



CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2020

ANNUAL OPERATING PLAN



June 28, 2019



BOARD OF ESTIMATE AND APPORTIONMENT

Lyda Krewson, Mayor
Darlene Green, Comptroller
Lewis E. Reed, President Board of Aldermen

BOARD OF ALDERMEN

Sharon Tyus, Ward 1	Megan E. Green, Ward 15
Lisa Middlebrook, Ward 2	Thomas Oldenburg, Ward 16
Brandon Bosley, Ward 3	Joseph D. Roddy, Ward 17
Sam Moore, Ward 4	Jesse Todd, Ward 18
Tammika Hubbard, Ward 5	Marlene E. Davis, Ward 19
Christine Ingrassia, Ward 6	Cara Spencer, Ward 20
Jack Coatar, Ward 7	John Muhammad, Ward 21
Annie Rice, Ward 8	Jeffrey L. Boyd, Ward 22
Dan Guenther, Ward 9	Joseph Vaccaro, Ward 23
Joseph Vollmer, Ward 10	Bret Narayan, Ward 24
Sarah Martin, Ward 11	Shane Cohn, Ward 25
Larry Arnowitz, Ward 12	Shameem Clark Hubbard, Ward 26
Beth Murphy, Ward 13	Pam Boyd, Ward 27
Carol Howard, Ward 14	Heather Navarro, Ward 28



CITY OF ST. LOUIS

BUDGET DIVISION

Paul W. Payne
Budget Director

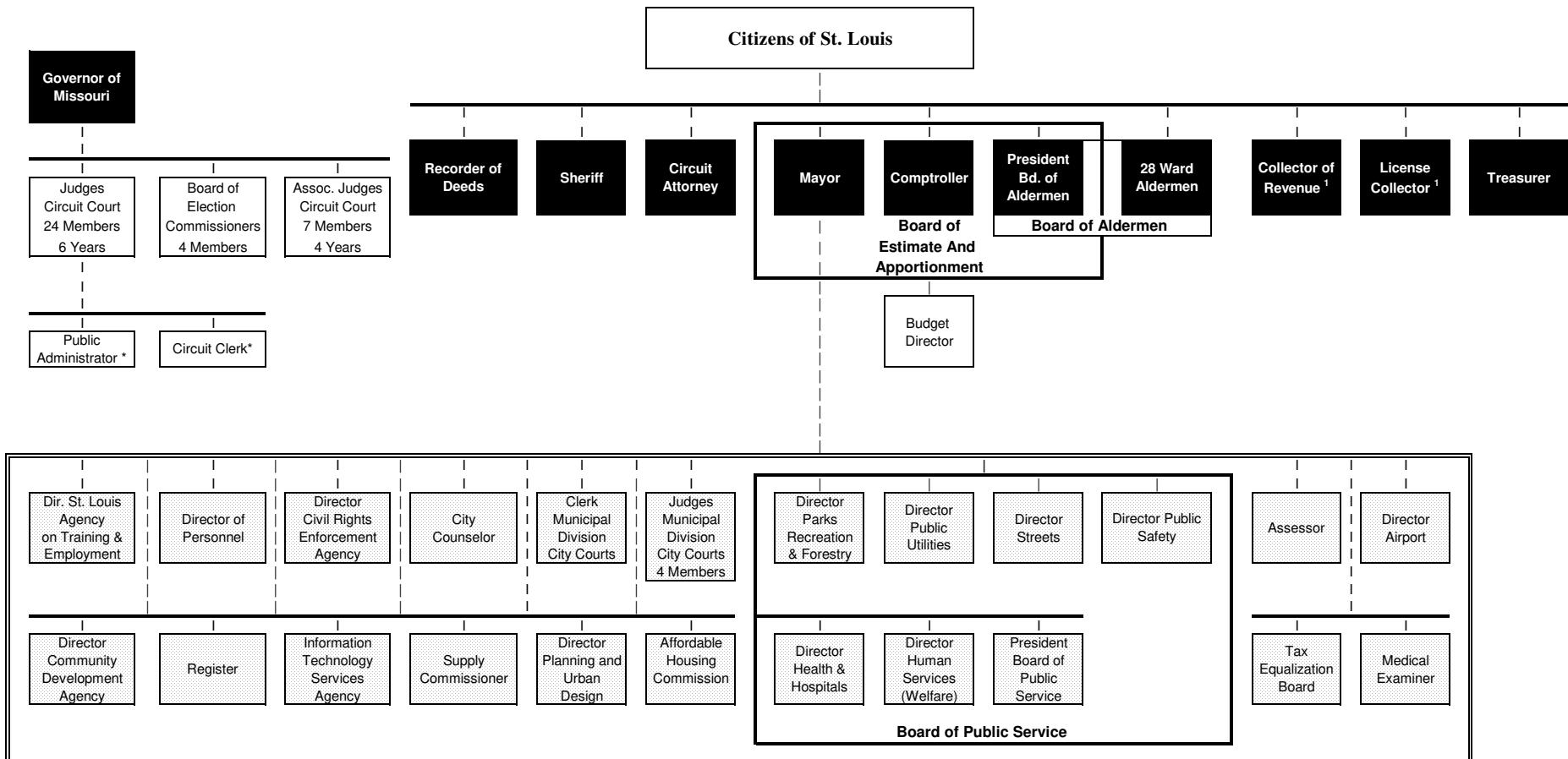
Edward Bess
Jane Susman
Senior Budget Analysts

Mahwish Ahsan
Budget Analyst

Michelle Robinson
Secretary

Special thanks to the Department and Division Heads; Linda Wessels and the entire Multigraph staff for their work on the cover of this document; and Johnny Thomas and all the Records Retention staff for their work on the reproduction of this document.

Government of the City of St. Louis, Missouri



■ Elective Offices - 4 Years

* Previously elected offices now appointed by Courts

□ Offices appointed by Mayor

¹ Indicates a fee office (not included in general appropriation)



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of St. Louis
Missouri**

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



TABLE OF CONTENTS

SUMMARY & OVERVIEW

EXECUTIVE SUMMARY	S-1
Budgeting Over the Longer Term	S-14
Budget by Fund Groups.....	S-17
FY2020 Highlights	S-22
Budget Format	S-23

OVERVIEW	S-24
Economic Outlook	S-24
General Fund Overview	S-32
General Fund Budget Highlights	S-42
Projected Operating Results.....	S-44
Capital Improvements	S-46
Operating Plan Major Fund Types.....	S-49
Revenue Summary Table.....	S-51
Budget Summary Tables.....	S-52
General Fund Revenues Estimates.....	S-64
Earnings Tax.....	S-65
Payroll Tax.....	S-66
Sales Tax.....	S-67
Real and Personal Property Taxes	S-68
Franchise Tax	S-69
Gasoline Tax	S-70
Graduated Business License Tax	S-71
Special and Other Fund Revenues	S-72
Airport Authority.....	S-76
Water Division.....	S-77
½ Cent Capital Sales Tax	S-78
Local Use Tax	S-79
Riverfront Gaming	S-80
Restaurant Gross Receipts Tax	S-81
Hotel / Motel Sales Tax	S-82
Financial and Budgetary Policies.....	S-84
City Vision and Program Missions	S-87
City Department Goal Matrix	S-91

DEPARTMENT AND PROGRAM BUDGETS

GENERAL GOVERNMENT	1
--------------------------	---



Board of Aldermen.....	8
Mayor's Office	9
St. Louis Agency on Training and Employment.....	10
Personnel Department.....	11
Register	15
Civil Rights Enforcement Agency	16
Information Technology Services Agency	17
Budget Division	18
City Counselor	19
Planning and Urban Design	27
Community Development Administration.....	28
Affordable Housing Commission	29
 DEPARTMENT OF FINANCE	31
Comptroller	37
Municipal Garage	38
Records Retention (Microfilm Section)	39
Supply Commissioner	40
Multigraph Section	41
Mail Room.....	42
Assessor	43
 NON-DEPARTMENTAL	45
City Wide Accounts	49
Convention and Tourism Fund.....	50
 DEPARTMENT OF PARKS, RECREATION AND FORESTRY.....	51
Director of Parks, Recreation and Forestry.....	58
Recreation Division	59
Forestry Division	66
Operation Brightside	71
Parks Division	72
Soulard Market.....	79
Tower Grove Park.....	80
 JUDICIAL OFFICES	81
Circuit Court	87
Circuit Attorney	88
Sheriff	89
City Courts	90
Public Administrator	91
Probation Department and Juvenile Detention Center.....	92
Circuit Drug Court.....	93



COUNTY OFFICES	95
Tax Equalization Board	101
License Collector	102
Recorder of Deeds	103
Board of Election Commissioners	104
Medical Examiner	105
Treasurer	106
DEPARTMENT OF PUBLIC UTILITIES.....	107
Communications Division	113
Water Division	114
Airport Commission.....	122
DEPARTMENT OF STREETS	123
Director of Streets	129
Traffic and Lighting	132
Auto Towing and Storage	136
Street Division	137
Refuse Division.....	143
Port Authority.....	149
DEPARTMENT OF PUBLIC SAFETY.....	151
Director of Public Safety	158
Fire Department	159
Firefighters' Pension Systems.....	166
Office of Special Events	167
Excise Division	168
Building Division	169
Neighborhood Stabilization	181
City Emergency Management Agency	184
Corrections/MSI.....	185
City Justice Center	186
Civilian Oversight Board.....	189
Police Department	190
Police Retirement System	199
DEPARTMENT OF HEALTH AND HOSPITALS.....	201
Director of Health and Hospitals	207
Health Commissioner	208
Communicable Disease Control	209
Animal Care and Control	210
Environmental Health Services	211



Family / Community / School Health	212
Health Care Trust Fund	213
DEPARTMENT OF HUMAN SERVICES	215
Director of Human Services	221
BOARD OF PUBLIC SERVICE.....	229
President, Board of Public Service.....	236
Facilities Management.....	241
Equipment Services Division.....	248
Office of Special Events	251
Soldiers' Memorial.....	252

CAPITAL IMPROVEMENTS

Introduction	C-1
Capital Improvement Program Accomplishments	C-2
Capital Planning Process.....	C-3
Five Year Capital Improvement Plan	C-5
Table I - Uses of Funds	C-6
Table II - Sources of Funds.....	C-9
FY2020 Capital Budget.....	C-12
Table III – FY2020 Capital Budget.....	C-13
Capital Improvements Plan- Impact on Operations	C-17
FY2020 Capital Exhibits	C-20

APPENDIX

Budget Process	A-1
City Debt	A-4
Personnel Summary.....	A-13
City of St. Louis Profile.....	A-19
Key to Fund Descriptions	A-23
Glossary	A-26
Common Acronyms	A-34



EXECUTIVE SUMMARY

FY2020 ANNUAL OPERATING PLAN

The City's Annual Operating Plan is an annual effort to allocate the tax revenues and other resources that are at the City's disposal in a way that best meets the service needs and priorities of its citizens as well as to ensure the City remains an attractive place for its residents, businesses and visitors alike. While the FY2020 budget includes only modest growth in general revenue, these funds will continue to be supplemented with new revenues approved in the past two years which will continue to support various

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a citizenry of good health and well-being, a vibrant and diverse economy and an effective and efficient government.

FY2020 Budget:		
	<u>FY19</u>	<u>FY20p</u>
General Fund	\$517.5M	\$519.2M
Special Revenue & Other Funds	365.9M	384.1M
Enterprise Funds	232.6M	246.0M
Total	\$1,116.0M	\$1,149.3M

initiatives in areas such as public safety, affordable housing, afterschool and summer jobs programs, recreation, social and mental health services and neighborhood stabilization efforts through derelict building demolition and lot maintenance. FY2020 will be the second full fiscal year for the 1/2 cent economic development sales tax, which at the recommendation of the Economic Development Sales Tax Board will provide funds for public transit, neighborhood stabilization, workforce development and public safety infrastructure needs. The refuse collection fee will continue to provide funding for the ongoing replacement cycle of the City's refuse vehicle fleet as well as efforts to address the problem of illegal dumping. Some long deferred capital needs will be met following voter approval last August of a \$50M general obligation bond issue. Although the annual capital improvements budget will see a slight decrease, the expiration

of some existing debt obligations will enable funds to be allocated for addressing some City service vehicle needs. Meanwhile, an arrangement with the U.S. Marshal for housing inmates at the City Justice Center will provide funding for capital improvements to that Corrections facility. The ability to identify new sources of revenue for addressing service needs is an important aspect of budget planning. Revenue structures continually need to adapt as the internet economy continues to have an impact on how



services are provided and products consumed. While the underlying rate of growth in general revenue continues to be constrained, growth in special funds such as the local use tax reflects this changing dynamic. The FY2020 Annual Operating Plan continues the strides taken in the previous year to achieve a budget that is structurally balanced. All fund allocations for capital fund accounts are fully allocated while Affordable Housing fund and building demolition funds will receive amounts above their normal allocation. The economy is entering its eleventh year of economic expansion, and while a recession is not currently projected the next economic downturn is another year closer. In anticipation of the inevitable downturn, a concerted effort has been made to address increasing the level of budget reserves which have been low by historical standards. Over the past fiscal year, the City's reserves have improved and now exceed their pre-recession level. The proposed general fund budget will continue an initiative begun in the past year to budget an allocation to the City's general fund reserves. The FY2020 budget plan continues the effort to allocate new sources of funds toward key service areas while constraining expenditures and maintaining structural budget measures that will help ensure sustainability.

In the current fiscal year, revenues through the third quarter were very close to original budget estimates. The Earnings tax, which is the City's largest source of revenue was up but under the rate of inflation and was trailing estimates. However, this performance has been hampered somewhat by corporate receipts. Payroll employment as evidenced by individual earnings tax withholdings as well as the Payroll tax continued to outperform. Sales tax receipts were up less than 1% through the third quarter and are tracking at or slightly below estimates while property taxes were slightly outperforming estimates over the same period. In the previous fiscal year, growth in general revenue after adjusting for a draw from the 27th pay reserve in the prior year was up 2.6% but growth in the current year is expected to be more modest at close to 1.7%. Historical trends since the end of the last recession suggest long term growth at the 1.5% range each year. The ability to meet the rising costs of City services and growing infrastructure needs with this limited revenue growth will remain a constant challenge. The City continues to pursue efforts to reduce operating expenditures and staffing where possible without impacting key City services. Some successful pension reform efforts in recent years combined with a rising market have left the City's systems relatively well funded though their continued high cost and vulnerability to downturns suggests more work needs to be done. It is anticipated that additional capital improvements particularly the replacing of aging service fleet vehicles will help moderate the rise in maintenance and repair costs. Meanwhile park improvements funded from an earlier parks bond issue are nearly complete although parks will continue to see benefits from Parks improvements funded through dedicated capital sales taxes and an ongoing program to replace street lighting with lower cost LED lights should result in reduced energy costs in the long run. Many economic development projects continue particularly through downtown and the City's central corridor and the



largest development involving the relocation of the Federal NGA facility on the City's near northside is just getting underway. All of these projects are testaments to the continued economic vitality of the City and are geared toward contributing to its revenue base in future years. The City's proposed Annual Operating Plan continues special funding allocations for some of the more recent revenue sources including the Prop P and Economic Development sales taxes, while continuing to provide for increases in costs related to City employee compensation while meeting all of the City's outstanding debt obligations.

The FY2020 Annual Operating Plan allocates a total budget \$1,149.3M. This is an increase of 3% from the previous fiscal year. The City's general fund, with a proposed budget of \$519.2M, remains the largest component of the budget providing funding for the majority of City services. The general fund budget will see a more moderate increase of 0.3%. The proposed City workforce total for all funds amounts to 6,674 positions which is up by 50 positions from the prior year. Most of these changes, both increases and decreases, are scattered across departments in both the general and special funds.

BUDGETING BY KEY SERVICE AREAS

Safe Neighborhoods

The total FY2020 budget for the Police Department excluding grants but including pension costs is \$211.7M. Just over 75% of this total is from general revenue while the remaining amount of Police funds is derived from special revenue sources that have been approved over the years for public safety purposes. The most recent of these was a ½ cent sales tax known as Prop P which provided pay increases to uniformed officers in the prior year. Prop P funds in the amount of \$14.7M are being allocated to cover the second year costs of the pay and benefit increases as well as provide for additional equipment needs of the department. The Department's overall uniformed strength will remain relatively constant at 1,319, including recruits, although the Department has continued to experience vacancies and will continue its efforts to fill out its uniform strength. Part of this effort includes an initiative begun in the prior year involving a new cadet program for 18-25 year old residents of the City who have a high school diploma or GED equivalent. The cadets are to receive training and attend community college classes so that once prerequisites are done they would be able to enter the Police academy. This effort is also made possible by funds from Prop P receipts. The residency requirement for new recruits was also lifted last December



SUMMARY AND OVERVIEW



as another step in the effort to maintain uniformed strength. Targeted crime reduction efforts in high crime areas as well as coordination with other city departments to address service issues that may contribute to crime will continue to be employed as a means for improving neighborhood safety. Other cost increases in the department include the cost of overtime which has continued to rise in the last few fiscal years and an additional \$450K is being allocated to help address this cost. A total of \$2.7M has been budgeted to address various fleet and equipment needs. The 2018 general obligation bond issue included \$1.3M in funds to complete the relocation of the Department's property custody unit along with the Department's SWAT unit as well as an additional \$6.5M for replacing radios for the department. Funding for City Marshals and Park Rangers of the department remain relatively constant as does the proposed funding for the Civilian Oversight Board at approximately \$330,000. The Board, established by ordinance, is an effort to ensure the continued confidence and working relationships between the Police Department and the community it serves.

Uniformed staffing at the City's Fire Department will remain unchanged at 587 positions. All of these positions are funded through general revenue as the last portion of a funding grant known as SAFER expired in the previous fiscal year. Under uniform pay provisions of the City charter, firefighters were also afforded the same pay increases as police officers and a portion of Prop P funds in the amount of \$6.4M are being allocated for these pay and related benefit increases as well as other needs of the department. The Fire Department will also be seeing additional replacements to its firefighting fleet funded by the general obligation bond issue from the previous year which allocated a total of \$15.8M for vehicle replacement as well as roof repairs at the various fire engine houses. These newer units which include a number of ambulances should not only enhance firefighting capabilities but also result in a reduction in repair costs as older units are retired. Pension costs for the department will decline by \$4.4M in the coming year. This decline is due in part to the maturity of an existing pension obligation debt from 2008 for which final payment of \$1.7M being made in the current fiscal year. Meanwhile, the old FRS plan which was frozen following pension reform legislation was fully funded as of the most recent actuarial report and will require no contribution in FY20, a reduction of \$2.7M from the prior year. Total Fire Pension costs including debt service on pension-related debt will total \$13.8M in FY2020. A portion of this amount is included in the Airport's budget which maintains its own unit of the Fire Department.

In other areas of the Department of Public Safety, the average inmate population at the Division of Corrections has seen decreases in recent years and is averaging just under 1,200 through the current fiscal year. This level is comparable to the previous fiscal year and is below assumed budget levels of 1,400. In FY2020, it is assumed that census levels will continue to fluctuate as they have in the current fiscal year and are budgeted at about 1,200 for the year. During FY19, Corrections entered into a new



agreement with the U.S. Marshal to house prisoners awaiting trial of federal crimes at the adjacent federal courthouse. It is anticipated that \$5M in revenues will be generated from this agreement in FY20. The allocation of these funds is addressed by ordinance with 30% or \$1.5M set aside for general fund costs of incarceration and 70% or \$3.5M allocated to a special fund to pay for capital improvement needs of the City Justice Center (CJC) facility. A portion of those funds may be used for transportation costs for federal detainees as well as funding for violence prevention alternative programs. \$500,000 is budgeted for such programs in FY20. Staffing levels at both CJC and Medium Security Institution (MSI) facilities will remain the same in the coming year. Corrections will see a net \$100k decrease in contractual service costs of meals and inmate medical services between the two facilities. Both facilities will see a number of improvements funded with general obligation bond proceeds as well.

Attractive Parks and Recreation

Through December of 2018, the City Parks Department had spent or committed over \$24.9M of a \$25.6M bond issue from 2015 that provided funds for major capital improvements in neighborhood parks



throughout the City. Funding for the bonds is being provided through a number of sales tax funds that have been approved in recent years and dedicated to Parks improvements. One of these taxes, a 3/16 sales tax that went into effect on October 1, 2013, is providing an estimated \$2.7M per year for local parks improvements. This represents the City's 40% share of the parks tax. The other 60% is allocated to the Metropolitan Parks and Recreation district. FY2020 will

be the fourth year of a program begun by the Forestry Division to address the invasive emerald ash borer. This insect, which has been devastating the population of ash trees in the eastern part of the country, has been confirmed in the St. Louis area. It is estimated that 18% of the City's tree canopy is comprised of ash trees. A combination of treatment and removal tactics was begun in the past year and will continue with an allocation of \$550,000 from Citywide capital funds. One major function of the Department of Forestry has been to provide crews for clearing debris from vacant lots throughout the City. During the current fiscal year this function was moved to the Streets Department which already had the responsibility for Refuse collection and because its fleet of trucks and moving equipment was seen as better suited to provide this service. The function costs just over \$1M per year and includes approximately 20 positions. The Recreation Division will benefit from the second year of funds from a use tax allocation from the passage of Prop P. In FY20, a total \$997,000 is being allocated to fund enhanced staffing at the City's recreation centers as well as contractually provided recreations programs



at two centers, Marquette on the south side and Tandy on the north side. The services include all-day and afterschool programs for youth while still allowing for drop-in services for the traditional recreation programming. The Forestry Division's remaining weed control efforts will be boosted with an additional \$350,000 in local use tax funds. With this effort the Division is looking to maintain its goal of 4 vacant building and 8 vacant lot rotations from April to September to ensure both the appearance and desirability of these properties throughout the City. The Parks Division will continue to maintain a two week cutting cycle for its seasonal turf maintenance crews during the crucial portions of the growing season.

Affordable Housing

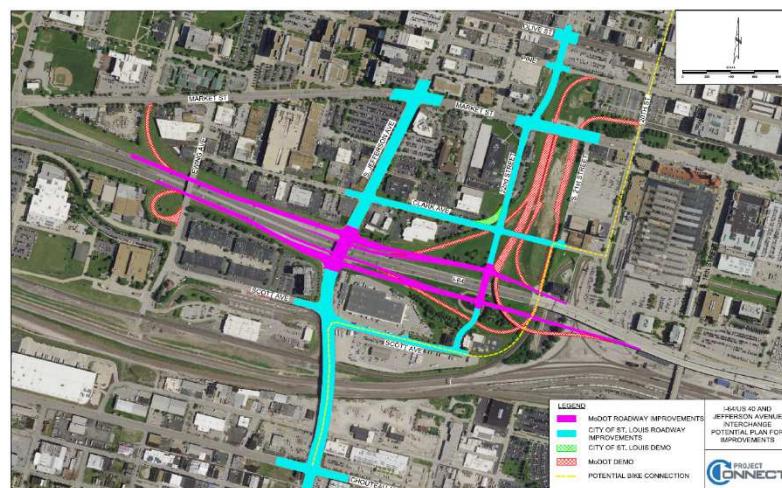


The FY2020 budget proposes an Affordable Housing Commission allocation of \$6.0M from Local Use Tax Funds. This is an increase of \$0.5M over the previous fiscal year and, following years in which funds had been reallocated for budget purposes, is \$1M over the normal allocation. Supplemented with an additional \$0.6M in existing fund balances, the Affordable Housing budget will total nearly \$6.6M. These funds will continue to be supplemented with community development block grant

funds that will be awarded and appropriated later in the fiscal year.

