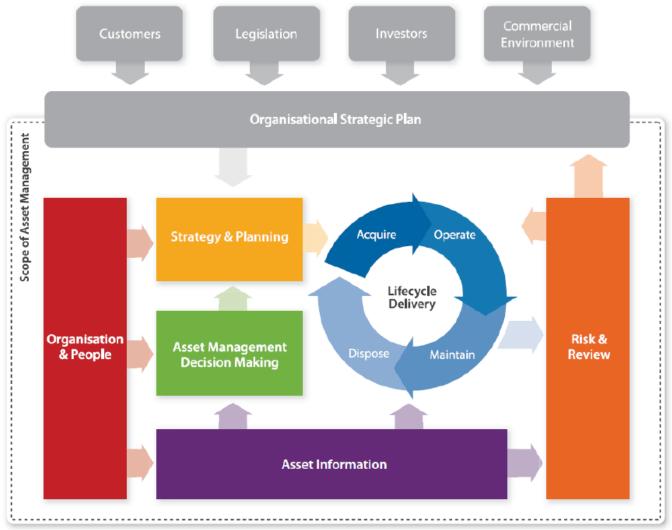
#### ASSET MANAGEMENT IN DIFFERENT COMPANY TYPES





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### CONCEPTUAL ASSET MANAGEMENT MODEL





#### CONCEPTUAL ASSET MANAGEMENT MODEL

## **Group 1** - Strategy & Planning

- Asset Management Policy
- Asset Management Strategy
   & Objectives
- Demand Analysis
- Strategic Planning
- Asset Management Planning

# **Group 2 -** Asset Management Decision-Making

- 6. Capital Investment Decision-Making
- 7. Operations & Maintenance Decision-Making
- 8. Lifecycle Value Realisation
- 9. Resourcing Strategy
- 10. Shutdowns & Outage Strategy

#### **Group 3 -** Life Cycle Delivery

- 11. Technical Standards & Legislation
- 12. Asset Creation & Acquisition
- 13. Systems Engineering
- 14. Configuration Management
- 15. Maintenance Delivery
- 16. Reliability Engineering
- 17. Asset Operations
- 18. Resource Management
- 19. Shutdown & Outage Management
- 20. Fault & Incident Response
- 21. Asset Decommissioning & Disposal

#### **Group 4 - Asset Information**

- 22. Asset Information Strategy
- 23. Asset Information Standards
- 24. Asset Information Systems
- 25. Data & Information Management

## **Group 5 -** Organisation & People

- 26. Procurement & Supply Chain Management
- 27. Asset Management Leadership
- 28. Organisational Structure
- 29. Organisational Culture
- 30. Competence Management

#### Group 6 - Risk & Review

- 31. Risk Assessment & Management
- 32. Contingency Planning & Resilience Analysis
- 33. Sustainable Development
- 34. Management of Change
- 35. Asset Performance & Health Monitoring
- 36. Asset Management System Monitoring
- 37. Management Review, Audit & Assurance
- 38. Asset Costing & Valuation
- 39. Stakeholder Engagement

The Institute of Asset Management's (IAM) conceptual model for asset management comprises a suite of six Subject Groups covering a total of 39 asset management Subjects.

The IAM's models was designed to illustrate:

- the breadth of activities within the scope of asset management;
- the interrelationships between activities and need to integrate them; and
- the critical role for asset management to align with and deliver the goals of an organisation's strategic plan.

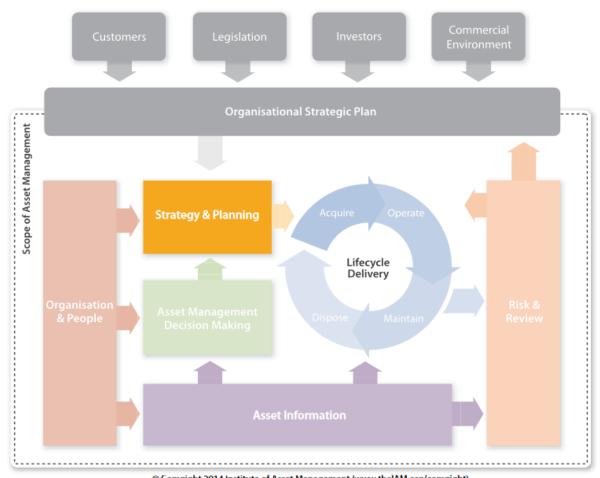
Alignment of the 39 Asset Management Landscape Subjects with the six Subject Groups

