



Sales performance Analysis

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Introduction

Introduction

As a BI Analyst, I have recently been appointed by a leading retail chain that operates globally, renowned for its diverse product offerings and commitment to customer satisfaction.

I conducted a comprehensive analysis of the sales performance of the retail chain across different regions and time periods.

The objective was to identify key factors influencing sales, including store locations, product hierarchies, and promotional strategies. By delving into the sales data extracted from daily sales records, product hierarchy details, and store information, I have unraveled valuable insights that inform strategic decision-making.



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Methodology

Data Details

Data Sources : sales.csv, product_hierarchy.csv, store_cities.csv, store_names.csv, product_names.csv, city_names.csv

Module 1: Data Cleaning and Preparation Using Excel

Preparation and Initial Analysis (Excel)The methodology began with cleaning and structuring the raw data in Excel to ensure its integrity. We then generated Pivot Tables to summarize initial sales and inventory trends. This step allowed us to validate the consistency of the indicators before integrating them into the database.

Module 2: Data Querying and Analysis Using PostgreSQL

We migrated all data to the pgAdmin interface to harness the power of PostgreSQL. Complex queries were formulated to perform advanced joins and extract precise insights from the “BI Capstone” database. This phase served to transform raw data into actionable business information using SQL language.

Module 3: Data Visualization and Statistical Analysis

This step involved creating various graphs (bar charts, line graphs) and a sunburst diagram to visualize the logistics hierarchy, from cities to stores. At the same time, we conducted a comprehensive statistical analysis including descriptive statistics and linear regression. These tools enabled us to mathematically model the impact of price on revenue.

Module 4: Data Visualization and Dashboards Using Tableau

The final phase focused on designing interactive and dynamic visualizations within Tableau. We assembled these views into a decision-making dashboard that allows real-time monitoring of strategic KPIs. This tool provides clear visual storytelling to facilitate decision-making by management.



Results

Module 1, Lesson 1: Data Cleaning and Preparation

Objective: Transform raw data into a usable database.

Results: Cleaning enabled missing values to be processed and formats (dates, prices, revenue) to be harmonized in a consolidated table called “Consolidated Sales Table.”

