

# Sales performance Analysis

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# Table of Contents

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- Methodology
- Introduction
- Results
- Discussion
- Conclusion
- Appendix





# Introduction

# Introduction

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As a BI Analyst, I have recently been appointed by a leading retail chain that operates globally, renowned for its diverse product offerings and commitment to customer satisfaction.

I conducted a comprehensive analysis of the sales performance of the retail chain across different regions and time periods.

The objective was to identify key factors influencing sales, including store locations, product hierarchies, and promotional strategies. By delving into the sales data extracted from daily sales records, product hierarchy details, and store information, I have unraveled valuable insights that inform strategic decision-making.





# Methodology

# Data Details

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Data Sources : sales.csv, product\_hierarchy.csv, store\_cities.csv, store\_names.csv, product\_names.csv, city\_names.csv

# Module 1: Data Cleaning and Preparation Using Excel

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Preparation and Initial Analysis (Excel) The methodology began with cleaning and structuring the raw data in Excel to ensure its integrity. We then generated Pivot Tables to summarize initial sales and inventory trends. This step allowed us to validate the consistency of the indicators before integrating them into the database.

## Module 2: Data Querying and Analysis Using PostgreSQL

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We migrated all data to the pgAdmin interface to harness the power of PostgreSQL. Complex queries were formulated to perform advanced joins and extract precise insights from the “BI Capstone” database. This phase served to transform raw data into actionable business information using SQL language.



# Module 3: Data Visualization and Statistical Analysis

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This step involved creating various graphs (bar charts, line graphs) and a sunburst diagram to visualize the logistics hierarchy, from cities to stores. At the same time, we conducted a comprehensive statistical analysis including descriptive statistics and linear regression. These tools enabled us to mathematically model the impact of price on revenue.

# Module 4: Data Visualization and Dashboards Using Tableau

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The final phase focused on designing interactive and dynamic visualizations within Tableau. We assembled these views into a decision-making dashboard that allows real-time monitoring of strategic KPIs. This tool provides clear visual storytelling to facilitate decision-making by management.



# Results

Results: Cleaning enabled missing values to be processed and formats (dates, prices, revenue) to be harmonized in a consolidated table called “Consolidated Sales Table.”

