

TRANSPORTATION

Transportation Problem

Arise frequently in planning for the distribution of goods and services from several supply locations to several demand locations

Objective is to minimize the cost of shipping goods from origin to destination

Foster Generators example, Transportation of a product from three plants to 4 distribution centres

Origin	Plant	Production Capacity
1	Cleveland	5000
2	Bedford	6000
3	York	2500
	Total	13500

Distributed to:

Destination	Distribution centre	Demand
1	Boston	6000
2	Chicago	4000
3	St. Louis	2000
4	Lexington	1500
	Total	13500

We need to determine how much of the production should be shipped from each plant to each distribution centre

Transportation cost per unit for Foster Generators transportation problem:

	Destination			
Origin	Boston	Chicago	St. Louis	Lexington
Cleveland	3	2	7	6
Bedford	7	5	2	3
York	2	5	4	5

2.

- LP can be used to solve problem.
- We will double subscripted decision variables, x_{ij} denote number of units shipped from origin i to destination j .

Because the objective of the transportation problem is to minimize the total transportation cost, we can use the cost in 3rd table:

$$\begin{aligned} \text{Transportation cost for units shipped from Cleveland} &= 3x_{11} + 2x_{12} + 7x_{13} + 6x_{14} \\ \text{" Bedford} &= 7x_{21} + 5x_{22} + 2x_{23} + 3x_{24} \\ \text{" York} &= 2x_{31} + 5x_{32} + 4x_{33} + 5x_{34} \end{aligned}$$

The sum of these expressions provides the objective function showing the total transportation cost for three generators.

Transportation problem need constraints because each origin has a limited supply and each has a demand requirement. Supply constraints first.

Capacity of Cleveland is 5000 units

$$\begin{aligned} \text{The total number of units shipped from } i \text{ (Cleveland is } x_{11} + x_{12} + x_{13} + x_{14} \\ \Rightarrow x_{11} + x_{12} + x_{13} + x_{14} \leq 5000 \quad \text{Cleveland Supply} \end{aligned}$$

$$\begin{aligned} \Rightarrow x_{21} + x_{22} + x_{23} + x_{24} &\leq 6000 \quad \text{Bedford Supply} \\ x_{31} + x_{32} + x_{33} + x_{34} &\leq 2500 \quad \text{York Supply} \end{aligned}$$

With four demand, constraints are needed to ensure that destination demand is satisfied

$$\begin{aligned} \Rightarrow x_{11} + x_{21} + x_{31} + x_{41} &= 6000 \quad \text{Boston demand} \\ x_{12} + x_{22} + x_{32} + x_{42} &= 4000 \quad \text{Chicago demand} \\ x_{13} + x_{23} + x_{33} + x_{43} &= 2000 \quad \text{St. Louis demand} \\ x_{14} + x_{24} + x_{34} + x_{44} &= 1500 \quad \text{Lexington demand} \end{aligned}$$

Add O.F. and constraints to create L.P. model

3

Problem Variation!

1. Total Supply not equal to total demand
2. Maximization of objective cost.
3. Route capacity or route minimum
4. Unacceptable road

Total Supply not equal to total demand

- If total Supply exceed total demand, no modification in the L.P. formulation is necessary.
- Excess Supply will appear as slack in the L.P. Solution.
- Slack for any particular origin can be interpreted as the unused Supply or amount not shipped from the origin.
- If total Supply is less than total demand it will have no feasible solution.
- We add a dummy origin with a supply equal to the difference between total demand and supply.
- A zero cost is assigned to each arc leaving the dummy origin so that the value of the optimal solution will represent the shipping cost for the units actually shipped (no shipment actually from dummy origin).

When the optimal solution is implemented, the destination showing shipment being received from the dummy origin will be the destination experiencing a shortfall, or unsatisfied demand.

Maximization Objective Function

- In some problem, the objective is to maximize profit or revenue.
- Using the values for profit or revenue per unit as coefficients in the objective function, we simply maximize rather than a minimization linear program.
- This change does not affect the constraints.

