

# Customer retention

## The machine learning strategy

Miguel Arantes – Senior Data Scientist



# Welcome to Retail Intelligence

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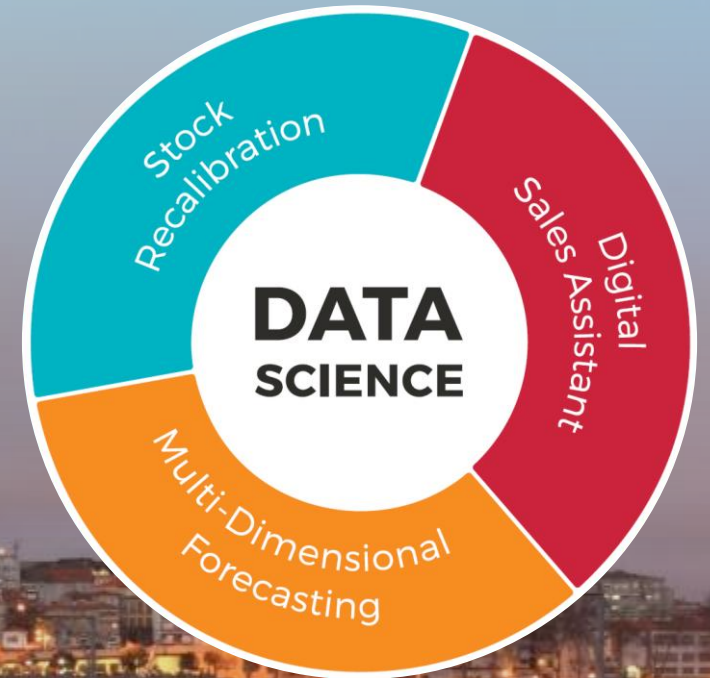
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# INOVRETAIL

We are a Retail Intelligence company, **committed to using data science to enhance core retail processes** and deliver actionable results



ON A MISSION  
TO DEMOCRATIZE RETAIL DATA INTELLIGENCE

A close-up photograph of a hand hovering over a computer mouse. A semi-transparent blue rectangular overlay is positioned across the lower half of the image, containing the title text in white.

