Final Report

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Regarding:

Predicting Customer Churn

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Final Report	1
Predicting Customer Churn	1
Introduction	4
Definition	4
Formulation of a Question	4
Hypothesis	4
Prediction	4
Testing	5
Analysis	6
Approach	6
Data Acquisition and Wrangling	6
Data Investigation	6
Data Cleaning	6
Dealing with Missing Data Values	7
Data Outliers	8
Storytelling and Inferential Statistics	8
EDA Inferential Statistics Investigation	8
Leveraging Inferential Statistics	10
gender	11
SeniorCitizen	12
Partner	12
Dependents	13
PhoneService	13
MultipleLines	14
InternetService	14
Contract	15
PaperlessBilling	15
PaymentMethod	16
Initial EDA and Inferential Statistics Recap	16
Visual EDA of seven Features	17
Senior Citizen	17
Partner	17
Dependents	18
Internet Service	18
Contract	18

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Paperless Billing	19
Payment Method	19
Visual EDA Recap of seven Features	19
Baseline Analysis and Preliminary Results	20
Logistic Regression	20
Extended Analysis and Final Results	23
SMOTE	23
RUS	24
Hyperparameter Tuning	24
Model Comparison	25
Conclusions and Future Work	26
Future Work	26
Recommendations for the Client	27
Resources / Resources Used	28

Introduction

The project focuses on a problem that 28 million business face each day of operation, customer churn.

Definition

Customer churn, also known as customer attrition, customer turnover or customer defection is the loss of clients or customers. Many companies include customer churn rate as part of their monitoring metrics because the cost of retaining current customers compared to acquiring new customers is much less.

Within customer churn there is the concept of voluntary and involuntary churn with voluntary being a customer leaves on their own choice while involuntary could be attributed to customer relocation to a long term care facility, death or customer relocation in a different state/geography. In most analytical models, involuntary churn is excluded from the metric.

Formulation of a Question

When a company first starts up, the founding members can typically handle all of the various customer concerns. As the company continues to grow, the founders can no longer service all of the various clients with support handled by a customer service team. The customer service team focuses on current issues, and a proactive approach is lost.

As the company grows, the company still cares about its clients; however, due to the large customer base, they can no longer address every customer. This is a real problem for companies. How does a company proactively predict if a customer is happy or unhappy? How does a company know if a customer is so unhappy that they are willing to leave? If a company knew if a customer was getting ready to leave, could they reach out to the customer and mend the relationship?

Hypothesis

Past customer data can predict future customer churn.

Prediction

If past customer data shows various features and whether they stayed or churned, it could be used to predict future outcomes of current customers.

Testing

To test my hypothesis, a set of customer data with various features is used along with whether they churned or not.

The data has 7043 rows and can be found at:

https://www.kaggle.com/blastchar/telco-customer-churn

The dataset has the following features:

- customerID Customer ID
- gender Customer gender (female, male)
- SeniorCitizen Whether the customer is a senior citizen or not (1, 0)
- Partner Whether the customer has a partner or not (Yes, No)
- Dependents Whether the customer has dependents or not (Yes, No)
- tenure Number of months the customer has stayed with the company
- PhoneService Whether the customer has a phone service or not (Yes, No)
- MultipleLines Whether the customer has multiple lines or not (Yes, No, No phone service)
- InternetService Customer's internet service provider (DSL, Fiber optic, No)
- OnlineSecurity Whether the customer has an online security or not (Yes, No, No internet service)
- OnlineBackup Whether the customer has an online backup or not (Yes, No, No internet service)
- DeviceProtection Whether the customer has device protection or not (Yes, No, No internet service)
- TechSupport Whether the customer has tech support or not (Yes, No, No internet service)
- StreamingTV Whether the customer has streaming TV or not (Yes, No, No internet service)
- StreamingMovies Whether the customer has streaming movies or not (Yes, No, No internet service)
- Contract The contract term of the customer (Month-to-month, One year, Two year)
- PaperlessBilling Whether the customer has paperless billing or not (Yes, No)
- PaymentMethod The customer's payment method (Electronic check, Mailed check, Bank transfer (automatic), Credit card (automatic))
- MonthlyCharges The amount charged to the customer monthly
- TotalCharges The total amount charged to the customer

The following target will be used to understand if the customer churned or not.

• Churn - Whether the customer churned or not (Yes or No)

Analysis

To determine if churn rate can be predicted, various classification algorithms will be used and compared according to the appropriate performance and accuracy metrics.