Route Capacities or Route Minimums

- Formulation can also accommodate capacities or minimum quantities for one or more routes.
- Constraint in form of $x_{31} \leq 1000$ for max capacity
 $x_{22} \geq 200$ for minimum capacity

Unacceptable Route

- Establishing a route from every origin to every destination may not be possible.
- To handle this situation, we simply drop the corresponding arc from the network and remove the corresponding variable from the LP formulae.
- We remove x_{12} for example and solve model ensuring route x_{12} is not used.

Known as Capacitated Transportation Problem when route has a min or max capacity: $x_{12} \leq "$ $x_{12} \geq "$

ASSIGNMENT PROBLEM

- Job to machine, agent to task etc.
- We look for a set of assignments that will optimize a stated objective min cost, min time or max profit.
- A distinguishing feature of the assignment problem is that one agent is assigned to one and only one task.

Example: Fable Marketing Research requires for market study for 3 new clients. Company must assign one leader to each client.

- 3 individuals available
- Realized that the time required to complete each study will depend on the experience and ability of each project leader.
- 3 projects have approximately the same priority
- Wants to minimize total number of days to complete all 3 projects.

5.

- Management must first consider all possible leader-client assignments and estimate project completion time
- With 3 leaders and 3 clients, nine assignment alternatives are possible

Project leader	Client		
	1	2	3
1. Terry	10	15	9
2. Chloe	9	13	5
3. Max	6	14	3

The assignment problem is a special case of the transportation problem, in which all supply and demand values equal 1, and amount shipped is either 0 or 1.

- LP can be formulated
- Use double subscript x_{ij} = project leader i to client j
- We define the decision variable for Fowler's assignment problem as:

$$x_{ij} = \begin{cases} 1 & \text{if project leader } i \text{ is assigned to client } j \\ 0 & \text{otherwise} \end{cases}$$

Where $i = 1, 2, 3$ $j = 1, 2, 3$

We develop completion time expression

$$\begin{aligned} \text{Days required for Terry's assignment} &: 10x_{11} + 15x_{12} + 9x_{13} \\ \text{Days " " Chloe's " "} &: 9x_{21} + 13x_{22} + 5x_{23} \\ \text{Days " " Max's " "} &: 6x_{31} + 14x_{32} + 3x_{33} \end{aligned}$$

The sum of completion time data for the 3 leaders will provide total days required to complete the 3 assignments. Objective function is:

$$\text{Min: } 10x_{11} + 15x_{12} + 9x_{13} + 9x_{21} + 13x_{22} + 5x_{23} + 6x_{31} + 14x_{32} + 3x_{33}$$

The constraints for the assignment problem reflect the conditions that each project leader can be assigned to at most one client, and that client must have one assigned project leader.

6.

$$x_{11} + x_{12} + x_{13} \leq 1 \quad \text{Terry's assignment}$$

$$x_{21} + x_{22} + x_{23} \leq 1 \quad \text{Carl's assignment}$$

$$x_{31} + x_{32} + x_{33} \leq 1 \quad \text{Mac's assignment}$$

$$x_{11} + x_{21} + x_{31} = 1 \quad \text{Client 1}$$

$$x_{12} + x_{22} + x_{32} = 1 \quad \text{Client 2}$$

$$x_{13} + x_{23} + x_{33} = 1 \quad \text{Client 3}$$

Combine to get model with 9 variables, and 6 constraints.

Solution	tasks	days
Terry	2	15
Carl	3	5
Mac	1	6
Total		26

Problem Variations

AS problem can be viewed as special case of transportation problem, the problem variations that may arise in an assignment problem are parallel to those of transportation problem:

1. Total number of agents (supply) not equal to total number of tasks (demand)
2. A maximization obj.
3. Unacceptable assignment

- If more agents than tasks, extra agents available.
- More tasks than agents, infeasible \Rightarrow add dummy agent
- O.F. cost for dummy would be zero

TRANSHIPMENT PROBLEM

- An extension of transportation problem, in which intermediate nodes referred to as transshipment nodes are added for locations such as warehouse.
- Shipment may be made between any pair of the three general types of nodes: origin node, transshipment node and destination node.

