

The Business of Cloud

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Cloud Provider Perspective

Building cloud environment

• OS, Memory, Processing, Backup capabilities

Monitoring

Virtual server lifecycle, Data storage, Network traffic, Failure conditions, Event triggers

Security

Encryption, hashing, digital signature, Identity and Access Management (IAM), SSO (Single sign on)

Service

Service load balancing, Dynamic failure detection and recovery, Storage maintenance, Elastic resource capability

Cloud Consumer Perspective (IaaS)

- Controlling scalability features (automated scaling, load balancing)
- Controlling the lifecycle of virtual IT resources (shutting down, restarting, powering up of virtual devices)
- Controlling the virtual network environment and network access rules (firewalls, logical network perimeters)
- Establishing and displaying service provisioning agreements (account conditions, usage terms)
- Managing the pre-allocation of cloud-based IT resources (resource reservation)
- Managing credentials and passwords for cloud resource administrators
- Managing credentials for cloud-based security groups that access virtualized IT resources through an IAM
- Managing security-related configurations
- Managing customized virtual server image storage (importing, exporting, backup)
- Selecting high-availability options (failover, IT resource clustering)
- Selecting and monitoring SLA metrics
- Selecting basic software configurations (operating system, pre-installed software for new virtual servers)
- Selecting laaS resource instances from a number of available hardware-related configurations and options (processing capabilities, RAM, storage)
- Selecting the geographical regions in which cloud-based IT resources should be hosted.
- Tracking and managing costs

Cloud Consumer Perspective (PaaS)

- Establishing and displaying service provisioning agreements, such as account conditions and usage terms
- Selecting software platform and development frameworks for ready-made environments
- Selecting instance types, which are most commonly frontend or backend instances
- Selecting cloud storage devices for use in ready-made environments
- Controlling the lifecycle of PaaS-developed applications (deployment, starting, shutdown, restarting, and release)
- Controlling the versioning of deployed applications and modules
- Configuring availability and reliability-related mechanisms
- Managing credentials for developers and cloud resource administrators using IAM
- Managing general security settings, such as accessible network ports
- Selecting and monitoring PaaS-related SLA metrics
- Managing and monitoring usage and IT resource costs
- Controlling scalability features such as usage quotas, active instance thresholds, and the configuration and deployment of the automated scaling
- Listener and load balancer mechanisms

Cloud Consumer Perspective (SaaS)

- Managing security-related configurations
- Managing select availability and reliability options
- Managing usage costs
- Managing user accounts, profiles, and access authorization
- Selecting and monitoring SLAs
- Setting manual and automated scalability options and limitations