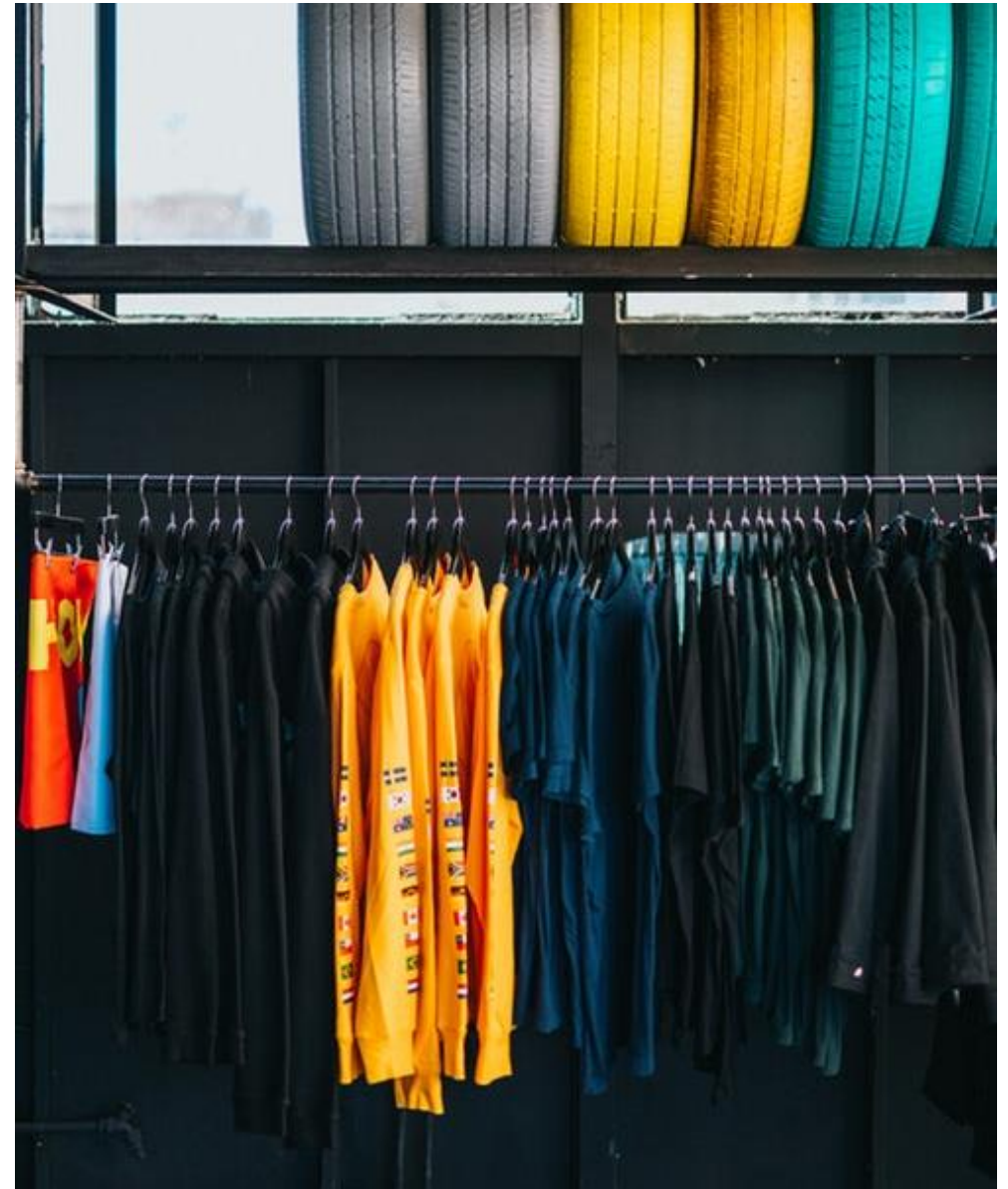
# CHURN INTRODUCTION



# CHURN INTRODUCTION

Usually, the customers who stop using a product, service for a given period of time are referred to as churners.

In the retail industry, churn comes in different flavors and at different speeds.



# CHURN INTRODUCTION

From a machine learning perspective, churn can be formulated as a binary classification problem.

Although there are other approaches to churn prediction (for example, survival analysis), the most common solution is to label “churners” over a specific period of time as one class and costumers who stay engaged with the store products as the complementary class of “non-churners”.



A close-up photograph of a hand clicking a computer mouse. The mouse is light blue and has a white button. The hand is positioned over the mouse, with the index finger pressing down. A semi-transparent blue rectangular overlay covers the lower-left portion of the image, serving as a background for the title text. The background is slightly blurred, showing a computer keyboard.

# CHURN WORKFLOW





**CHURN  
ANALYTICS**

DATA  
INTEGRATION

DATA  
ANALYSIS

CHURN  
MODEL

CHURN  
ANALYTICS

CHURN  
ACTIONS

✓ CUSTOMERS

✓ PRODUCTS

✓ CONTRACTS

...

✓ CUSTOMER  
DEMOGRAPHIC

✓ STORE

✓ CUSTOMERS  
ACTIVITY

✓ CUSTOMERS  
SALES

✓ CUSTOMERS  
CONTRACTS

✓ CUSTOMERS  
PAYMENTS

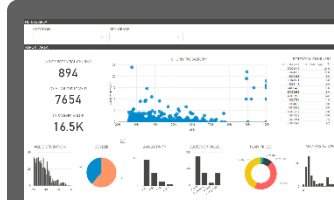
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MODEL CREATION  
& EVALUATION



CHURNERS LIST  
( WITH RISK )