Approach

Data Acquisition and Wrangling

Data Investigation

The first step is to import the data and investigate the data.

The data is located in a csv file which is imported into a Panda's DataFrame using the read_csv function. The data is stored in a subfolder under the Jupyter notebook so others can leverage the same data set.

After importing the data, a head function is ran to show the first five rows to understand what the data looked like.

Now start looking for missing values.

- 1. Are there any null values by column? The dataframe came back with zero null values.
- 2. Are there any empty strings by row? The results returned 11 rows that had empty strings.

Data Cleaning

After identifying what columns have issues, its also important to understand if Pandas had assigned the correct types to each column. A .info method is run, and it shows almost all columns were set to object. This means there is a need to get a better understanding of each column data type.

Based on the head method, each column is listed that is categorical using the unique method and converted to a list to see the unique values. Here is the printout:

```
gender: ['Female', 'Male']
SeniorCitizen: [0, 1]
Partner: ['Yes', 'No']
Dependents: ['No', 'Yes']
tenure: [1, 34, 2, 45, 8, 22, 10, 28, 62, 13, 16, 58, 49, 25, 69, 52, 71,
21, 12, 30, 47, 72, 17, 27, 5, 46, 11, 70, 63, 43, 15, 60, 18, 66, 9, 3,
31, 50, 64, 56, 7, 42, 35, 48, 29, 65, 38, 68, 32, 55, 37, 36, 41, 6, 4,
33, 67, 23, 57, 61, 14, 20, 53, 40, 59, 24, 44, 19, 54, 51, 26, 0, 39]
PhoneService: ['No', 'Yes']
MultipleLines: ['No phone service', 'No', 'Yes']
InternetService: ['DSL', 'Fiber optic', 'No']
OnlineSecurity: ['No', 'Yes', 'No internet service']
OnlineBackup: ['Yes', 'No', 'No internet service']
DeviceProtection: ['No', 'Yes', 'No internet service']
TechSupport: ['No', 'Yes', 'No internet service']
StreamingTV: ['No', 'Yes', 'No internet service']
StreamingMovies: ['No', 'Yes', 'No internet service']
Contract: ['Month-to-month', 'One year', 'Two year']
PaperlessBilling: ['Yes', 'No']
PaymentMethod: ['Electronic check', 'Mailed check', 'Bank transfer
(automatic)', 'Credit card (automatic)']
```

Because of this, all of them except tenure are set to a type of category.

TotalCharges is an object and not a float64, which causes suspicion that something is not right. When investigated, it had 11 rows with empty strings.

Dealing with Missing Data Values

The only column that has missing values is the TotalCharges column. After looking at the 11 rows, the data looks invalid, so the 11 rows are filled with zero's and then assigned the column as type float64.

Data Outliers

After dealing with missing values and assigning the proper types, the describe method is used to look at the numerical types and understand if any values look odd. Based on that readout, the values appear to be typical of what is expected for monthly and total charges.

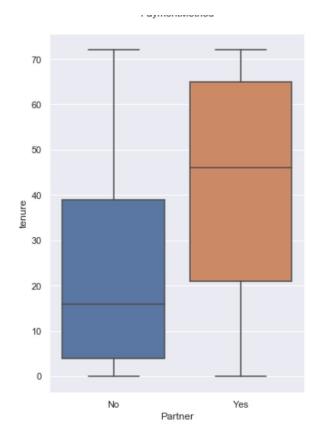
C - C - C - C - C - C - C - C - C - C -		f we have any er_churn_df.d	
8]:	tenure	MonthlyCharges	TotalCharges
count	7032.000000	7032.000000	7032.000000
mean	32.421786	64.798208	2283.300441
std	24.545260	30.085974	2266.771362
min	1.000000	18.250000	18.800000
25%	9.000000	35.587500	401.450000
50%	29.000000	70.350000	1397.475000
75%	55.000000	89.862500	3794.737500
max	72.000000	118.750000	8684.800000

Storytelling and Inferential Statistics

EDA Inferential Statistics Investigation

The first step of EDA is to visualize the data to understand the relationship between the various features and the predictor. Initially tenure is used to understand how long a customer stays, hypothesizing that the longer a customer stays, the less likely they are to churn.