Efficient Transportation

Several major transportation projects are in various stages of planning, design and construction. These projects are funded through a combination of the Federal Highway Administration's Fixing America's Surface Transportation (FAST) Act, City Capital, Redevelopment Revenue Bonds Series 2017A and B, and private sources.



Through a partnership with Missouri

Department of Transportation and the St. Louis Development Corporation, design plans are underway to construct a full interchange at I-64 and Jefferson Avenue. These "Project Connect" improvements support

SUMMARY AND OVERVIEW



improved access to the National Geospatial-Intelligence Agency Project site through the Jefferson Avenue and the 20th Street corridors. In

conjunction with the interchange project, improvements will involve reconstruction of portions of Market Street, Jefferson Avenue, Scott Avenue, Clark Avenue, and 22nd Street.



neighborhood. Union Pacific Railroad is providing the local match funding to increase the vertical clearance of this bridge. This project involves not only reconstructing the significantly deteriorating bridge, but also providing accommodations for bicycles and pedestrian facilities that meet American with Disabilities Act (ADA) guidelines and complies with the City's Complete Street Policy.

Another significant bridge project that is commencing with design involves the reconstruction of the Compton Bridge over the Mill Creek Railyard (Chouteau to Spruce) which maintains a critical link to the

transportation network for the St. Louis region. The updated bridge is necessary to replace obsolete and dysfunctional bridge infrastructure, some of which dates back to original bridge construction in 1911. Additionally, because of abandoned rail lines, the improved structure will be significantly shorter than the original structure and have no joints, which provides more sustainable maintenance. The improvements include wider sidewalks and bike lanes separated from vehicular



traffic by raised medians.

SUMMARY AND OVERVIEW



Several major streetscape and transportation improvement projects that are in construction include the Tower Grove Park Neighborhood Access Improvements which involves upgrades to pedestrian crossings and traffic signals at all intersections around the park. Also, the Traffic Management Enhancements Project Phase 3 has begun construction. This project improves upon the means for the City to manage traffic and safety within the transportation network. The project enhances the Real-Time Transportation Intelligence Center (RTIC) at 1915 Olive Street to optimize traffic operations. In addition, this project implements improvements that will provide a greater ability to meet the current and future transportation challenges of the City while reducing travel times and lowering vehicle emissions including the expansion of fiber optic network, video surveillance camera system, Downtown Traffic Signal optimization, RTIC Staffing and



System Maintenance, and completion of a comprehensive Downtown Transportation Study. Major roadway projects in design include the Louisiana Calm Street Project (Meramec to Gravois), Hall Street Improvements (E. Grand to Adelaide), and the Dr. Martin Luther King Lighting and Signal Interconnect (Newstead to Vandeventer). These projects involve pedestrian upgrades, lighting improvements, "Green" infrastructure, paving, street furniture, signal upgrades, enhanced crosswalks, landscaping, and other features that support safety and economic development.

In March of 2017, the City submitted a preliminary application to the Federal Aviation Administration (FAA) to participate in the FAA's Airport Privatization Pilot Program. Key objectives of this effort are to provide opportunities for improvements at the airport while providing significant payments to the City that could be used for non-airport purposes as well as contributing to the expansion of regional economic development relationships. In the past year, the City has engaged a team of advisors which working under the guidance of a seven member working group of City officials will advise the City through various stages of the process. The process remains exploratory in nature with various decision points to be made on proceeding through to each stage. If the process is to culminate in a P3 lease agreement, it is estimated that the timetable would take 18-24 months dating back to the kickoff meetings from August of 2018. Any decision to enter into a lease agreement would require approval of both the Board of Estimate and Apportionment and the Board of Aldermen as well as the FAA and a majority of the airlines operating at the Airport.

As to operations of the Street Department in FY2020, the Refuse Division in the past year has seen an increase in the tonnage of municipal solid waste collections and, with the costs of recycled waste collection also rising, it is estimated that disposal cost tipping fees will top \$6M, an increase of \$300,000



over the current year. Proceeds from the \$3 increase in the monthly collection fee approved in 2017 will continue to benefit the work of the Refuse Division. \$1.8M is being allocated to continue to fund the Refuse Division's program for refuse truck replacement. As in the previous year, of the remaining funds, \$900,000 is being allocated for the replacement of refuse containers; \$150,000 is being allocated for cameras and \$340,000 for a police trash task force to enhance trash enforcement and illegal dumping prevention efforts while \$410,000 is being allocated to offset the cost of municipal solid waste disposal. The Traffic Division estimates it has now installed over 17,000 LED street lights or about a third of the more than 52,000 street lights of the old cobra head variety. The division will continue its street light conversion effort as part of a program funded through an Energy Loan Agreement between the City and the Missouri Department of Economic Development. The terms of the loan are such that repayments are to be made from the annual energy savings generated from the LED conversion with expected pay off within a seven year period. The total project when completed could total as much as \$10M. A total of \$418,000 has been budgeted for payments on the loan with a similar reduction in utility costs. In the Street Division, a total of \$562,000 has been allocated for salt and snow chemical purchases, an increase of about \$300,000 following an active winter season.

Citizenry of Good Health and Well Being

In March of this year the Department of Health announced that it had been selected to participate in the Strong Systems, Stronger Communities Technical Assistance (TA) Project. SSSC is a new initiative by the Centers for Disease Control and Prevention (CDC) and the National Association of County and City Health Officials (NACCHO). The initiative supports local health departments (LHDs) in completing public health performance improvement projects through a tailored in-person and virtual training and TA program. The eight LHDs and communities selected to participate in the SSSC TA Project through a competitive process will utilize performance improvement methods to address the social determinants of health and improve population health, building stronger systems and stronger communities.



The Department of Health has also recently entered into a contract with the Center for Animal Rescue and Enrichment STL (CARE STL) to operate the Animal Care Center located at 2801 Clark Avenue. CARE STL is a 501(c)(3) non-profit organization which works to continue an increased live-release rate for shelter animals. The City of St. Louis Department of Health will maintain its Animal Control Division,

SUMMARY AND OVERVIEW



ensuring the public's health and safety by enforcing the requirements of Title 10 of the City's code. This includes investigations for animal abuse and cruelty, animal bites, dangerous dogs, and upholding vaccination and registration requirements. The cost of the contract over the service period which overlaps fiscal years is \$694,000 of which \$329,000 is budgeted in FY20.

The Communicable Disease Section is projected to perform up to 2,000 HIV/STD tests and provide 1,500 tests for TB to help reduce the public's exposure to these communicable diseases. The division also will continue a program to distribute condoms and conduct an outreach program to provide HIV, Hepatitis C and other sexually transmitted disease testing for commercial sex workers and improve the quality of life of women and transgendered individuals. Environmental Health Services, which includes Food and Beverage Control, strives to ensure citizens of St. Louis have a safe and sanitary environment responding to complaints and enforcing codes by inspecting food service establishments. In the past fiscal year, Health Services responded to over 1,800 complaints and will conduct of over 5,200 permanent food establishments and over 1,300 temporary establishments in the coming year. The Family Community Health (FCH) section developed a violence/trauma referral program that targeted three neighborhoods that have experienced a high number of violent crimes. In the coming year the division will continue its outreach with St. Louis public schools to assist with health services particularly related to lead and asthma concerns and will seek to enhance its chronic disease outreach efforts.

The Department of Human Services (DHS) successfully transitioned the operation and service delivery model for Biddle house which is the City's emergency shelter that offers supportive services for the homeless population. Through a contract with Homefull, the facility is focusing its efforts on serving the men that utilize the facility. Free meal services to the public have been eliminated in order to reduce the negative impact the loitering populations had on the surrounding businesses and community. Meanwhile DHS subcontractors Places for People and UMSL are completing the third and final year of the jail diversion contract funded by the Mental Health Board. A proposal for a new three year round of funding is under consideration. DHS has also designed a framework for the delivery of free Community Mediation services for City residents. The Conflict Resolution Center (CRC) is selecting a new director and has begun working with relevant City departments. Much of this effort has been funded as part of the receipt of use tax funds resulting from the passage of Prop P in the previous year. In FY2020, Human Services programs will benefit from a \$1.0M allocation from these funds which are being allocated for homeless services, the funding of client service coordinators, outreach supplies in addition to additional security and support at Biddle House. As in the prior year, an additional \$70,000 is being allocated in support of the Office of Public Administrator to assist with this office's duties as guardian for many clients who are mentally ill or developmentally disabled.



Vibrant and Diverse Economy

Economic development remains a crucial element in securing the jobs and business investment necessary



to sustain a stable and diverse revenue base.

Continued focus on improving commercial districts throughout the City is making City living and neighborhoods more desirable. The City continues to also focus on the manufacturing sector and, in essence, create public / private partnerships with these operations to attract investment and growth, along with cultivating those areas where the region

has strength, such as life science, information technology and financial services. A detailed discussion on the many development projects underway in the City is included in the budget overview section of this document following the discussion of economic outlook.

Effective and Efficient Government

As discussed earlier, the effort to provide services both effectively and efficiently is a key element of ensuring that funding remains available for meeting the City's many service priorities. The FY2020 Annual Operating Plan includes a number of initiatives affecting the overall costs of government as well as efforts to keep these costs in check.



Employee Pay and Benefits

Most City employees receive salaries based on pay matrices which provide for merit increase of 1.5% on each employee's anniversary date of hire. On an annualized basis, the total costs for this increase will amount to approximately \$2.4M in the General Fund and \$3.7M in all funds. For each current year, given that these increases will not be effective for the full year, the overall impacts on salary budgets is anticipated at less than 1% and no additional funds are budgeted as most departments are able to absorb costs through attrition and vacancies. The Department of Personnel will be seeking to complete a salary survey for which \$200,000 is being budgeted in the coming fiscal year. The full cost of the prior year's \$6,000 pay increase afforded to both uniformed Police and firefighters through the passage of Prop P are budgeted at \$11M and \$5.4M respectively. Uniformed employees will also continue to see pay matrix step increases and be eligible for



\$1,000 in fitness incentives. City pension costs which had peaked several years ago will see total budgeted costs fall by \$5.6M in all funds. \$2.4M of this amount is related to the maturity of existing pension debt dating back to 2008. Aside from debt and the payments related to Prop P which were included in the current year's budget, total pension costs for the Police retirement system will drop \$0.5M while contributions to the two Firefighter pension systems will fall \$2.8M. The general City plan of ERS will see the cost of its contributions, which is set at a certain percent of payroll, fall slightly to 12.26% of payroll. The funded status based on the actuarial assumption for ERS was at 83% as of the last valuation, while PRS was at 78%. The frozen FRS plan was just over 100% or fully funded while the newer and less established FRP plan was at a 62% funded status. While relatively well-funded, this point in the economic expansion cycle and a collective unfunded pension liability of approximately \$427M among the systems suggests that pension costs will remain elevated for some years to come. The rise in cost of employee health insurance has moderated in recent year however still outpaces the rate of inflation. Health insurance premiums will see a rise of about 3% in FY2020 at a cost of about \$1.3M. In the prior year the health insurance increase was offset in part by an available balance within the benefits administration fund. With a partial resumption of payments for the administrative portion of the benefits section, total budgeted costs will rise 5.8% and another \$670,000. Efforts over the last several years to reduce Worker's Compensation costs continue with mixed results. Budget amounts have been based on a three year average of incurred cost basis for each department with a target reduction of five percent. In FY20, this amount excluding the Police department which is tracked separately will total of \$6.6M for an increase of 2.7% over the prior year. The distribution of these costs among departments is designed to assist in tracking and the development of safety programs to help in the cost-reduction effort. While efforts such as these are intended as steps toward cost containment, the rising cost of pay and benefits, and particularly pension costs, will remain a factor in the City's ability to maintain the workforce necessary for meeting its service priorities.

Other Budget Items

A number of budget initiatives and other budget changes are scattered across Administrative offices in City government and are described below.

The City's Information Services Agency (ITSA) will see a net increase of approximately \$0.7M as it responds to the need to replace nearly 700 desktop PC's and update close to 1,300 individual computer licenses Citywide to address Microsoft's discontinuation of support for older Windows operating systems. The City Counselor's office will see an increase of \$1M to address the continued rise in anticipated judgments costs. This will bring the total budget for judgment costs to \$6M in FY20. The Comptroller's office includes an increase of \$115,000 for insurance coverage of City facilities.

SUMMARY AND OVERVIEW



In the non-departmental Citywide Accounts, the subsidy to the Assessor's office will decline by about \$100,000 due to existing funding in the Assessment fund and a total of \$600,000 is allocated for continued costs of the state's audit. This will be the second year of the audit and it is anticipated that the audit could span three fiscal years and cost anywhere between \$1.25M to \$1.75M to complete. Citywide accounts debt service costs in FY2020 will rise by a net \$0.3M. This reflects a number of increases and decreases occurring among the City's various debt agreements. Meanwhile, the \$1.5M payment related to the NGA relocation project is being budgeted as part of the Citywide capital budget. Citywide accounts also include \$1.5M in final payments on the debt of the City Justice Center as well as continued debt payments on improvements to Enterprise Center at \$1.5M and the \$6.0M contribution toward the City's share of payments for the domed stadium which will continue to run through FY2022.

In the Judicial Offices, the Sheriff's office will see an increase of five deputy positions to reflect the ongoing need for additional staffing to handle the transportation needs of the City's correctional facilities. The Circuit Attorney's office will continue to benefit from an estimated \$1.6M in receipts from sales and use taxes generated from Prop P. In the past year, the Circuit Attorney office has applied these funds toward a combination of pay and staff increases in the office. The Office of the Public Administrator will also continue to receive a \$70,000 allocation in Prop P funds administered by the Department of Human Services for assisting that office's work in guardianships for clientele who are mentally ill or developmentally disabled. In the County Offices, the Board of Elections will see a decrease of about \$0.9M reflecting the fact that there is only one scheduled election, a presidential primary election in the coming fiscal year. The Medical Examiner will see a \$60,000 increase in its contractual services costs and there is a proposed reduction of 3 positions in the Recorder of Deeds office.

The Facilities Management Division of the Board of Public Service has been allocated an additional \$0.6M to meet utility costs of City buildings. The division will also add 1 plumber position to help address a backlog of maintenance work in various facilities. In the Equipment Services Division (ESD) of the Board of Public Service, there is an increase of \$0.2M in contractual costs associated with the continued rise in fleet repair costs. ESD costs continue to remain elevated reflecting the increase in average age of the City's service fleet. ESD has seen a recent drop in costs associated with maintaining City ambulances as recent bond issue purchases facilitate replacement of the fleet. Additional capital fleet replacements are planned in FY20 with capital fund financing and it is hoped that as the replacements are integrated into the fleet, additional savings can be had in the cost of fleet repairs. Fuel costs are also projected to rise in the coming fiscal year. Based on U.S. Energy Information Administration (EIA) projections, the budget anticipates a moderate rise in the cost of oil over the next twelve months and contains an increase of \$200,000 in fuel supplies to accommodate this cost. As in recent years, the cost of fuel has been



allocated and is contained in the budgets of the various user departments. The Office of Special Events is moving from Public Safety to the Board of Public Service in order to streamline the permitting process.

Budget Reserve Initiative

One of the more important yet often understated needs in City government is the necessity for maintaining a level of reserves sufficient to weather economic downturns or other situations that may result in a sudden loss of revenue or increase in expenditures. Over two successive fiscal years in the last recession, the City drew down reserves of over \$18M. As previously discussed, the economic expansion is going into its eleventh year and it remains only a matter of time before the next recession arrives. The lack of an adequate level of reserves is a factor often cited by the rating agencies that review the City's debt as a weakness and potential threat to fiscal health. The traditional target for the unreserved general fund balance was 5% of the total general fund budget, however this is generally considered to be a minimum target as an amount closer to 10% is more likely to be the norm. Over the past fiscal year, the City has made significant progress in advancing to this target level. At the beginning of FY19, the reserve level stood at about \$17.6M or 3.4% of the FY19 general fund budget. For the first time in FY19, the budget incorporated a fixed payment to reserves of \$3.4M in the form of an account equal to 1.5% of payroll. In addition to a \$10M payment from the Parking Meter fund, it is estimated that by the end of FY19, the cash reserve will have increased to approximately \$31M or nearly 6% of the proposed FY20 general fund budget. The FY20 budget will set aside an additional \$3.4M for reserves and it is anticipated that this measure will become a regular practice in the annual budget process until a sufficient level of reserves has been achieved.

BUDGETING OVER THE LONGER TERM

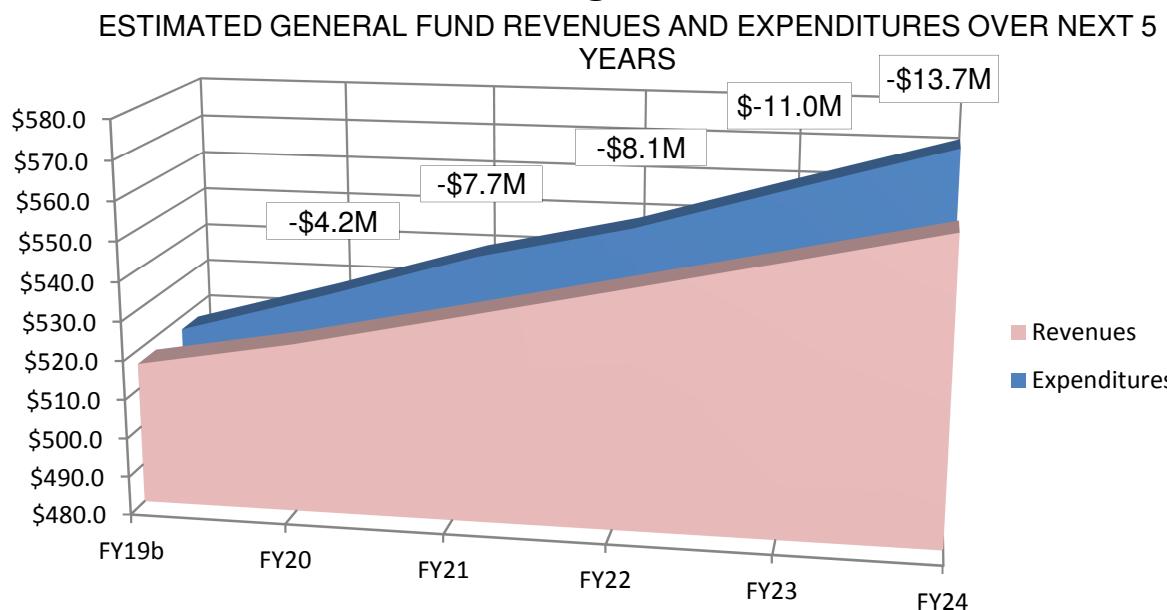
Five Year Projections

There are many variables which can affect budget projections in any given year, let alone five years out, yet for planning purposes it helps to have some sense of direction as to fiscal trends and challenges that may lie ahead. The following chart illustrates a five year projection of revenues and expenditures for the City's general fund. The City's long term growth in general revenues has been trending at about 1.6% and aside from any sudden downturns due to recession can be reasonably be expected to continue this trend. Given that the City is required to have a balanced budget each year, expenditures have also historically followed the trend in revenues. However, this balance between revenues and expenditures has not been achieved without taking extraordinary steps in past years (e.g. reducing payroll, deferring capital expenditures, reallocating special revenues, etc.). While the need for taking these steps has been driven in part by declines in revenues resulting from recession, with the assumption of modest revenue



growth going forward, it is the growth in costs such as employee pensions and health insurance that have far outstripped revenue growth and have been the primary cause of imbalance. The FY2020 budget continues gradual improvement in these trends. For the second consecutive year it avoids reallocations from special and capital funds but in addition sets aside funds for reserves as an acknowledgment that the next recession is always just around the corner. While the structural imbalance is diminished in FY2020, other funding challenges remain particularly the need for capital improvements. The expenditure projections below take into account a minimal across the board inflation assumption of 2%. In addition, five year actuarial cost projections are included for each of the City's three pension systems as well as health insurance costs which in recent years have been increasing by approximately 8% per year. Finally, allowances are made for remaining payments on City-wide debt, variances associated with alternating election year costs and the expiration of certain hiring grants. Given the above assumptions the projections indicate an underlying budget gap that will continue with modest improvement throughout the forecast period. While these assumptions and estimates will vary over time and projected gaps in any given year may not be insurmountable, the basic message is that a structural budget imbalance remains and will continually need to be addressed.

5 Year Budget Outlook





Addressing the Longer Term Budget Challenges

Some of the notable strategies and current budget initiatives to address structural budget imbalances over the longer term include the following:

Adjusting Fixed Fee Revenues

While most of the City's tax revenues can be expected to grow with the economy, nearly one in five dollars of general revenue is derived from service and license fees that are fixed and do not grow with inflation. This serves as a drag on the overall revenue growth rate and makes it difficult for revenues to keep pace with the costs of providing City services. A continual review and updating of these fixed rates licenses and fees is a necessary part of the long term balancing effort.

Realizing Pension Reforms

The cost of the City's three pension systems, including both contributions to the systems themselves as well as the costs of servicing pension debt, will see a decline of \$5.6M in FY2020. Part of the decline is related to both expiring pension debt obligations as well as improved market conditions while another part can be directly attributed to previous reforms of the Firefighters' Pension system. Still, total pension costs remains elevated at \$81.3M in FY2020 and can be expected to remain at or near these elevated levels over the forecast period assuming each system meets assumptions. These costs will continue to put pressure on operating budgets for the foreseeable future. The Firefighter pension reform plan that became effective in 2013 is projected to continue to provide budgetary relief in FY2020 and beyond. The Police pension system remains under state legislative authority and while reforms have been proposed, these will remain subject to state legislative approval. It is anticipated that additional reforms to the City's non-uniformed employee retirement system will be required in the future as well.