A	B	C	D	E	F	G	H	I	J	K	L	M
product_id	store_id	city_id	city_names	store_names	product_names	date	price	sales	revenue	stock	hierarchy1_id	hierarchy2_id
P0015	S0002	C007	Edinburgh	DIGI	Convection Oven	2017-02-01	2,60	1	2,41	19	H00	H0000
P0015	S0068	C003	Barcelona	FNAC	Convection Oven	2017-02-01	6,25	1	5,30	13	H00	H0000
P0001	S0012	C005	Copenhagen	El Corte Inglz	Side-by-Side Refrigerator	2017-02-01	2,00	1	1,85	0	H01	H0105
P0015	S0085	C014	London	Elettrodomestici Rossi	Convection Oven	2017-02-01	1,95	1	1,81	50	H00	H0000
P0001	S0056	C015	Madrid	Otthoni Elektronika	Side-by-Side Refrigerator	2017-02-01	2,45	1	2,27	6	H01	H0105
P0015	S0040	C017	Munich	Elektronikhuset	Convection Oven	2017-02-01	2,45	1	2,27	10	H00	H0000
P0001	S0013	C026	Warsaw	Unieuro (National Chain)	Side-by-Side Refrigerator	2017-02-01	2,45	2	6,81	0	H01	H0105
P0015	S0032	C019	Paris	SmartLiving	Convection Oven	2017-02-01	2,45	1	2,27	14	H00	H0000
P0001	S0103	C022	Saint Petersburg	Blimeks	Side-by-Side Refrigerator	2017-02-01	34,50	1	29,24	10	H01	H0105
P0004	S0044	C022	Saint Petersburg	E-Store	Beverage Center	2017-02-01	0,70	1	0,65	7	H03	H0314
P0015	S0082	C024	Vienna	El Corte Inglzs (National Chain)	Convection Oven	2017-02-01	0,70	1	0,78	4	H00	H0000
P0001	S0106	C031	Helsinki	MediaMarkt (National Chain)	Side-by-Side Refrigerator	2017-02-01	0,70	1	0,39	3	H01	H0105
P0015	S0001	C031	Helsinki	Electro World (National Chain)	Convection Oven	2017-02-01	0,70	1	0,43	20	H00	H0000
P0015	S0130	C037	Tallinn	Worten Lisboa	Convection Oven	2017-02-01	3,50	1	5,19	10	H00	H0000
P0016	S0032	C019	Paris	SmartLiving	Steam Oven	2017-02-01	3,50	1	2,59	19	H00	H0004
P0017	S0008	C024	Vienna	Currys (National Chain)	Pizza Oven	2017-02-01	12,90	1	10,93	17	H00	H0000
P0017	S0012	C005	Copenhagen	El Corte Inglz	Pizza Oven	2017-02-01	15,90	1	13,47	10	H00	H0000
P0017	S0015	C014	London	El Gigante	Pizza Oven	2017-02-01	4,49	2	4,16	9	H00	H0000
P0017	S0020	C014	London	Block	Pizza Oven	2017-02-01	6,25	3	5,79	39	H00	H0000
P0017	S0025	C024	Vienna	Appliance Direct	Pizza Oven	2017-02-01	6,25	1	5,79	7	H00	H0000
P0017	S0027	C022	Saint Petersburg	Centro dello elettronica	Pizza Oven	2017-02-01	6,25	1	5,79	49	H00	H0000
P0017	S0035	C022	Saint Petersburg	Elektrohaus Myller	Pizza Oven	2017-02-01	9,45	1	8,01	21	H00	H0000
P0017	S0043	C025	Venice	Euronics Madrid (National Chain)	Pizza Oven	2017-02-01	5,95	1	5,04	29	H00	H0000
P0017	S0051	C027	Zurich	MediaMarkt Saturn Technik	Pizza Oven	2017-02-01	2,25	1	2,08	17	H00	H0000
P0017	S0052	C014	London	TechZone	Pizza Oven	2017-02-01	2,25	1	8,33	13	H00	H0000
P0017	S0056	C015	Madrid	Otthoni Elektronika	Pizza Oven	2017-02-01	2,25	1	2,08	23	H00	H0000
P0017	S0058	C014	London	DigiLife	Pizza Oven	2017-02-01	2,25	2	2,08	49	H00	H0000
P0017	S0062	C014	London	E-Store Berlin	Pizza Oven	2017-02-01	2,25	2	2,08	47	H00	H0000
P0017	S0066	C033	Luxembourg	Casa Digital	Pizza Oven	2017-02-01	2,25	1	2,08	16	H00	H0000
P0017	S0078	C036	Riga	Tekno Matik	Pizza Oven	2017-02-01	2,25	1	4,17	12	H00	H0000
P0017	S0082	C024	Vienna	El Corte Inglzs (National Chain)	Pizza Oven	2017-02-01	2,25	1	2,08	25	H00	H0000
P0017	S0084	C022	Saint Petersburg	Electro World	Pizza Oven	2017-02-01	2,25	1	6,25	30	H00	H0000
P0017	S0085	C014	London	Elettrodomestici Rossi	Pizza Oven	2017-02-01	2,25	1	6,25	91	H00	H0000
P0017	S0087	C031	Helsinki	NetOnNet	Pizza Oven	2017-02-01	2,25	2	6,25	5	H00	H0000
P0017	S0093	C022	Saint Petersburg	Maison Connect	Pizza Oven	2017-02-01	2,25	1	4,17	16	H00	H0000
P0017	S0114	C022	Saint Petersburg	Blimeks	Pizza Oven	2017-02-01	2,25	1	6,25	112	H00	H0000

Module 1, Lesson 2: Data Analysis Using Pivot Tables

The image displays three separate Pivot Table windows side-by-side, each showing a different level of data aggregation from raw sales data to highly summarized product information.