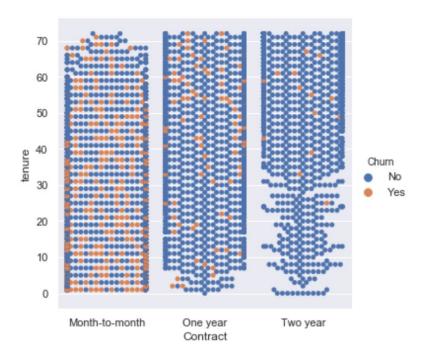
Because most of the data is categorical, boxplots are used to understand the categories within each feature against tenure. What is noticed is that some of the categories within each feature had higher levels of tenure than their counterparts. Here is an example of Partner vs. Tenure that shows those with a partner have a higher level of tenure.



The next step is to take the following features and do a catplot of the categories against tenure along with churn.

- 1. Phone Service
- 2. Multiple Lines
- 3. Internet Service
- 4. Contract Length
- 5. Paperless Billing
- 6. Payment Method
- 7. Dependents
- 8. Senior Citizen
- 9. Partner

Amongst these features, distinct patterns indicate some categories are prone to churn more than others. In the below graphic, you can see that month-to-month billing has more frequencies of churn than the other two contract types.



Leveraging Inferential Statistics

The features that provide visual correlations between the categories and churn need to be checked for correlation strength.

Alpha is set equal to 0.05 or 5%.

The hypothesis is no relationship between categories and churn.

P-value, Pearson Chi-Square and Cramer's phi are leveraged for results.

Note: Cramer's phi measures how strong the relationship between the two variables, the closer to one the strong the relationship.

The following categorical features are tested against churn:

- gender
- SeniorCitizen
- Partner
- Dependents
- PhoneService
- MultipleLines
- InternetService
- Contract
- PaperlessBilling
- PaymentMethod

Here are the results for all of the categorical features:

gender

No Relationship (fail to reject H0)

Comparison of: gender to Churn.

	Churn No	Yes All	
gender	710	700 711	
Female	49.27	50.24	49.52
Male	50.73	49.76	50.48
All	100.00	100.00	100.00

Chi-square test		results
0	Pearson Chi-square (1.0) =	0.5224
1	p-value =	0.4698
2	Cramer's phi =	0.0086

SeniorCitizen

Relationship (reject H0)

Comparison of: SeniorCitizen to Churn.

	Churn		
	No	Yes All	
SeniorCitize	en		
0	87.13	74.53	83.79
1	12.87	25.47	16.21
All	100.00	100.00	100.00

	Chi-square test	results
0	Pearson Chi-square (1.0) =	160.3521
1	p-value =	0.0000
2	Cramer's phi =	0.1509

Partner

Relationship (reject H0)

Comparison of: Partner to Churn.

	Citatii		
	No	Yes	All
Partner			
Yes	52.82	35.79	48.3
No	47.18	64.21	51.7
All	100.00	100.00	100.0

	Cni-square test	resuits
0	Pearson Chi-square (1.0) =	159.4145
1	p-value =	0.0000
2	Cramer's phi =	0.1504

Dependents

Relationship (reject H0)

Comparison of: Dependents to Churn.

	Churn		
	No	Yes All	
Dependents			
No	65.52	82.56	70.04
Yes	34.48	17.44	29.96
All	100.00	100.00	100.00

Chi-square test		results
0	Pearson Chi-square (1.0) =	189.9403
1	p-value =	0.0000
2	Cramer's phi =	0.1642

PhoneService

No Relationship (fail to reject H0)

Comparison of: PhoneService to Churn.

ヘム	urn	
LΠ	urri	

	No		Yes	AII	
PhoneSe	ervice				
No	9.9		9.1		9.68
Yes	90.1		90.9		90.32
All	100.0	100.0	100.00)	

	Chi-square test	results
0	Pearson Chi-square (1.0) =	1.0044
1	p-value =	0.3162
2	Cramer's phi =	0.0119

MultipleLines

Relationship (reject H0)

Comparison of: MultipleLines to Churn.

	Chui	rn			
	No	Yes	AII		
MultipleLi	nes				
No phone	service 9.90		9.10	9.68	
No	49.11	45.43		48.13	
Yes	40.99	45.48		42.18	
All	100.0	00	100.0	0	100.00
	Chi-square	test			results
0	Pearson Chi	i-square	(2.0) =		11.3304
1	p-value =				0.0035
2	Cramer's V	=			0.0401

InternetService

Relationship (reject H0)

Comparison of: InternetService to Churn.