Business Cost Metrics

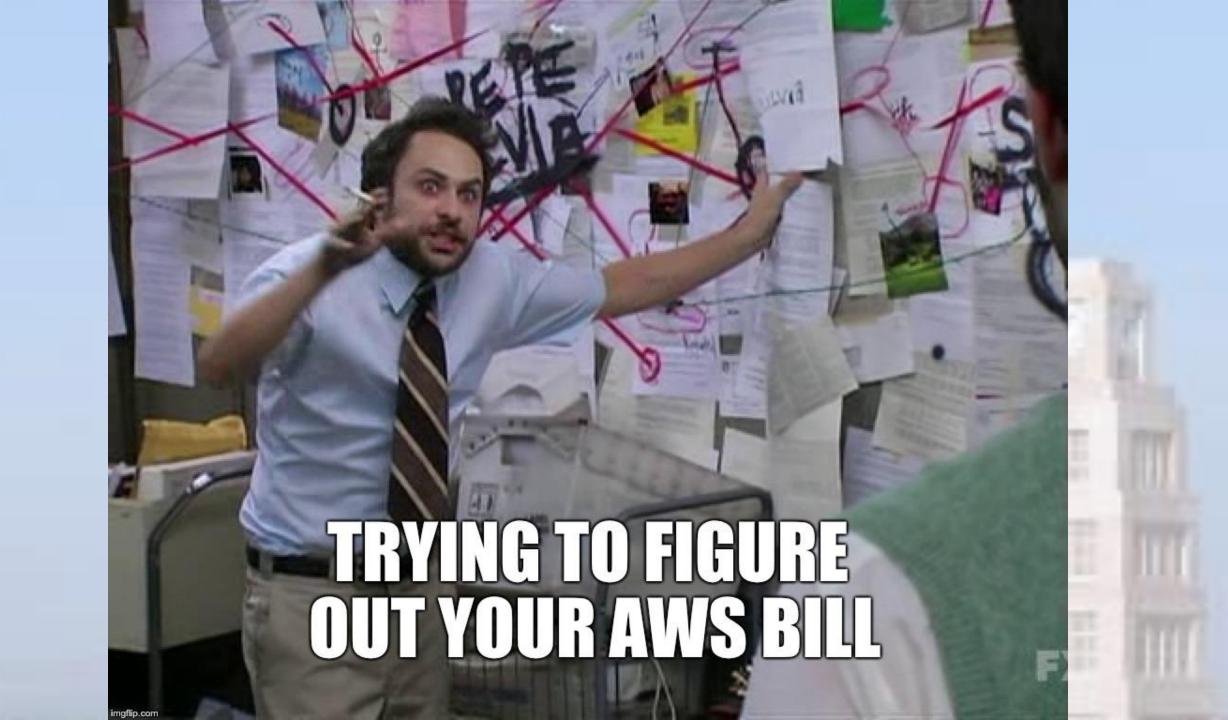
On-Premise

- Up-Front
 - Hardware
 - Software
 - Labor required for deployment.
- Ongoing
 - Licensing fees
 - Electricity
 - Insurance
 - Labor



- Up-Front
 - labor costs required to assess and set up a cloud environment.
- Ongoing
 - Virtual hardware leasing fees,
 - Bandwidth usage fees
 - Licensing fees
 - Labor.





Some sample calculations

Up-Front Costs	Cloud Environment	On-Premise Environment
Hardware	\$0	\$15,000
Licensing	\$0	\$30,500
Labor	\$5,000	\$5,500
Total Up-Front Costs	\$5,000	\$51,000

Monthly On-Going Costs	Cloud Environment	On-Premise Environment
Application Servers	\$2,070	\$0
Database Servers	\$327	\$0
WAN Network	\$42	\$0
Environment	\$0	\$750
Software Licensing	\$0	\$520
Hardware Maintenance	\$0	\$100
Administration	\$800	\$2,600
Total On-Going Costs	\$3,139	\$3,970

In this case, company may decide moving to cloud.



Some sample calculations

Monthly On-Going Costs	Cloud Environment	On-Premise Environment
Application Servers	\$3,420	\$0
Database Servers	\$1,635	\$0
WAN Network	\$80	\$0
Environment	\$0	\$1,050
Software Licensing	\$0	\$300
Hardware Maintenance	\$0	\$100
Administration	\$1,200	\$4,500
Total On-Going Costs	\$6,335	\$5,950

In this case, company may decide not moving to cloud.

Cloud Usage Cost Metrics

- Network usage
- Server usage
- Cloud storage device
- Cloud service



Network Usage

Inbound

- *Description* inbound network traffic
- *Measurement* Σ , inbound network traffic in bytes
- Frequency continuous and cumulative over a predefined period
 Cloud Delivery Model IaaS, PaaS, SaaS
- Example up to 1 GB free, \$0.001/GB up to 10 TB a month

Outbound

- *Description* outbound network traffic
- Measurement Σ , outbound network traffic in bytes
- Frequency continuous and cumulative over a predefined period
- Cloud Delivery Model IaaS, PaaS, SaaS
- Example up to 1 GB free a month, \$0.01/GB between 1 GB to 10 TB per month

• Intra-cloud



Network Usage

- Intra-cloud
 - Description network traffic between geographically diverse IT resources of the same cloud
 - Measurement Σ , intra-cloud WAN traffic in bytes
 - Frequency continuous and cumulative over a predefined period
 - Cloud Delivery Model IaaS, PaaS, SaaS
 - Example up to 500 MB free daily and \$0.01/GB thereafter, \$0.005/GB after 1 TB per month

Server Usage

On-demand Virtual Machine Instance Allocation

- *Description* uptime of a virtual server instance
- Measurement Σ, virtual server start date to stop date
- Frequency continuous and cumulative over a predefined period
- Cloud Delivery Model IaaS, PaaS
- Example \$0.10/hour small instance, \$0.20/hour medium instance, \$0.90/hour large instance

Reserved Virtual Machine Instance Allocation

- Description up-front cost for reserving a virtual server instance
- $Measurement \Sigma$, virtual server reservation start date to expiry date
- Frequency daily, monthly, yearly
- Cloud Delivery Model IaaS, PaaS
- Example \$55.10/small instance, \$99.90/medium instance, \$249.90/large instance

Cloud Storage device Usage

On-demand storage space allocation

- *Description* duration and size of on-demand storage space allocation in bytes
- Measurement Σ , date of storage release / reallocation to date of storage allocation (resets upon change in storage size)
- *Frequency* continuous
- Cloud Delivery Model IaaS, PaaS, SaaS

• I/O Data Transferred Metric

- Description amount of transferred I/O data
- *Measurement* Σ, I/O data in bytes
- *Frequency* continuous
- Cloud Delivery Model IaaS, PaaS
- *Example* \$0.10/TB



Cloud Service Usage

- Application Subscription Duration Metric
 Description duration of cloud service usage subscription
 Measurement Σ, subscription start date to expiry date
 Frequency daily, monthly, yearly
 Cloud Delivery Model SaaS
 Example \$69.90 per month
- **Number of Nominated Users Metric**
 - Description number of registered users with legitimate access
 Measurement number of users

 - Frequency monthly, yearly
 Cloud Delivery Model SaaS
 Example \$0.90/additional user per month
- **Number of Transactions Users Metric**
 - Description number of transactions served by the cloud service
 - Measurement number of transactions (request-response message exchanges)
 Frequency continuous
 Cloud Delivery Model PaaS, SaaS

 - Example \$0.05 per 1,000 transactions

Pricing as per model

laaS

Pricing is usually based on IT resource allocation and usage, which includes the amount of transferred network data, number of virtual servers, and allocated storage capacity.