CUSTOMER  
DASHBOARD



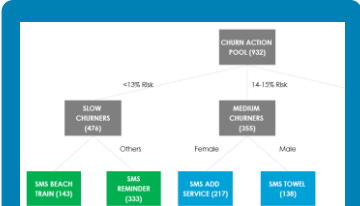
CHURN RELEVANT  
INDICATORS



CHURNERS  
SEGMENTS



SUGGESTED  
ACTIONS



ACTIONS  
PLANNING



ACTIONS  
EFFICIENCY

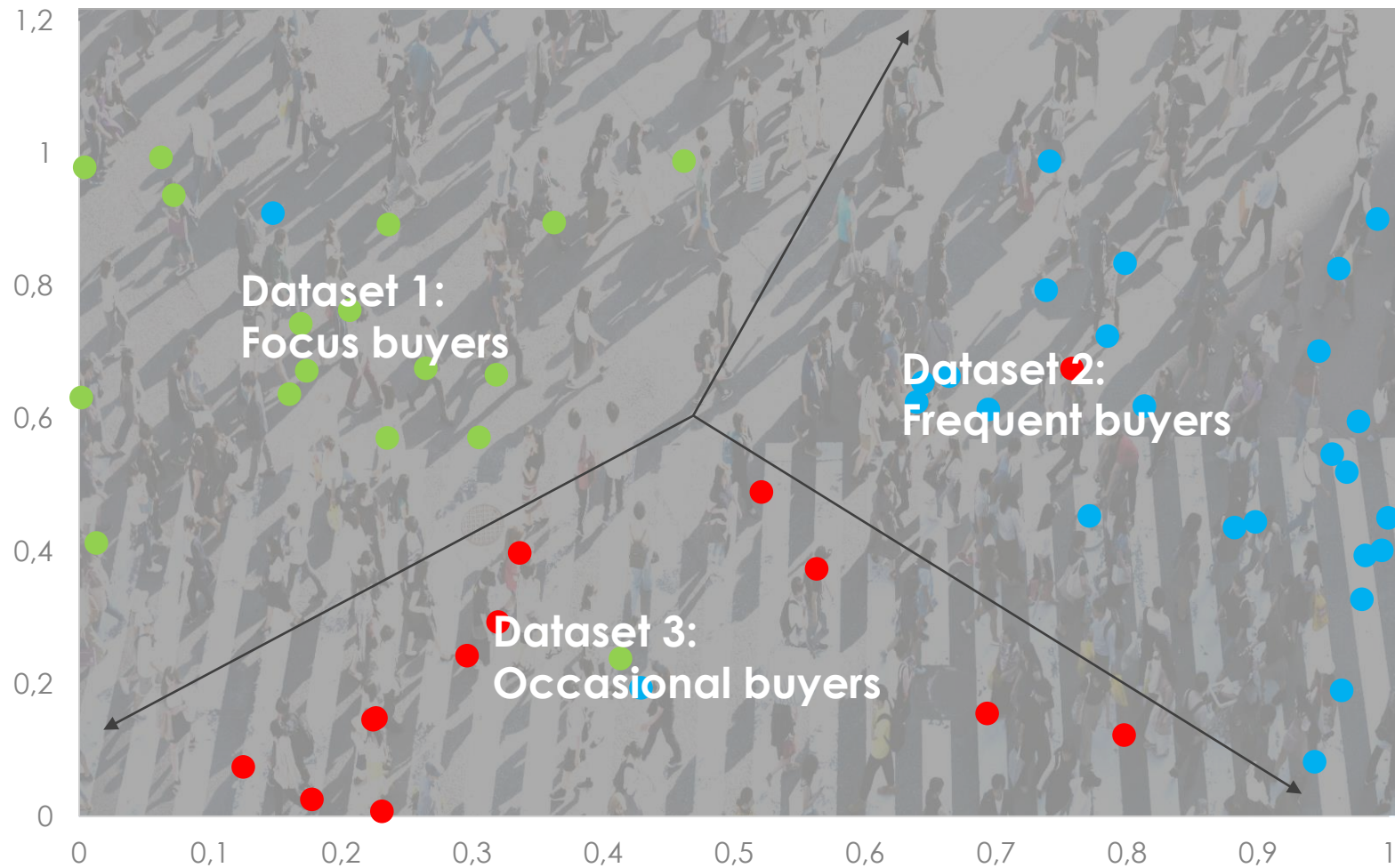




# CHURN MODEL

# CHURN MODEL

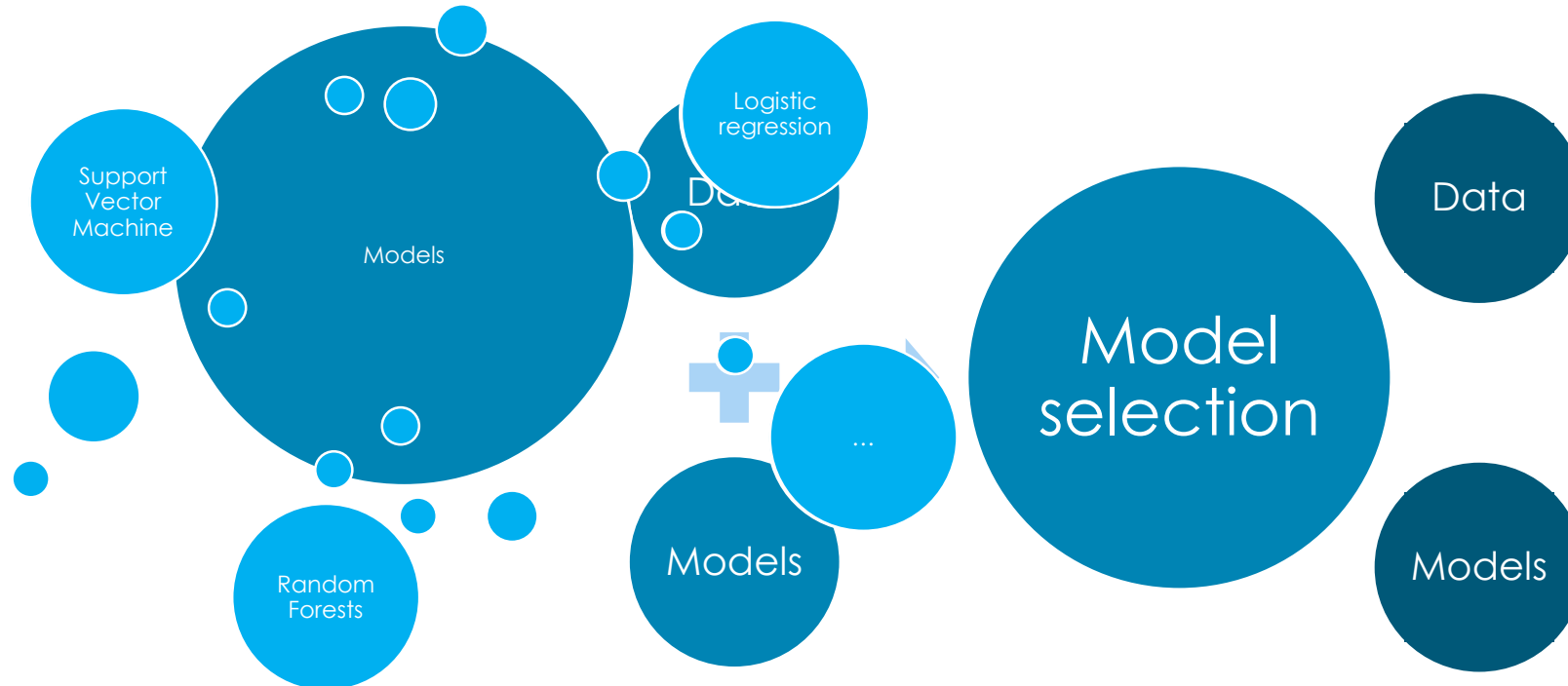
## Data Segmentation – “unsupervised clustering”





# CHURN MODEL

Ensemble learning method - “bucket of models”



# CHURN MODEL

Model generation approach – “variable reduction”

## Variables:

### Model 1

- ☒ Gender
- ☐ City
- ☒ Age
- ☒ Total buy value
- ☐ Number of visits
- ☐ ...