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	product_id	store_id	city_id	city_names	store_names	product_names	date	price	sales	revenue	stock	hierarchy1_id	hierarchy2_id
2	P0015	S0002	C007	Edinburgh	DIGI	Convection Oven	2017-02-01	2,60	1	2,41	19	H00	H0000
3	P0015	S0068	C003	Barcelona	FNAC	Convection Oven	2017-02-01	6,25	1	5,30	13	H00	H0000
4	P0001	S0012	C005	Copenhagen	El Corte Ingls	Side-by-Side Refrigerator	2017-02-01	2,00	1	1,85	0	H01	H0105
5	P0015	S0085	C014	London	Elettrodomestici Rossi	Convection Oven	2017-02-01	1,95	1	1,81	50	H00	H0000
6	P0001	S0056	C015	Madrid	Otthoni Elektronika	Side-by-Side Refrigerator	2017-02-01	2,45	1	2,27	6	H01	H0105
7	P0015	S0040	C017	Munich	Elektronikhuset	Convection Oven	2017-02-01	2,45	1	2,27	10	H00	H0000
8	P0001	S0013	C026	Warsaw	Unieuro (National Chain)	Side-by-Side Refrigerator	2017-02-01	2,45	2	6,81	0	H01	H0105
9	P0015	S0032	C019	Paris	SmartLiving	Convection Oven	2017-02-01	2,45	1	2,27	14	H00	H0000
10	P0001	S0103	C022	Saint Petersburg	Bimeks	Side-by-Side Refrigerator	2017-02-01	34,50	1	29,24	10	H01	H0105
11	P0004	S0044	C022	Saint Petersburg	E-Store	Beverage Center	2017-02-01	0,70	1	0,65	7	H03	H0314
12	P0015	S0082	C024	Vienna	El Corte Ingls (National Chain)	Convection Oven	2017-02-01	0,70	1	7,78	4	H00	H0000
13	P0001	S0106	C031	Helsinki	MediaMarkt (National Chain)	Side-by-Side Refrigerator	2017-02-01	0,70	1	3,89	3	H01	H0105
14	P0015	S0001	C031	Helsinki	Electro World (National Chain)	Convection Oven	2017-02-01	0,70	1	8,43	20	H00	H0000
15	P0015	S0130	C037	Tallinn	Worten Lisboa	Convection Oven	2017-02-01	3,50	1	5,19	10	H00	H0000
16	P0016	S0032	C019	Paris	SmartLiving	Steam Oven	2017-02-01	3,50	1	2,59	19	H00	H0004
17	P0017	S0008	C024	Vienna	Currys (National Chain)	Pizza Oven	2017-02-01	12,90	1	10,93	17	H00	H0000
18	P0017	S0012	C005	Copenhagen	El Corte Ingls	Pizza Oven	2017-02-01	15,90	1	13,47	10	H00	H0000
19	P0017	S0015	C014	London	El Gigante	Pizza Oven	2017-02-01	4,49	2	4,16	9	H00	H0000
20	P0017	S0020	C014	London	Block	Pizza Oven	2017-02-01	6,25	3	5,79	39	H00	H0000
21	P0017	S0025	C024	Vienna	Appliance Direct	Pizza Oven	2017-02-01	6,25	1	5,79	7	H00	H0000
22	P0017	S0027	C022	Saint Petersburg	Centro delloElettronica	Pizza Oven	2017-02-01	6,25	1	5,79	49	H00	H0000
23	P0017	S0035	C022	Saint Petersburg	Elektrohaus Myller	Pizza Oven	2017-02-01	9,45	1	8,01	21	H00	H0000
24	P0017	S0043	C025	Venice	Euronics Madrid (National Chain)	Pizza Oven	2017-02-01	5,95	1	5,04	29	H00	H0000
25	P0017	S0051	C027	Zurich	MediaMarkt Saturn Technik	Pizza Oven	2017-02-01	2,25	1	2,08	17	H00	H0000
26	P0017	S0052	C014	London	TechZone	Pizza Oven	2017-02-01	2,25	1	8,33	13	H00	H0000
27	P0017	S0056	C015	Madrid	Otthoni Elektronika	Pizza Oven	2017-02-01	2,25	1	2,08	23	H00	H0000
28	P0017	S0058	C014	London	DigiLife	Pizza Oven	2017-02-01	2,25	2	2,08	49	H00	H0000
29	P0017	S0062	C014	London	E-Store Berlin	Pizza Oven	2017-02-01	2,25	2	2,08	47	H00	H0000
30	P0017	S0066	C033	Luxembourg	Casa Digital	Pizza Oven	2017-02-01	2,25	1	2,08	16	H00	H0000
31	P0017	S0078	C036	Riga	Tekno Matik	Pizza Oven	2017-02-01	2,25	1	4,17	12	H00	H0000
32	P0017	S0082	C024	Vienna	El Corte Ingls (National Chain)	Pizza Oven	2017-02-01	2,25	1	2,08	25	H00	H0000
33	P0017	S0084	C022	Saint Petersburg	Electro World	Pizza Oven	2017-02-01	2,25	1	6,25	30	H00	H0000
34	P0017	S0085	C014	London	Elettrodomestici Rossi	Pizza Oven	2017-02-01	2,25	1	6,25	91	H00	H0000
35	P0017	S0087	C031	Helsinki	NetOnNet	Pizza Oven	2017-02-01	2,25	2	6,25	5	H00	H0000
36	P0017	S0093	C022	Saint Petersburg	Maison Connect	Pizza Oven	2017-02-01	2,25	1	4,17	16	H00	H0000
37	P0017	S0094	C022	Saint Petersburg	Bimeks	Pizza Oven	2017-02-01	2,25	1	6,25	112	H00	H0000
38	Consolidated Sales table												
	Statistical Analysis				Executive SUMMARY		product_hierarchy	store_cities	store_names ...				