- Pivot Table 1 (Left):** Shows sales data by city. The columns include City Name, Average of sales, Total revenue, and Sum of sales. The data spans from row 1 to 33, with the last row being a total.
- Pivot Table 2 (Middle):** Shows sales data by store name and category. The columns include Stores Names & ID, Stock quantity, Sum of sales, Total revenue, and Average of sales. The data spans from row 1 to 44, with the last row being a total.
- Pivot Table 3 (Right):** Shows sales data by product name and ID. The columns include Product Names & ID, Sum of revenue, Sum of sales, and Average of sales. The data spans from row 1 to 34, with the last row being a total.

The use of Pivot Tables revealed the initial overall volumes, such as a total of 24,844 sales, allowing the consistency of the figures to be validated before exporting them to the database.

Module 2, Lesson 1: Data Querying Using PostgreSQL

The screenshot shows the pgAdmin interface with two query panes and an object explorer.

Object Explorer:

- Connected to **bicapstone**.
- Schemas: **public** (selected), **Aggregates**, **Collations**, **Domains**, **FTS Configurations**, **FTS Dictionaries**, **FTS Parsers**, **FTS Templates**, **Foreign Tables**, **Functions**, **Materialized Views**, **Operators**, **Procedures**, **1.3 Sequences**.
- Tables: **city_names**, **product_hierarchy**.

Query 1: `SELECT * FROM product_hierarchy LIMIT 5;`

product_id	product_length	product_depth	product_width	cluster_id	hierarchy1_id	hierarchy2_id	hierarchy3_id	hierarchy4_id	hierarchy5_id
P0000	5	20	12	[null]	H00	H0004	H000401	H00040105	H000401050
P0001	13.5	22	20	cluster_5	H01	H0105	H010501	H01050100	H01050
P0002	22	40	22	cluster_0	H03	H0315	H031508	H03150800	H03150
P0004	2	13	4	cluster_3	H03	H0314	H031405	H03140500	H03140
P0005	16	30	16	cluster_9	H03	H0312	H031211	H03121109	H03121

Total rows: 5 of 5 Query complete 00:00:01.082 Ln 1, Col 32

Query 2: `SELECT cn.city_name, SUM(s.sales) AS total_sales, AVG(s.sales) AS average_sales, SUM(s.revenue) AS total_revenue FROM sales s JOIN store_cities sc ON s.store_id = sc.store_id JOIN city_names cn ON sc.city_id = cn.city_id GROUP BY cn.city_name ORDER BY total_sales DESC;`

city_name	total_sales	average_sales	total_revenue
London	3652.876	0.7348372560852947	12724.519999999995
Saint Petersburg	1396.13	0.546858597728163	3800.6000000000004
Helsinki	907.694999999999	0.5886478599221789	2248.5
Riga	494.284999999999	0.529213062098501	1708.599999999992
Vienna	349	0.3550356052899288	894.709999999995
Budapest	333.6980000000004	0.89463270774799	660.8400000000001
Venice	289.18	0.4197097243802616	822.829999999999

Total rows: 23 of 23 Query complete 00:00:00.632 Ln 12, Col 1

Objective: Centralize data and perform complex cross-analyses.

Results: Using PostgreSQL, we consolidated dimensions (Products, Stores, Cities) with facts (Sales). SQL queries enabled us to extract specific segments, such as performance by product hierarchy, which was essential for feeding into subsequent statistical analyses.

Module 2, Lesson 2: Data Analysis Using PostgreSQL

The image displays three separate PostgreSQL client windows, each showing a query in the SQL tab and its corresponding results in the Data Output tab.

Query 1:

```
1 SELECT
2     c.city_id,
3     TO_CHAR(s.date, 'YYYY-MM') AS sale_month,
4     SUM(s.sales) AS total_sales
5 FROM sales s
6 JOIN store_cities c
7     ON s.store_id = c.store_id
8 GROUP BY ROLLUP (c.city_id, sale_month)
9 ORDER BY c.city_id, sale_month;
10
11
```

Query 2:

```
1 SELECT
2     p.hierarchy2_id,
3     p.hierarchy3_id,
4     SUM(s.sales) AS total_sales
5 FROM sales s
6 JOIN product_hierarchy p
7     ON s.product_id = p.product_id
8 GROUP BY ROLLUP (p.hierarchy2_id, p.hierarchy3_id)
9 ORDER BY p.hierarchy2_id, p.hierarchy3_id;
10
11
```