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#### STRATEGY & PLANNING



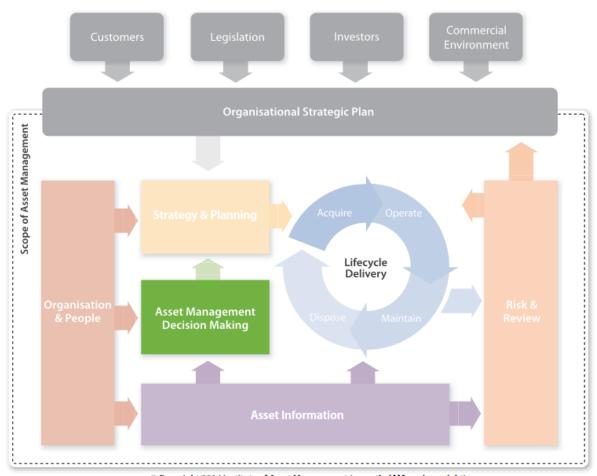
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# **Group 1** - Strategy & Planning

- 1. Asset Management Policy
- Asset Management Strategy & Objectives
- Demand Analysis
- Strategic Planning
- 5. Asset Management Planning



#### ASSET MANAGEMENT DECISION-MAKING



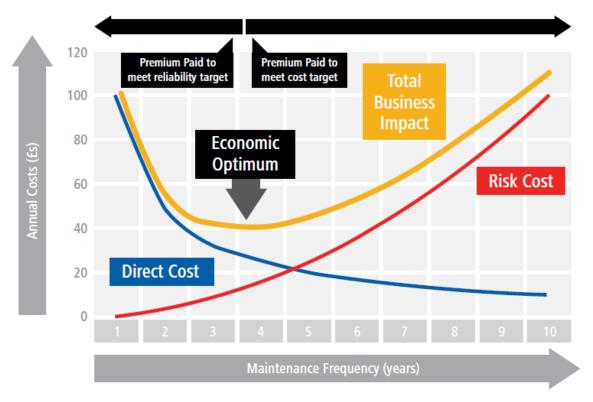
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# **Group 2 -** Asset Management Decision-Making

- 6. Capital Investment Decision-Making
- 7. Operations & Maintenance Decision-Making
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- 9. Resourcing Strategy
- 10. Shutdowns & Outage Strategy