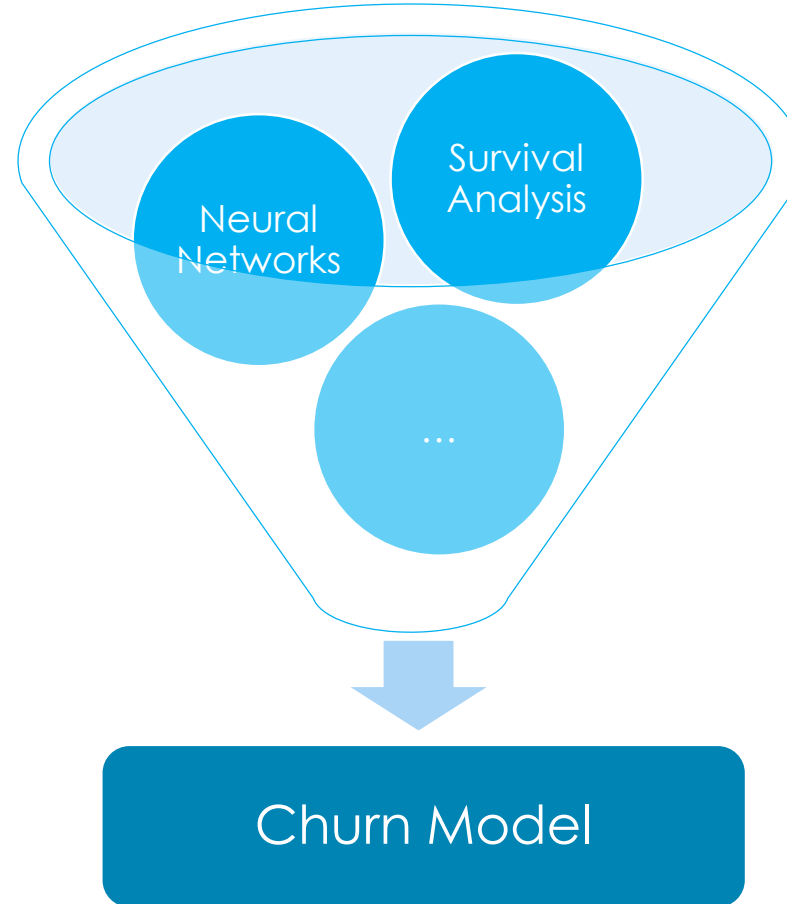
### Model 2

- ☐ Gender
- ☐ City
- ☒ Age
- ☒ Total buy value
- ☒ Number of visits
- ☐ ...