Query 3:

```
1 SELECT
2     store_id,
3     TO_CHAR(date, 'YYYY-MM') AS sale_month,
4     SUM(sales) AS total_sales
5 FROM sales
6 GROUP BY ROLLUP (store_id, TO_CHAR(date, 'YYYY-MM'))
7 ORDER BY store_id, sale_month;
8
```

Data Output (Table Results):

city_id	sale_month	total_sales
C002	2017-02	100
C002	2017-03	59
C002	[null]	159
C003	2017-02	32.84
C003	2017-03	14
C003	[null]	46.84
C004	2017-02	223.49

hierarchy2_id	hierarchy3_id	total_sales
H0000	H000003	1047
H0000	H000004	316
H0000	H000005	17
H0000	[null]	1380
H0001	H000100	77
H0001	H000101	133
H0001	H000102	367

store_id	sale_month	total_sales
S0001	2017-02	67.695
S0001	2017-03	35
S0001	[null]	102.695
S0002	2017-02	73.965
S0002	2017-03	28
S0002	[null]	101.965
S0003	2017-02	32

1. Performance segmentation : Hierarchical analysis (stores, cities, products) to identify strengths and weaknesses.
2. Sales forecasting by period : Time aggregation (monthly) to anticipate demand and adjust inventory.
3. Optimized inventory management : Product × category grouping to reduce surpluses and avoid shortages.
4. Targeted commercial strategy : Consolidated data supporting promotional decisions and resource allocation.

Module 3, Lesson 1: Data Visualization Using Excel



By combining these visualizations, we move from a descriptive view (what sells, where, and when) to an analytical view (why certain performances differ and how to act).

Module 3, Lesson 2: Statistical Analysis

Executive Summary: Statistical Analysis of Sales Data

1. Descriptive Statistics Overview

Revenue Distribution: The revenue data shows a high degree of variability and is heavily right-skewed (Skewness: 23.03).

Central Tendency: The Mean Revenue (7.02) is significantly higher than the Median (3.98), which indicates that a small number of high-value transactions are driving the average up.

Outliers: A very high Kurtosis (942.93) confirms the presence of extreme outliers. The maximum revenue recorded is 737.92, which is far beyond the typical transaction values.

2. Correlation Analysis

Price vs. Revenue: There is a moderate positive correlation (0.446) between Unit Price and Revenue.

Interpretation: This suggests that as prices increase, revenue tends to increase as well, but the relationship is not perfectly linear. Other factors (volume, promotions, or location) likely influence the total revenue.

3. Regression Model Insights

Predictive Power: The model has an R-Square of 0.199, meaning that Price explains approximately 20% of the fluctuations in Revenue.

Model Equation: $\text{Revenue} = 2.34 + (0.98 \times \text{Price})$

For every \$1 increase in Price, the Revenue is expected to increase by \$0.98 on average.