PaaS

Similar to IaaS, this model typically defines pricing for network data transferred, virtual servers, and storage. Prices are variable depending on factors such as software configurations, development tools, and licensing fees.

SaaS

Because this model is solely concerned with application software usage, pricing is determined by the number of application modules in the subscription, the number of nominated cloud service consumers, and the number of transactions.

Exact pricing model depends upon many considerations

- Market competition and regulatory requirements
- Overhead incurred during the design, development, deployment, and operation of cloud services and other IT resources
- Opportunities to reduce expenses via IT resource sharing and data center optimization
- Negotiation

Service Level Agreement (SLA)

- SLAs issued by cloud providers are human-readable documents that describe quality-of-service (QoS) features, guarantees, and limitations of one or more cloud-based IT resources.
- SLAs use service quality metrics (also called SLI Service Level Indicators) to express measurable QoS characteristics.
 - Availability up-time, outages, service duration
 - Reliability minimum time between failures, guaranteed rate of successful responses
 - *Performance* capacity, response time, and delivery time guarantees
 - *Scalability* capacity fluctuation and responsiveness guarantees
 - Resiliency mean-time to switchover and recovery

Service Availability Metric

- Availability Rate Metric
 - Description percentage of service up-time
 - Measurement total up-time / total time
 - Frequency weekly, monthly, yearly
 - Cloud Delivery Model IaaS, PaaS, SaaS
 - Example minimum 99.5% up-time
- Outage Duration Metric
 - Description duration of a single outage
 - Measurement date/time of outage end date/time of outage start
 - Frequency per event
 - Cloud Delivery Model IaaS, PaaS, SaaS
 - Example 1 hour maximum, 15 minute average

Service Reliability Metric

Mean-Time Between Failures (MTBF) Metric

- *Description* expected time between consecutive service failures
- Measurement Σ (start of downtime start of uptime) / number of failures
- Frequency monthly, yearly
- Cloud Delivery Model IaaS, PaaS
- Example 90 day average

Reliability Rate Metric

- Description percentage of successful service outcomes under pre-defined conditions
- Measurement total number of successful responses / total number of requests
- Frequency weekly, monthly, yearly
- Cloud Delivery Model SaaS
- Example minimum 99.5%

Service Performance Metrics

Metric	Definition	Applicable Models	Frequency	Example
Network Capacity	measurable characteristics of network capacity	IaaS, PaaS, SaaS	Continuous	10 mbps
Storage Device Capacity	measurable characteristics of storage device capacity	IaaS, PaaS, SaaS	Continuous	80 GB of storage
Server Capacity	measurable characteristics of server capacity	IaaS, PaaS	Continuous	1 core at 1.7 GHz, 16 GB of RAM, 80 GB of storage
Web Application Capacity	measurable characteristics of Web application capacity	SaaS	Continuous	Maximum 100,000 requests per minute
Instance Starting Time	length of time required to initialize a new instance	IaaS, PaaS	Per event	5 minute maximum, 3 minute average
Response Time	time required to perform synchronous operation	SaaS	daily, weekly, monthly	5 millisecond average
Completion Time	time required to complete an asynchronous task	PaaS, SaaS	daily, weekly, monthly	1 second average

Service Scalability Metrics

Metric	Definition	Applicable Models	Frequency	Example
Storage Scalability (Horizontal)	permissible storage device capacity changes in response to increased workloads	IaaS, PaaS, SaaS	Continuous	1,000 GB maximum (automated scaling)
Server Scalability (Horizontal)	permissible server capacity changes in response to increased workloads	IaaS, PaaS	Continuous	1 virtual server minimum, 10 virtual server maximum (automated scaling)
Server Scalability (Vertical)	permissible server capacity fluctuations in response to workload fluctuations	IaaS, PaaS	Continuous	512 core maximum, 512 GB of RAM

Service Resiliency Metrics

Metric	Definition	Applicable Models	Frequency	Example
Mean-Time to Switchover (MTSO)	the time expected to complete a switchover from a severe failure to a replicated instance in a different geographical area	IaaS, PaaS, SaaS	monthly, yearly	10 minutes average
Mean-Time System Recovery (MTSR)	time expected for a resilient system to perform a complete recovery from a severe failure	IaaS, PaaS, SaaS	monthly, yearly	120 minutes average

Some Example SLAs

- AWS
- Google Cloud Platform
- Azure
- IBM