	Chu	ırn			
	No		Yes	AII	
InternetSer	vice				
DSL	37.92	24.56		34.37	
Fiber optic	34.7	77	69.40		43.96
No	27.3	31	6.05		21.67
All	100.	.00	100.00)	100.00
	Chi-square	test			results
0	Pearson Ch	ni-square ((2.0) =		732.3096
1	p-value =				0.0000
2	Cramer's V	=			0.3225

Contract

Relationship (reject H0)

Comparison of: Contract to Churn.

	Churn		
	No	Yes All	
Contract			
Month-to-month	42.91	88.55	55.02
One year	25.26	8.88	20.91
Two year	31.83	2.57	24.07
All	100.00	100.00	100.00
	Chi-square test		results
O H	Pearson Chi-squa	re (2.0) =	1184.5966
1 p-	-value =		0.0000
2	Cramer's V =		0.4101

PaperlessBilling

Relationship (reject H0)

Comparison of: PaperlessBilling to Churn.

	Ch	urn		
	No	Yes	AII	
Paperle:	ssBilling			
Yes	53.56	74.91	59.2	2
No	46.44	25.09	40.7	8
All	100	0.00	100.00	100.00
	Chi-squar	e test		results
0	Pearson C	hi-square ((1.0) =	259.1610
1	p-value =			0.0000
2	Cramer's p	ohi =		0.1918

PaymentMethod

Relationship (reject H0)

Comparison of: PaymentMethod to Churn.

	Churn				
	No		Yes	AII	
PaymentMethod					
Electronic check	25.01		57.30		33.58
Mailed check	25.20		16.48		22.89
Bank transfer (automatic)	24.86	13.80		21.92	
Credit card (automatic)	24.93		12.41		21.61
All	100.00)	100.00)	100.00

	Chi-square test	results
0	Pearson Chi-square (3.0) =	648.1423
1	p-value =	0.0000
2	Cramer's V =	0.3034

Initial EDA and Inferential Statistics Recap

Based on the visual EDA, it is anticipated that all of the following features have correlation or relationships between the categorical feature and churn; however, this is wrong.

- gender
- SeniorCitizen
- Partner
- Dependents
- PhoneService
- MultipleLines
- InternetService
- Contract
- PaperlessBilling
- PaymentMethod

What is found is that the gender and phone service do not have a relationship with churn which is contrary to what is expected.

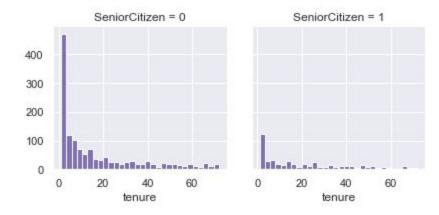
The dataset has 18 features and one target used to determine if the customer churned or not. Of the 18 features, seven features have a relationship with churn.

- SeniorCitizen
- Partner
- Dependents
- InternetService
- Contract
- PaperlessBilling
- PaymentMethod

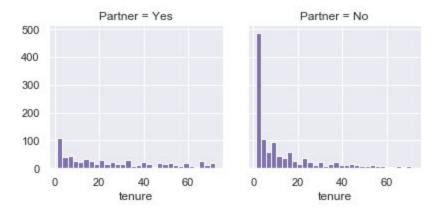
Visual EDA of seven Features

Based on the seven features identified above, we can do a visual EDA to understand the frequency of the churned customers. The below visuals are taken from a subset of the data of only churned customers compared to tenure.

Senior Citizen

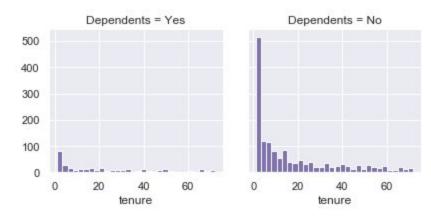


Partner

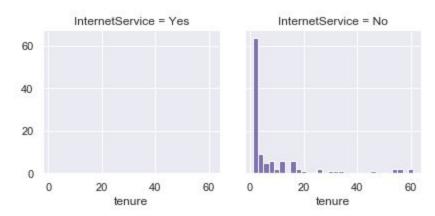


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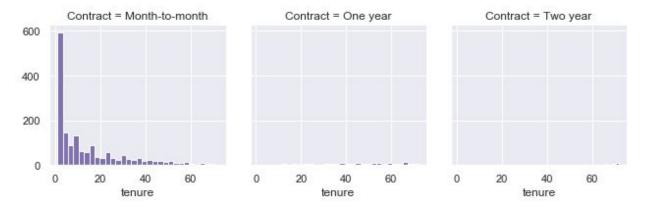
Dependents