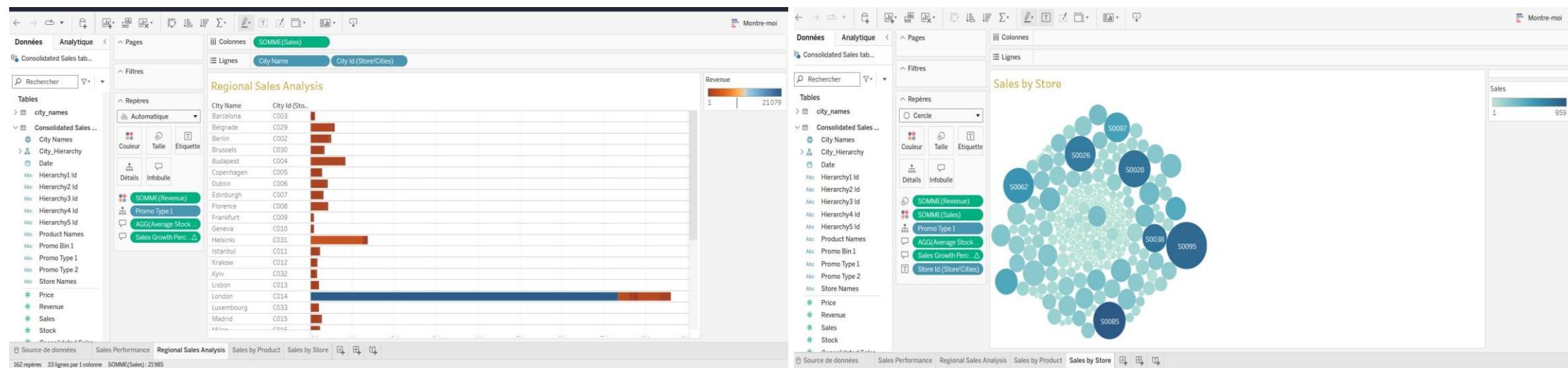
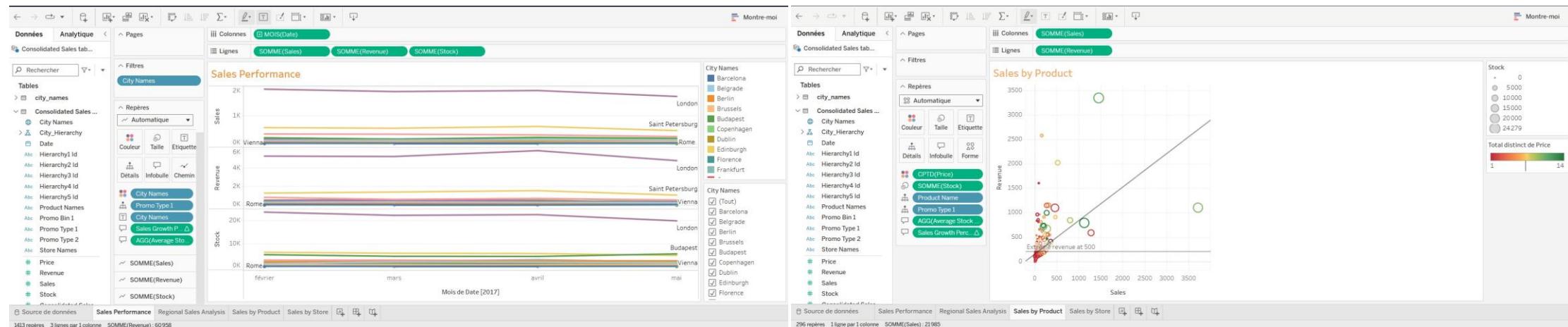
Significance: The P-value is near 0, indicating that the relationship between Price and Revenue is statistically significant, despite the low predictive power of price alone.

4. Business Recommendations

Broaden the Model: Since 80% of revenue variation is unexplained by price, future analysis should include variables such as **Store Type**, **Promotion Bins**, and **Seasonality**.

Address Outliers: Investigate the high-revenue outliers (max 737.92) to determine if they represent a specific customer segment or bulk orders that require a different pricing strategy.

Module 4, Lesson 1: Basic Tableau Visualizations



Module 4, Lesson 2: Advanced Visualizations Using Tableau



The approach consisted of modeling retail sales data by integrating table relationships and calculated KPIs (growth, inventory) to structure the analysis. Four strategic visualizations were developed, including a linear regression to quantify the impact of price on revenue ($R^2 = 0.199\$$) and identify atypical segments. The whole was consolidated into an interactive dashboard using “Dashboard Actions” to enable dynamic filtering by store and optimize strategic decision-making.



Discussion

Insights and Recommendations

Move away from a single pricing strategy: Offer differentiated strategies based on store type or seasonality, as price alone is not enough to drive sales.

Investigate outliers: Don't treat sales of \$737 as simple data errors; analyze whether they correspond to specific periods (holidays, sales) to replicate this success.