Financing Capital Needs

The increasing costs of building maintenance and equipment repair continue to be a growing burden on operating budgets. While deferral of capital investment is often used as a short-term budget balancing measure, over the longer term the capital needs accumulate and the impact on operations can be acute, (e.g. increasing fleet maintenance costs). While strides in recent years have been made to address capital needs in the City's parks, and relatively small general obligation bond issues of \$25M in 2016 and \$50M in 2018 have been approved mainly for fire engine and firehouse repairs, police equipment and repairs to other municipal buildings, Citywide capital requirements far outpace available Capital Fund revenues. Development of strategies to address these needs will continue with updates of the Citywide capital needs inventory.

**Continuing Restoration of Budget Reserves**

The traditional target for the unreserved general fund balance was 5% of the total general fund budget, however this is generally considered to be a minimum target as an amount closer to 10% is more likely to be the norm. During the fiscal crisis, these reserves were utilized to offset budget deficits that occurred in FY2009 and FY2010. Since that time, the City had experienced modest surpluses and was slowing rebuilding its reserves. Over the past fiscal year however, the City made significant progress in advancing to this target level. At the beginning of FY19, the reserve level stood at about \$17.6M or 3.4% of the FY19 general fund budget. For the first time in FY19, the budget incorporated a fixed payment to reserves of \$3.4M in the form of an account equal to 1.5% of payroll. In addition to a \$10M payment from the Parking Meter fund, it is estimated that by the end of FY19, the cash reserve will have increased to approximately \$31M or nearly 6% of the proposed FY20 general fund budget. The FY20 budget will set aside an additional \$3.4M for reserves as and it is anticipated that this measure will become a regular practice in the annual budget process until a sufficient level of reserves has been achieved.

Long Range Financial Plan

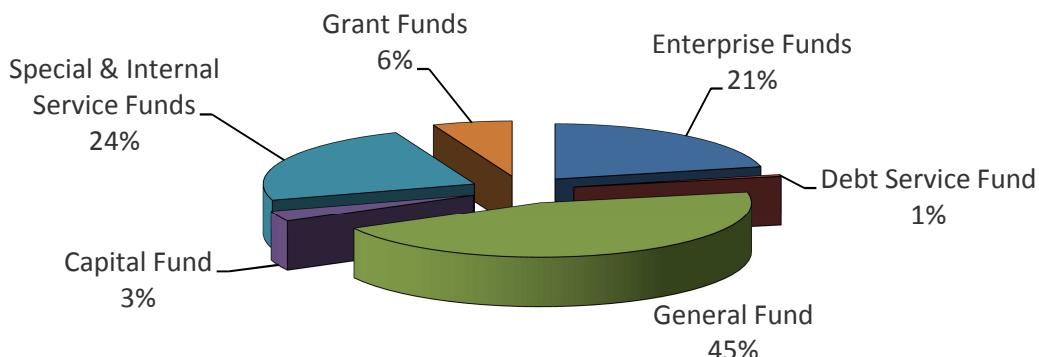
The City also issued an update to its long range financial plan in the past year which highlights many of the initiatives discussed here as well as financial policies and other initiatives designed to position the City to meet its fiscal challenges over the long term. Among some of the key initiatives related to the plan will be convening groups to assess the City's tax structure and revenue options for ensuring overall revenue growth keeps pace with inflation and the economic growth cycle as well as addressing some of the more persistent challenges in reducing costs and achieving efficiencies in government services.

FUND GROUPS

The total proposed budget for FY2020 is \$1,149.3M and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. Most local taxes and fees are collected and used to support services in the general fund. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those containing Local Use Tax proceeds, Public Safety sales tax revenues, Economic Development tax revenues, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement, the new economic development sales tax and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.



FY2020 Budget - All Funds



**Total Appropriation = \$1,149.3
Million**

GENERAL FUND OPERATIONS

The general fund budget, in combination with a variety of special funds, supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments. At \$519.2M, the FY2020 general fund budget is the largest of the City funding units. The largest allocation within the general fund is for public safety at \$288.4M. Police services including police pension costs amount to \$167.3M. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of parks and recreation operations at \$20.5M, streets, traffic and refuse collection at \$41.2M, and general government and finance operations at \$37.9M. Functioning as both a City and County, the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for \$56.6M. Debt service payments for large projects funded through lease debt arrangements are included in the general fund allocation in the amount of \$32M. Lease debt payments and other obligations in FY2020 include the annual lease payments on the new Enterprise Center debt, the Convention Center / Stadium, the City Justice Center, and the Carnahan Courthouse. The remainder of the general fund budget is allocated for services which are supportive services of other department efforts such as the Board of Public Service engineering services, facilities maintenance and operations of public buildings, and fleet services.



SPECIAL FUND OPERATIONS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These funds are included in the proposed budget in the amount of \$69.9M, a 13.5% increase from the current fiscal year. The largest portion of the grant funds are dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services, respectively. In FY2020, the Department of Human Services will administer a total of \$24.7M in grants related to services for the aging as well as HUD programs to end chronic homelessness. Combined with existing health grants, a total of \$42M in grant funds will be allocated for use by these two departments. The Police Department continues to receive grant funding to supplement its regular operating budget. Total grant funding for the Department, excluding asset forfeiture, is budgeted at \$8.6M in FY2020. An additional \$1.2M in asset forfeiture funds will also be available. Combined these two categories of grant funds will total \$9.9M or about \$1.8M more than the current fiscal year. The Fire Department will see a nearly \$0.4M decline in grant funding reflecting the expiration of grant known as SAFER that had previously provided funding for 20 firefighters. Public Safety grants overall excluding asset forfeiture funds are estimated to total \$9.4M in FY2020, an increase of approximately \$0.7M from the previous fiscal year. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and provide administrative support for the City Counselor and the Community Development Agency.

OTHER SPECIAL REVENUE FUNDS

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the funds such as the new Prop P ½ Cent Sales and Use tax fund, the Economic Development sales tax fund, the 1/2 Cent Public Safety Sales Tax Fund and the Employee Pension Trust Fund. Other funds include the Local Use Tax Fund which will provide approximately \$35.8M in revenue in FY2020. Programs funded by the Local Use Tax include public health care services, building demolition, affordable housing development, police services, and neighborhood preservation efforts. In FY2020, the budget will also allocate \$7.8M in revenues from gaming operations which will be used for capital improvements and the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the Convention and Tourism fund, Assessment Fund, Communications Fund and other miscellaneous special funds for demolition of condemned buildings and repair of sewer lines.

**Debt Service Fund**

The budget allocates \$5.9M in debt service payments on the City's outstanding general obligation debt. At the end of the current fiscal year, the City will have approximately \$74.6M in general obligation debt outstanding. This outstanding debt includes the \$25M in general obligation bonds issued in 2016 and the more recent \$50M bond issue approved by voters in August of 2018.

Capital Improvements Fund

The Capital Improvements Fund budget allocates \$36.4M in funds dedicated to improvements and repairs to the City's infrastructure and major equipment replacement. The sources of capital funds include a dedicated 1/2 cent sales tax, a portion of a 1/10 cent sales tax dedicated to Metro Parks, a 3/16 cent sales tax for Park improvements, a portion of the new economic development sales tax, a portion of the state gasoline tax, gaming admissions receipts and proceeds from sales of City assets. The total Capital Improvements budget reflects a decrease of \$1.1M from the previous year. This reduction primarily reflects a net reduction in debt service costs. All Ward and Recreation capital accounts remain at full allocation levels. Total Ward Capital allocations will total \$9.1M or about the same amount as in the prior year. Of the total budget for Capital Improvements, \$20.4M or 56% of the budget is for servicing debt on existing capital lease debt obligations.

Enterprise Fund Operations

The City's Water Division and the Airport are operated as enterprise funds in that expenditures related to operations of these departments are funded through revenues generated from their operations. In FY2020, the budgets for these two departments will total \$71.5M and \$174.4M respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. In recent years, the Water Division has seen little to no growth in net sales of water and is projecting revenues to increase only slightly by 0.3% or more in the coming year. With a budget of \$174.4M, the Airport is the City's second largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 40% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

Internal Service Funds

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and



employee benefits fund. Appropriations for these funds total \$0.8M and \$82.2M respectively. The Employee Benefits fund is the fund in which City appropriations for employee benefits contained in departments' budgets as well as employee's share of costs are used to pay the various premium payments for health insurance and other benefit programs. A third internal service fund includes City's Equipment Services Division fuel account which serves as the point of purchase of fuel for the various user departments. Total fuel costs are projected to total \$4.6M, an increase of \$1M, reflecting a projection of slowly rising fuel prices over the next fiscal year.

SUMMARY

In summary, the total budget appropriation for FY2020 is \$1,149.3M, a 3% increase compared to the previous fiscal year. The General Fund which serves as the main operating fund for funding major City services totals \$519.2M. This represents about 45% of the total amount or just under half of the total budget. City general funds are supplemented by a total of \$69.9M in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with ordinances or agreements. The FY2020 Annual Operating Plan is a continued effort to adequately allocate the resources necessary to maintain the City's many service needs. It provides a framework from which to assess ways to address citizens' key service priorities while at the same time striving to keep the City on a path that is fiscally sound. This is an annual effort to find better and more efficient ways to provide services and solutions to areas of rising costs and apply new revenues where appropriate and to address particular service needs in the years ahead.



FY2020 Annual Operating Plan
Highlights

- Modest increase in General Fund budget of \$1.7M or 0.3% to total of \$519.2M.
- 2nd Year Appropriation of funds from Prop P sales and related use tax receipts in amount of \$26.4M. An increase of \$3.0M of which \$1.2M is from prior year unspent balances for prior year's uniformed police and firefighter pay raises, equipment, crime prevention efforts, afterschool and summer job programs, recreation and social and mental health programs
- 2nd Year Appropriation of full funds from Economic Development sales tax in amount of \$21.5M for public transit, neighborhood stabilization, workforce development, public safety and other infrastructure needs
- \$37.7M appropriation in Local Use Tax Funds an increase of \$3.4M with \$6M in new funds allocated for Affordable Housing and \$3.5M for Building Demolition, increases of \$0.5M and \$0.6M respectively.
- \$3.7M in estimated costs of prior year 1.5% merit increases for non-uniformed employees.
- \$2.4M decrease in debt costs related to expiring Police and Fire pension debt issue
- \$3.2M decrease in budgeted pension costs to City's four pension systems
- Continued contribution of \$3.4M to general fund reserve balance to strengthen reserve level and establish effort as part of annual budget
- Estimated \$5.0M in receipts from Corrections agreement with U.S. Marshal of which \$1.5M (30%) is allocated to general revenue and \$3.5M (70%) is for CJC improvements
- \$0.7M increase to Information Systems Agency (ITSA) for software and pc equipment replacement
- \$1.0M increase in City Counselor's budget to meet anticipated judgment obligations
- \$1.2M in budget shift of debris program from Forestry Division to Streets Division reflecting change initiated in current fiscal year
- \$0.3M increase in Sheriff's office to accommodate 5 additional sheriff deputy positions
- \$0.9M decrease in Election Board budget reflecting non-election year and schedule of only one primary election
- \$0.3M net increase in Streets Division to replenish road salt supply following active winter season
- \$0.3M increase in Refuse Division transfer station costs reflecting additional tonnage as well as an increasing cost of disposing of recyclables
- \$0.8M increase in utility costs for City buildings in Facilities Management Division of BPS
- Capital improvements budget of \$36.4M; a decrease of \$1.1M with all capital accounts fully allocated
- A net increase of 50 positions in all Funds



BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview: This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds. Also included is information regarding the City budget process, vision and goals.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2020 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

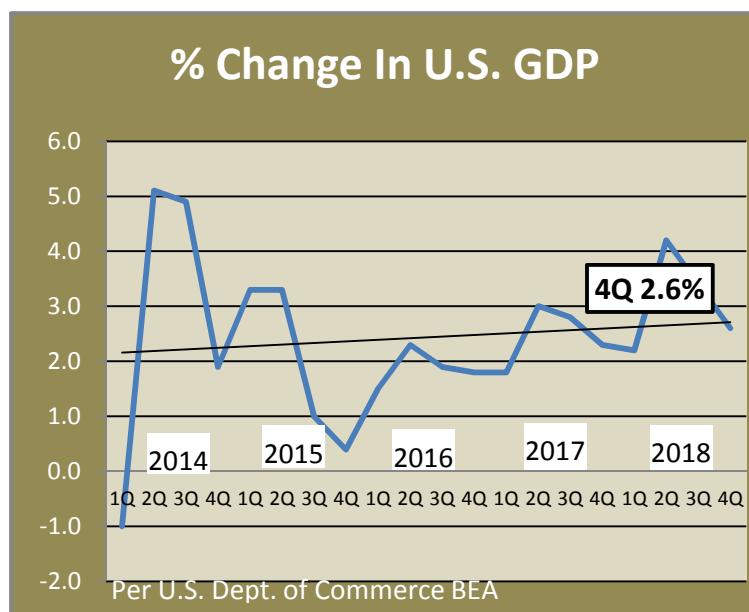
Appendix: The appendix includes supplemental information about the City and its budget including debt issues, trends in personnel, etc. A glossary of key terms and acronyms is provided for the convenience of readers, as is a description of the City's funds. Also included are selected demographic, social and economic statistics and indicators.

**BUDGET OVERVIEW****FY2020 ANNUAL OPERATING PLAN**

This section presents summary information on the FY2020 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2020.

ECONOMIC OUTLOOK**U. S. Economic Outlook**

The U.S. Bureau of Economic Analysis reports that gross domestic product (GDP) in the 4th quarter of 2018 rose by 2.6% which, while positive, was a bit of a deceleration from the stronger pace of the prior two quarters. Overall GDP growth for 2018 was 2.9%, as compared to 2.2% in the prior year. In addition to increases in personal consumption expenditures, nonresidential fixed investments and exports

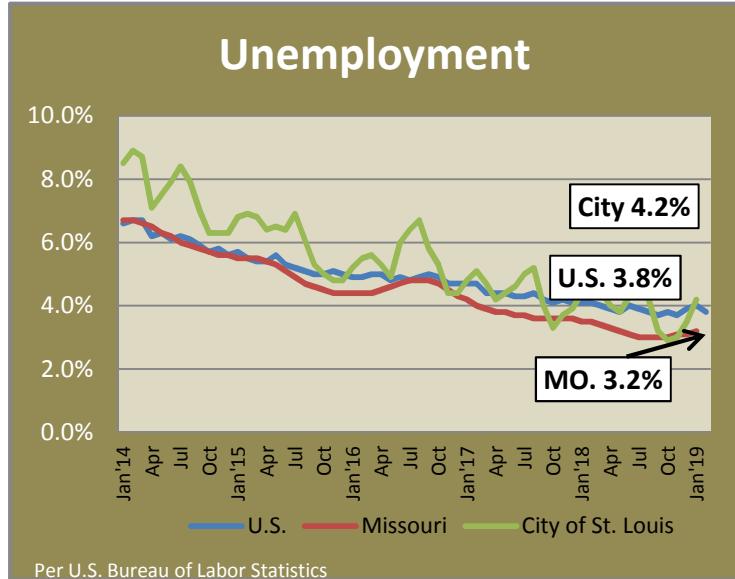


as positive contributions to the growth in GDP over the past year the BEA report cites increases in federal and local government spending as well as private inventory investment. Slightly offsetting these areas of growth were a decline in residential fixed investment and an increase in imports. The Bureau of Labor Statistics reports that non-farm payroll employment increased by a mere 20,000 jobs in February 2019 however this follows a rather strong report of 311,000 jobs in January and

the national unemployment rate declined slightly to 3.8%. Over the last three months, job gains have averaged 186,000 per month and the labor force participation rate has been holding steady in recent months coming in at 63.2% in February. Average hourly earnings for all employees on non-farm payrolls



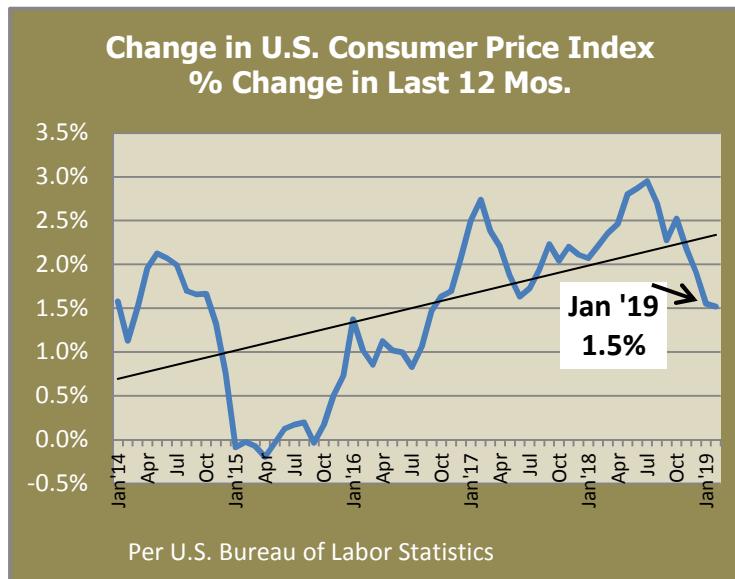
increased 3.4% over the previous year. Both the growth in GDP and continued jobs growth suggest that the economy has shown little signs of weakening as it enters its eleventh year of economic expansion.



For all of 2018, the average increase in inflation as measured by the Consumer Price Index (CPI) was 1.9%. Recent months have seen little change as the 12 month inflation rate as of February 2019 was 1.5%. While the Federal Reserve had continued a semi-regular schedule of rate increases in 2018 culminating with its fourth increase for the year in December, a concern over the rate of growth going forward suggests the Fed taking a more

cautious approach in 2019. The outlook had already anticipated fewer increases bringing the federal rate to 3% by the end of the year; however with the projections for economic growth now moderating, it is possible that the current cycle of increases has come to an end. The economic outlook continues to be

positive with growth estimated at 2.3%. This estimate is a bit off the pace from the prior year as the initial impact from the 2017 tax act wanes over time. Meanwhile, inflation, which in recent years has remained below the Fed's targeted 2%, is projected to continue to do so with average of 1.7% or so projected to continue into the next decade. Projections for unemployment foresee the unemployment rate continuing to decline toward the 3.5% range with modest wage gains amid



continued tightening in the job market. As in previous years, there remain potential risks to these growth estimates. Either international political instabilities or a pullback in domestic consumer spending in a higher interest rate environment could serve as a drag on growth and potential threats to an otherwise positive economic outlook.

**Missouri Economic Outlook**

The State of Missouri reports that economic growth continued at a moderate pace over the past year and that the outlook foresees steady growth to continue through 2020. The U.S. Bureau of Labor Statistics reports that the state's unemployment rate had fallen to 3.2% by the end of January, 2019, down from 3.5% a year ago. The data indicates both employment and labor force holding steady over the last 12 month period. Meanwhile, the state projects continued improvement in personal income levels with increases of 4.3% and 4.0% projected for 2019 and 2020 respectively and employment increasing 1.2% in 2019 while slowing to 1% growth in 2020.

City of St. Louis as Economic Center

The City of St. Louis is the core of a fifteen county Metropolitan Statistical Area (MSA) including parts of both Missouri and Illinois, and as such is the employment, entertainment and cultural center of the region with a population of 2.8 million residents. The City is also the office center of the region with over 17 million square feet of office space and, combined with a broad range of industries, remains a significant source of employment with 17% of all jobs in the MSA.

In the past two fiscal years the City processed over \$1 billion in building permits. Almost \$5 billion in development has been completed in Downtown since 1999. Most recently, Lodging Hospitality Management has completed a \$60 million upgrade and expansion of the St. Louis Union Station Hotel, in the Curio Collection by Hilton, and under construction is a \$70 million second phase entertainment complex south of the hotel which will include an aquarium and Ferris wheel. Other recently completed Downtown projects include: an \$8 million mixed-use project at 1900 Washington Ave. that includes 4,000 sq. ft. of retail and 36 apartments; the \$60 million Monogram Building at 1700 Washington Ave. that includes 168 apartments and soon will include a grocery store; the \$380 million City-Arch-River project that includes new and redeveloped public open space around the Arch, and an expanded museum with a new entrance connecting to Downtown; the \$30 million renovation of the Soldiers Memorial; the \$68 million restoration of the Louis Sullivan building at 705 Olive for use as the Hotel St. Louis, a Marriott Autograph Hotel, including 130 rooms and 16 apartments; the \$18 million renovation of three buildings at 917-21 Locust St. with 88 apartment units and Phases 1 & 2 of the Enterprise Center upgrades costing some \$50 million.

Additional Downtown projects underway include: the \$270 million Phase 2 of Ballpark Village which includes a 29 tower with 292 apartments, a 216 room Loews Hotel, 195,000 of commercial space including an office building and related parking garages; a \$12 million 86 room Hotel Indigo at 515 Olive St.; Phase 3 of the \$130 million in upgrades to the Enterprise Center; the \$8.5 million Peper Lofts in Laclede's

SUMMARY AND OVERVIEW



Landing including office space and 52 residential units; the \$6.5 million renovation of the 52,000 sq. ft. Mendenhall commercial building at 2318 Locust St.; the construction of the \$26.4 Fairfield Inn at 2144 Market St.: the \$54.3 million adaptive reuse of the building at 1501 Washington for the 125 room Last Hotel; and the renovation of the Majestic Hotel into a La Meridian Hotel.

The T-REX (Regional Entrepreneurial Exchange) at the Lammert Building, 911 Washington Ave. continues to be home to approximately 60 ever changing start-up information technology related ventures.

T-REX has also attracted two business acceleration programs, the Capital Innovators and Arch Grants, which provide seed capital along with intensive professional service resources to launch companies. Together, these two accelerator programs provide assistance to at least 40 start-ups each year at that Downtown location. In addition, graduates of T-REX are now finding larger permanent space in nearby commercial buildings.



Downtown projects in the pipeline include four boutique hotels (Muni Courts Building, YMCA building, Shell Building and Olive/Eleventh site), the Jefferson Arms, a \$103,700,000 project with a 200 room hotel and 240 apartments, the \$30 million reconfiguration of the southern Mansion House tower to include a 186 room hotel, 160 apartments and 96 timeshares and the \$20 million renovation of 1815 Locust St. to include 68 apartments.

In the Central Corridor west of Downtown, there continues to be a lot of development. At Jefferson Ave. and Locust St. the Jefferson Connector is planned. It will include 45 residential units in the renovated Beaumont Building, a 125-room boutique hotel, a 250-space parking garage and the Box Yard, a retail center consisting of shipping containers. This project will help knit Downtown to Automobile Row, a concentration of creative firms and apartments near Midtown and the Grand Center Arts District. In this District, the former Missouri Theater Building has recently been renovated for \$65 million, and includes 25,000 sq. ft. of office space and the 146 room boutique Angad Arts Hotel next to Powell Symphony Hall. Nearby, St. Louis University has just completed two student housing projects and is starting a new \$50 million 90,000 sq. ft. science and engineering building. Also on the University's medical campus, construction is well underway on the \$550 million SSM hospital.