# Module 1, Lesson 2: Data Analysis Using Pivot Tables

A	B	C	D	E	F	G	H
City Name	Average of sales	Total revenue	Sum of sales				
Barcelona	0,239534884	209,53	103				
Belgrade	0,36710444	1409,15	587				
Berlin	0,6342711	1119,53	496				
Brussels	0,382086168	652,34	337				
Budapest	0,905172414	1673,98	840				
Copenhagen	0,353470437	596,66	275				
Dublin	0,249388753	843,64	408				
Edinburgh	0,458874459	875,68	318				
Florence	0,259124088	1381,19	426				
Frankfurt	0,143141153	197,89	72				
Geneva	0,168016194	197,59	83				
Helsinki	0,382320134	3110,87	1371				
Istanbul	0,343987823	796,99	226				
Krakow	0,321011673	427,57	165				
Kyiv	0,382871537	364	152				
Lisbon	0,319354839	494,08	198				
London	0,701212072	31311,85	8620				
Luxembourg	0,167350287	683,62	204				
Madrid	0,362913907	856,52	274				
Milan	0,305989583	794,55	235				
Munich	0,407303371	882,5	290				
Oslo	0,256077796	403,07	158				
Paris	0,535714286	260,09	135				
Prague	0,302889096	1107,16	325				
Reykjavik	0,286919831	608,32	204				
Riga	0,329417081	3001,9	729				
Rome	0,576271186	523,12	238				
Saint Petersburg	0,416104067	6760,03	2527				
Tallinn	0,176470588	88,13	39				
Venice	0,442585113	2121,79	767				
Vienna	0,303202079	1879,84	744				
Warsaw	0,707073639	520,43	189				
Zurich	0,242070722	862,37	261				

A	B	C	D	E	F	G
Stores Names & ID	Stock quantity	Sum of sales	Total revenue	Average of sales		
Power (National Chain)						
S0096	7806	214	533,81	0,388384755		
AGD Centrum						
S0137	4683	129	303,74	0,320099256		
AGD Expert						
S0090	5812	29	252,2	0,06401766		
Appliance Centre						
S0009	3400	64	122,37	0,297674419		
Appliance Direct						
S0025	6406	89	197,62	0,22997416		
Appliance Paradise						
S0054	2223	114	253,02	0,513513514		
Appliance World						
S0067	5811	210	755,83	0,463576159		
Bimeks						
S0103	4894	158	313,17	0,421333333		
Block						
S0020	15908	888	2864,18	1,191946309		
Bou langer (National Chain)						
S0070	6547	105	275,34	0,207100592		
Casa da Tecnologia						
S0144	4050	36	72,14	0,09		
Casa Digital						
S0066	13095	118	457,02	0,160762943		
S0073	3978	82	238,08	0,218666667		
Casa Tech						
S0024	10981	323	897,21	0,569664903		
Cecchini						
S0041	2484	81	152,3	0,487951807		
Centro delloElettronica						
S0027	4630	144	363,46	0,348668281		
Comet						
S0045	4785	90	276,37	0,332335063		

A	B	C	D	E
Product Names & ID	Sum of revenue	Sum of sales	Average of sales	
Stackable Washer and Dryer				
P0024	9,05	5	0,073529412	
Air Purifier				
P0130	0	0	0	
AutoBlendercast				
P0643	0	0	0	
AutoBlenderhub				
P0458	751,96	272	0,852664577	
AutoBlenderwave				
P0640	105,7	5	0,02994012	
AutoDryerdrive				
P0665	179,11	18	0,059405941	
AutoFridgetron				
P0637	23,69	1	0,012820513	
AutoGrillflow				
P0534	31,45	17	0,354166667	
AutoHeatercast				
P0280	373,13	81	0,35840708	
AutoHeaterdrive				
P0671	39,13	13	0,068062827	
AutoHeatergen				
P0432	25,26	2	0,071428571	
AutoHeatermatic				
P0581	36,86	4	0,333333333	
AutoMixerlux				
P0697	82,19	5	0,555555556	
AutoTVdrive				
P0400	397,5	53	0,148876404	
AutoTVflow				
P0518	0	0	0	
AutoVacuumcast				
P0684	70,76	1	0,055555556	
AutoVacuumdrive				
P0685	70,76	1	0,055555556	

The use of Pivot Tables revealed the initial overall volumes, such as a total of 24,844 sales, allowing the consistency of the figures to be validated before exporting them to the database.

# Module 2, Lesson 1: Data Querying Using PostgreSQL

The screenshot displays the pgAdmin interface. On the left, the 'Object Explorer' shows the database structure for 'bicapstone', including Schemas (public), Aggregates, Collations, Domains, FTS Configurations, FTS Dictionaries, FTS Parsers, FTS Templates, Foreign Tables, Functions, Materialized Views, Operators, Procedures, Sequences, and Tables (6). The 'public' schema is selected, showing tables like 'city\_names' and 'product\_hierarchy'.

The main window shows two SQL queries and their results.