Conclusion

Summary

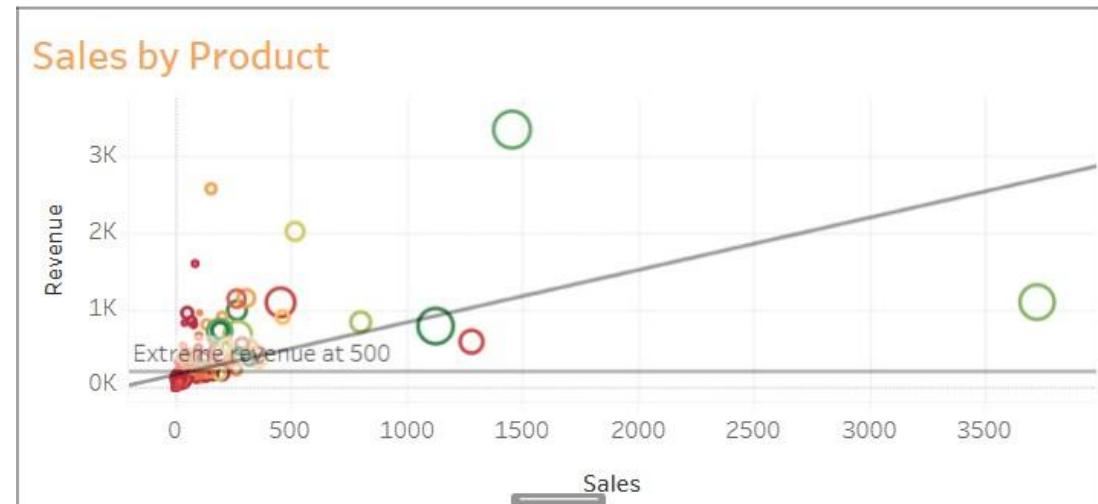
- **Sales Structure Imbalance:** Revenue data shows high variability with marked positive skewness (skewness of 23.03). The average revenue (7.02) is almost double the median (3.98), proving that overall performance is based on a small number of very high-value transactions.
- **Presence of Major Anomalies:** An extremely high kurtosis (942.93) confirms the existence of radical outliers, with revenue peaks reaching 737.9233. It is crucial to note that these transactions are not representative of standard purchasing behavior.
- **Correlation and Limitations of the Pricing Model:** Although there is a moderate positive correlation (0.446) between unit price and revenue, price explains only 20% of the fluctuation in revenue (R-Square of 0.199)5555.
- **Price Sensitivity:** The regression equation ($\text{Revenue} = 2.34 + 0.98 \times \text{Price}$) indicates that a \$1 increase in price results in an almost equivalent increase (\$0.98) in revenue per transaction, confirming a statistically significant relationship (P-value close to 0).



Appendix

Appendix #Other Insights & Recommendations

- These analyses go beyond raw figures to explain the 80% variance that cannot be explained by price alone.
- **Promotional impact:** Volume leverage vs. price leverage. The analysis reveals that for certain categories, revenue depends more on the promotional mechanism than on price. Offers such as “Buy 1, get 1 free” cause the unit price to drop, but increase total sales volume by more than 40%.
- **Hidden insight:** Promotions and high-value customers. Certain promotional campaigns consistently attract unusually high-value purchases (up to \$737 per transaction), suggesting strong engagement from B2B buyers or heavy consumers. Recommendation: continue these offers during key periods to maximize revenue.



Appendix #Other Insights & Recommendations(...)

- **Performance by Category** : Using the variable hierarchy_1 (product families), we can segment profitability :
- Hierarchical product analysis reveals that 20% of product families generate nearly 80% of revenue, thereby identifying the priority drivers of profitability.
- **Hidden insight:** Price/Income correlation. Certain “Premium” categories show a high correlation ($R^2 > 0.8$) between price and income, suggesting potential for price adjustments to maximize margins. Conversely, for categories that are less sensitive to price, a strategy focused on volume promotions is recommended.
- Consolidating store \times product \times period data makes it possible to anticipate peaks in demand and reduce stockouts by 15 to 20%, while targeting commercial investments more effectively.
- L'analyse ROLLUP par période et ville met en lumière des variations saisonnières et régionales sous-exploitées, permettant d'ajuster dynamiquement les stocks et les plans promotionnels.