Four major commercial projects are under construction in the University's recently approved Chapter 353 Redevelopment Area – the 16.7 acre \$340 million Foundry that will include two office buildings totaling



130,000 sq. ft., a 450 space parking garage, a 48,000 sq. ft food hall and related retail and a movie theater and entertainment building. The second commercial project across I-64 is the Armory. This \$82.8 million 262,000 sq. ft project is focused on the renovation of the Armory for creative office space. The third project within the Redevelopment Area is Steelcote Commons totaling 144 apartments which includes the renovation of two existing buildings and the construction of a new apartment building. The fourth project underway is the \$32 million 153 room Element Hotel on Forest Park Blvd. Recently announced on a site between the University's two campuses, is to be constructed a \$300 Million 850,000 square foot mixed-use project on 14 acres at Chouteau Ave. and S. Grand Blvd.

To the west of these projects is the St. Louis Innovation District ("CORTEX"). First approved in 2013, CORTEX is located just east of the Barnes/Jewish/Children's Hospital ("BJC") complex and Washington University Medical School. It includes 168 acres comprising eleven TIF redevelopment project areas ("RPA's"). The CORTEX TIF proposes a total development cost of \$2.1 billion over twelve years with approximately \$167 million in public incentives. The City has activated six of these RPAs, and projects recently completed include the 218,000 sq. ft. office building for BJC HealthCare (\$45 million), the \$73 million renovation of a 183,000 sq. ft. building by Wexford Science & Technology now known as the @4240 Building, a new 90,000 building for the Shriners Hospital, a 380,000 sq. ft. IKEA retail home furniture store, a \$12 million linear park known as the CORTEX Commons, a new office building at 4260 Forest Park Blvd. the new @4220 tech/lab building including a regional home for Microsoft and Innovation Hall – which serves as a meeting and conference venue for developing businesses in the area. Also completed is a new \$18 million CORTEX MetroLink transit station adjacent to the first section of Arch to the Park, a pedestrian and bike connection being developed between the Gateway Arch and Forest Park. Three projects underway in the CORTEX area include a \$25 million 129 room aloft hotel, a 650 space parking garage and the \$44 million renovation of the Crescent Building for graduating incubators and accelerators. The BJC Hospital has completed the \$1 billion first phase of its rebuilding project and is now beginning its second billion phase including a recently announced \$300 million building on Duncan Ave.

To the north of BJC and CORTEX many projects have been completed and are underway in the Central West End. Most recently, Citizen Park, a \$65 million 218 unit apartment building has been completed including 10,000 sq. ft. of ground floor retail. Also now completed is a \$31 million 60 unit mixed-use building at 32 N Euclid with first floor retail including a Shake Shack restaurant, a \$19 million 54 unit condominium building at Laclede Ave. and Boyle Ave. with first floor retail space and a \$25.0 million 157 unit apartment building at 5510 Pershing Ave. Projects underway in the neighborhood include the 29 story 100 N. Kingshighway 305 unit apartment building costing \$131 million and a 192 room AC Hotel on York Ave. costing \$40 million.

SUMMARY AND OVERVIEW



West of the Central West End and Forest Park, the eastern section of Washington University (known as the FROST Campus) is undergoing a complete transformation with five new buildings (including one for the architecture school and two for engineering) being constructed plus underground parking.

To the north of the Central Corridor, on June 2, 2016 the National Geospatial-Intelligence Agency ("NGA") announced that a 97 acre site north of Downtown was chosen as the site for the construction and



operations of its NGA West campus. The new facility is anticipated to include at least 800,000 sq. ft. of office space, a visitor control center, a central utility plant, structured parking and a remote inspection facility that will accommodate approximately 3,100 government and contract employees. The cost of the facility will be at least \$1.75 billion.

[Zach Dalin Photography](#)

A City development agency has acquired all the property, relocated all the occupants, cleared the land, finished all environment work and turned it over to a federal agency. It is anticipated that that NGA will occupy the new facility beginning in 2024.

A number of affordable housing projects have recently been completed or are underway in the north part of the City. They include St. Ferdinand Homes, a 43 unit new construction project totaling \$7.1 million; Nathaniel Rivers Place, 32 new units of housing totaling \$6.9 million; Hyde Park South Apartments and Hyde Park Scattered Sites totaling \$24.4 million; Finney Place, 40 new homes at the cost of \$10.8 million; North Sarah Phase 3 at the cost of \$11.7 million; and the \$9.9 million 54 unit Vandeventer Place senior living complex. Other northside projects include a new \$3.5 million Save-A-Lot grocery store at Page and Union and the \$4.5 million renovation of the Clark School at 1020 Union Blvd. into 45 market rate apartments.

Numerous projects are planned, underway or have recently been completed in neighborhoods to the south. In the Lafayette Square neighborhood a major \$100 million mixed-use project is planned along Chouteau Ave. east of Jefferson Ave. and the \$9 million renovation of a factory building on Dolman St. is underway that will include 45 apartments; in the Soulard neighborhood on Russell Blvd. a mixed-use \$4.1



million new construction project is under construction with 21 apartments, the \$20.0 million Russell Apartments have been completed with 132 units and the 116 unit Whistler Apartment building is being constructed at the cost of \$18.0 million; in the Shaw/Compton Heights neighborhood at 4140 DeTonty Ave. 40 apartments and homes are being constructed at the cost of \$6.9 million and a 124 unit \$18.4 million new apartment building at 2232 S. Grand Blvd. is nearing completion; in the Tower Grove South neighborhood is a new 24 unit \$6.4 million mixed-use building at 3172 Morgan Ford Rd is under construction; in the Boulevard Heights neighborhood the 48 unit \$6.6 million Boulevard Condominiums have been approved; the 46 unit affordable \$6.0 million Chippewa Park rehab project has been completed; the 47 unit \$7.7 million Fox Park/Tower Grove East Scattered Sites apartment rehab has also been completed; in the Dogtown neighborhood the \$5.0 million Gratiot School apartments have been completed and construction is underway on a 100 unit \$25.7 million mixed-use project at 6300 Clayton Ave. including a first floor grocery store. Nearby Ackerman Toyota has opened a \$15 million dealership on a 3 acre site at Hampton and I-44; just to the south in the Hill neighborhood at 5006 Daggett Ave. is planned a \$50 million project consisting of some 200 apartment units plus 77 single family homes.

Many new projects are underway or completed in The Grove neighborhood just south of CORTEX, including: the \$30 million rehabilitated Woodward Lofts at 1641 Tower Grove Ave. consisting of 160 apartments; a new \$7 million mixed-use building at 4101 Manchester Ave. including 33 apartments and 12,000 sq. ft. of retail; the Unify Grove \$38 million project consisting of approximately 100 new market rate and affordable townhouses; and the new mixed-use \$64 million Chroma project at Manchester Ave. and Sarah St. including 270 apartments and 20,000 sq. ft. of retail.

This year \$1 million has been set aside by the City to assist in the improvement of commercial facades throughout the City, but particularly in five concentrated commercial strips. This is all part of the continuing effort to make City living and neighborhoods more walkable and desirable. The City also continues to focus on manufacturing and cultivating those sectors where the region has great strength, such as life science, information technology and financial services.

City Economic Outlook

The March 2019 report of the Eighth District of the Federal Reserve located in St. Louis cites continued economic growth with noted tightening in the labor markets and a moderate increase in wages. While construction and technology sectors were reported to be experiencing a tight labor market, other areas of the local economy such as real estate were reported to be soft with increasing inventories. Reports on consumer spending were cited as mixed as reports from general retailers, auto dealers and hoteliers varied by region. Meanwhile reports on manufacturing and non-financial services and commercial



construction saw modest gains while residential real estate and banking have seen slight weakening. The overall outlook remained positive although somewhat weaker than in prior months. In the St. Louis region in particular, the economic conditions were consistent with the district at large. Consumer spending has been mixed. Auto dealers have reported slightly higher sales and hoteliers reported sales meeting expectations. While the labor market is cited as continually improving along with wages the overall outlook in the St. Louis region has declined in the past year and was cited as slightly pessimistic going forward into 2019. The unemployment rate in the City as reported by the Bureau of Labor Statistics was at a seasonally unadjusted 4.2% in January 2019 or about 0.2% lower than the level from the same time a year ago. The number of jobs and the rate of unemployment are expected to remain at or only slightly below current levels as the national outlook continues at or near what is considered to be full employment. Retail sales as indicated by sales tax receipts have been basically flat over the past year falling 0.4% fiscal year to date as compared to the same period in 2018. While the long term growth rate for the sales tax has often lagged other taxes and is currently at about 1.0% over the last ten years, recent years' growth has fluctuated with 3 and 5 year growth rates between -0.2% and 2.5%. Meanwhile, payroll spending as indicated from individual withholding showed continued growth at a relatively healthy pace of 4.3% through the end of February. It is anticipated that the City will continue to see economic growth consistent with national and state trends in the coming fiscal year.



GENERAL FUND OVERVIEW

Sources of Funds

General Fund revenues in FY2020 are estimated at \$519.2M which is an increase of 0.3% or \$1.7M over the revised estimate for the current fiscal year. This relatively flat revenue estimate belies estimates of continued growth in the City's major tax sources at 1.6%. This growth is projected to be moderated by license and departmental service fees such as building permit fees which are at currently high levels and for which continued upside growth is expected to be limited, as well as declines in transfers which exceeded estimates in the current year with the benefit of some one-time receipts. Through the FY19 fiscal third quarter revenues were tracking close to original budget estimates. The major tax receipts collectively were slightly underperforming budget estimates while departmental receipts which include permits and other fees were outperforming. The major tax category includes the Earnings Tax, Payroll Tax, Property tax and Sales taxes as well as utility taxes including telecommunications gross receipts taxes which are transferred in from a special fund. Other revenues consisting of the aforementioned departmental receipts, various license fees, intergovernmental revenue which consist of tax and other revenue distributions from the State of Missouri and various transfers from special funds make up the balance of the general fund revenue total. A discussion of trends for each major revenue source as well as related projections for FY2020 follows. These estimates, of course, assume and are contingent upon continued growth in the national and local economies.

Earnings and Payroll Tax

The City Earnings tax remains the largest source of general revenue and consistent performers that can be expected to grow with the economy. Individual withholding taxes were up 4.2% through third quarter of FY2019, suggesting that payrolls have continued to show gains over the past year at a rate that was outpacing the rate of inflation. Corporate receipt totals however had shown a decline. The majority of this latter category of receipts, which represent about 20% of total earnings tax revenues, is not due to be filed until the fiscal fourth quarter and thus early results will vary. Overall, the Earnings Tax was tracking up 1.5% through the end of the third quarter slightly trailing budget estimates. The growth in withholding receipts however is an indication that overall employment and wage growth has continued through the fiscal year. This trend is somewhat confirmed by the Payroll tax, with a slightly different base that is more heavily weighted toward the private sector, which was up 4.3% through the third quarter. These results are tracking over budget estimates and suggest that growth in payroll is being seen in both in for-profit and non-profit sectors of the local economy. Growth for the Earnings Tax is projected at 2.0% which assumes continued growth albeit at a pace below the 3-5 year growth trend while the Payroll tax estimate assumes 1.5% which is off the current year's pace but above prior year performance.

**Property Tax**

City property tax receipts in the current fiscal year were underperforming budget estimates through the third quarter. While personal property receipts were up 3.5% for the period, real property results were flat. These results however are a bit skewed by a decline in payments from delinquent real property accounts. Adjusting for these and real property tax receipts were up 3.3% year to date. Reassessments of property values are conducted in every odd numbered year with the next round scheduled in 2019. FY20 estimates assume continued growth resuming at the longer term trend rate of 1.5% rate.

Sales Tax

Following a fiscal year in which sales tax receipts outperformed the historical trend by rising 3.6%, FY19 receipt growth has moderated and was tracking up 0.5% fiscal year to date. These results are very close to budget estimates which had anticipated growth to follow trend, but with outperformance in the prior year's 4th quarter, made reaching the estimate less of a challenge. The sales tax does not typically show a strong pattern of growth and often trails the rate of inflation. Recent years have seen some growth beyond the usual trend only to be followed by subsequent lack of growth the following year. Over the longer ten year range, growth has been limited to 1%. Sales tax receipts can often be boosted by major events such as post-season baseball, NCAA tournaments and the like which often provide an additional boost to receipts in the years in which they occur. FY2020 estimates assume growth at 1% which is in line with the longer term trend.

Intergovernmental Revenues

The City receives certain revenues from the state of Missouri based on formulas which take into account the City's population as a percent of the state total. These include state gasoline taxes and vehicle sales taxes which are apportioned to the City based on its population as determined by each decennial census. In FY2019, gasoline tax receipts were mostly flat, posting an increase of 0.2% fiscal year to date, indicating a slight rise in gasoline and fuel consumption. Meanwhile, auto sales tax receipts were down 1.1% and slightly underperforming budget estimates. Receipts for FY2020 are estimated to grow in line with sales taxes at 1%. Receipts from the state for prisoner reimbursements totaled \$8.0M in FY2019, an increase of nearly \$3.0M from the prior year and exceeding budget estimates by \$1.2M. These receipts contained a significant backlog of payments and results are often impacted by the timing of payments from the state as well as their release from escrow where they are held as a pledge on the Justice Center debt. Receipts are projected at \$5.2M in FY2020. These revenues are based on the current state reimbursement rate of \$22.58 per day which remains far less than the actual cost of holding inmates at the City's two detention facilities. Inmate census populations at the City's two detention facilities have been declining over the past year and are assumed to average below 1,200 in FY2020.

**Franchise Utility Taxes**

Franchise utility tax receipts have seen declines in recent years with results being affected by factors such as mild winter seasons, declines in natural gas prices and changes in how consumers receive their communications services. In the current fiscal year receipts are on a pace to finish the fiscal year down 4.8%. A large part of this decrease is due to one-time payments from an electric utility settlement agreement of \$2.2M received in the prior year. Electric utility receipts were down 6.2% through the third quarter reflecting this year over year comparison. Revenues in FY2020 are expected to resume typical growth in the range of 2%. Natural gas tax receipts were up 1.2% following through the fiscal third quarter following a year which had seen a significant increase. These results reflect a return to a somewhat normal winter season in the past two years as compared to previous moderate seasons. Projections of natural gas prices over the next year suggest rates holding steady. Revenues are estimated to hold steady as well in FY2020. Steam franchise tax receipts which are a much smaller franchise, are projected to finish up 3.9% in the current fiscal year. Estimates assume little to no growth in the coming year. Revenues from the gross receipts tax on telecommunications were down 13.2% through the fiscal third quarter, a decline from the previous year and accelerating a trend of declines over the last several fiscal years. The estimate for telecom franchise tax receipts assumes revenues to continue down this downward slope and fall 5% in FY2020. Growth in gross receipts revenues from the sales of water in FY2020 are expected to remain nearly flat at 0.3% in the coming fiscal year while Airport gross receipts tax payments are projected to show an increase of 1.5%.

Tourism and Amusement Taxes

Restaurant and hotel tax receipt totals continued to exhibit healthy results in the current fiscal year rising 7.2% and 2.9% respectively through the end of the third quarter. Going forward into FY2020, both restaurant and hotel tax receipts are projected to grow a more modest 2% which is closer to the 3-5 year term growth rates of both of these sources of revenue. Amusement tax receipts were up \$275,000 through the fiscal third quarter. In recent years most amusement tax revenues have been waived or allocated to support the development of stadium and entertainment venues and so the amusement tax is no longer a significant source of revenue. Remaining revenues of about \$340,000 per year are derived from events at the City's convention center and other smaller venues.

Other License Fees

Cigarette taxes which have a historical trend of declines were down 9.6% through the third quarter of FY2019. Though mostly a matter of timing of payments, projections for FY2020 expect receipts to decline 1% to \$1.4M. The largest category of license fees remains the graduated business license (GBL). The previous fiscal year saw GBL receipts fall 5.3% to \$6.8M. Receipts to date in FY2019 were up; however,



given the timing of receipts, mostly in May and June, results for the current fiscal year are yet to be determined. Estimated receipts for FY2020 are expected to remain at about the same level as the previous year at \$6.9M.

Departmental Receipts

Revenues derived from service fees and fines collected by various City Departments were up 5.0% through the third quarter of FY2019. A good portion of this increase was in the Department of Public Safety which had received \$1.9M in reimbursements under a new agreement with the U.S. Marshal for federal inmates housed at the City Justice Center. In FY2020, these revenues are projected to total \$5M of which 30% or \$1.5M is to be allocated to the general fund and 70%, or \$3.5M is to be allocated to a special fund for improvements to Corrections facilities. Meanwhile permit revenue for the Building Division which is derived from building and construction projects were down 0.2%, leveling off at the high levels of the previous year. Receipts are expected to moderate in the range of \$11.4M in the coming fiscal year or off about \$1.3M from the previous year's high. EMS billing receipts were slightly outperforming in the current fiscal year and are expected to finish up 5.7% to about \$11.3M. Receipts for FY2020 are projected to remain at this level. In other departments, Refuse Division revenues were up 12.4% reflecting the full year's impact of the \$3.00 per month refuse collection fee increase approved in the prior year. The \$3.00 per month fee increase raised the total monthly fee to \$14.00 and was included in original revenue estimates, projected to generate an additional \$3.6M per year. Refuse Division revenue overall, however is trailing estimates by about \$300,000 and is projected to remain at the \$17M level in FY2020. There were other lesser variations among departmental receipts but most remaining receipts have been close to budget estimates. The ability to review the existing fee structure that departments charge for various City services and adjust for factors such as inflation remains a key component of keeping the City's overall revenue base growing with the cost of services. It will continue to be necessary from time to time to update the City's fee structure so that these services remain adequately supported in the future.



USES OF FUNDS

The proposed FY2020 general fund budget totals \$519.2M, an increase of 0.3% from the current fiscal year. The following are some of the highlights of the proposed general fund budget and methods for addressing the required balance between revenues and expenditures.

Employee Pay and Benefits

Approximately 75% of the general fund budget is comprised of salary and benefit costs of employees. Budgets in recent years have necessarily included reductions in the City workforce as well as measures to offset the rising costs of pensions and other benefits. Overall, the general fund budget proposes a net increase of 19 positions which is a reversal from the usual trend of decline. Most City employees receive salaries based on pay matrices which provide for merit increase of 1.5% on each employee's anniversary date of hire. On an annualized basis, the total costs for this increase will amount to approximately \$2.4M in the General Fund. For each current year, given that these increases will not be effective for the full year the overall impacts on salary budgets is anticipated at less than 1% and no additional funds are budgeted as most departments are able to absorb costs through attrition and vacancies. The Department of Personnel will be seeking to complete a salary survey for which \$200,000 is being budgeted in the coming fiscal year. The full cost of the prior year's \$6,000 pay increase afforded to both uniformed Police and firefighters through the passage of Prop P are budgeted at \$11M and \$5.4M respectively. Uniformed employees will also continue to see pay matrix step increases and be eligible for \$1,000 in fitness incentives. City pension costs which had peaked several years ago will see total costs fall by \$5.6M in all funds. \$2.4M of this amount is related to the maturity of existing pension debt dating back to 2008. Aside from debt and the payments related to Prop P which were included in the current year's budget, total pension costs for the Police retirement system will drop \$0.5M while contributions to the two Firefighter pension systems will fall \$2.8M. The general City plan of ERS will see the cost of its contributions, which is set at a certain percent of payroll, fall slightly to 12.26% of payroll. The funded status based on the actuarial assumption for ERS was at 83% as of the last valuation, while PRS was at 78%. The frozen FRS plan was just over 100% or fully funded while the newer and less-established FRP plan was at a 62% funded status. While relatively well-funded, this point in the economic expansion cycle and a collective unfunded pension liability of approximately \$427M among the systems suggests that pension costs will remain elevated for some years to come. The rise in cost of employee health insurance has moderated in recent year however still outpaces the rate of inflation. Health insurance premiums will see a rise of about 3% in FY2020 at a cost of about \$1.3M. In the prior year the health insurance increase was offset in part by an available balance within the benefits administration fund. With a partial resumption of payments for the administrative portion of the benefits section, total budgeted costs will rise



5.8% and another \$670,000. Efforts over the last several years to reduce Worker's Compensation costs continue with mixed results. Budget amounts have been based on a three year average of incurred cost basis for each department with a target reduction of five percent. In FY20, this amount excluding the Police department, which is tracked separately, will total of \$6.6M for an increase of 2.7% over the prior year. The distribution of these costs among departments is designed to assist in tracking and the development of safety programs to help in the cost-reduction effort. While efforts such as these are intended as steps toward cost containment, the rising cost of pay and benefits, and particularly pension costs, will remain a factor in the City's ability to maintain the workforce necessary for meeting its service priorities.

Police and Public Safety

The Police Department and other departments of Public Safety represent 56% of the total general fund budget. The Police Department at \$167.3M in operating and pension costs represents approximately 32% of the general fund budget and is the largest component unit of Public Safety. Aside from the continued Prop P funded initiatives previously described, the general fund budget for the Police Department remains at relatively the same level as the previous year. The Department's overall uniformed strength will remain relatively constant at 1,319, including recruits, as the Department continues its efforts to fill out its uniform strength. FY2020 will mark the second year of a new cadet program for 18-25 year old residents of the City who have a high school diploma or GED equivalent. The cadets are to receive training and attend community college classes so that once prerequisites are done they would be able to enter the Police academy. This effort is being funded with an allocation from Prop P funds that will supplement the general fund budget. The residency requirement for new recruits was also lifted last December as another step in the effort to maintain uniformed strength. Targeted crime reduction efforts in high crime areas as well as coordination with other city departments to address service issues that may contribute to crime will continue to be employed as a means for improving neighborhood safety. Other cost increases in the department include the cost of overtime which has risen significantly in the last few fiscal years. A total increase of \$450K has been allocated to help address this cost. A total of \$2.7M has been budgeted to address various fleet and equipment needs. Funding for City Marshals and Park Rangers of the department remain relatively constant as does the proposed funding for the Civilian Oversight Board at approximately \$330,000. The Board, established by ordinance, is an effort to ensure the continued confidence and working relationships between the Police Department and the community it serves.

Uniformed staffing at the City's Fire Department will remain unchanged at 587 positions. All of these positions are funded through general revenue as the last portion of a funding grant known as SAFER expired in the previous fiscal year. Under uniform pay provisions of the City charter, firefighters were also



afforded the same pay increases as police officers and a portion of Prop P funds in the amount of \$6.4M are being allocated for these pay and related benefit increases as well as other needs of the department separate from its general fund allocation. General fund pension costs for the department will decline by \$3.9M in the coming year. This decline is due in part to the maturity of an existing pension obligation debt from 2008 for which final payment is being made in the current fiscal year and a decline in the required payments to the two Firefighter retirement systems. Total general fund Fire Pension costs will amount \$6.0M in FY2020.