7.

- Supply available at each origin is limited, and demand is specified
- Objective is to determine how many units should be shipped over each arc in the network so that all destinations demand are satisfied with the minimum possible transportation cost.

Example: Ryan Electronics. Production facilities in Denver and Atlanta

- Components product at either facility may be shipped to 2 different regional warehouses: Kansas or Louisville.
- From regional warehouse the firm supplies outlets in Detroit, Miami, Dulles and New Orleans.

Supply and demand shown

	warehouse	
plant	Kansas	Louisville
Denver	2	3
Atlanta	3	1

	retail outlets			
warehouse	Detroit	Miami	Dulles	New Orleans
Kansas	2	6	3	6
Louisville	4	4	6	5

- We need a constraint for each node and warehouse for each arc.
- Let x_{ij} denote the number of units shipped from node i to node j .
- Because supply at Denver plant is 600 units amount shipped is ≤ 600 .

$$x_{13} + x_{14} \leq 600 \quad \text{Denver Supply}$$
- and $x_{23} + x_{24} \leq 400 \quad \text{Atlanta Supply}$

- (constraint) Corresponding to 2 destination nodes
- for node 3 (Kansas), we must guarantee that number of units shipped out must equal number of units shipped into warehouse:
 Number of units shipped out of node 3 = $x_{35} + x_{36} + x_{37} + x_{38}$
 and units shipped into node 3 = $x_{13} + x_{23}$

We obtain

Problem 15

$$\text{Min } 2x_1 + 3x_2 + 3x_3 + 1x_4 + 1x_5 + 1x_6 + 1x_7 + 1x_8 + 1x_9 + 1x_{10} + 1x_{11} + 1x_{12} + 1x_{13} + 1x_{14} + 1x_{15} + 1x_{16} + 1x_{17} + 1x_{18} + 1x_{19} + 1x_{20}$$

ST:

$$\begin{array}{rcll} x_1 + x_2 & & \leq 600 & \text{origin node constraint} \\ x_3 + x_4 & & \leq 400 & \\ -x_1 - x_2 + x_3 + x_4 + x_5 + x_6 + x_7 + x_8 + x_9 + x_{10} + x_{11} + x_{12} + x_{13} + x_{14} + x_{15} + x_{16} + x_{17} + x_{18} + x_{19} + x_{20} & = & 0 & \text{Transshipment node constraint} \\ -x_1 - x_2 & & = & 0 \\ x_3 + x_4 & & = & 200 \\ x_5 + x_6 & & = & 150 \\ x_7 + x_8 & & = & 350 \\ x_9 + x_{10} & & = & 300 \end{array}$$

Problem 16

1. Total Supply is equal total demand
2. Max objective function
3. Ratio capacity or ratio minimal
4. Unacceptable ratio

Transportation *Her role*

	Waterford	Sligo TO Sligo	At Home	Supply
Dublin	9	11	8	200
Cork	6	15	10	150
Galway	7	6	6	100
Demand	180	140	130	

Check for balance: Supply = $200 + 150 + 100 = 450$

Demand = $180 + 140 + 130 = 450$

Problem is balanced, no need for dummy supply or dummy demand

Formulation

Min: $9x_{11} + 11x_{12} + 8x_{13} + 6x_{21} + 15x_{22} + 10x_{23} + 7x_{31} + 6x_{32} + 6x_{33}$

ST:

$$\begin{aligned} x_{11} + x_{12} + x_{13} &= 200 && \text{Supply Dublin} \\ x_{21} + x_{22} + x_{23} &= 150 && \text{Supply Cork} \\ x_{31} + x_{32} + x_{33} &= 100 && \text{Supply Galway} \\ x_{11} + x_{21} + x_{31} &= 180 && \text{Demand Waterford} \\ x_{12} + x_{22} + x_{32} &= 140 && \text{Demand Sligo} \\ x_{13} + x_{23} + x_{33} &= 130 && \text{Demand At Home} \end{aligned}$$

