

Stanford Strategy and competition

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1. Competition is for losers

- When you start a company you want a monopoly.
- A business creates X dollars of value and captures Y % of X. X and Y are independent variables.
- Air travel vs. Google. Are airlines more important than google? Intuition says yes. This explains X and Y as independent variables.
- Perfect competition:

Pros	Cons
Easy to model efficient in static world politically salable	Psychologically unhealthy irrelevant in a dynamic world preempts question of value

- Monopoly:

Pros	Cons
incentive to innovate Stable, long term planning Deeper project financing Symptomatic creation	lower output, higher prices Price discrimination Stifle innovation Tying

- Business idea: Businesses are either monopolies or perfectly competitive.
- Differences are quite small, anyone that has a monopoly will pretend they don't, if the market you are in is perfectly competitive you will tend to say that it is a monopoly, it's always the opposite what you say.
- non-monopolies: "we're a narrow market" $A \cap B \cap C$
- monopolies: "we're a huge market" $A \cup B \cup C$
- Powerful incentives to distort the nature of these markets.

2. Maximizing profits under a monopoly

- Example: AIDS drugs are expensive because of monopolies.
- Market Power: The power to raise price above marginal cost without fear that other firms will enter the market.
- In a competitive market price will fall to marginal cost, Indian AIDS pill is 50 cents.

2.1. Sources to market power

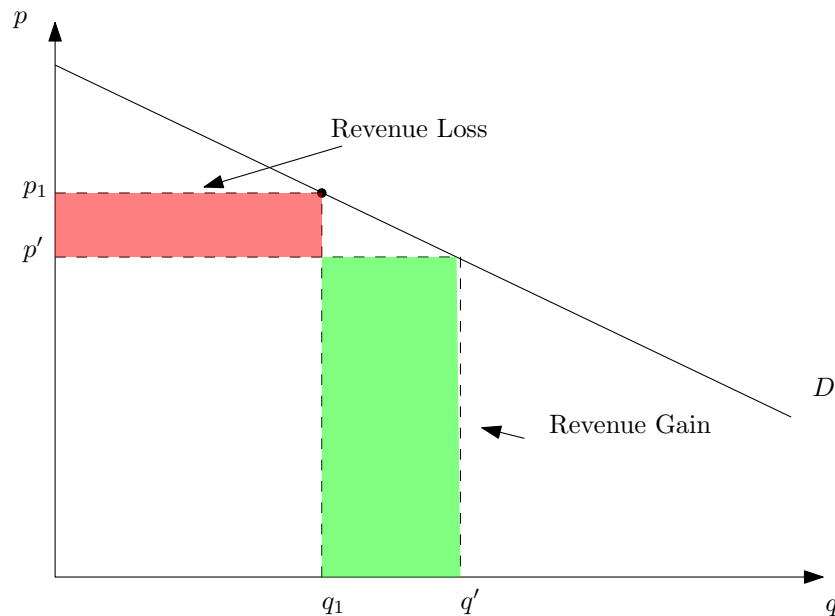
Selling a unique good with barriers to entry such as:

- Patents.
- Government regulations other than patents.
- Economies of scale.
- Exclusive access to an important input good.
- Technological innovation.

2.1.1. Profit maximizing price

When Marginal Revenue is the same as price, remember that MR is not P, therefore this is not the same idea of the perfectly competitive market. The monopolist faces the entire downward sloping market demand curve, as a result profits are maximized when:

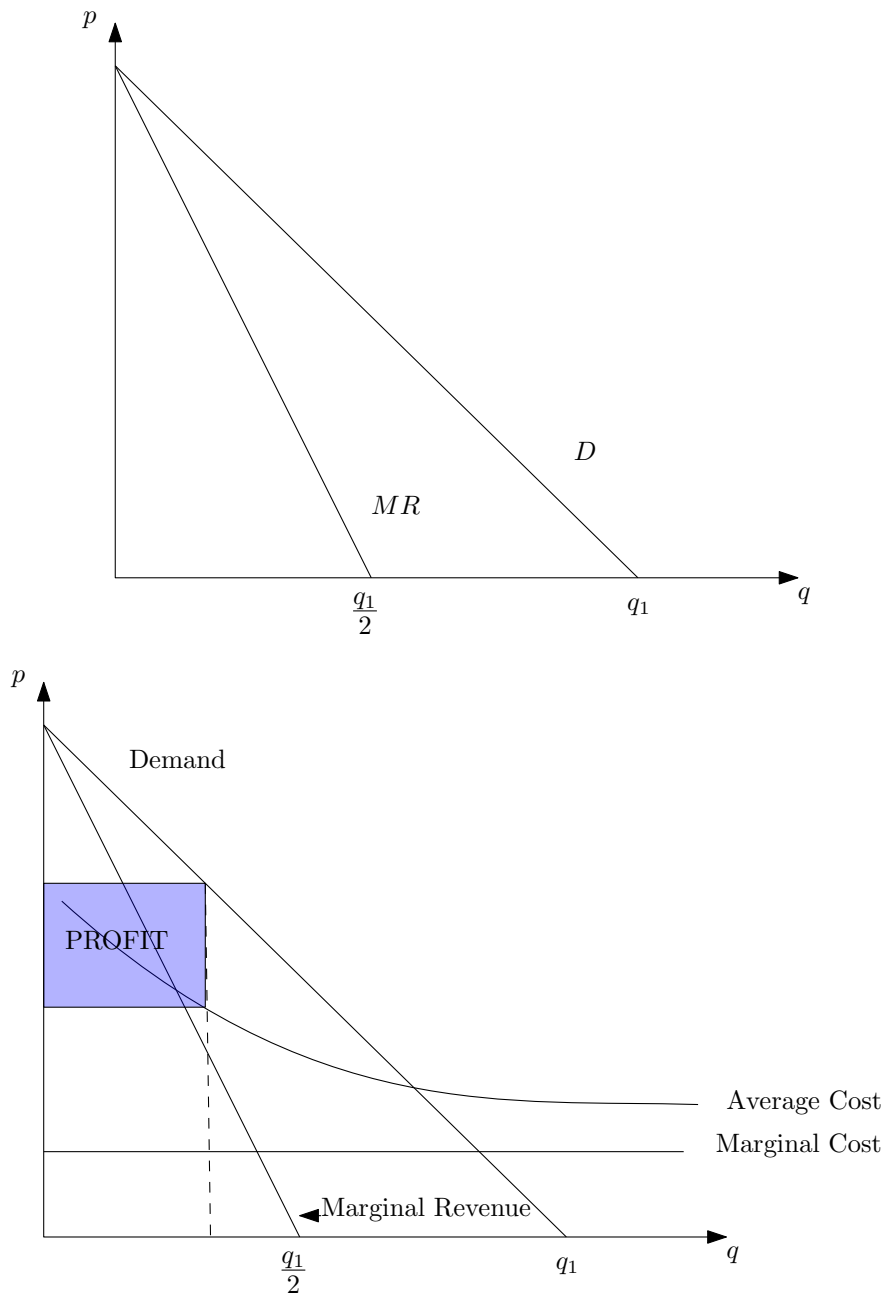
$$MR < P$$



2.2. Shortcut for calculating the monopolist's maximizing profits

- MR begins at the same point on the vertical axis.
- MR has twice the slope.

$$MR = \frac{D}{2}$$



2.3. Profit

3. The monopoly markup

- Two effects increase the monopoly markup:
 1. The “you can’t take it with you” effect.
 2. The “other people’s money” effect.
- The less sensitive quantity demanded is to price the higher the markup, i.e. the more elastic demand the higher the monopoly markup.

3.1. Markup

- The more inelastic demand, the bigger the markup.