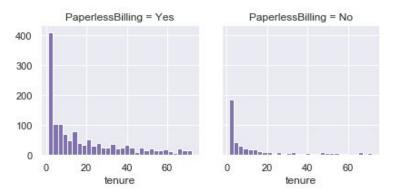
Internet Service



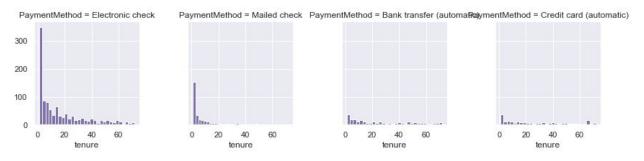
Contract



Paperless Billing



Payment Method



Visual EDA Recap of seven Features

Based on the seven feature comparisons, you can see very distinct patterns emerge. Each of the services, when broken down by their distinctive parts, now illustrate customers that have a higher rate of churn.

The following scenarios have a much higher rate of churn:

- Non-Senior Customers are more likely to churn in the first few years.
- Customers without partners are more likely to churn in the first few years.
- Customers without dependents are more likely to churn in the first few years.
- Customers without internet service are more likely to churn in the first few years.
- Customers that are on month-to-month billing are more likely to churn in the first few years.
- Customers that receive paperless billing are more likely to churn in the first few years.
- Customers that pay via Electronic Check are more likely to churn in the first few years.

Baseline Analysis and Preliminary Results

The goal of the baseline analysis is to establish a starting point and then improve from there. The evaluation of the baseline model will use accuracy along with performance metrics.

The original hypothesis is that past customer data can predict if future customers will churn. The baseline analysis intends to predict customer churn which means we are more interested in predicting if a customer might churn. That means we are okay if our false positive rate is high because we are more interested in not missing a customer that might churn.

The metric focused on is the recall rate for the True class. Recall rate is reported in the classification report that uses the confusion matrix. A higher recall rate for True means the model is predicting the correct customers that might churn (remember, we are okay if we have false positives). However, precision is being used to ensure that a balance is maintained between recall and precision.

Logistic Regression

The baseline model uses logistic regression with L1 and L2 optimization using the following features:

- SeniorCitizen
- Partner
- Dependents
- InternetService
- Contract
- PaperlessBilling
- PaymentMethod

The model uses churn as the label to indicate if a customer has churned or not.

The logistic regression model also has various hyperparameters, and focus is on getting the optimal C value for L1 and L2. After testing various values, the optimum C values are:

L1	0.1
L2	0.01

Running the logistic regression model with those C values produced the following accuracy scores.

Logistic Model	Training Data	Test Data
L1	0.751419916698	0.743327654742
L2	0.751041272245	0.733674048836

The accuracy rate for the baseline after only optimizing the C value is roughly 75%. That is not bad for accuracy without much optimization. The next step is to run the classification report, here are the results.

L1 Training	Precision	Recall	F1-Score
False	0.74	0.74	0.74
True	0.27	0.27	0.27
Avg/Total	0.61	0.61	0.61

L1 Test	Precision	Recall	F1-Score
False	0.73	0.73	0.73
True	0.24	0.24	0.24
Avg/Total	0.60	0.60	0.60

L2 Training	Precision	Recall	F1-Score
False	0.74	0.74	0.74
True	0.27	0.27	0.27
Avg/Total	0.61	0.61	0.61

L2 Test	Precision	Recall	F1-Score
False	0.73	0.72	0.73
True	0.26	0.27	0.27
Avg/Total	0.61	0.60	0.61

The recall rate for L1 and L2 for the True classification is only ~0.27 which is low compared to the recall rate for False classification. That means customer churn will get predicted correctly 27% of the time which is not acceptable.

What the classification report is demonstrating is a natural imbalance in the data. The data has more False customer churns than True which is reflected in the model. The next step is to try resampling techniques along with different models.

Extended Analysis and Final Results

In the baseline analysis, the data is fit to a Logistic Regression model using L1 and L2 regularization. The accuracy was 75% for L1 and 74% for L2. The performance of the model showed an imbalance regarding customers that churned. The F1 score for customers that did not churn was 74%, and the F1 score for customers that did churn was 27% (for L1 regularization).

The main score being optimize is the performance recall for the 'True' class. Because the client is more concerned about catching customers before they churn it is okay to have false positives. When using the base Logistic Regression model, recall is 75% for 'False' and 27% for 'True'.

Recall scores split 75/27 is indicative of the data set where the customers that churned have a much lower percentage compared to those that did not churn. The data imbalance between classes is a balance classification issue which cannot be fixed with throwing more data at it because there is a natural imbalance between the classes.