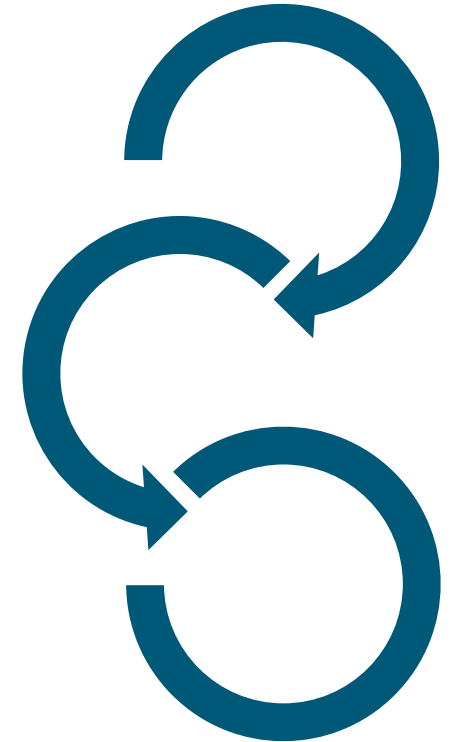
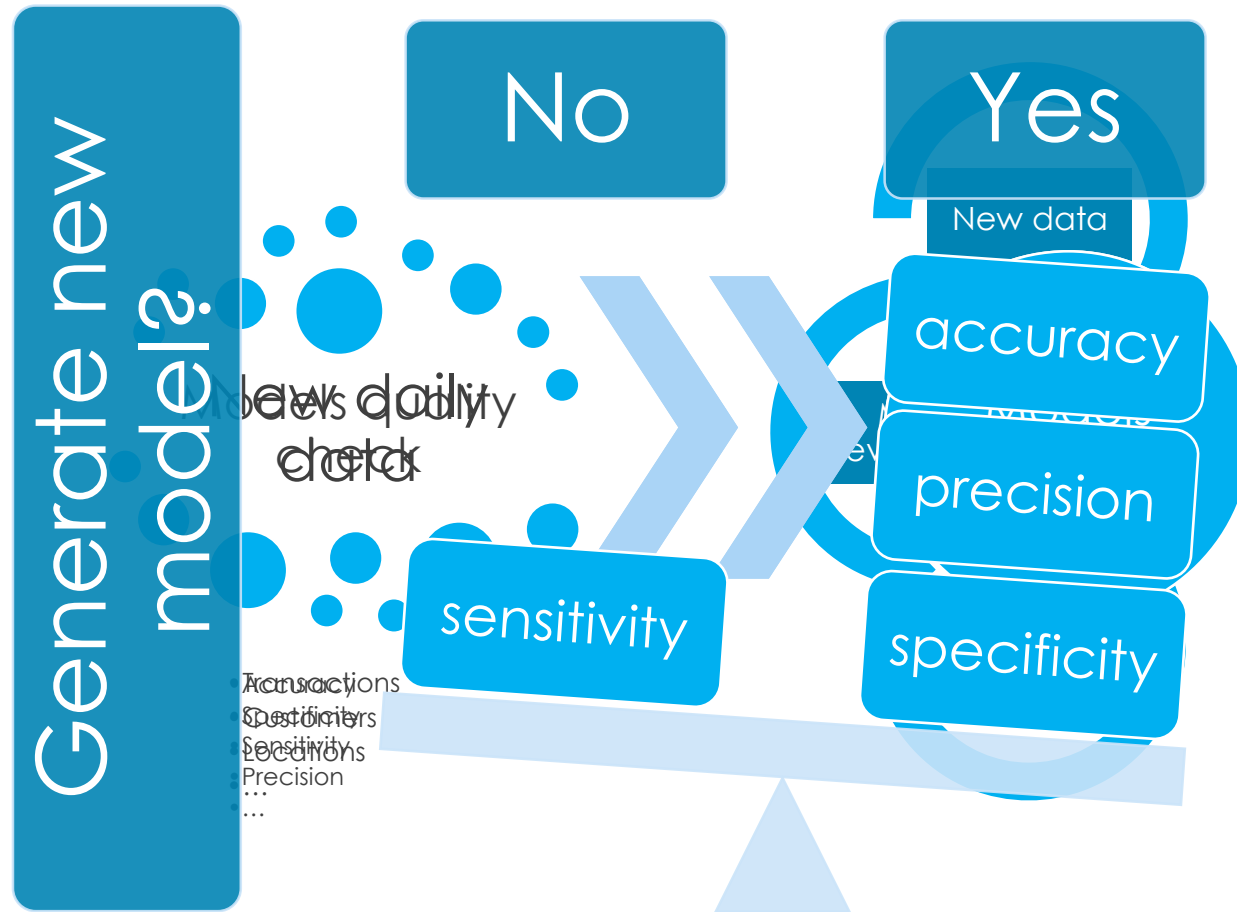
# CHURN MODEL