In other areas of the Department of Public Safety, the average inmate population at the Division of Corrections has seen decreases in recent years and is averaging just under 1,200 through the current fiscal year. This level is comparable to the previous fiscal year and is below assumed budget levels of 1,400. In FY2020, it is assumed that census levels will continue to fluctuate as they have in the current fiscal year and are budgeted at about 1,200 for the year. During FY19, Corrections entered into a new agreement with the U.S. Marshal to house prisoners awaiting trial of federal crimes at the adjacent federal courthouse. It is anticipated that \$5M in revenues will be generated from this agreement in FY20. The allocation of these funds is addressed by ordinance with 30% or \$1.5M set aside for general fund costs of incarceration and 70% or \$3.5M allocated to a special fund to pay for capital improvement needs of the City Justice Center (CJC) facility. A portion of those funds may be used for transportation costs for federal detainees as well as funding for violence prevention alternative programs. \$500,000 is budgeted for such programs in FY20. Staffing levels at both CJC and Medium Security Institution (MSI) facilities will remain the same in the coming year. Corrections will see a net \$100k decrease in contractual service costs of meals and inmate medical services between the two facilities.

Judicial Offices and County Offices

In the Judicial Offices, the Sheriff's office will see an increase of five deputy positions to reflect the ongoing need for additional staffing to handle the transportation needs of the City's correctional facilities. The Circuit Attorney's office will continue to benefit from an estimated \$1.6M in receipts from sales and use taxes generated from Prop P. In the past year, the Circuit Attorney office has applied these funds toward a combination of pay and staff increases in the office. The Office of the Public Administrator will also continue to receive a \$70,000 allocation in Prop P funds administered by the Department of Human Services for assisting that office's work in guardianships for clientele who are mentally ill or developmentally disabled. In the County Offices, the Board of Elections will see a decrease of about \$0.9M reflecting the fact that there is only one scheduled election, a presidential primary, in the coming fiscal year. The Medical Examiner will see a \$60,000 increase in its contractual services costs and there is a proposed reduction of 3 positions in the Recorder of Deeds office.

**City Wide Accounts**

Citywide Accounts refers to those items that are not department specific. These include payments for debt service on the outstanding debt of the City's convention center as well as payments to the Capital fund for other existing lease debt obligations. In the non-departmental Citywide Accounts, the subsidy to the Assessor's office will decline by about \$100,000 due to existing funding in the Assessment fund and a total of \$600,000 is allocated for continued costs of the state's audit. This will be the second year of the audit and it is anticipated that the audit could span over three fiscal years and cost anywhere between \$1.25M to \$1.75M to complete. Citywide accounts debt service costs in FY2020 will rise by a net \$0.3M. This reflects a number of increases and decreases occurring among the City's various debt agreements. Meanwhile, the \$1.5M payment related to the NGA relocation project is being budgeted as part of the Citywide capital budget. Citywide accounts also include \$1.5M in final payments on the debt of the City Justice Center as well as continued debt payments on improvements to Enterprise Center at \$1.5M and the \$6.0M contribution toward the City's share of payments for the domed stadium which will continue to run through FY2022.

Parks Department

One major function of the Department of Forestry has been to provide crews for clearing debris from vacant lots throughout the City. During the current fiscal year this function was moved to the Streets Department which already had the responsibility for Refuse collection and a fleet of trucks and moving equipment seen as better suited to provide this service. The function costs just over \$1M per year and includes approximately 21 positions. Most of the other new initiatives within the Parks Department are being funded in special and Capital fund categories.

Street Department

Aside from the move of the debris program from the Parks Department to the Department of Streets as discussed above there are a number of items affecting the Street's Department general fund budget. The Refuse Division in the past year has seen an increase in the tonnage of municipal solid waste collections and with the costs of recycled waste collection also rising, it is estimated that disposal cost tipping fees will top \$6M, an increase of \$300,000 over the current year. Proceeds from the \$3 increase in the monthly collection fee approved in 2017 will continue to benefit the work of the Refuse Division. \$1.8M is being allocated to continue to fund the Refuse Division's program for refuse truck replacement. As in the previous year, of the remaining funds, \$900,000 is being allocated for the replacement of refuse containers; \$150,000 is being allocated for cameras and \$340,000 for a police trash task force to enhance trash enforcement and illegal dumping prevention efforts while \$410,000 is being allocated to offset the cost of municipal solid waste disposal. The Traffic Division estimates it has now installed over 17,000 LED



street lights or about a third of the more than 52,000 street lights of the old cobra head variety. The division will continue its street light conversion effort as part of a program funded through an Energy Loan Agreement between the City and the Missouri Department of Economic Development. The terms of the loan are such that repayments are to be made from the annual energy savings generated from the LED conversion with expected pay off within a seven year period. The total project when completed could total as much as \$10M. A total of \$418,000 has been budgeted for payments on the loan with a similar reduction in utility costs. In the Street Division, a total of \$562,000 has been allocated for salt and snow chemical purchases an increase of about \$300,000 following an active winter season.

Health and Human Services

The Health and Human Services departments are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

Board of Public Service

The Facilities Management Division of the Board of Public Service has been allocated an additional \$0.6M to meet utility costs of City buildings. The Division will also add 1 plumber position to help address a backlog of maintenance work in various facilities. In the Equipment Services Division (ESD) of the Board of Public Service, there is an increase of \$0.2M in contractual costs associated with the continued rise in fleet repair costs. ESD costs continue to remain elevated reflecting the increase in average age of the City's service fleet. ESD has seen a recent drop in costs associated with maintaining City ambulances as recent bond issue purchases facilitate replacement of the fleet. Additional capital fleet replacements are planned in FY20 with capital fund financing and it is hoped that as the replacements are integrated into the fleet additional savings can be had in the cost of fleet repairs. Fuel costs are also projected to rise in the coming fiscal year. Based on U.S. Energy Information Administration (EIA) projections, the budget anticipates a moderate rise in the cost of oil over the next twelve months and contains an increase of \$200,000 in fuel supplies to accommodate this cost. As in recent years, the cost of fuel has been allocated and is contained in the budgets of the various user departments. The Office of Special Events will move from Public Safety to the Board of Public Service in order to streamline the permitting process.

General Government and Finance

The City's Information Services Agency (ITSA) will see a net increase of approximately \$0.7M as it responds to the need to replace nearly 700 desktop PC's and update close to 1,300 individual computer licenses Citywide to address Microsoft's discontinuation of support for older Windows operating systems. The City Counselor's office will see an increase of \$1M to address the continued rise in anticipated



judgments costs. This will bring the total budget for judgment costs to \$6M in FY20. The Comptroller's office includes an increase of \$115,000 for insurance coverage of City facilities.

The effort to pursue budget efficiencies in all areas of government combined with targeted investments from the new sources of revenue contained within this annual operating plan is designed to produce a general fund budget that preserves or enhances core City services while remaining fiscally sustainable.

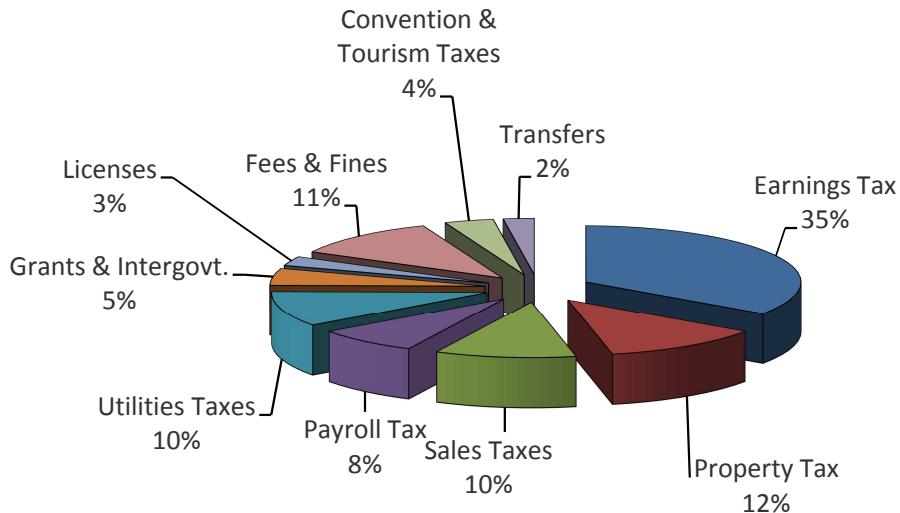


**FY2020 General Fund Budget
Highlights**

- Modest increase in General Fund budget of \$1.7M or 0.3% to total of \$519.2M.
- Continued \$3.4M contribution to general fund reserve balance to strengthen reserve level and establish effort as part of annual budget
- \$2.4M increase for full year impact of prior year non-uniform pay and benefits
- Pension costs decline of \$5.4M; reflecting expiration of Police and Fire pension debt issue and a reduction in scheduled contributions to pension systems.
- \$1.3M increase in budgeted costs for health insurance for employees
- \$0.6M in 2nd year allocation for costs of state audit
- \$0.7M increase to Information Systems Agency (ITSA) for software and pc equipment replacement
- \$1.0M increase in City Counselor's budget to meet anticipated judgment obligations
- \$1.2M in budget shift of debris program from Forestry Division to Streets Division reflecting change initiated in current fiscal year
- \$0.3M increase in Sheriff's office to accommodate 5 additional sheriff deputy positions
- \$0.9M decrease in Election Board budget reflecting non-election year and only one scheduled election
- \$0.3M net increase in Streets Division to replenish road salt supply following active winter season
- \$0.3M increase in Refuse Division transfer station costs reflecting additional tonnage as well as an increasing cost of disposing of recyclables
- \$0.8M increase in utility costs for City buildings in Facilities Management Division of BPS
- \$0.2M increase in contractual service repair costs of Equipment Services Division
- Net increase of 19 general fund positions

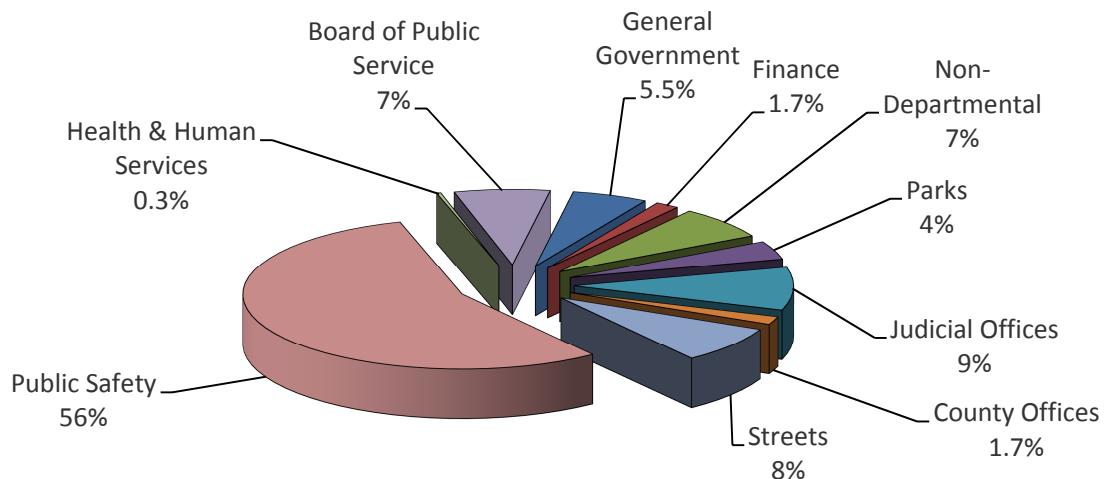


FY2020 General Fund Revenues



Total General Fund Revenues = \$519.2 Million

FY2020 General Fund Budget by Department



Total General Fund Budget = \$519.2 Million



PROJECTED OPERATING RESULTS

GENERAL FUND

The adjacent table presents the projected general fund operating results for FY2020. The proposed general fund appropriation is balanced at \$519.2M. The traditional target for the unreserved general fund balance was 5% of the total general fund budget, however this is generally considered to be a minimum target as an amount closer to 10% is more likely to be the norm. Over the past fiscal year, the City has made significant progress in advancing to this target level. At the beginning of FY19, the reserve level stood at about \$17.6M or 3.4% of the FY19 general fund budget. For the

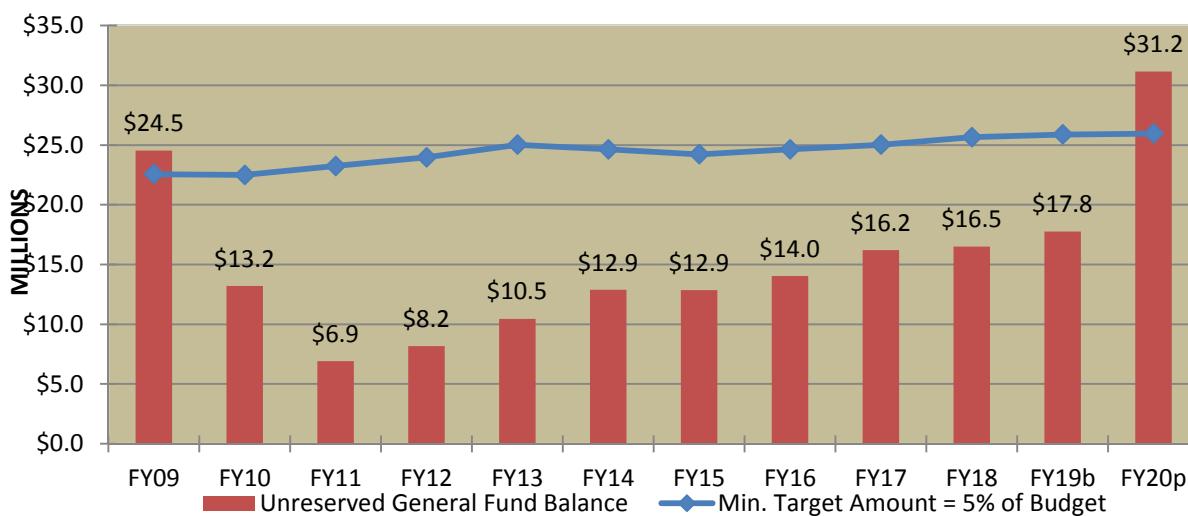
first time in FY19, the budget incorporated a fixed payment to reserves of \$3.4M in the form of an account equal to 1.5% of payroll. In addition to a \$10M payment from the Parking Meter fund, it is estimated that by the end of FY19, the cash reserve will have increased to approximately \$31M or nearly 6% of the proposed FY20 general fund budget. The FY20 budget will set aside an additional \$3.4M for reserves as and it is anticipated that this measure will become a regular practice in the annual budget process until a sufficient level of reserves has been achieved.

FY2020

General Fund Projected Operating Results

Estimated Revenue	\$519,233,912
General Fund Appropriation	\$519,226,615
Operating Balance	<u>\$ 7,297</u>

UNRESERVED GENERAL FUND BALANCES





OTHER FUNDS

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds, particularly recently adopted sales and use tax funds dedicated for particular purposes, are having a growing impact on budget development.

Special Funds

In the Special Funds category, Local Use Tax revenues had risen 23.7% through the month of April 2019 reflecting a full year of increase in rates stemming from the ½ cent Economic Development Sales tax that went into effect during FY18 as well as the ½ cent Prop P sales tax for which receipts began to be received at the beginning of FY19. While increases from the new rates were anticipated in the budget, the local use tax has continued to outperform estimates. Revised estimates for the year total \$35.8M, or \$2.1M over original budget estimates. Increased spending from businesses as well as on-line sales could be contributing to these results. This estimate does not include an estimated \$4.1M in use tax receipts allocated to the Prop P Sales and Use Tax Fund described below. Total deposits to the **Local Use Tax Fund**, which have previously shown declines aside from receipts due to rate increases, are estimated to hold steady at \$35.8M in FY2020. The total Local Use tax budget is \$37.7M which utilizes a portion of existing fund balances and is \$3.4M higher than the budget for the previous year. Receipts from both the sales tax and the use tax derived from Prop P are being deposited into the **Prop P Public Safety Sales and Use Tax Fund**. Revised estimates of receipts to the fund are at \$25M or about \$1.3M higher than original estimates. Most of this additional revenue relates to the fact that the new tax is not subject to TIF deductions. Estimates for FY2020 assume the same growth as with general sales taxes at 1%. All monies in the fund are budgeted according to formulas adopted by ordinance. The total budget for the Prop P Fund is \$26.4M which includes a draw of \$1.2M from some of the surplus revenue from the current fiscal year. Deposits to the **Economic Development Sales Tax Fund** have been estimated at \$20.8M in the current fiscal year and these funds are also budgeted according to formulas specified by ordinance. The total budget of \$21.5M includes an allocation of unspent funds from FY19. The costs of the Assessor's office will hold steady at \$4.4M. This budget is funded with a fee from property taxes collections, reimbursements from the state, as well as general fund subsidy. The general fund subsidy in FY2020 is budgeted at \$1.5M, a decrease of \$100,000 taking into account the additional Assessment fund revenues accruing to the **Assessment Fund**. In the current fiscal year, special fund revenues for **Lead Remediation** and Building **Demolition Funds** had declined marginally through the third quarter but were still near a high level set in the previous fiscal year. In addition to building permit fees, the Lead Remediation fund had also received a 60% portion of certificate of inspection fees which served to bolster revenues available for lead remediation efforts in recent years. As a result the Lead Fund had accrued a fund balance of nearly \$5.2M at the end of the previous fiscal year. In FY2020, for the third successive



year, it is proposed that this portion of inspection fees amounting to approximately \$1.4M per year be returned to General Revenue. As to Building Demolition, during prior years the fund had developed a deficit of over \$2M. Following a number of years where \$500,000 in local use tax funds were allocated to the fund to supplement board-up crews efforts and prevent any additional deficits from accruing to the fund, the increase in permit fee revenue in recent years will result in the fund ending the year with a positive balance. In the current fiscal year, **Gaming Fund** revenues are exceeding estimates and are on a pace to end the year at \$7.7M or approximately \$130,000 higher than the prior year and \$500,000 higher than budget estimates. The increase in gaming funds of nearly 5% in the current fiscal year continues a reversal of what had been a steady decline in these receipts over the past several years. Revenues are projected to remain at or slightly below current levels in the coming fiscal year. The total Gaming Fund appropriation for FY2020 is \$7.8M an increase of \$0.4M over the prior year.

Enterprise Funds

In the Enterprise Funds, the **Water Division** continues to see increases in the cost of water production while at the same time many large users have reduced consumption. Growth in revenues is expected to remain nearly flat about 0.3% in the coming fiscal year. The budget for the Water Division in FY2020 will total \$71.6M, an increase of \$9.7M. Nearly this entire increase amount is a draw on capital reserves to enable pipeline and other capital repair projects throughout the system. Efforts will continue to focus on reducing operating costs so as to minimize the need for future rate increases. The budget for the **Airport** at \$174.4M is an increase of \$3.7M or just under 2.1%. The Airport is supplementing its normal revenues with a draw of \$13.7M in rate mitigation reserves.

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of \$194M. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated \$82M will be appropriated for cash payments and debt service requirements and in some cases the local matching share for road and bridge repair projects. In FY2020, the Capital Improvements Budget will total \$36.4M. This is a decrease of \$1.1M from the previous year. While most of the Capital Improvements funding comes from dedicated sales tax revenues, other revenues supporting the capital budget include \$4.8M from projected gaming revenues, \$1.2M in courthouse restoration fees and \$630,000 in gasoline tax revenue as well as a 10% allocation of the Economic Development Sales Tax that went into effect in the prior fiscal year.



The Capital expenditures planned for FY2020 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges.

Ward Improvements - \$9.1M

Each of the City's 28 wards will be allocated approximately \$328,000 in ½ cent sales tax revenues. As previously indicated, this amount is collectively \$2.8M higher than the previous year and is a resumption of a full allocation of these sales tax proceeds following previous years where a portion of ward capital funds were reallocated to Citywide Capital projects in order to relieve the budget gap. These funds will be allocated for projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects are recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Parks and Recreation Centers - \$8.2M

The City's six major parks, Forest Park, Tower Grove, Carondelet, Fairgrounds, O'Fallon and Willmore and various neighborhood parks will share in \$3.1M in ½ cent sales tax and \$4.5M in metro parks sales tax improvement funds. A good portion of these revenues have been dedicated to servicing the debt on recent parks improvement bond issues. The most recent issue completed in 2014, consisted of funds for \$26M in improvements throughout the City's parks system. Planned projects include roadway repairs, equipment replacement and improvements to playgrounds. Annual debt service on the bonds totals \$1.6M annually. The Recreation Center capital account will receive about \$550,000 from ½ cent sales tax proceeds for continued improvements in the City's various recreation centers.

Facility Improvements - \$11.2M

Funds for facility improvements include debt service payments on previously issued financings for construction and renovations of several City facilities. Major facilities include the City Justice Center, Carnahan Courthouse and Juvenile Detention Center as well as the renovated City building at 1520 Market St and Police Dept. area command stations. In FY2020, total debt service for City buildings and other debt obligations will total \$10M, or about the same amount as in the prior year but reflects a reduction in payments on the City Justice Center and the inclusion of payments on the City's portion of the NGA financing agreement within that amount. Other debt service payments will continue for the Carnahan Courthouse, 1520 Market building, Juvenile Detention Center and Central Industrial Garage. Non debt related capital items include \$550,000 as the fourth year of a Forestry program to address the



removal of ash trees related to the ash borer issue, \$150,000 in updates to the communications systems of the municipal building at 1520 Market, \$150,000 for equipment replacement for Information Systems (ITSA) and \$350,000 for other general repairs to municipal buildings.

Equipment Replacement - \$4.8M

\$4.8M has been allocated to service debt payment requirements of new and existing rolling stock lease agreements necessary to replace vehicles in such areas as traffic and streets maintenance, street cleaning, and animal regulation functions. \$1.25M of this amount is for a new rolling stock lease purchase estimated at \$8M to continue replacement program.

