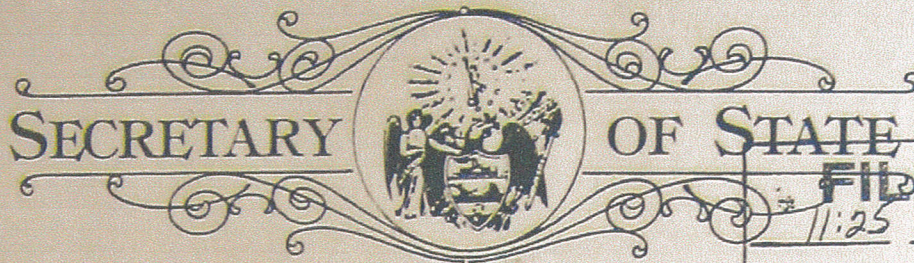


STATE OF ARKANSAS



W. J. "Bill" McCuen
Secretary of State

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by D.G. *Arnold P. Knight* CLERK
J. D. Thrush

CERTIFICATE OF INCORPORATION OF DOMESTIC NON-PROFIT CORPORATION

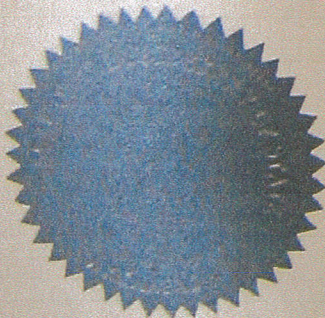
*I, Bill McCuen, Secretary of State of the State of
Arkansas, do hereby certify that*

31ST INFANTRY REGIMENT ASSOCIATION, INC.

*has filed in the office of the Secretary of State, a duly certified copy of its
Articles of Association in compliance with the provisions of the law, with
their petition for incorporation under the name or style of*

31ST INFANTRY REGIMENT ASSOCIATION, INC.

*they are therefore hereby declared a body politic and corporate, by the
name and style aforesaid, with all the powers, privileges and immunities
granted in the law thereunto appertaining.*



*In Testimony Whereof, I have hereunto
set my hand and affixed my official Seal.
Done at office in the City of Little Rock,
this 24th day of November 19 86*

W. J. "BILL" McCUEN

Secretary of State