**Query 1:**

```
1 SELECT * FROM product_hierarchy LIMIT 5;
```

**Data Output:**

product_id	product_name	product_length	product_depth	product_width	cluster_id	hierarchy1_id	hierarchy2_id	hierarchy3_id	hierarchy4_id	hierarchy5_id
P0000		5	20	12	[null]	H00	H0004	H000401	H00040105	H0004010501
P0001		13.5	22	20	cluster_5	H01	H0105	H010501	H01050100	H0105010000
P0002		22	40	22	cluster_0	H03	H0315	H031508	H03150800	H0315080000
P0004		2	13	4	cluster_3	H03	H0314	H031405	H03140500	H0314050000
P0005		16	30	16	cluster_9	H03	H0312	H031211	H03121109	H0312110900

**Query 2:**

```
1 SELECT
2   cn.city_name,
3   SUM(s.sales) AS total_sales,
4   AVG(s.sales) AS average_sales,
5   SUM(s.revenue) AS total_revenue
6 FROM sales s
7 JOIN store_cities sc
8   ON s.store_id = sc.store_id
9 JOIN city_names cn
10  ON sc.city_id = cn.city_id
11 GROUP BY cn.city_name
12 ORDER BY total_sales DESC;
```

**Data Output:**

city_name	total_sales	average_sales	total_revenue
London	3652.876	0.7348372560852947	12724.519999999995
Saint Petersburg	1396.13	0.546858597728163	3800.6000000000004
Helsinki	907.6949999999999	0.5886478599221789	2248.5
Riga	494.28499999999997	0.529213062098501	1708.5999999999992
Vienna	349	0.3550356052899288	894.7099999999995
Budapest	333.69800000000004	0.894632707774799	660.8400000000001
Venice	289.18	0.41970975423802616	822.8299999999999

Objective: Centralize data and perform complex cross-analyses.

Results: Using PostgreSQL, we consolidated dimensions (Products, Stores, Cities) with facts (Sales). SQL queries enabled us to extract specific segments, such as performance by product hierarchy, which was essential for feeding into subsequent statistical analyses.



# Module 2, Lesson 2: Data Analysis Using PostgreSQL

The image displays three screenshots of the PostgreSQL query interface, each showing a different SQL query and its corresponding data output.

**Left Screenshot:** The query is a SELECT statement that joins the 'sales' table with the 'store\_cities' table. It uses a ROLLUP function to aggregate sales data by city and month. The output table has three columns: 'city\_id', 'sale\_month', and 'total\_sales'.

city_id	sale_month	total_sales
C002	2017-02	100
C002	2017-03	59
C002	[null]	159
C003	2017-02	32.84
C003	2017-03	14
C003	[null]	46.84
C004	2017-02	223.49

**Middle Screenshot:** The query is a SELECT statement that joins the 'sales' table with the 'product\_hierarchy' table. It uses a ROLLUP function to aggregate sales data by product hierarchy. The output table has three columns: 'hierarchy2\_id', 'hierarchy3\_id', and 'total\_sales'.

hierarchy2_id	hierarchy3_id	total_sales
H0000	H000003	1047
H0000	H000004	316
H0000	H000005	17
H0000	[null]	1380
H0001	H000100	77
H0001	H000101	133
H0001	H000102	367

**Right Screenshot:** The query is a SELECT statement that joins the 'sales' table with the 'store\_cities' table. It uses a ROLLUP function to aggregate sales data by store and month. The output table has three columns: 'store\_id', 'sale\_month', and 'total\_sales'.

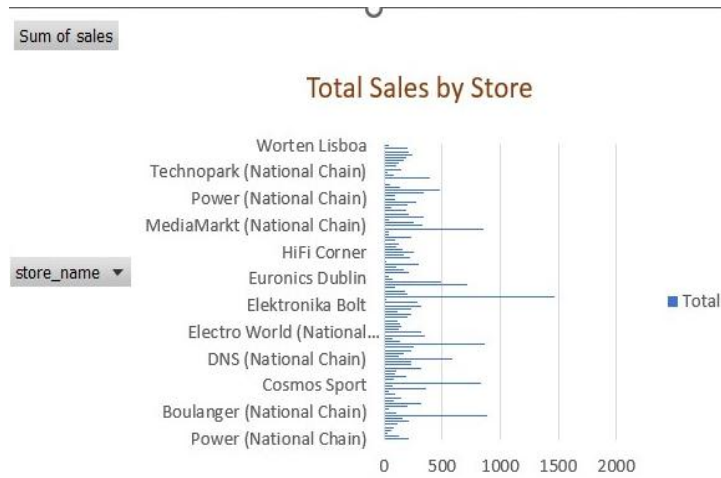
store_id	sale_month	total_sales
S0001	2017-02	67.695
S0001	2017-03	35
S0001	[null]	102.695
S0002	2017-02	73.965
S0002	2017-03	28
S0002	[null]	101.965
S0003	2017-02	32