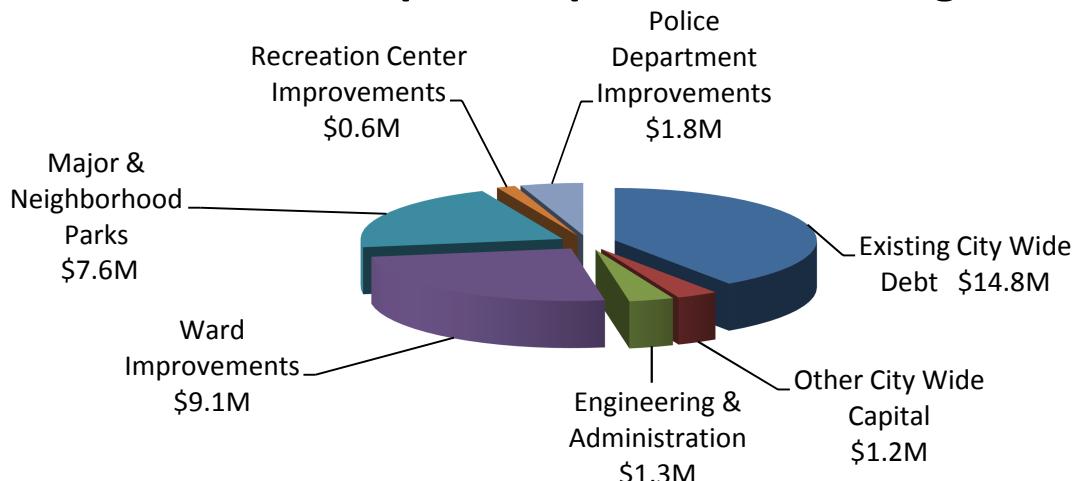
Police Capital - \$1.8M

A total \$1.8M has been allocated to the Police Capital account. Of this amount, \$1.2M is to service existing debt on Police area command stations, \$195,000 is the Police Department's share of a previous equipment lease purchase from 2013 and the remaining amount of \$520,000 is for continued replacements of the Department's vehicle fleet.

Engineering and Streets Design - \$1.3M

A total \$1.3M has been allocated to the City's Board of Public Service and Streets Department for to support planning and design and implementation of the various capital projects contained within capital improvements plan.

FY2020 Capital Improvements Budget



Total Capital Fund Budget = \$36.4 Million



MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax Fund, the Convention and Tourism Fund, Gaming Fund, Assessment Fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

**FIDUCIARY FUNDS**

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

FY20 REVENUE SUMMARY - ALL FUNDS (in millions)

	FY18 Actual	FY19 Revised	FY20 Budget	% Change FY19-20
<u>General Fund</u>				
Earnings Tax	\$173.8	\$176.4	\$180.0	2.0%
Property Tax	61.2	61.5	62.5	1.5%
Sales Tax	54.0	54.3	54.8	1.0%
Payroll Tax	38.0	39.6	40.2	1.5%
Franchise (Utilities) Taxes	54.4	52.5	53.2	1.5%
License Fees	15.7	13.8	13.8	0.1%
Grants & Intergovernmental Revenues	25.3	27.9	25.1	-10.1%
Department User Fees and Fines	56.4	59.4	58.6	-1.4%
Transfers	30.4	32.3	31.1	-3.6%
	509.0	517.7	519.2	0.3%
<u>Special Revenue Funds</u>				
Property Tax	2.4	2.4	2.5	2.9%
Franchise (Utilities) Taxes	5.4	5.6	5.5	-0.8%
Local Use Tax	33.9	35.8	35.8	0.0%
Sales Tax	36.6	70.5	71.2	0.9%
Other Taxes	18.5	19.7	20.0	1.5%
Grants & Intergovernmental Revenues	58.0	71.3	79.3	11.2%
Department User Fees and Fines	23.7	23.4	26.6	13.4%
Transfers	3.0	3.2	3.1	-3.1%
Fund Balances and Other Resources	4.1	4.0	4.0	0.0%
	185.7	236.0	248.0	5.1%
<u>Debt Service Fund</u>				
Property Tax	6.9	5.9	5.8	-0.6%
<u>Capital Improvement Funds</u>				
1/2 Cent Sales Tax	19.6	19.6	19.7	1.0%
Metro Parks Sales Tax- 1/10	1.8	1.8	1.8	1.0%
Metro Parks Sales Tax- 3/16	2.9	2.7	2.7	1.0%
Economic Dev. Sales Tax- 10% of 1/2 cent	0.0	2.1	2.1	1.0%
Grants & Intergovernmental Revenues	0.6	0.6	0.6	0.0%
Department User Fees and Fines	1.2	1.2	1.2	0.0%
Transfers	13.0	8.0	7.8	-2.2%
Other Resources	0.9	1.4	0.9	-35.3%
Balances / Surpluses Previous Years	0.0	0.0	-0.6	-100.0%
	40.0	37.4	36.4	-2.7%
<u>Enterprise Funds</u>				
Franchise (Utilities) Taxes	5.0	5.0	5.0	0.3%
Enterprise Revenues	231.1	232.8	239.1	2.7%
	236.1	237.7	244.1	2.7%
<u>Internal Service Funds</u>				
Department User Fees and Fines	61.0	81.0	83.1	2.6%
Equipment Services Fuel Fund	3.6	3.5	4.6	29.5%
Total General Appropriation	\$1042.4	\$1119.2	\$1141.3	2.0%
<u>Funds Appropriated Separately</u>				
Community Development & Housing Grants ¹	\$13.1	\$14.5	\$16.8	16.0%
Street Improvement Fund	5.4	5.3	5.3	0.0%
Transportation Fund Revenues	40.4	33.4	33.5	0.2%
Parking Division Revenues	21.9	16.2	18.0	10.8%
	80.8	69.4	73.6	6.0%
Total All Sources	\$1123.2	\$1188.6	\$1214.8	2.2%

FY20 BUDGET SUMMARY - ALL FUNDS (in millions)

	FY18 Actual	FY19 Budget	FY20 Budget	% Change FY19-20
<u>General Fund</u>	\$505.8	\$517.5	\$519.2	0.3%
<u>Special Revenue Funds</u>				
Assessment Fund	4.3	4.4	4.4	0.2%
Convention and Tourism Fund	6.0	6.0	6.3	4.9%
Public Safety Trust Fund	21.5	22.0	22.8	3.8%
Neighborhood Parks Fund	7.9	8.8	8.7	-0.3%
Convention and Sport Facility Trust Fund	9.0	9.6	9.3	-2.4%
Lateral Sewer Fund	2.2	2.6	2.6	-0.1%
Cable Communications Fund	0.9	1.0	1.8	80.6%
Port Authority	1.7	1.5	1.5	0.3%
Riverfront Gaming Fund	7.3	7.4	7.8	5.5%
Local Use Tax Fund	31.4	34.3	37.7	9.9%
Other Special Revenue Funds	32.5	31.5	33.4	6.1%
Economic Development Sales Tax Fund (Prop 1)	0.0	23.9	21.5	-10.0%
Public Safety Sales Tax (Prop P)	0.0	23.4	26.4	12.8%
	124.7	152.9	184.3	20.5%
<u>Grant Funds</u>				
St. Louis Agency on Training and Employment	9.2	9.8	10.1	3.0%
Community Development (excl. separate approp.)	6.7	6.3	6.5	3.6%
Health and Human Services	24.8	35.1	42.0	19.6%
Police Department	5.7	8.1	10.0	23.3%
Other Grants	4.4	2.3	1.3	-41.8%
	50.8	61.6	69.9	13.5%
<u>Debt Service Fund</u>	5.7	5.9	5.8	-0.7%
<u>Capital Funds</u>	35.4	37.5	36.4	-2.9%
<u>Enterprise Funds</u>				
Water Division	51.9	61.9	71.6	15.8%
Airport Authority	160.2	170.7	174.4	2.1%
	212.1	232.6	246.0	5.8%
<u>Internal Service Funds</u>				
Mail Room	0.6	0.9	0.8	-8.3%
Fuel Services	3.9	3.5	4.6	29.5%
Employee Benefits Fund	54.9	80.1	82.2	2.6%
	59.3	84.5	87.5	3.6%
<u>Other Agency Funds</u>				
Inmate Fund	1.8	0.2	0.2	6.8%
Total General Appropriation	\$995.6	\$1116.0	\$1149.3	3.0%
<u>Funds Appropriated Separately</u>				
Community Development & Housing Grants ¹	\$13.1	\$14.5	\$16.8	16.0%
Street Improvement Fund	5.4	5.3	5.3	0.0%
Transportation Fund Revenues	40.4	33.4	33.5	0.2%
Parking Division Revenues	21.9	16.2	18.0	10.8%
	80.8	69.4	73.6	6.0%
Total All Sources	\$1076.4	\$1185.4	\$1222.9	3.2%

FY20 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT					
110 Board of Aldermen	3,445,293	-	-	-	3,445,293
120 Mayor's Office	2,190,687	76,042	-	-	2,266,729
121 St. Louis Agency on Training and Emp.	-	960,000	10,043,649	-	11,003,649
123 Department of Personnel	3,195,797	1,473,280	-	51,053	13,215,889
Police Unit	584,759	-	-	-	-
Employee Pension Trust Fund	-	7,911,000	-	-	-
124 Register	196,988	-	-	-	196,988
126 Civil Rights Enforcement Agency	354,388	-	104,436	-	458,824
127 Information Tech. Service Agency	6,731,405	219,847	-	-	6,951,252
137 Budget Division	477,273	-	-	-	477,273
139 City Counselor	6,215,867	575,280	859,304	-	12,602,778
Police Unit	4,952,327	-	-	-	-
141 Planing and Urban Design	615,385	1,470,000	880,539	-	2,965,924
142 Comm. Development Administration	-	1,050,000	3,437,672	-	4,487,672
143 Affordable Housing Commission	-	6,623,376	-	-	6,623,376
	Subtotal	28,960,169	20,358,825	15,325,600	51,053
					64,695,647
FINANCE					
160 Comptroller	6,560,122	-	-	67,992	26,648,266
Economic Development Sales Tax	-	12,958,000	-	-	-
Gateway Transportation Ctr.	-	1,498,335	-	-	-
Lateral Sewer Fund	-	64,373	-	-	-
Tax Increment Financings	-	1,265,386	-	-	-
Trustee Lease Fund	-	4,037,710	-	-	-
Grant and Other Funds	-	-	196,348	-	-
162 Municipal Garage	386,415	-	-	-	386,415
163 Microfilm	328,578	-	-	-	328,578
170 Supply Commissioner	826,462	-	-	-	826,462
171 Multigraph	893,535	-	-	-	893,535
172 Mail Room	-	800,427	-	-	800,427
180 Assessor	-	4,414,648	-	-	4,414,648
	Subtotal	8,995,112	25,038,879	196,348	67,992
					34,298,331
NON-DEPARTMENTAL					
190 City Wide Accounts	36,253,306	-	-	-	49,413,306
Convention and Tourism Fund	-	6,250,000	-	-	-
Riverfront Gaming Fund	-	4,800,000	-	-	-
Economic Development Sales Tax	-	2,110,000	-	-	-
	Subtotal	36,253,306	13,160,000	-	-
					49,413,306
PARKS, RECREATION & FORESTRY					
210 Dir. Parks, Recreation, and Forestry	722,330	8,909,674	50,000	-	9,682,004
213 Division of Recreation	1,611,776	536,367	274,554	-	2,422,697
214 Division of Forestry	7,846,649	616,422	-	-	8,463,071
215 Operation Brightside	-	-	335,222	-	335,222
220 Division of Parks	9,320,656	2,361,084	-	-	11,681,740
225 Soulard Market	235,989	-	-	-	235,989
250 Tower Grove Park	735,000	-	-	-	735,000
	Subtotal	20,472,400	12,423,547	659,776	-
					33,555,723
JUDICIAL OFFICES					
311 Circuit Court	10,179,374	-	-	-	10,179,374
312 Circuit Attorney	7,596,806	4,149,969	777,925	-	12,524,700
315 Sheriff	9,776,156	-	-	-	9,776,156
316 City Courts	2,325,082	-	-	-	2,325,082
318 Public Administrator	228,154	294,891	-	-	523,045
320 Probation and Juvenile Detention	17,210,592	418,469	-	-	17,629,061
321 Circuit Drug Court	494,000	-	-	-	494,000
	Subtotal	47,810,164	4,863,329	777,925	-
					53,451,418

FY20 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
COUNTY OFFICES					
330 Tax Equalization Board	10,500	-	-	-	10,500
331 License Collector	-	9,340,000	-	-	9,340,000
333 Recorder of Deeds	2,889,932	-	-	-	2,889,932
334 Board of Election Commissioners	2,794,241	-	-	-	2,794,241
335 Medical Examiner	2,385,379	6,300	25,000	-	2,416,679
340 Treasurer	762,406	462,043	-	-	1,224,449
	Subtotal	8,842,458	9,808,343	25,000	18,675,801
PUBLIC UTILITIES					
401 Communications Division	-	1,803,160	-	-	1,803,160
415 Water Division	-	-	-	71,501,494	71,501,494
420 Airport Authority	-	-	-	174,355,611	174,355,611
	Subtotal	-	1,803,160	245,857,105	247,660,265
STREETS					
510 Director of Streets	1,120,148	-	-	-	3,395,737
Lateral Sewer Fund	-	2,275,589	-	-	-
511 Traffic and Lighting	10,186,589	-	-	-	10,186,589
513 Auto Towing and Storage	1,858,652	-	-	-	1,858,652
514 Street Division	7,411,264	377,726	-	-	8,996,140
Debris Crew	1,207,150	-	-	-	-
516 Refuse Division	19,465,608	939,337	50,000	-	20,454,945
520 Port Authority	-	1,490,000	-	-	1,490,000
	Subtotal	41,249,411	5,082,652	50,000	46,382,063
PUBLIC SAFETY					
610 Director of Public Safety	748,573	1,325,000	-	-	2,073,573
611 Fire Department	62,305,664	6,620,934	-	-	68,926,598
612 Firefighters' Pension Systems	6,004,849	6,430,000	-	-	12,434,849
616 Excise Commissioner	526,411	-	-	-	526,411
620 Building Commissioner	8,054,769	11,614,433	467,585	-	20,136,787
622 Neighborhood Stabilization	2,673,898	-	141,903	-	2,815,801
625 CEMA	195,895	100,000	202,766	-	498,661
632 Medium Security Institution	16,271,733	185,715	-	-	16,457,448
633 City Justice Center	24,050,387	3,670,000	-	-	27,720,387
635 Civilian Oversight Board	329,131	-	-	-	329,131
650 Police Department	134,501,782	35,263,959	9,874,073	-	182,754,280
City Marshals	1,454,093	-	-	-	-
Park Rangers	1,660,373	-	-	-	-
651 Police Retirement System	29,650,230	9,164,000	-	-	38,814,230
	Subtotal	288,427,788	74,374,041	10,686,327	373,488,156
HEALTH AND HOSPITALS					
700 Director, Health and Hospitals	-	2,108,038	5,664,860	-	7,772,898
710 Health Commissioner	-	-	-	-	-
711 Communicable Disease Control	-	2,088,390	10,956,392	-	13,044,782
714 Animal Care and Control	-	997,860	50,000	-	1,047,860
715 Environmental Health Services	-	1,692,149	480,170	-	2,172,319
719 Family/Community/School Health	-	892,137	335,975	-	1,228,112
737 Health Care Trust Fund	-	5,000,000	-	-	5,000,000
	Subtotal	-	12,778,574	17,487,397	30,265,971
HUMAN SERVICES					
800 Director of Human Services	1,584,869	3,076,937	24,739,652	-	29,401,458
	Subtotal	1,584,869	3,076,937	24,739,652	29,401,458
BOARD OF PUBLIC SERVICE					
900 President, Board of Public Service	2,583,881	2,407,658	-	-	4,991,539
903 Facilities Management	13,109,068	-	-	-	16,891,821
Police Unit	3,782,753	-	-	-	-
910 Equipment Services Division	12,132,764	61,952	-	-	16,925,631
Police Unit	4,730,915	-	-	-	-
914 Office of Special Events	162,359	-	-	-	162,359
930 Soldier's Memorial	129,198	-	-	-	129,198
	Subtotal	36,630,938	2,469,610	-	39,100,548

FY20 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
CAPITAL IMPROVEMENTS FUND			36,390,730		36,390,730
DEBT SERVICE FUND			5,813,144		5,813,144
INTERNAL SERVICE FUNDS					
Employee Benefits Fund		82,181,465			82,181,465
Fuel Services Fund		4,565,083			4,565,083
TOTAL BUDGET	<u>\$519,226,615</u>	<u>\$314,188,319</u>	<u>\$69,948,025</u>	<u>\$245,976,150</u>	<u>\$1,149,339,109</u>

FY20 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY18 Actual	FY19 Budget	FY20 Budget
General Fund					
1010	110	Board of Aldermen	2,949,976	3,269,877	3,445,293
1010	120	Mayor's Office	2,026,648	2,051,399	2,190,687
1010	123	Department of Personnel	2,751,688	2,908,896	3,195,797
1010	1230001	Department of Personnel- Police Unit	761,182	805,168	584,759
1010	124	Register	178,537	188,837	196,988
1010	126	Civil Rights Enforcement Agency	336,559	346,050	354,388
1010	127	Information Tech. Services Agency	5,491,359	6,003,278	6,731,405
1010	137	Division of the Budget	454,441	470,016	477,273
1010	139	City Counselor	4,704,752	5,822,490	6,215,867
1010	1390001	City Counselor- Police Unit	5,804,931	3,876,528	4,952,327
1010	141	PDA	423,494	610,146	615,385
1010	160	Comptroller	5,888,272	6,285,790	6,560,122
1010	160	Comptroller- Abram Building Operations	-	-	-
1010	162	Municipal Garage	327,029	403,698	386,415
1010	163	Microfilm Section	255,241	314,408	328,578
1010	170	Supply Commissioner	719,419	740,436	826,462
1010	171	Multigraph Section	675,471	903,594	893,535
1010	1710001	Multigraph Section- Police Unit	106,566	-	-
1010	190	City Wide Accounts	40,768,999	37,462,907	36,253,306
1010	210	Director, Parks, Recreation & Forestry	631,445	673,721	722,330
1010	213	Division of Recreation	1,624,327	1,608,151	1,611,776
1010	214	Division of Forestry	8,067,480	8,842,840	7,846,649
1010	220	Division of Parks	8,612,405	9,297,268	9,320,656
1010	225	Soulard Market	203,704	231,978	235,989
1010	250	Tower Grove Park	725,000	725,000	735,000
1010	311	Circuit Court (General)	9,658,968	10,324,236	10,179,374
1010	312	Circuit Attorney	7,023,870	7,553,683	7,596,806
1010	315	Sheriff	8,816,004	9,331,641	9,776,156
1010	316	City Courts	2,208,769	2,283,277	2,325,082
1010	318	Public Administrator	139,590	223,730	228,154
1010	320	Probation Dept. & Juvenile Detention Ctr	15,983,206	16,867,842	17,210,592
1010	321	Circuit Drug Court	398,598	498,968	494,000
1010	330	Tax Equalization Board	6,572	10,500	10,500
1010	333	Recorder of Deeds	2,849,931	2,870,844	2,889,932
1010	334	Election and Registration	2,309,498	3,739,661	2,794,241
1010	335	Medical Examiner	2,066,224	2,306,697	2,385,379
1010	340	Treasurer	748,223	732,186	762,406
1010	510	Director of Streets	1,214,822	1,209,324	1,120,148
1010	511	Traffic and Lighting Division	9,634,163	9,957,088	10,186,589
1010	513	Auto Towing and Storage	1,822,978	2,106,458	1,858,652
1010	514	Street Division	7,010,113	7,113,736	7,411,264
1010	5140001	Street Division- Debris Crew	-	-	1,207,150
1010	516	Refuse Division	17,871,533	18,679,002	19,465,608
1010	5160001	Refuse Division- Trash Task Force	177,452	340,000	-
1010	610	Director of Public Safety	1,025,362	732,011	748,573
1010	611	Fire Department	60,566,547	60,689,481	62,305,664
1010	612	Firefighters' Pension Systems	11,446,884	9,921,556	6,004,849
1010	614	Office of Special Events	192,905	196,902	-
1010	616	Excise Commissioner	362,130	450,918	526,411
1010	620	Building Commissioner	8,088,647	7,966,851	8,054,769
1010	622	Neighborhood Stabilization	2,364,153	2,599,354	2,673,898
1010	625	CEMA	138,743	204,979	195,895
1010	632	Corrections / MSI	15,195,550	16,110,706	16,271,733
1010	633	City Justice Center	22,378,925	23,638,561	24,050,387
1010	635	Civilian Oversight Board	272,135	319,191	329,131
1010	650	Police Department	129,585,017	133,730,728	134,501,782
1010	6500001	Police Department- City Marshals	1,189,352	1,436,612	1,454,093
1010	6500002	Police Department- Park Rangers	1,553,944	1,687,366	1,660,373
1010	651	Police Pension Fund	31,796,208	31,113,981	29,650,230

FY20 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY18 Actual	FY19 Budget	FY20 Budget
1010	800	Director of Human Services	1,365,098	1,549,139	1,584,869
1010	900	President, Board of Public Service	2,431,816	2,554,749	2,583,881
1010	903	Facilities Management	12,281,052	12,390,958	13,109,068
1010	9030001	Facilities Management- Police Unit	3,198,324	3,644,319	3,782,753
1010	910	Equipment Services Division	11,501,363	11,562,059	12,132,764
1010	9100001	Equipment Services Division- Police Unit	4,270,584	4,923,349	4,730,915
1010	914	Office of Special Events	-	-	162,359
1010	930	Soldier's Memorial Building	122,022	126,822	129,198
Subtotal			505,756,200	517,541,941	519,226,615

Local Use Tax Fund

1110	143	Affordable Housing Commission	4,979,119	5,757,076	6,623,376
1110	214	Division of Forestry	11,520	-	350,000
1110	312	Circuit Attorney	122,045	-	-
1110	334	Election and Registration	339,681	-	-
1110	516	Refuse Division - Bulky Pick-up	625,780	684,097	711,156
1110	611	Fire Department	135,000	-	-
1110	620	Bldg. Comm. - Housing Conservation	2,253,469	2,333,818	2,347,774
1110	620	Bldg. Comm. - Building Demolition	1,271,972	2,900,000	3,525,000
1110	632	Corrections / MSI	102,824	-	-
1110	650	Police Department	9,861,184	9,996,000	11,296,000
1110	700	Director, Health & Hospitals	-	-	1,802,038
1110	710	Health Commissioner	1,534,720	1,678,934	-
1110	711	Communicable Disease Control	1,801,679	1,966,121	2,088,390
1110	714	Animal Care and Control	817,352	1,197,850	992,860
1110	715	Environmental Health Services	1,370,522	1,430,315	1,581,357
1110	719	Family / Community / School Health	798,832	888,243	892,137
1110	737	Health Care Trust Fund	5,000,000	5,000,000	5,000,000
1110	800	Director of Human Services	379,981	442,198	441,076
1110	900	President, Board of Public Service	-	-	-
Subtotal			31,405,680	34,274,652	37,651,164

Convention and Tourism Fund

1111	160	Convention and Tourism	5,968,379	5,960,000	6,250,000
Subtotal			5,968,379	5,960,000	6,250,000

Convention and Sports Authority Trust Fund

1111	331	Convention & Sports Facility Trust	8,984,741	9,572,000	9,340,000
Subtotal			8,984,741	9,572,000	9,340,000