All variables ≥ 0

Three different solutions:

- North West Corner
- Least Cost
- Vogel's Approximation Method VAM

Northwest Corner

- Starting at the top left corner allocate the ~~less~~ of the row supply or the column demand to the cell
- Subtract the amount allocated to the cell from the row and column total
- If the column total is now zero, move to next cell on the right. If it is the row total that is zero, then move down to the cell below
- Allocate an amount to the new cell as in step (1) and repeat until all demand and supply is allocated

2

	Waterford	Sligo	Athlone	Supply	
1 Dublin	9(180)	11	8	20(180)=20	column = 0
Cork	6	15	10	150	more right of
Galway	7	6	6	100	
Demand	180-180=0	140	130		

	Waterford	Sligo	Athlone	Supply	
2 Dublin	9(180)	11(20)	8	20-20=0	row = 0
Cork	6	15	10	150	down 1
Galway	7	6	6	100	
Demand	0	140-20=120	130		

	Waterford	Sligo	Athlone	Supply	
3 Dublin	9(180)	11(20)	8	0	column = 0
Cork	6	15(120)	10	150-120=30	over 1
Galway	7	6	6	100	
Demand	0	120-20=0	130		

	Waterford	Sligo	Athlone	Supply	
4 Dublin	9(180)	11(20)	8	0	row = 0
Cork	6	15(120)	10(30)	30-30=0	down 1
Galway	7	6	6	100	
Demand	0	0	130-30=100		

	Waterford	Sligo	Athlone	Supply	
5 Dublin	9(180)	11(20)	8	0	
Cork	6	15(120)	10(30)	0	
Galway	7	6	6(100)	0	
Demand	0	0	100-100=0	100-100=0	<u>Finished</u>

3

North West Corner - Initial table:

	Waterford	Sligo	Athlone	Supply
Dublin	9(180)	11(20)	8	200
Cork	6	15(120)	10(30)	150
Galway	7	6	6(100)	100
Demand	180	140	130	

LEAST COST METHOD

- Allocate as much as possible to the cell with the lowest cost.
- Adjust row and column totals like NW corner method.
- From the remaining cells whose column has some free demand and whose row has some free supply select one with lowest cost.
- Repeat until all has been allocated.

1.

	Waterford	Sligo	Athlone	Supply
Dublin	9	11	8	200
Cork	6(150)	15	10	150-100=50
Galway	7	6	6	100
Demand	180-150=30	140	130	

2.

	Waterford	Sligo	Athlone	Supply
Dublin	9	11	8	200
Cork	6(150)	15	10	0
Galway	7	6(100)	6	100-100=0
Demand	30	140-100=40	130	

3.

	Waterford	Sligo	Athlone	Supply
Dublin	9	11	8(130)	200-130=70
Cork	6(150)	15	0	0
Galway	7	6(100)	6	0
Demand	30	40	130-130=0	

4

	Wolverhampton	Sligo	Athlone	Supply
4 Dublin	9(30)	11	8(130)	70-30=40
Cork	6(150)	15	10	0
Galway	7	6(100)	6	0
Demand	30-30=0	40	0	

5

	Wolverhampton	Sligo	Athlone	Supply
5 Dublin	9(30)	11(40)	8(130)	40-40=0
Cork	6(150)	15	10	0
Galway	7	6(100)	6	0
Demand	0	40-40=0	0	

Least cost initial table:

	Wolverhampton	Sligo	Athlone	SUPPLY
Dublin	9(30)	11(40)	8(130)	200
Cork	6(150)	15	10	150
Galway	7	6(100)	6	100
DEMAND	180	140	130	

VOGEL'S APPROXIMATION METHOD (VAM)

- The attempt to identify the greatest advantage of a cell over the next best cell in its row or column
- The method generally yields a close to optimum starting solution and is superior to LCM and NWC method

Steps in VAM

- Calculate a penalty for each row and column by subtracting the smallest cost element in the row or column from the next smallest cost from the same row or column
- Identify the row or column with the greatest penalty. Allocate as much as possible to the cell with the least cost in the row or column

5.