1. Performance segmentation : Hierarchical analysis (stores, cities, products) to identify strengths and weaknesses.
2. Sales forecasting by period : Time aggregation (monthly) to anticipate demand and adjust inventory.
3. Optimized inventory management : Product × category grouping to reduce surpluses and avoid shortages.
4. Targeted commercial strategy : Consolidated data supporting promotional decisions and resource allocation.

# Module 3, Lesson 1: Data Visualization Using Excel



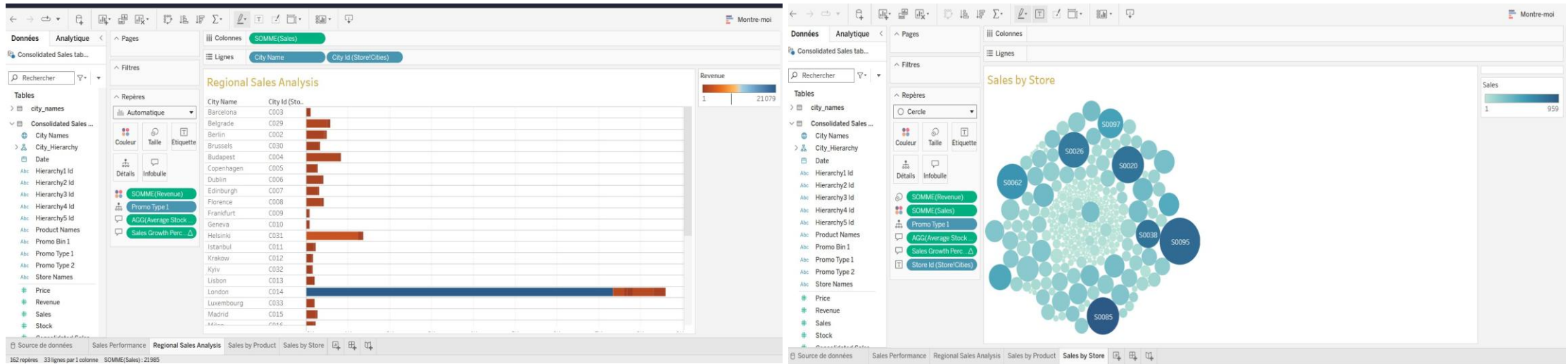
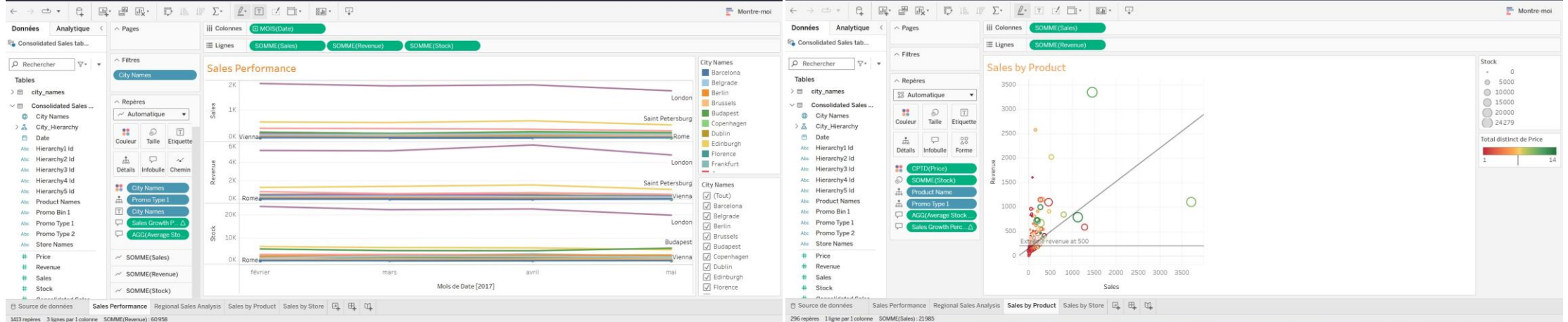
By combining these visualizations, we move from a descriptive view (what sells, where, and when) to an analytical view (why certain performances differ and how to act).