## ASSET MANAGEMENT DECISION-MAKING

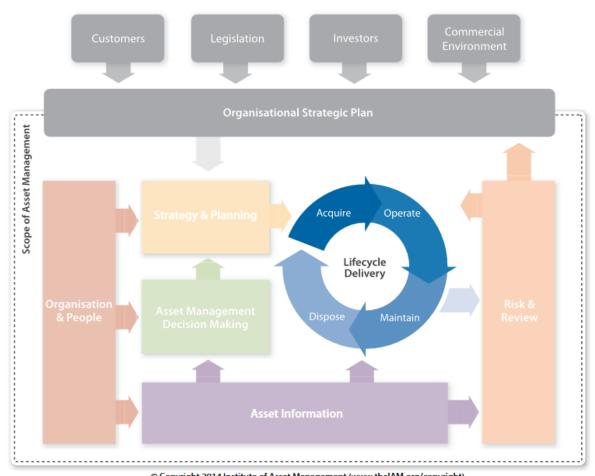


Optimising the frequency of planned maintenance

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#### LIFE CYCLE DELIVERY



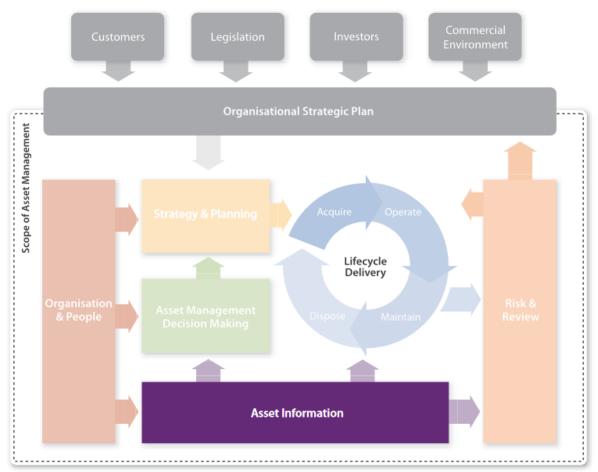
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#### **Group 3 -** Life Cycle Delivery

- 11. Technical Standards & Legislation
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- 15. Maintenance Delivery
- 16. Reliability Engineering
- 17. Asset Operations
- 18. Resource Management
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- 20. Fault & Incident Response
- 21. Asset Decommissioning & Disposal



### **ASSET INFORMATION**



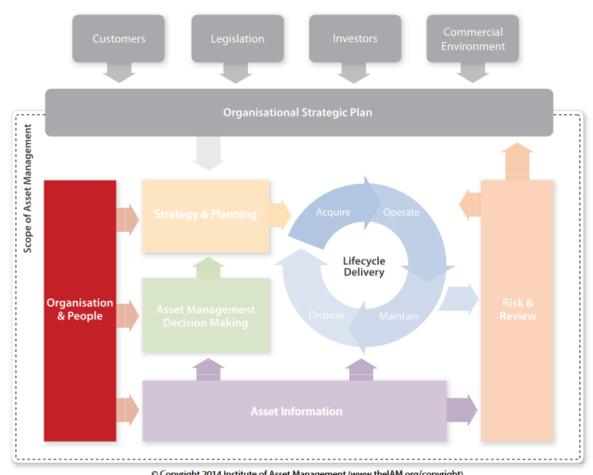
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#### **Group 4 -** Asset Information

- 22. Asset Information Strategy
- 23. Asset Information Standards
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#### **ORGANISATION & PEOPLE**



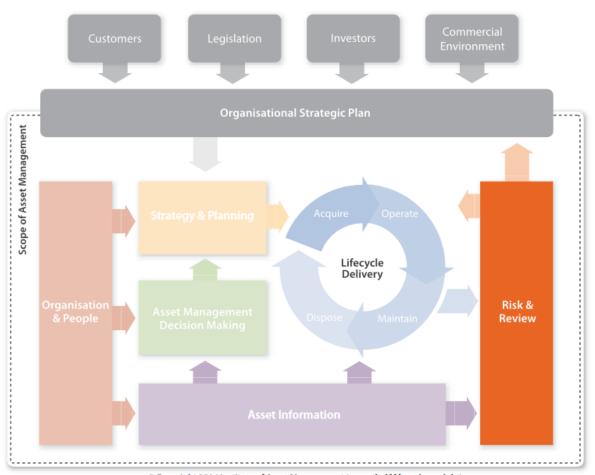
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#### **Group 5 -** Organisation & **People**

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#### **RISK & REVIEW**



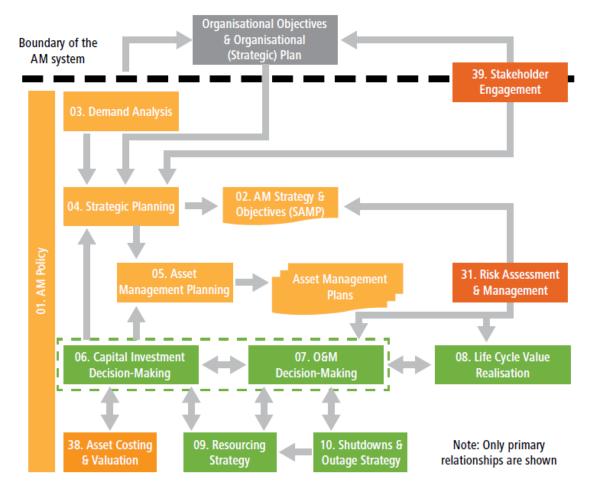
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#### **Group 6 -** Risk & Review