- Adjust the free demand and supply totals and cross out the row or column demand or supply is entirely used up.

- If both the row and the column have no supply or demand left only cross out one

- If all columns and rows have been satisfied then we have an initial solution. Otherwise recalculate the penalties for uncrossed out rows and columns without counting rows and columns with zero free demand or supply.

Penalties for VAM (1)

Row 1 $9-8=1$

Row 2 $10-6=4$

Row 3 $7-6=1$

Column 1 $7-6=1$

Column 2 $11-6=5$ * Greater penalty!

Column 3 $8-6=2$

	Waterford	Sligo	Athlone	Supply:
Dublin	9	11	8	200
Cork	6	15	10	150
Galway	7	6(100)	6	$100-700=0$
Demand	180	$140-100=40$	130	

Penalties for VAM (2)

Row 3 Satisfied (0)

Row 1 $9-8=1$

Row 2 $10-6=4$ *

Column 1 $7-6=1$

Column 2 $15-11=4$ *

Column 3 $10-8=2$

Choose arbitrarily - choose column 2

6

	Waterford	Sligo	Atmore	Supply
Table VAM 2: Dublin	9	11(40)	8	200-40=160
Cork	6	15	10	150
Galway	7	6(100)	6	0
Demand	180	40+40=80	130	

Penalties for VAM 3

Row 3 and Column 2 set to 0

Row 1 $9-8=1$ Row 2 $10-6=4^*$ Column 1 $9-6=3$ Column 3 $10-8=2$

	Waterford	Sligo	Atmore	Supply
Table VAM 3: Dublin	9	11(40)	8	160
Cork	6(150)	15	10	150+50=200
Galway	7	6(100)	6	0
Demand	180+50=230	0	130	

Checking for Optimality

The initial table must have $M+N-1$ cells occupied to enable a valid solution to be found. M =rows N =columns

If it doesn't, then zero amounts are put into empty cells until the above condition is satisfied.

There is no rule for which cells get a lowest or if min profit and high cost if max profit.

2

Stepping Stone technique

- Looks at each of the unused cells in turn to find a better route
- As problem is linear, it uses one unit at a time and keeps a closed loop

MODI - Modified Distribution Method

MODI method is an alternative to the Stepping Stone technique and is often less cumbersome for larger problems.

In method we have a variable U_i associated with each row and a similar U_j associated with each column.

For every route in the table which is being used, the unit cost of that route is equal to the sum of the U value of the row and the U value of the column.

- Hence $U_i + U_j = C_{ij}$ for a cell which is being used.

- We calculate U_i and U_j values by assigning an arbitrary value to one of them and then solve the remaining equations $C_{ij} = U_i + U_j$ for the occupied cells.

- We can predict the cost change for the unused cell to be: cost improvement for unused cell = $C_{ij} - U_i - U_j$.

- Therefore when we have calculated the U_i and U_j values we can go on to calculate the cost improvement potential for each of the unused cells.

- The arbitrary value we usually assign is 0 to U_1 .

- MODI will often perform on initial BOM feasible solution.

8.

	Waterford	Sliogo	Athlone	Supply
Dublin	180 9	20 11	0 8	200
Cork	* 0 6	120 15	30 10	150
Galway	0 7	0 6	100 6	100
DEMAND	180	140	130	

$$\begin{aligned}
 R_1 + K_1 &= 9 & \text{Let } R_1 = 0 \Rightarrow K_1 &= 9 \\
 R_2 + K_1 &= 6 & R_2 &= -3 \\
 R_3 + K_1 &= 7 & R_3 &= -2 \\
 R_1 + K_2 &= 11 & K_2 &= 11 \\
 R_2 + K_2 &= 15 & & \\
 R_3 + K_2 &= 16 & & \\
 R_1 + K_3 &= 8 & & \\
 R_2 + K_3 &= 10 & & \\
 R_3 + K_3 &= 6 & &
 \end{aligned}$$