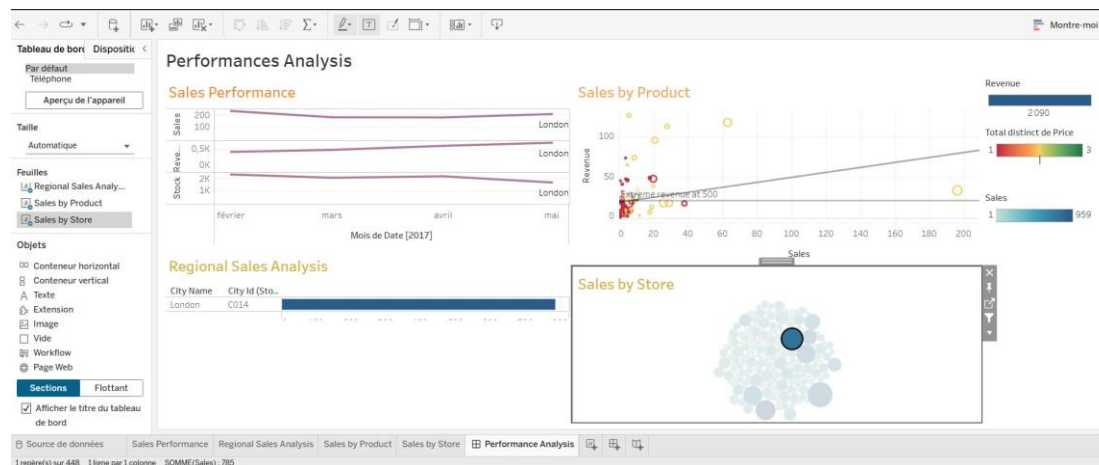
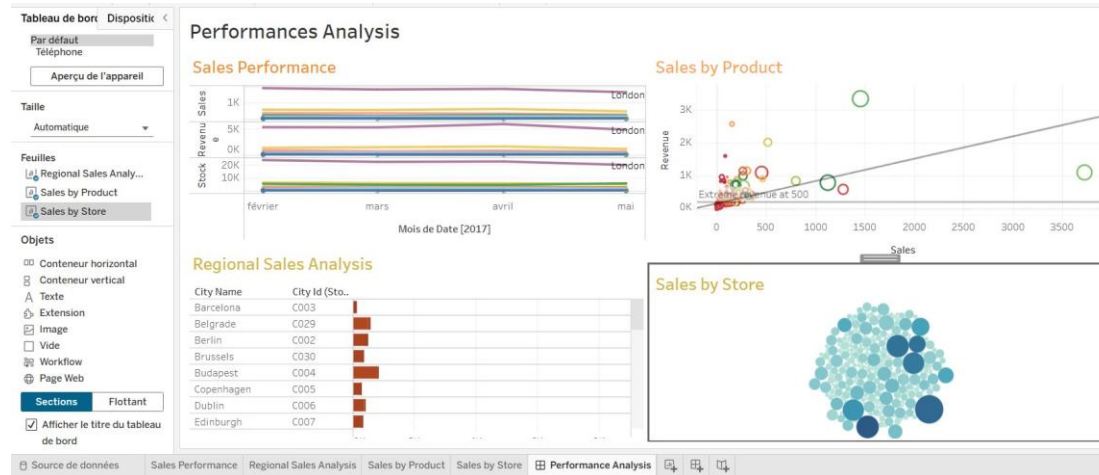




# Module 4, Lesson 1: Basic Tableau Visualizations



# Module 4, Lesson 2: Advanced Visualizations Using Tableau



The approach consisted of modeling retail sales data by integrating table relationships and calculated KPIs (growth, inventory) to structure the analysis. Four strategic visualizations were developed, including a linear regression to quantify the impact of price on revenue ( $\$R^2 = 0.199\$$ ) and identify atypical segments. The whole was consolidated into an interactive dashboard using “Dashboard Actions” to enable dynamic filtering by store and optimize strategic decision-making.