Assessment Fund

1115	180	Assessor	4,296,711	4,407,174	4,414,648
Subtotal			4,296,711	4,407,174	4,414,648

Special Revenue Funds

1116	1200006	Mayor's Office	216,292	158,808	76,042
1116	1230000	Dept. of Personnel- Employee Benefits	-	1,458,909	1,473,280
1116	1231000	City Employees Pension Trust Fund	9,536,357	10,014,000	7,911,000
1116	127	Information Tech. Services Agency	-	219,490	219,847
1116	139	City Counselor	250,348	260,038	278,881
1116	1600019	Comptroller-Gateway Transportation	1,427,069	1,528,696	1,498,335
1116	1601001	Comptroller- Big Brothers & Big Sisters	-	-	-
1116	210	Director PRF - Forest Park Fund	1,408,064	1,348,501	1,348,501
1116	2100003	Director PRF - Forest Park Maint.	279,188	610,000	610,000
1116	2100006	Director PRF - Lafayette Square Park	397	17,845	57,500
1116	214	Division of Forestry	168,991	267,342	266,422
1116	220	Division of Parks- Forest Park Maintenance Fund	-	117,208	117,584
1116	2200011	Division of Parks- Downtown Vending	6,936	7,500	7,500
1116	312	Circuit Attorney (Inspire Me School)	-	-	-

FY20 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY18 Actual	FY19 Budget	FY20 Budget
1116 3120002	Circuit Attorney (Training Fund)	15	3,600	3,600
1116 3120003	Circuit Attorney (Tax Unit)	112,691	152,948	157,816
1116 3120005	Circuit Attorney (Child Support Unit)	1,544,505	1,692,211	1,770,978
1116 3120007	Circuit Attorney (HUD Unit)	66,660	74,418	74,779
1116 3120009	Circuit Attorney (Dept. of Labor)	73,375	79,305	79,305
1116 316	City Court Judicial Education Fund	-	-	-
1116 318	Public Administrator	219,478	284,627	294,891
1116 320	Probation Dept. & Juvenile Detention	331,236	395,852	418,469
1116 335	Medical Examiner - Indigent Burials	2,845	4,920	6,300
1116 340	Treasurer	367,902	376,991	462,043
1116 514	Street Div. - Excavation/Restoration	41,312	106,433	108,330
1116 516	Refuse Division	172,125	224,361	228,181
1116 520	Port Administration Division	1,259,948	1,485,000	1,490,000
1116 6200001	Bldg. Comm. - Code Enforcement	1,795,743	3,272,171	3,360,765
1116 6200003	Bldg. Comm. - Demolition & Board-Up	1,415,689	1,508,703	1,588,705
1116 6200005	Bldg. Comm. - Vacant Building Registration	-	116,793	117,189
1116 633	City Justice Center	-	-	3,670,000
1116 650	Police Dept. - Peace Officer Training	-	50,000	50,000
1116 6500001	Police Dept. Special Revenue Fund	-	-	-
1116 6500006	Police Dept. Firearms	587,785	250,000	250,000
1116 700	Director, Health & Hospitals	245,943	306,000	306,000
1116 714	Animal Care and Control	173	60,000	5,000
1116 715	Environmental Health Services	317	111,114	110,792
1116 719	Family/Community/School Health	3,730	-	-
1116 800	Director of Human Services	218,830	382,800	457,800
1116 8100001	Director of Human Services	158,830	-	-
1116 900	President, Board of Public Service	2,541	693,899	697,658
1116 9001200	President, Board of Public Service	15,416	-	-
1116 910	Equipment Services Division- Forest Park	-	-	-
1413 160	Tax Increment Financing	710,320	1,283,438	1,265,386
1218 160	Trustee Lease Fund	4,069,407	4,038,268	4,037,710
Subtotal	26,710,458	32,962,189	34,876,589	

Communications Fund

1117 401	Communications Division	925,590	998,489	993,637
1117 4010002	Communications Division	-	-	809,523
Subtotal	925,590	998,489	1,803,160	

Lateral Sewer Fund

1118 160	Comptroller - Lateral Sewer Line	23,592	59,152	64,373
1118 510	Director of Streets - Lateral Sewer	1,878,380	2,269,002	2,275,589
1118 514	Street Division	248,225	283,380	269,396
Subtotal	2,150,197	2,611,534	2,609,358	

Other Special Revenue Funds - Special Authorizations

1119 139	City Counselor	391,118	-	-
1119 160	Comptroller	64,268	-	-
1119 213	Division of Recreation	23,468	-	-
1119 214	Division of Forestry	3,959	-	-
1119 220	Division of Parks	42,698	-	-
1119 225	Soulard Market	1,259	-	-
1119 312	Circuit Att. (Contingency & Tax Fund)	(380)	-	-
1119 315	Sheriff - Auction Proceeds	-	-	-
1119 320	Probation Dept. & Juvenile Detention	6,000	-	-
1119 321	Circuit Drug Court	-	-	-
1119 334	Election and Registration	6,289	-	-
1119 401	Communications Division	6,965	-	-
1119 511	Transportation and Traffic Division	-	-	-
1119 520	Port Administration Division	477,498	-	-
1119 611	Fire Department	40,986	-	-

FY20 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY18 Actual	FY19 Budget	FY20 Budget
1119	620	Building- Fire Insurance Recovery	1,439,795	-	-
1119	632	Corrections/MSI	15,386	-	-
1119	650	Police Dept. - Police Judgements	4,892,922	-	-
1119	711	Communicable Disease Control	-	-	-
1119	714	Animal Care and Control	148,827	-	-
1119	930	Soldier's Memorial Building	2,893	-	-
		Subtotal	7,563,951	-	-
Public Safety Fund					
1120	139	City Counselor	240,871	292,233	296,399
1120	312	Circuit Attorney	201,913	502,486	494,456
1120	650	Police - Public Safety Trust Fund	2,059,000	2,159,000	2,259,000
		Subtotal	2,501,784	2,953,719	3,049,855
Riverboat Gaming Fund					
1121	190	City Wide - Riverfront Gaming	3,300,000	4,000,000	4,800,000
1121	611	Fire Dept. - Riverfront Gaming	27,695	25,000	30,000
1121	650	Police Dept. - Riverfront Gaming	4,000,000	3,400,000	3,000,000
		Subtotal	7,327,695	7,425,000	7,830,000
Parks and Recreation Special Fund					
1122	2100010	Dir. of Parks - 1/8 Cent Sales Tax	2,999,924	3,033,076	3,007,275
1122	2100012	Dir. of Parks- Parks and Rec Center	368,010	598,089	596,398
1122	2100014	Dir. of Parks - Neighborhood Parks	1,210,000	1,210,000	1,210,000
1122	2100020	Dir. of Parks - Neighborhood Parks	1,436,023	1,599,805	1,600,000
1122	2130000	Division of Recreation	-	13,713	19,354
1122	2200010	Parks Division - Barnes/City Trust	1,877,836	2,238,234	2,236,000
1122	9100000	Equipment Services Division	180	60,805	61,952
		Subtotal	7,891,973	8,753,722	8,730,979
Public Safety Sales Tax Fund					
1123	320	Probation Dept. & Juvenile Detention	-	-	-
1123	321	Circuit Drug Court	-	-	-
1123	610	Public Safety-Crime Prevention	1,026,101	1,000,000	1,000,000
1123	6110023	Fire Department	1,075,000	1,065,000	1,150,000
1123	6120023	Fire - Public Safety Pension Trust	5,496,666	5,500,000	5,500,000
1123	6500023	Police Department	3,140,980	2,710,000	3,250,000
1123	6500123	Police Department	2,724,020	3,280,000	3,400,000
1123	6510023	Police - Public Safety Pension Trust	5,497,680	5,500,000	5,500,000
		Subtotal	18,960,447	19,055,000	19,800,000
Economic Development Sales Tax Fund					
1124	1210024	SLATE- Workforce Development	-	960,000	960,000
1124	1410024	Planning & Urban Design	-	1,610,000	1,470,000
1124	1420024	CDA- Neighborhood Stabilization	-	1,550,000	1,050,000
1124	1600024	Comptroller- Transit	-	12,360,000	12,658,000
1124	1600124	Comptroller- 911 System	-	-	300,000
1124	1900024	Infrastructure Capital	-	2,060,000	2,110,000
1124	6250024	CEMA- Emergency Management	-	100,000	100,000
1124	6500024	Police Department- Development	-	500,000	-
1124	8000024	Director of Human Services	-	2,200,000	1,150,000
1124	9000024	BPS- Development	-	2,560,000	1,710,000
		Subtotal	-	23,900,000	21,508,000
Public Safety Sales Tax Fund (Prop P)					
1125	2100025	Prop P- Director, Parks, Recreation, Forestry	-	479,787	480,000
1125	2131025	Prop P- Division of Recreation	-	495,213	517,013
1125	3120025	Prop P- Circuit Attorney	-	1,500,000	1,569,035
1125	6100000	Prop P- Youth Employment	-	275,000	325,000
1125	6110025	Prop P- Fire Department	-	4,378,000	5,440,934
1125	6120025	Prop P- Firefighters' Pension Systems	-	1,097,000	930,000
1125	6200025	Prop P- Building Division- Building Demolition	-	675,000	675,000

FY20 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY18 Actual	FY19 Budget	FY20 Budget
1125	6500025	Prop P- Police Department	-	9,365,000	11,058,960
1125	6500125	Prop P- Police Dept. Cadet Program	-	700,000	699,999
1125	6510025	Prop P- Police Pension Fund	-	3,460,000	3,664,000
1125	8000025	Prop P- Human Services- Social Work	-	975,000	1,028,061
		Subtotal	-	23,400,000	26,388,002
Grant Funds					
1140	312	Circuit Attorney	-	91,544	92,184
1140	650	Police Department - Misc. Grants	5,129,293	7,226,370	8,644,073
		Subtotal	5,129,293	7,317,914	8,736,257
1142	650	Police Department - Asset Forfeiture	610,815	767,463	1,230,000
		Subtotal	610,815	767,463	1,230,000
1162	121	SLATE	9,148,079	9,773,884	10,043,649
1162	160	Comptroller	26,465	29,484	49,368
		Subtotal	9,174,544	9,803,368	10,093,017
1164	142	Comm. Development Administration	653,741	637,424	661,164
1164	151	Choice Grants	454,652	-	-
1164	620	Bldg. Commissioner	274,598	518,999	224,842
1164	700	Director, Health & Hospitals	-	-	-
1164	716	Lead Poisoning Control	16,440	-	-
1164	900	President, Board of Public Service	-	-	-
		Subtotal	1,399,431	1,156,423	886,006
1165	126	Civil Rights Enforcement Agency	-	-	-
1165	139	City Counselor	368,353	751,097	770,104
1165	141	Planning and Urban Design	850,263	928,125	880,539
1165	142	Comm. Development Administration	2,820,719	2,285,323	2,776,508
1165	160	Comptroller	32,666	34,489	34,565
1165	213	Division of Recreation	273,505	285,105	274,554
1165	215	Operation Brightside	315,880	284,219	335,222
1165	316	City Courts - Problem Properties	17,437	-	-
1165	320	Probation Dept. & Juvenile Detention Center	129,292	-	-
1165	620	Building Commissioner	271,181	247,378	242,743
1165	622	Neighborhood Stabilization - Grant	-	-	-
1165	800	Director of Human Services	213,134	300,000	300,000
1165	900	President, Board of Public Service	-	-	-
		Subtotal	5,292,430	5,115,736	5,614,235
1166	160	Comptroller - Health Grant Auditing	-	34,545	112,415
1166	700	Director, Health & Hospitals	740,249	-	5,664,860
1166	710	Health Commissioner	228,263	2,049,300	-
1166	711	Communicable Disease Control	9,389,468	10,280,254	10,956,392
1166	714	Animal Care and Control	-	50,000	50,000
1166	715	Environmental Health Services	30,154	504,349	480,170
1166	719	Family / Community / School Health	318,553	331,092	335,975
		Subtotal	10,706,687	13,249,540	17,599,812
1167	632	Corrections/MSI	-	-	-
1167	800	Director of Human Services	14,094,346	21,887,323	24,439,652
		Subtotal	14,094,346	21,887,323	24,439,652
1168	124	Register	-	-	-
1168	1260800	CREA- EEOC Contract	27,670	39,556	62,715
1168	1260900	CREA- HUD Contract	40,800	155,281	-

FY20 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY18 Actual	FY19 Budget	FY20 Budget
1168	1260950	CREA- Housing Program	122,274	71,850	41,721
1168	160	Comptroller	151,750	-	-
1168	210	Director of Parks	-	75,165	50,000
1168	214	Division of Forestry	-	-	-
1168	312	Circuit Attorney - Domestic Violence	437,347	609,779	625,421
1168	315	Sheriff	51,021	225,677	-
1168	320	Probation Dept. & Juvenile Det. Cntr.	657,779	-	-
1168	321	Circuit Drug Court	640,359	-	-
1168	334	Election and Registration	34,536	-	-
1168	335	Medical Examiner	-	25,000	25,000
1168	516	Refuse Division - Recycling	-	50,000	50,000
1168	610	Director of Public Safety	-	-	-
1168	900	President, Board of Public Service	-	-	-
		Subtotal	2,163,536	1,252,308	854,857
1169	139	City Counselor	-	87,632	89,200
1169	312	Circuit Att. (LLEBG/JAG/PSN)	123,007	255,361	60,320
1169	320	Probation Dept. & Juvenile Det. Cntr.	14,393	-	-
1169	610	Director of Public Safety	-	-	-
1169	611	Fire Department- SAFER Grant	1,658,263	366,544	-
1169	622	Neighborhood Stabilization - Grants	318,582	139,992	141,903
1169	625	City Emergency Management Agency	103,227	215,910	202,766
		Subtotal	2,217,472	1,065,439	494,189
		Subtotal	50,788,554	61,615,514	69,948,025
Capital Funds					
1217	160	Capital Improv. - Regular Sources	16,551,840	13,243,487	12,264,730
1219	160	Metro Parks - Sales Tax	-	4,531,000	4,514,000
1220	160	Capital Improv. - Sales Tax	18,866,984	19,700,000	19,612,000
		Subtotal	35,418,824	37,474,487	36,390,730
Debt Service Fund					
1311	160	G.O. Debt Service (Public Safety)	5,730,533	5,851,444	5,813,144
		Subtotal	5,730,533	5,851,444	5,813,144
Enterprise Funds					
1510	415	Water Division	51,910,126	61,861,691	71,620,539
1511	420	City of St. Louis Airport Comm.	160,207,233	170,700,161	174,355,611
		Subtotal	212,117,359	232,561,852	245,976,150
Internal Service Funds					
1611	172	Mail Room	591,218	873,126	800,427
1612	910	Fuel Services Fund	3,874,340	3,526,273	4,565,083
1613	123	Personnel - Employee Benefits	15,341,950	17,529,887	19,291,342
1713	123	Personnel - Employee Benefits	39,514,136	62,577,919	62,890,123
		Subtotal	59,321,644	84,507,205	87,546,975
Other Agency Funds					
1730	632	Inmate Fund	1,783,420	173,844	185,715
		Grand Total All Funds	\$995,604,140	\$1,115,999,766	\$1,149,339,109

FY20 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	1111 Tourism Fund	Conv. & Sports Facility Trust Fund	1115 Assess- ment Fund	1116 Special Funds	1117 Comm. Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds	Pub Safety Sales Tax Fund 2008	Econ/Dev Sales Tax Fund
Beginning Fund Balance	\$30.987	\$10.429	\$0.195	\$0.000	\$0.108	\$10.792	\$0.001	\$2.816	\$0.532	\$0.663	\$3.316	\$2.086	\$19.305
Revenues													
Earnings Tax	179.970	-	-	-	-	-	-	-	-	-	-	-	-
Property Tax	62.455	-	-	-	2.500	-	-	-	-	-	-	-	-
Sales & Use Taxes	54.797	35.800	-	-	-	-	-	-	-	-	4.658	19.931	21.097
Motor Vehicle Sales Tax	3.361	-	-	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	8.500	-	-	-	-	-	-	-	-	-	-	-	-
Payroll Tax	40.165	-	-	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	53.239	-	-	-	-	2.650	2.870	-	-	-	-	-	-
Restaurant Taxes	3.501	-	6.395	-	-	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	9.340	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
License Fees	13.795	-	-	-	-	-	-	-	2.995	-	-	-	-
Grants / Intergovernmental	13.261	-	-	-	0.415	-	-	-	-	7.600	-	-	-
User Fees, Fines & Other	58.162	-	-	-	0.054	27.188	0.750	-	-	-	0.011	-	-
Transfers In	28.028	-	-	-	1.500	-	-	-	-	-	1.600	-	-
Other Resources	0.000	0.025	-	-	-	-	-	-	-	-	2.015	-	-
Total Sources of Funds	\$519.234	\$35.825	\$6.395	\$9.340	\$4.469	\$27.188	\$3.400	\$2.870	\$2.995	\$7.600	\$8.284	\$19.931	\$21.097
Appropriations													
Personal Services	383.013	20.328	-	-	3.849	8.444	0.982	0.698	3.021	3.000	2.693	12.055	0.700
Materials & Supplies	16.295	0.200	-	-	0.034	0.781	0.028	0.055	0.005	0.015	0.195	0.000	-
Rental & Non Capital Leases	3.557	0.202	-	-	0.005	0.067	0.000	0.052	0.003	0.000	0.011	0.000	0.037
Non Capital Equipment	1.744	0.007	-	-	0.000	0.110	0.005	0.000	0.003	0.010	0.000	0.000	0.050
Capital Assets	3.008	0.000	-	-	0.000	0.803	0.000	0.000	0.000	0.000	0.000	0.000	-
Contractual & Other Services	76.562	16.913	0.135	-	0.526	17.645	0.788	1.804	0.019	0.005	2.824	0.955	19.012
Debt Service	27.719	0.001	-	-	-	1.724	-	-	-	-	3.007	6.790	1.710
Transfers Out :													
Capital Lease Payments	4.229	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	3.100	-	6.115	9.340	-	-	1.694	-	-	4.800	-	-	-
Total Uses of Funds	\$519.227	\$37.651	\$6.250	\$9.340	\$4.415	\$29.574	\$3.497	\$2.609	\$3.050	\$7.830	\$8.731	\$19.800	\$21.508
Retained for Fund Reserve	(\$3.383)	-	-	-	-	-	-	-	-	-	-	-	-
Ending Fund Balance	\$34.377	\$8.603	\$0.340	\$0.000	\$0.163	\$8.407	(\$0.096)	\$3.076	\$0.478	\$0.433	\$2.870	\$2.217	\$18.894

FY20 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	Pub Safety Sales Tax (Prop P)	1140-42		1162	1164-65	1166-9 Grant Funds	1215 Street Imprv. Fund*	1217-20		1311 General Ob. Debt Service	1413 Tax Increment Financing	1510 Water Div. Enterprise Fund	1511 Airport Enterprise Fund	1611 Mail Internal Service Fund	1612 ESD Fuel Service Fund	1713-30 Employee Health & Hospital Funds
		Police Grants	SLATE					Capital Improver- ments Funds	1413 Tax Increment Financing							
Beginning Fund Balance	\$2,989	n/a	n/a	n/a	n/a	n/a	\$0.702	\$0.000	\$9,405	\$0.000	\$46,827	\$84,260	(\$0.071)	\$0.012	\$10,416	
Revenues																
Property Tax	-	-	-	-	-	-	-	-	5,813	-	-	-	-	-	-	-
Sales & Use Taxes	25,222	-	-	-	-	-	-	26,398	-	-	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	-	-	-	0.940	-	-	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	-	-	-	0.630	-	-	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	-	-	-	4,360	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	1,265	-	-	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	-	-	51,891	192,175	-	-	-	-	-
Grants / Intergovernmental	-	9,966	10,093	6,500	43,389	-	-	-	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	-	-	-	1,200	-	-	-	-	-	0.800	4,565	82,367
Transfers In	-	-	-	-	-	-	-	7,829	-	-	-	-	-	-	-	-
Other Resources	-	-	-	-	-	-	-	0.342	-	-	-	-	-	-	-	-
Total Sources of Funds	\$25,222	\$9,966	\$10,093	\$6,500	\$43,389	\$5,300	\$36,399	\$5,813	\$1,265	\$51,891	\$192,175	\$0,800	\$4,565	\$82,367		
Appropriations																
Personal Services	20,710	7,885	2,154	5,358	5,455	2,085	1,300	-	1,030	25,998	43,399	0,425	-	0,186		
Materials & Supplies	0,051	0,169	0,182	0,050	0,457	1,760	-	-	0,050	11,710	7,154	0,015	4,465	0,000		
Rental & Non Capital Leases	0,000	0,000	0,187	0,228	0,008	0,029	-	-	-	0,275	0,149	0,008	-	0,000		
Non Capital Equipment	0,725	0,364	0,000	0,000	0,124	0,008	-	-	0,050	0,144	0,376	-	0,005	0,000		
Capital Assets	1,075	0,629	0,000	0,032	0,007	0,150	-	-	0,000	4,080	1,476	0,000	0,000	0,000		
Contractual & Other Services	3,827	0,919	7,570	0,833	37,338	1,268	14,696	-	0,135	28,817	54,855	0,353	0,096	82,181		
Debt Service	-	-	-	0,000	-	-	20,394	5,813	0,000	0,596	66,947	-	-	-	-	-
Transfers Out :																
Capital Lease Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	\$26,388	\$9,966	\$10,093	\$6,500	\$43,389	\$5,300	\$36,391	\$5,813	\$1,265	\$71,621	\$174,356	\$0,800	\$4,565	\$82,367		
Ending Fund Balance	\$1,823	\$0,000	\$0,000	\$0,000	\$0,000	\$0,702	\$0,008	\$9,405	\$0,000	\$27,097	\$102,079	(\$0,071)	\$0,012	\$10,416		

* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

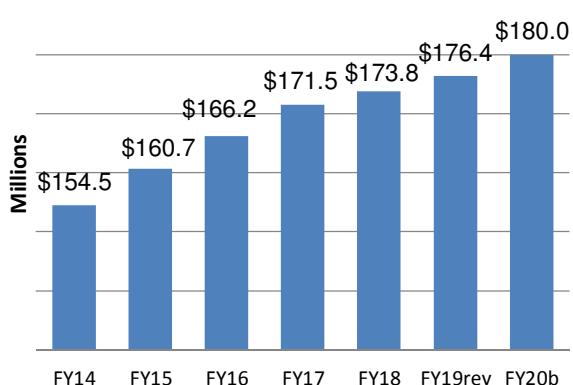
CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY18	Revised Estimate FY19	Projected Receipts FY20	Percent Change
Earnings Tax	173,774,265	176,442,000	179,970,000	2.0%
Sales Taxes	53,950,019	54,254,000	54,797,000	1.0%
Property Tax	61,160,970	61,532,000	62,455,000	1.5%
Payroll Expense Tax	37,972,908	39,572,000	40,165,000	1.5%
Franchise / Utility Taxes:				
Electricity	34,598,298	32,466,000	33,115,000	2.0%
Natural Gas	7,757,300	7,739,000	7,739,000	0.0%
Water	4,974,012	4,987,000	5,004,000	0.3%
Airport	6,585,219	6,780,000	6,882,000	1.5%
All Other franchise fees	481,186	499,000	499,000	0.0%
Subtotal	54,396,015	52,471,000	53,239,000	1.5%
Intergovernmental Revenues:				
Gasoline Tax	8,546,185	8,500,000	8,500,000	0.0%
Health Care Payments	5,470,012	5,500,000	5,600,000	1.8%
Prisoner Housing Reimbursement	4,985,799	8,010,000	5,165,000	-35.5%
Juvenile Detention Reimbursements	1,959,796	2,001,000	1,996,000	-0.2%
Motor Vehicle Sales Tax	3,367,076	3,328,000	3,361,000	1.0%
Intangible Tax	967,354	533,000	500,000	-6.2%
Subtotal	25,296,222	27,872,000	25,122,000	-9.9%
Licenses:				
Graduated Business License	6,771,035	6,900,000	6,900,000	0.0%
Cigarette Occupational License	1,596,192	1,448,600	1,434,000	-1.0%
Sports and Amusement	343,032	340,000	340,000	0.0%
Automobile	1,460,161	1,452,700	1,433,000	-1.4%
Parking Garages and Lots	2,777,611	2,895,300	2,939,000	1.5%
Other Licenses	683,003	741,100	749,100	1.1%
Subtotal	13,631,034	13,777,700	13,795,100	0.1%
Departmental Revenues:				
Fines and Forfeits	2,864,161	2,868,325	2,763,325	-3.7%
Building and Occupancy Permits	12,633,580	11,356,200	11,368,750	0.1%
Departmental User Fees & Other	40,912,412	45,157,530	44,432,730	-1.6%
Subtotal	56,410,153	59,382,055	58,564,805	-1.4%
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts ¹	8,984,741	9,173,000	9,357,000	2.0%
Restaurant Gross Receipts - 1 cent ¹	5,803,379	6,105,000	6,265,000	2.6%
Restaurant Gross Receipts - 1/2 cent	3,193,223	3,433,200	3,501,000	2.0%
Subtotal	17,981,343	18,711,200	19,123,000	2.2%
Transfers:				
All other revenues and transfers	4,932,255	5,165,000	4,017,007	-22.2%
Employee Pension Trust transfer	9,536,357	8,406,000	7,986,000	-5.0%
Subtotal	14,468,612	13,571,000	12,003,007	-11.6%
TOTAL GENERAL FUND REVENUES	\$509,041,541	\$517,584,955	\$519,233,912	0.3%

¹ Transfers from convention and sports facility trust fund and convention and tourism fund respectively

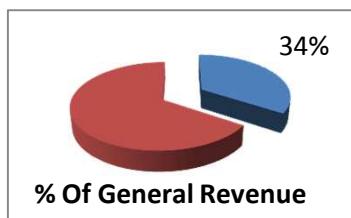
EARNINGS TAX

Earnings Tax Revenues



Definition

A one percent tax levied against employee gross compensation and business net profits.