**Model generation approach – “multi-model learning”**



# CHURN MODEL

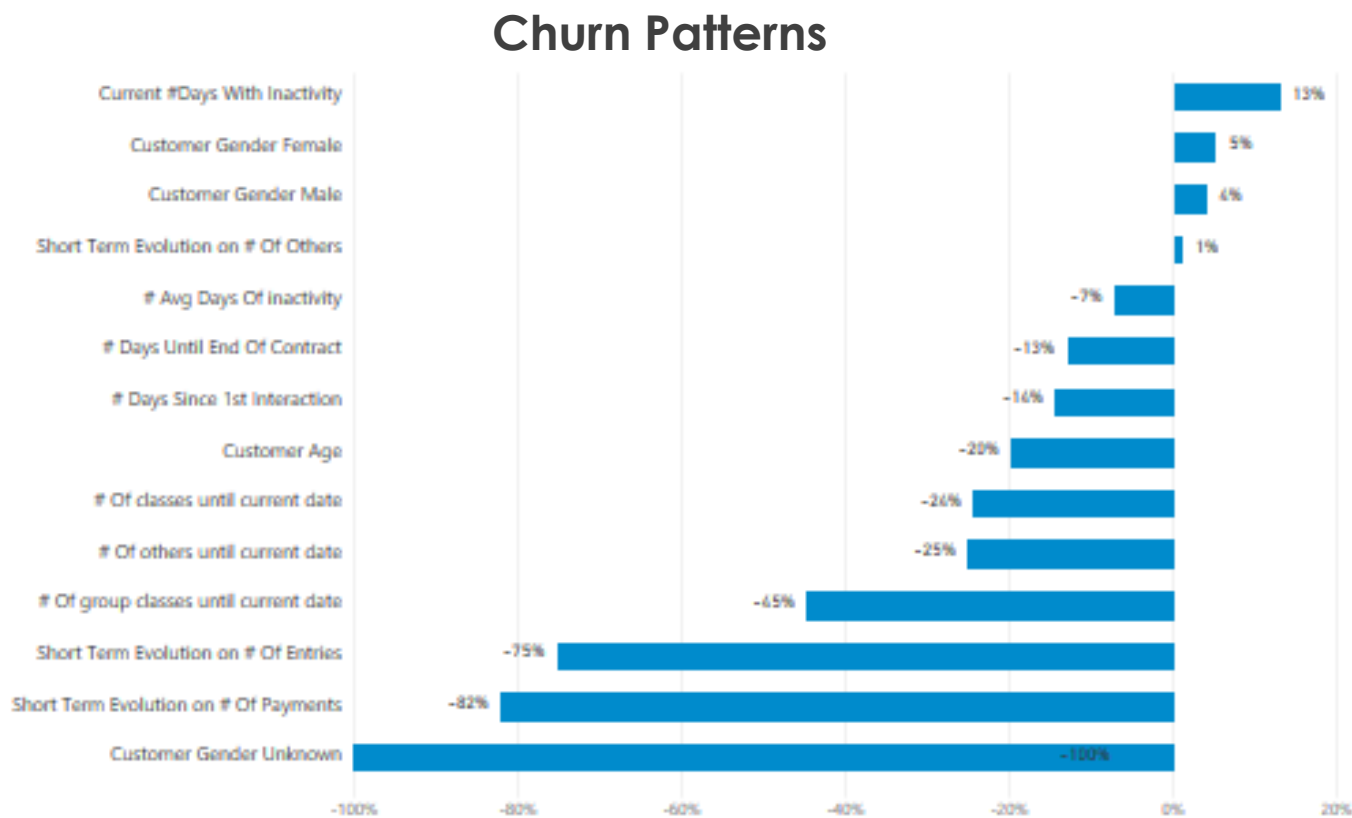
Model performance testing method – “backtesting”





# CHURN MODEL

## Model output – “patterns & risk”



### Potential Churners

Customer code	Customer value (€)	Risk (%)	Risk Grade
123	1374,10	20	Low
674	326,58	16	Very low
1	226,58	22	Low
143	324,16	22	Low
18	117,20	70	High
...	...	...	...