Set up eqⁿ for coupled cells (non-zero)

$$\begin{aligned}
 R_1 + K_1 &= 9 & \text{Let } R_1 = 0 \Rightarrow K_1 &= 9 & \text{Calculate Supply by } R_1 + K_3 &= 8 &= 2 \\
 R_1 + K_2 &= 11 & K_2 &= 11 & 1 = C_{15} + R_1 + K_1 \Rightarrow 6 - R_2 + K_1 &= -7 \\
 R_2 + K_2 &= 15 & R_2 &= 4 & 7 - R_2 - K_1 &= -2 \\
 R_2 + K_3 &= 10 & K_3 &= 6 & 6 - R_3 - K_2 &= -5 \\
 R_3 + K_3 &= 6 & R_3 &= 0 & \text{Select largest negative} & &
 \end{aligned}$$

Now a) min M R_2, K_1 within a closed path.

	Waterford	Sliogo	Athlone	Supply
Dublin	180 170 9	20 110 11	0 8	200
Cork	170 6	120 170 15	30 10	150
Galway	0 7	0 6	100 6	100
DEMAND	180	140	130	

$$\begin{aligned}
 \text{Unzero eqⁿ: } R_1 + K_1 &= 9 \\
 R_2 + K_1 &= 6
 \end{aligned}$$

q

①

		$K_1 = 9$		$K_2 = 11$		$K_3 = 6$		Supply
$R_1 = 0$	D	180 - 120	9	20 + 120	11	0	8	200
$R_2 = 4$	C	0 + 120	6	120 - 120	15	30	10	150
$R_3 = 0$	G	0	7	0	6	130	6	100
	Demand	180		140		130		

$C \rightarrow W: 6 - 4 - 4 = -2$
 $G \rightarrow W: 7 - 0 - 9 = -2$
 $G \rightarrow S: 6 - 11 - 0 = -5$
 $D \rightarrow A: 8 - 6 - 0 = 2$

②

		$K_1 = 9$		$K_2 = 11$		$K_3 = 13$		Supply
$R_1 = 0$	D	60 + 30	9	140	11	0 + 30	8	200
$R_2 = -3$	C	120 + 30	6	0	15	30 - 30	10	150
$R_3 = -5$	G	0	7	0	6	100	6	100
	Demand	180		140		130		

$G \rightarrow W: 7 - -5 - 9 = 3$
 $C \rightarrow S: 15 - 11 - -3 = 7$
 $G \rightarrow S: 6 - -5 - 11 = 0$
 $D \rightarrow A: 8 - 0 - 13 = -5$

3

		$K_1 = 9$		$K_2 = 2$		$K_3 = 8$		Supply
$R_1 = 0$	D	30	9	140	11	30	8	200
$R_2 = -3$	C	150	6	0	15	0	10	150
$R_3 = -2$	G	0	7	0	6	130	6	100
	Demand	180		140		130		

$G \rightarrow W: 7 - 9 - -2 = 0$
 $C \rightarrow S: 15 - -3 - -2 = 16$
 $G \rightarrow S: 6 - -2 - -2 = 6$
 $C \rightarrow A: 10 - -3 - 8 = 5$

Optimal because all values are positive, no more swaps to be made!

Degeneracy

- A Degenerate transportation table will be less than $M+N-1$ cells with flow greater than zero.

- Want to get to a closed path instead

- We delete extra enter or or more zeros until a legitimate table is formed

- No rule for entering zeros. Choosing a low cost cell is a good idea

Maximization

If max problem we choose cell with the greatest positive value when setting up the table and allocate using stepping stone or MOD method

Multiple Optimum Solution

- Identified by the existence of cells in the optimum solution, which have a cost improvement potential of zero

- This means that using such a route will lead to reorganization of the solution without changing the total cost

Prohibited Route

- In the case we allocate a very large cost to the prohibited route

- Referred to as by M method

- Even if the initial optimal solution uses this route, the algorithm to find the optimum solution will offer the solution to use a different route