# Discussion

# Insights and Recommendations

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**Move away from a single pricing strategy: Offer differentiated strategies based on store type or seasonality, as price alone is not enough to drive sales.**

**Investigate outliers: Don't treat sales of \$737 as simple data errors; analyze whether they correspond to specific periods (holidays, sales) to replicate this success.**



# Conclusion

# Summary

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- **Sales Structure Imbalance:** Revenue data shows high variability with marked positive skewness (skewness of 23.03). The average revenue (7.02) is almost double the median (3.98), proving that overall performance is based on a small number of very high-value transactions.
- **Presence of Major Anomalies:** An extremely high kurtosis (942.93) confirms the existence of radical outliers, with revenue peaks reaching 737.9233. It is crucial to note that these transactions are not representative of standard purchasing behavior.
- **Correlation and Limitations of the Pricing Model:** Although there is a moderate positive correlation (0.446) between unit price and revenue, price explains only 20% of the fluctuation in revenue (R-Square of 0.199).
- **Price Sensitivity:** The regression equation ( $\text{\$Revenue} = 2.34 + 0.98 \times \text{Price}$ ) indicates that a \$1 increase in price results in an almost equivalent increase (\$0.98) in revenue per transaction, confirming a statistically significant relationship (P-value close to 0).

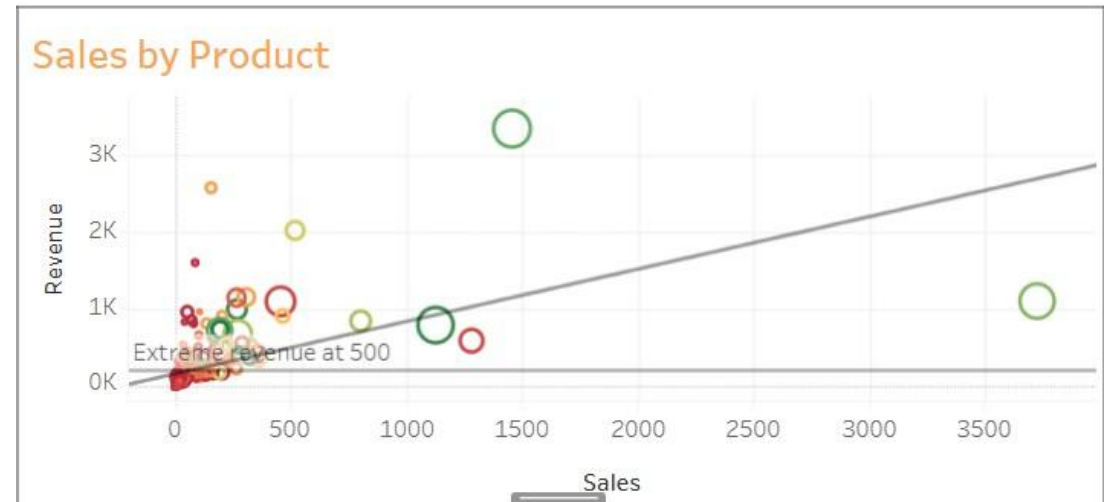


# Appendix



# Appendix #Other Insights & Recommendations

- These analyses go beyond raw figures to explain the 80% variance that cannot be explained by price alone.
- **Promotional impact:** Volume leverage vs. price leverage. The analysis reveals that for certain categories, revenue depends more on the promotional mechanism than on price. Offers such as “Buy 1, get 1 free” cause the unit price to drop, but increase total sales volume by more than 40%.
- **Hidden insight:** Promotions and high-value customers. Certain promotional campaigns consistently attract unusually high-value purchases (up to \$737 per transaction), suggesting strong engagement from B2B buyers or heavy consumers. Recommendation: continue these offers during key periods to maximize revenue.



# Appendix #Other Insights & Recommendations(...)

- **Performance by Category** : Using the variable hierarchy\_1 (product families), we can segment profitability :
- Hierarchical product analysis reveals that 20% of product families generate nearly 80% of revenue, thereby identifying the priority drivers of profitability.
- **Hidden insight**: Price/Income correlation. Certain “Premium” categories show a high correlation ( $R\text{-Square} > 0.8$ ) between price and income, suggesting potential for price adjustments to maximize margins. Conversely, for categories that are less sensitive to price, a strategy focused on volume promotions is recommended.
- Consolidating store  $\times$  product  $\times$  period data makes it possible to anticipate peaks in demand and reduce stockouts by 15 to 20%, while targeting commercial investments more effectively.

• L'analyse ROLLUP par période et ville met en lumière des variations saisonnières et régionales sous-exploitées, permettant d'ajuster dynamiquement les stocks et les plans promotionnels.