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- 38. Asset Costing & Valuation
- 39. Stakeholder Engagement



#### RELATIONSHIPS BETWEEN SUBJECTS



Key relationships for the Strategy & Planning subject group

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#### ASSET MANAGEMENT INFORMATION SYSTEMS

Routine Maintenance Asset Register -Tasks and Prompts existing fleet details Work Requests and Work Order Capital Budget Management Maintenance Budget Work Procedures Management and Cost Estimating Financial Reporting Work Scheduling and Suppliers and Labour Rostering Purchasing Engineering Inventory Drawings, Data and Management Technical Documents

An asset management information system is a computer-based system which is designed to assist the user to create and maintain documentation for the asset management function [2].

#### ASSET MANAGEMENT BENEFITS

Clause 2.2 of ISO 55000 states that the benefits can include, but are not limited to, the following:

- Improved financial performance;
- Informed asset investment decisions;
- Managed risk;
- Improved services and outputs;
- Demonstrated social responsibility;
- Demonstrated compliance;
- Enhanced reputation;
- Improved organisational sustainability; and
- Improved efficiency and effectiveness.



#### GAMECHANGERS THAT WILL REDEFINE THE INDUSTRY

- Asset management moves centre stage
- Distribution is redrawn regional and global platforms dominate
- Fee models are transformed
- Alternatives become more mainstream, passives are core and ETFs proliferate
- New breed of global managers
- Asset management enters the 21st century [3]



## THE ELEMENTS OF STRATEGIC ASSET MANAGEMENT



## ANSI/ISA 95

ANSI/ISA-95.00.01-2010 (IEC 62264-1 Mod) Enterprise-Control System Integration.

This standard describes the interface content between manufacturing operations and control functions and other enterprise functions. The interfaces considered are the interfaces between Levels 3 and 4 of the hierarchical model defined by this standard. The goals are to increase uniformity and consistency of interface terminology and reduce the risk, cost, and errors associated with implementing these interfaces. The standard can be used to reduce the effort associated with implementing new product offerings. The goal is to have enterprise systems and control systems that inter-operate and easily integrate [4].



## ANSI/ISA 95

ISA-95 incorporates the layers model of technology and business process for manufacturing enterprises as levels for the standard. These levels are:

- Level 0 Defines the actual physical processes.
- Level 1 Defines the activities involved in sensing and manipulating the physical processes.
- Level 2 Defines the activities of monitoring and controlling the physical processes.
- Level 3 Defines the activities of workflow to produce the desired end products.
- Level 4 Defines the business-related activities needed to manage a manufacturing operation [5].



#### ANSI/ISA 95 Timeframes Months of various layers Level 4 IP Networks Days Business Planning ERP & PLM and Logistics Hours Level 3 Manufacturing Operations Minutes and Management Level 2 Field Seconds Networks Level 1 Sensing and Manipulation ms / µs Level 0 **Production Process**

The conventional automation pyramid according to the ANSI/ISA-95 model. [6]



# INTERNET OF THINGS (IOT)



#### INTERNET OF THINGS

A definition for the IoT would be a "group of infrastructures, interconnecting connected objects and allowing their management, data mining and the access to data they generate" where connected objects are "sensor(s) and/or actuator(s) carrying out a specific function that are able to communicate with other equipment"[7]