In this section, different models and data sampling techniques are used to test if the accuracy performance improves.

SMOTE

The first sampling technique is SMOTE. SMOTE stands for Synthetic Minority Over-sampling Technique. This means SMOTE will use a synthetic technique to add samples to the minority class. After applying SMOTE, the shape of the data is changed.

	False	True
Original Data Set Shape	3880	1402
SMOTE Data Set Shape	3880	3880

RUS

The second sampling technique used is RUS. RUS stands for Random Under-sampling. This means RUS randomly undersamples the dataset.

	False	True
Original Data Set Shape	3880	1402
RUS Data Set Shape	1402	1402

Hyperparameter Tuning

The various models all have hyperparameters that can be adjusted to improve the model. For each model, one or two of the parameters are adjusted for initial model comparison.

Model Comparison

Original Dataset

Model	Precision (True)	Recall (True)	Accuracy
Logistic Regression	0.54	0.227	0.744
Naïve Bayes	0.51	0.642	0.741
Decision Tree	0.55	0.435	0.756
kNN	0.52	0.435	0.744
SVM	0.55	0.456	0.756
Random Forest	0.56	0.471	0.762
AdaBoost	0.57	0.452	0.764

ReSampled Dataset

Model	Precision (True)	Recall (True)	Accuracy
SMOTE - Logistic Regression	0.44	0.805	0.676
SMOTE - Naïve Bayes	0.46	0.773	0.699
SMOTE - Decision Tree	0.47	0.756	0.713
SMOTE - kNN	0.40	0.370	0.688
SMOTE - SVM	0.46	0.829	0.697
SMOTE - Random Forest	0.47	0.762	0.712
SMOTE - AdaBoost	0.49	0.784	0.726
RUS - AdaBoost	0.49	0.784	0.726
RUS - Boost	0.40	0.876	0.621
SMOTE - Boost	0.39	0.961	0.584

For problems with class imbalance, metrics such as precision, recall, and f1-score give good insight into how a classifier performs concerning the minority class. Depending on the problem, the goal is to optimize either precision or recall of the classifier. In this case, a model that catches the most number of instances of the minority class is desired, even if it increases the number of false positives. A classifier with a high recall score will give the most significant number of potential customer churns, or at least raise a flag on most of the cases.

The resampled datasets all have higher recall percentages except kNN when compared to the original dataset. Three of the models have recall rates (for True) that are higher than 80% (Logistic Regression, SVM, RUS Boost) while one has a recall rate of 96% (SMOTE Boost). The trade-off is the accuracy and precision which means the model will have false positives. However, since the overall goal is to predict which customers might churn and keep them as a customer, it is better to have false positives rather than miss customers that churn.

Conclusions and Future Work

The initial hypothesis was that customer churn could be predicted based on past customers. After doing exploratory data analysis, applying inferential statistics and extended analysis the hypothesis cannot be rejected. It appears that customer churn can be predicted based on seven dataset features after the data is resampled to increase the minor class.

Future Work

Additional work can be done to improve the results further. The following areas of study are suggested:

- 1. Gather more data
- 2. Rerun the various models with differing degrees of the seven features
- 3. Tune the hyperparameters for each model
- 4. Apply multiple models to create ensembles
- 5. Apply anomaly detection algorithms to detect churn

Recommendations for the Client

With the initial analysis complete, it is recommend to gather further data to conduct additional testing on the various models to understand the top two. Once that is determined, it is recommend placing the top two models into production. It is suggested splitting the data into three groups:

- 1. Model #1
- 2. Model #2
- 3. Control

By having three groups, the data can be further analyzed to determine which group is performing best compared to the third group which is the control group. The control group is used to understand what would happen if no model had been deployed and it allows the data to be used as a comparison.

As testing proceeds, it is recommend that adjusting the models to improve the performance based on recall. There might also be subsets of data that can further be explored once churn is realized with the models.

Resources / Resources Used

The following is a list of the various resources used in this study.

- 1. https://www.kaggle.com/blastchar/telco-customer-churn
- 2. https://scikit-learn.org/stable/modules/generated/sklearn.metrics.confusion_matrix.html
- 3. https://medium.com/greyatom/performance-metrics-for-classification-problems-in-machine-le-arning-part-i-b085d432082b
- 4. http://scikit-learn.org/stable/modules/generated/sklearn.metrics.classification_report.html#sklearn.metrics.html#sklear
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