# USE CASE

# USE CASE

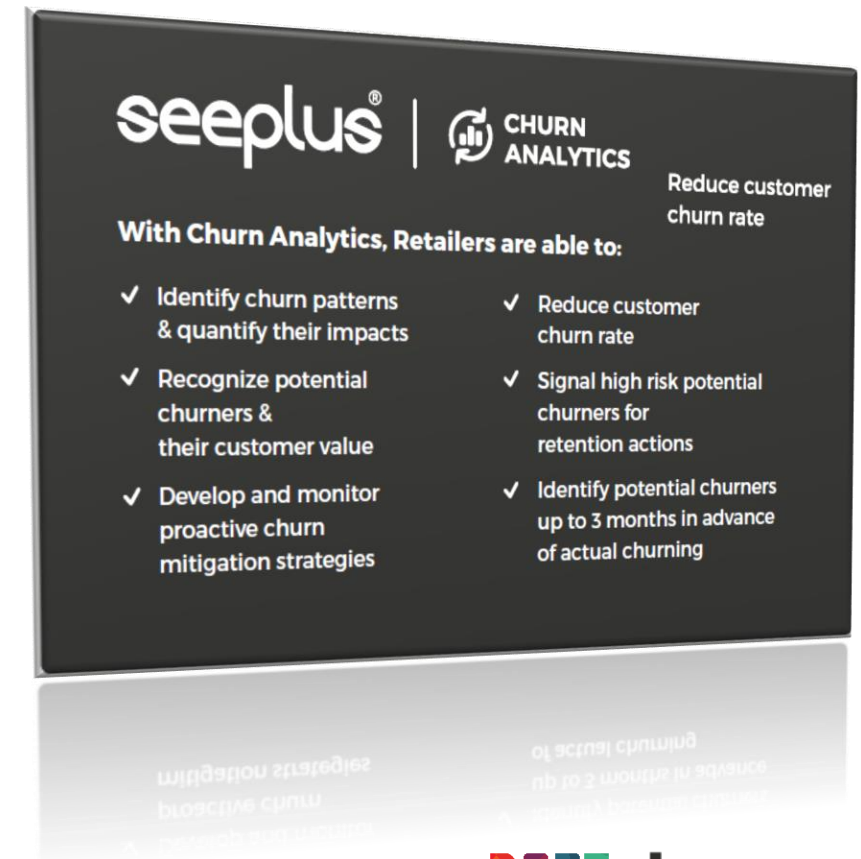
**THE CHALLENGE:** Create an automatic classification process to identify churn behaviour to allow a proactive management of these customers

## WHAT WE HAD:

- Customer Demographics
- Detailed Gym Interaction
- Subscriptions & payment details

## WHAT WAS REQUIRED:

- Identify customers with high churn likelihood
- Recommend ideal marketing action for each group of potential churn customers





# USE CASE

## SOLUTION:



- Automatic pattern recognition of churn behaviour based on the evolution of customer X gym interactions throughout the time.
- Multi model - starting with 130 variables hypothesised.

## RESULTS & BENEFITS:

Reduced churn rate by up to **10%**

Avoided a loss of revenue ranging from **7% to 12%**

More than **90%** of identified churners

More than **90%** of identified churners

# Thank you for your time!

**Miguel Arantes**

**Senior Data Scientist**

[miguel.arantes@inovretail.com](mailto:miguel.arantes@inovretail.com)

(+351) 939 650 186

Have questions?  
Give us a call!

(+351) 220 301 559 | [www.inovretail.com](http://www.inovretail.com) | [info@inovretail.com](mailto:info@inovretail.com)

[sales@inovretail.com](mailto:sales@inovretail.com) | [marketing@inovretail.com](mailto:marketing@inovretail.com)

R. Dr. Júlio de Matos 828/882 Gab. 7, 4200-355, Porto, Portugal



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