#### From Wikipedia:

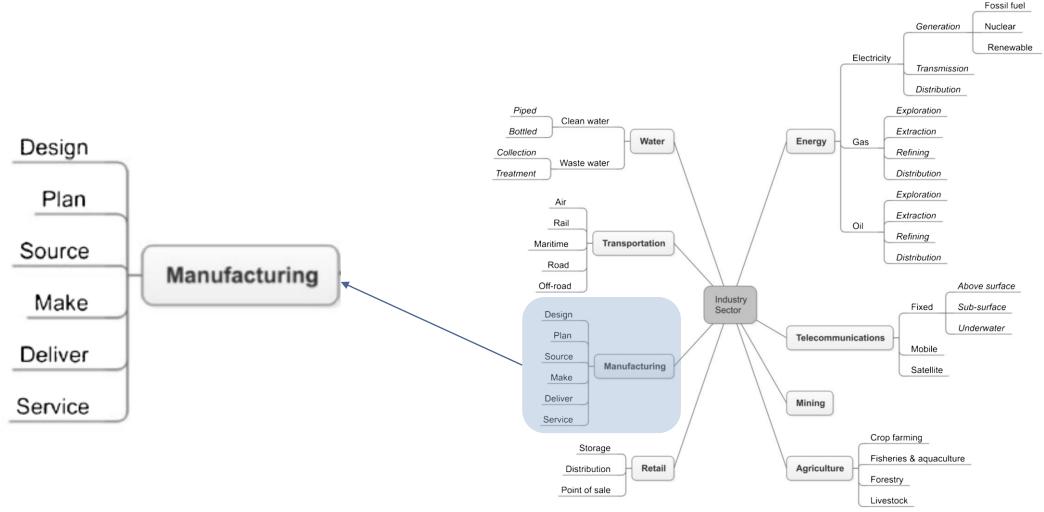
The **Internet of things (IoT)** is the network of physical devices, vehicles, home appliances, and other items embedded with electronics, software, sensors, actuators, and network connectivity which enable these objects to connect and exchange data.

#### INDUSTRIAL INTERNET OF THINGS

#### Industrial Internet of Things (IIoT):

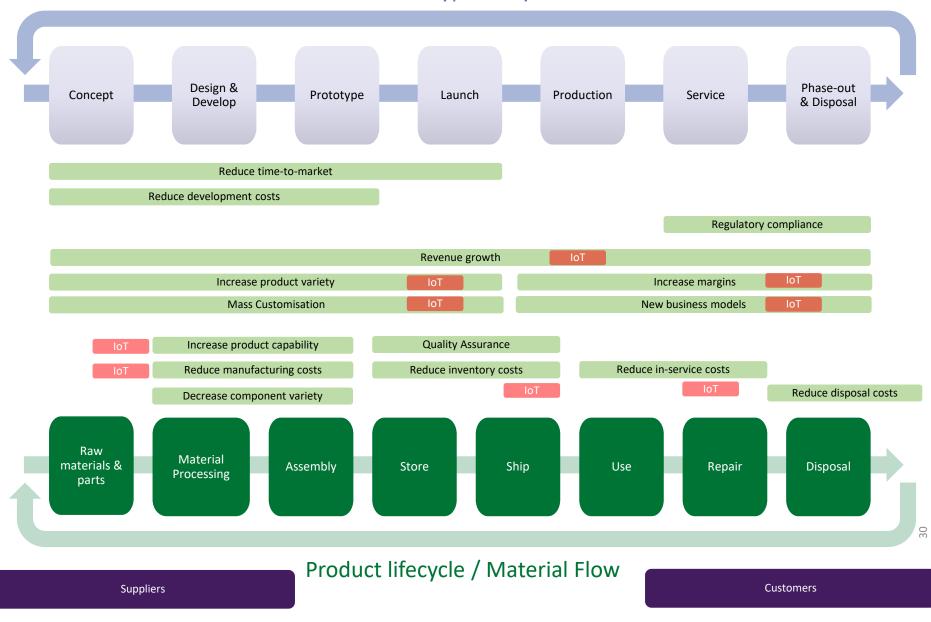
- "The use of certain IoT technologies—certain kinds of smart objects within cyber-physical systems—in an industrial setting, for the promotion of goals distinctive to industry [8].
- "The Industrial Internet of Things (IIoT) is the use of Internet of Things (IoT) technologies in manufacturing"[9]; and
- "Industrial Internet: A short-hand for the industrial applications of IoT, also known as the Industrial Internet of Things, or IIoT"[10].

#### INDUSTRIAL INTERNET OF THINGS





#### Product-type lifecycle





#### ANALYTICS AND IOT

Analytics (also known as advanced analysis) is the computational process that joins the Digital Threads created by the Internet of Things (IoT) to generate actionable intelligence.



#### ANALYTICS AND IOT

According to Dr Rahul Rai [11] "Analytics connects the digital and physical worlds and test links the product design phase to manufacturing product use and end of life phases." with benefits including better design, better machinery, and enhanced manufacturing.



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