

Revised: October 21, 2014

You have 75 minutes to complete this exam. Please answer each question in the space provided. You may consult one page of notes and a calculator, but devices capable of wireless transmission are prohibited.

I understand that the honor code applies: I will not lie, cheat, or steal to gain an academic advantage, or tolerate those who do.

(Name and Signature)

- 1. Poland goes to market. After four decades as a centrally-planned economy, Poland made what it termed a "shock transition" to a market system, in which prices were set by the market rather than the government. Between 1988 and 1992, GDP per capita fell, but since 1992 growth has been steady and dramatic. Your mission: use the data in Table 1 to quantify Poland's recent experience and speculate about its sources.
 - (a) During the transition period, 1988-92, what were the growth rates of GDP per capita and GDP per worker? What does their difference tell you? If markets are such a good idea, why didn't output increase immediately? (15 points)
 - (b) During the market period, 1992-2003, what were the sources of growth in GDP per capita? Note specifically the roles of employment and total factor productivity. (20 points)
 - (c) You would like to update the data, but the Penn World Tables end in 2003. You decide to look at the EIU's database, where you find data on population, employment, investment, and output, but not the capital stock. Show how you can use the connection between capital and investment to update the

Year	Y/POP	Y/L	K/L	K/Y
1988	6,327	12,724	33,061	2.60
1992	5,875	11,882	32,622	2.75
2003	9,216	17,575	39,462	2.25

Table 1. Output, Capital, and Labor in Poland. Data from the Penn World Tables. POP is population, Y is GDP (output), L is employment, and K is capital (plant and equipment). Y and K are PPP-adjusted numbers, expressed in 2000 US dollars.

Indicator	Brazil	Colombia	Peru	Venezuela
GDP per capita (USD)	10,300	9,000	8,500	14,000
Political stability	35	10	20	10
Rule of law	45	35	30	5
Control of corruption	55	50	45	10
Contract enforcement	84	48	64	56
Credit information	50	50	60	0

Table 2. Measures of performance and institutional quality. Higher numbers indicate better institutional quality.

former. To be specific, show how you can generate the 2004 value of K/Y from real GDP growth (5%), depreciation (6%), the ratio of investment to GDP (I/Y = 0.19), and the 2003 value of K/Y. (5 points)

2. Retail banking in Latin America. Your first day as a summer intern at Banco Santander, your supervisor asks you to give a brief report after lunch on the institutional factors that might guide Santander's goal of expanding its retail businesses in Latin America: consumer lending, small business lending, credit cards, and so on. Santander, as you know, is a major player in the region, and regards it as a potential growth opportunity. You immediately turn to the Global Economy resource page and collect the information in Table ??.

Based on this information and your own good judgment, what would you tell your new colleagues? Which countries do you think offer the most attractive opportunities? Why? What issues do you think deserve closer scrutiny? (30 points)

Answer. This is a relatively unstructured question, so there's no single best answer. A good answer probably touches on the following points:

- GDP per capita. This is a rough estimate of how much income people have. Here you see Venezuela is a bit above the others.
- General institutions. Things like political stability, rule of law, and control of corruption all reflect the quality of the economic environment. Here Brazil looks best, Venezuela worst.
- Specific institutions. These relate directly to lending and credit cars: contract enforcement and credit information (availability of databases used to credit credit scores). Again, Brazil looks pretty good.
- Bottom line. Your call. Brazil looks pretty good to me overall, with Peru a possible second. I'd want to collect more information about the last two: How hard is it to collect a debt? What does the local credit industry look like? Are there competitors whose experience would be informative?

Grading: 20 points for anything sensible, 30 for an articulate well-reasoned argument that hits these points or otherwise makes a persuasive argument with the

information given in the question.

3. Miscellany.

(a) Food prices. When food prices rose sharply in 2008, India restricted food exports to keep prices down. Who would you expect to benefit from this policy? Lose? Is the overall impact on the Indian economy likely to be positive or negative? (10 points)

- (b) Layoffs. From the New York Times, March 6, 2009 (rough paraphrase): The WARN Act requires employers to give 60 days' notice if a plant is closed or 500 or more people are laid off at one location. Some wonder whether notice should be required for other job losses. A Berkeley professor says it's a matter of "transparency and decency." An IBM executive disagrees, noting that it's routine for the company to lay off some employees while hiring others. "This business is in a constant state of transformation." If you were asked to advise President Obama, how would you describe the costs and benefits of wider application of the WARN Act? (10 points)
- (c) Inflation. Government statisticians routinely adjust prices for changes in the quality of products. PIMCO's Bill Gross thinks it's a scam: "The government says that if the quality of a product goes up, then its price really didn't go up and may actually have gone down. Why does the US government continue to foist this on a gullible public when they should know better? They do a disservice to those grounded in the reality of trying to stretch a paycheck." Do you agree with him? Why or why not? (10 points)

Answers.

(a) You might expect this to keep prices down in the short run because we've reduced the demand for locally produced food. (You could also express this as an increase in supply to the domestic market, but it's cleaner this way.) Who gains: domestic food buyers, foreign producers. Who loses: domestic sellers/producers, foreign buyers. Generally, any market intervention like this is a net loss. You could show this formally using a supply and demand diagram. A related issue is that high prices might be expected to encourage an increase in production. We missed out on that by keeping prices low. In fact, we would expect supply to fall, which makes things worse. Interesting to me but not part of the question: I would expect poor people to be among the producers, so it's not clear to me why this policy was so popular.

Grading: 5 for any sensible argument, up to 10 for something better.

(b) I'd guess that this is another cost of firing workers, and we know that higher firing costs tend to discourage firms from hiring workers in the first place. The question is how high the cost is. If we figure workers will keep producing, it may be small, but I'd guess it was closer to adding 60 days to severance. And there's probably red tape associated with such a law.

I asked to two of my favorite management professors the same question. Professor Wiesenfeld said: "I think giving people advanced notice (not 60 days, but not escorting them to the door immediately) is generally beneficial, because it helps to retain the commitment and motivation of the person's former colleagues." Professor Freedman said: "It depends on the situation. It has the potential to be extremely serious. For example, I have encountered situations where people who are given notice act in a very destructive manner." He adds: "In bad times the flexibility [to fire some people and hire others] is much more important than in good times because organizations have less slack."

Grading: 5 for any sensible argument, up to 10 for something better. Better should include a discussion of whether this is a large cost or a small one.

(c) The idea is this. Suppose in 2000 I buy a TV for \$250, and in 2005 a TV costs \$300. That looks like inflation. But suppose the 2005 TV is 50% better: then quality adjusted prices have fallen from (say) 250 to 200 (300 for the equivalent of 1.5 TVs). That's what the official numbers do: they adjust prices for changes in quality (at least they try to). That makes sense if you want to separate changes in price from changes in quantity. But if you have to buy a TV, and TVs now cost more even though they're better, it's not necessarily a reflection of the cost of living.

Grading: 5 for any sensible argument, up to 10 for noting the difference between the price of a constant product and the cost of living (you buy the products that are available).

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