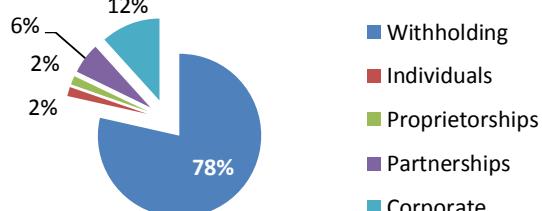


The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.

Historical Growth Rates

1 Year	1.3%
3 Year	2.6%
5 Year	2.9%
10 Year	2.1%
FY19 (rev. est.)	1.5%
FY20 (budget)	2.0%

Earnings Tax By Category



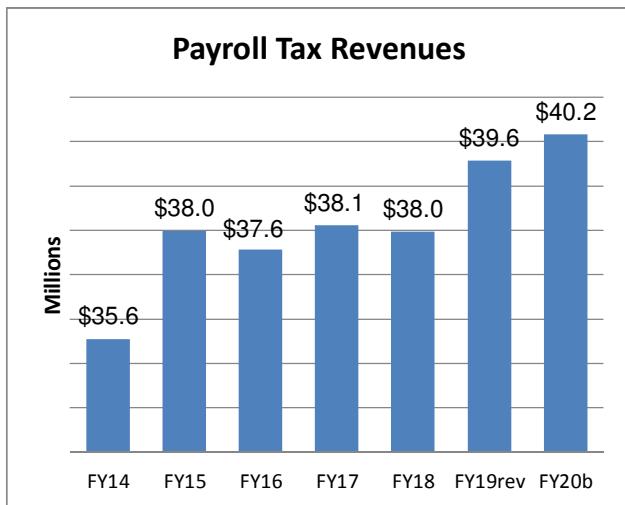
Discussion

The City Earnings tax is the most significant single source of general fund revenue, comprising just over a third of total revenues. Receipts from individual taxpayers comprise just over 80% of total earnings tax revenues, with businesses paying the remaining 20%. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the City.

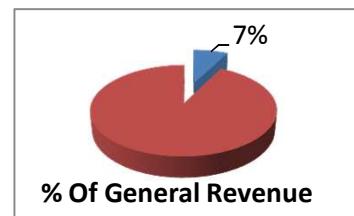
In November, 2010, voters in the state of Missouri approved a proposition requiring that those cities in the state with an existing earnings tax submit the tax to a retention vote every five years. If not successfully passed, the earnings tax would be phased out over a ten year period. The second of these retention votes was held at a special election in April, 2016 and retention was successfully passed with a 72% approval rate.

Earnings tax receipts in FY19 have risen 1.5% through the third quarter of the fiscal year. Receipts from withholdings and payments from individuals were up 5.5% fiscal year to date. Initial returns from businesses were lower, however the bulk of tax receipts from the business portion of the earnings tax is received in the fourth quarter. While current year growth is a bit slower than in recent years, the growth outlook FY20 remains positive. Receipts are estimated to increase 2.0% in FY20.

PAYROLL EXPENSE TAX



Definition



A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis.

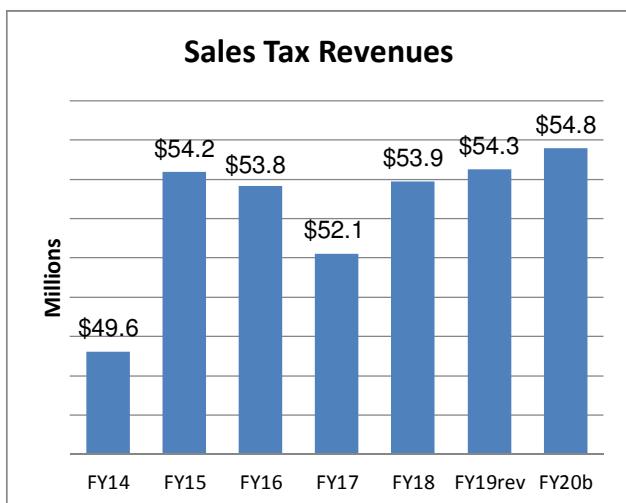
Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.

Historical Growth Rates	
1 Year	-0.4%
3 Year	0.0%
5 Year	1.1%
10 Year	0.3%
FY19 (rev. est.)	4.2%
FY20 (budget)	1.5%

Discussion

The Payroll Expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the City revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in Earnings tax collections, but can grow at a different rate, due to a somewhat different base and exemptions noted above. In FY19, payroll tax receipts had increased 4.3% through the third quarter of the fiscal year outpacing the fiscal year estimate. This follows a year in which these receipts had seen a slight decline. FY19 year to date results are somewhat in line with the growth in individual earnings taxes suggesting that pay and employment growth is trending higher in both the for-profit and non-profit sectors which is not subject to this tax. Estimates for FY20 assume growth of 1.5%, or a bit off the pace of the current fiscal year but still assuming a growth cycle.

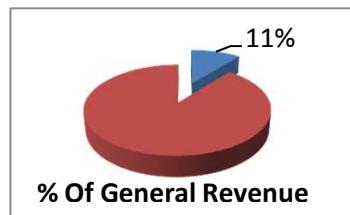
SALES TAX



Historical Growth Rates

1 Year	3.6%
3 Year	-0.2%
5 Year	2.4%
10 Year	1.0%
FY19 (rev. est.)	0.6%
FY20 (budget)	1.0%

Definition

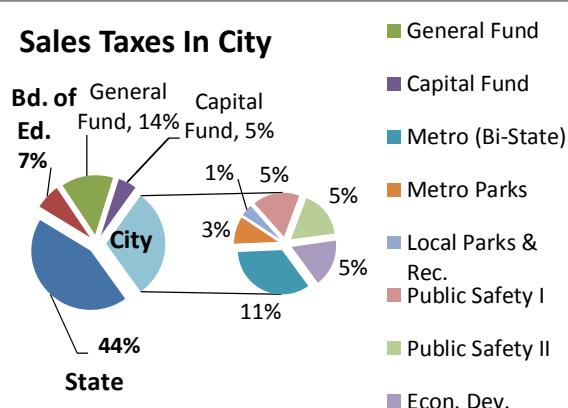


Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis.

Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.

Sales Taxes In City



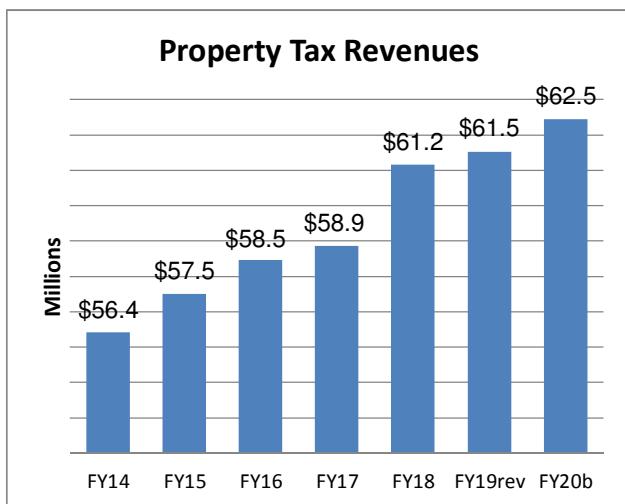
Discussion

The above chart represents the trend of that portion of sales tax receipts allocated to the City's general fund. Of the City's major sources of revenue, the sales tax has in years past been the most sensitive to changes in economic conditions. The City does, however, benefit from its role as the region's cultural and entertainment hub, where sporting events, conventions, etc. can have a positive impact on receipts, serving both as a boost during growth periods and a buffer of sorts during downturns. While long term growth remains modest, recent years' receipts have shown healthier growth. FY19 year to date results show an increase of 0.5%.

This comes after the prior year in which revenues outperformed. Estimates for FY20 assume 1% growth which is more in line with the longer term trend.

Sales Tax Rates:	City	Addl. Rates	
General Fund	1.375%	State	4.225%
Capital Fund	0.500%	Bd. Of Education	0.666%
Metro (Bi-State)	1.000%	Subtotal Addl.	4.891%
Metro Parks	0.288%		
Local Parks & Rec.	0.125%	Total Tax Rate in City	9.679%
Public Safety I & II	1.000%		
Econ. Develop.	0.500%		
Subtotal City	4.788%	** excluding special taxing districts	

REAL AND PERSONAL PROPERTY TAXES



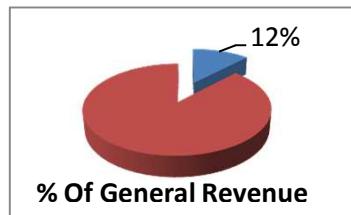
Historical Growth Rates

1 Year	3.9%
3 Year	2.1%
5 Year	2.0%
10 Year	1.6%
FY19 (rev. est.)	0.6%
FY20 (budget)	1.5%

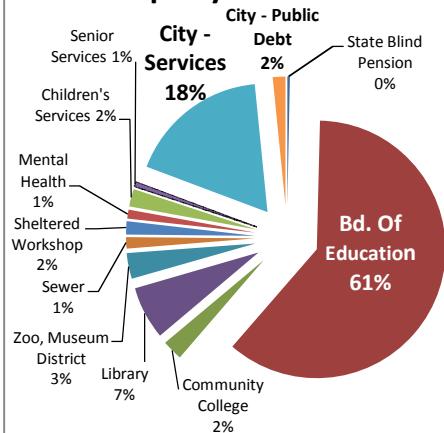
Definition

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is \$8.2756 per \$100 assessed value.



Property Tax Distribution



Discussion

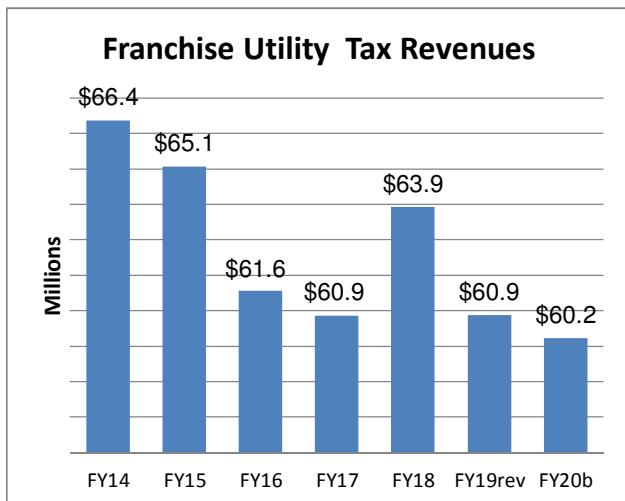
Real and personal property tax revenues are distributed to the following taxing jurisdictions.

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of \$1.64 per \$100 assessed valuation, as a replacement for the Manufacturer's Inventory tax. FYTD growth in receipts for FY19 was at 1.6% with most of this in the real property category as real property has been flat for the year. Estimates for FY20 assume growth at 1.5%.

Property Tax Rate In City:

State Blind Pension	\$0.0300
Bd. Of Education	5.1371
Community College	0.2129
Library	0.5584
Zoo, Museum, Garden District	0.2724
Sewer District	0.1170
Sheltered Workshop	0.1391
Community Mental Health	0.0893
Children's Services Fund	0.1886
Senior Services Fund	0.0500
City - General Purposes	1.4919
City - Public Debt	0.1333
Total Rate	\$8.4200

FRANCHISE UTILITY TAX

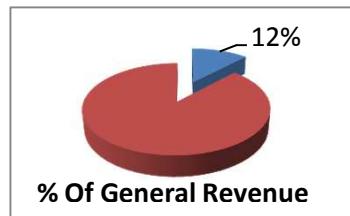


Historical Growth Rates

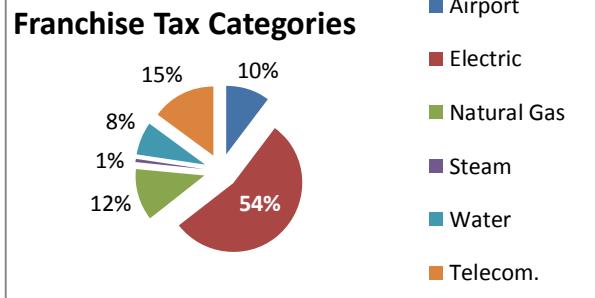
1 Year	5.0%
3 Year	-0.6%
5 Year	-0.9%
10 Year	1.0%
FY19 (rev. est.)	-4.8%
FY20 (budget)	-1.1%

Definition

A tax on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



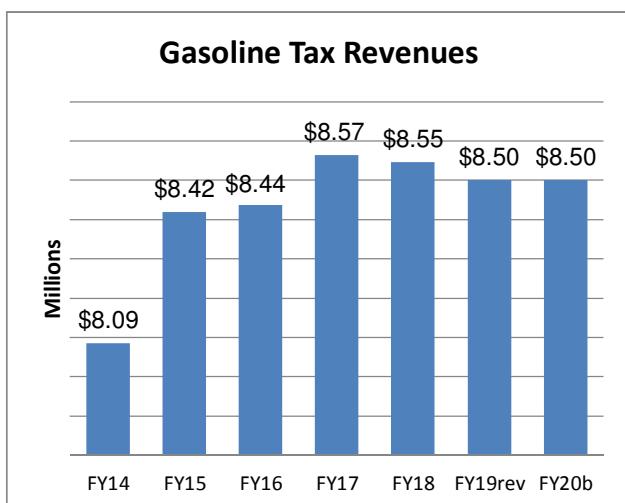
Franchise Tax Categories



Discussion

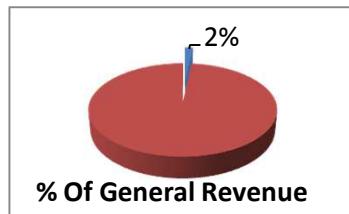
The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers. Telecommunications franchise receipts are taxed at a rate of 7.5%. (Telecom receipts are received into general revenue through transfer from a special fund.) Most of the trend in decline in franchise tax revenues in recent years has been in the telecommunications sector as modes of communication continue to change with the industry. The jump in FY18 receipts reflects a one-time municipal settlement payment from Ameren UE which caused receipts to rise by 10.8% in that fiscal year. Otherwise most variations in receipts from year to year can be attributed to either weather conditions (e.g. mild or severe season) or changes in electric or natural gas rates. Natural gas receipts through the third quarter had risen 1.2% suggesting that stable to lower natural gas prices have offset the increase in heating degree days this winter season. Heating degree days this past winter season. FY20 estimates for natural gas are assumed to remain flat based on projected natural gas prices while electric utility receipts are projected to grow at 2.5%. Meanwhile, franchise receipts from telecommunications have continued to decline and were down 13.2% through the fiscal third quarter. This continues a pattern of decline in recent fiscal years as more land lines are eliminated and alternative forms of voice/data communications proliferate. The FY20 estimate for telecom franchise receipts anticipates this trend to continue with estimates down another 5%. Meanwhile Airport franchise receipts are projected to increase 1.5% while Water Div. receipts are expected to remain nearly flat.

GASOLINE TAX



Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



Historical Growth Rates

1 Year	-0.2%
3 Year	0.5%
5 Year	1.3%
10 Year	-1.7%
FY19 (rev. est.)	-0.5%
FY20 (budget)	0.0%

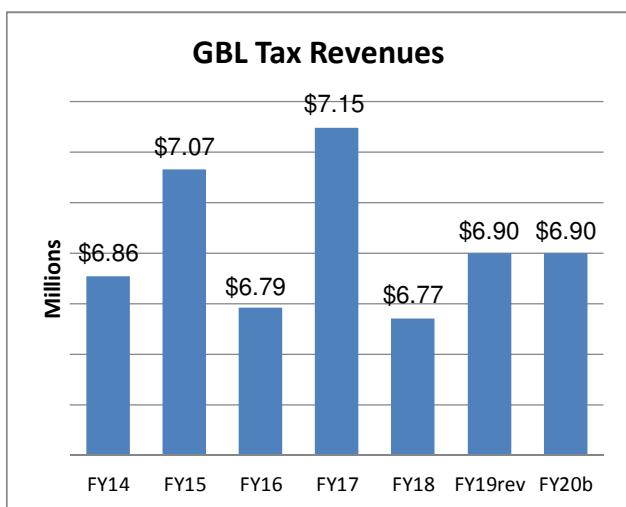
Discussion

The gasoline tax rate imposed by the State of Missouri is \$0.17 per gallon. The City receives distributions from the state for its status as both a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions.

Amounts depicted in the chart above represent the City's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional \$0.6 million is received based on the City's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

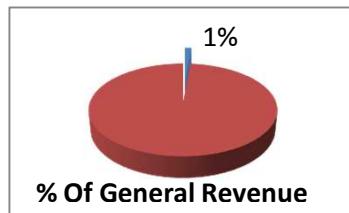
Since FY15, receipts have remained flat in the range of \$8.5M per year. FY19 year to date receipts were down slightly by 0.5% and are projected to remain flat in FY20.

GRADUATED BUSINESS LICENSE TAX



Definition

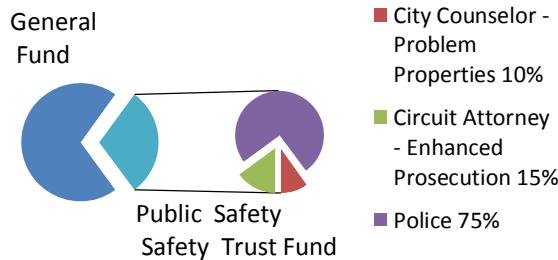
A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from \$200 for employers with two or fewer employees to \$37,500 for employers with more than five hundred employees. (Graph illustrates general fund only)



Historical Growth Rates

1 Year	-5.3%
3 Year	-1.4%
5 Year	-0.3%
10 Year	-1.6%
FY19 (rev. est.)	1.9%
FY20 (budget)	0.0%

GBL Receipt Allocations



Discussion

Given the fixed rate structure of the Graduated Business License, any growth from this source of revenue would be due strictly to an increasing number of businesses and employment, which have seen only modest gains in recent years. Most receipts from the GBL are received in the 4th quarter of the fiscal year, making year end projections difficult. FY17 saw a rise in receipts only to be followed by a decline in FY18. FY19 receipts were up through the third quarter and are projected to be up for the fiscal year. FY20 GBL revenues are assumed to remain flat. The above graph does not include that portion of the GBL fee approved by voters in 2006 and allocated to the Public Safety Trust Fund at approximately \$3M per year. The current GBL fee schedule including the Public Safety Trust increment is illustrated below:

No. of Employees	GBL Tax	No. of Employees	GBL Tax
501 or more	\$37,500	41-50	\$4,500
401-500	\$34,500	31-40	\$3,000
301-400	\$30,000	21-30	\$2,250
201-300	\$25,500	11-20	\$1,500
151-200	\$20,250	6-10	\$675
101-150	\$15,000	3-5	\$325
76-100	\$11,250	2 or fewer	\$200
51-75	\$7,500		

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY18	Revised Estimate FY19	Projected Receipts FY20	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund				
Local Use Tax	33,888,367	35,800,000	35,800,000	0.0%
Interest & Misc.	60,747	24,250	25,150	3.7%
	33,949,114	35,824,250	35,825,150	0.0%
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	6,213,830	6,554,000	6,686,000	2.0%
License Commission	-270,217	-285,000	-291,000	2.1%
	5,943,613	6,269,000	6,395,000	2.0%
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	9,284,459	9,479,000	9,669,000	2.0%
License Commission	-299,718	-306,000	-312,000	2.0%
	8,984,741	9,173,000	9,357,000	2.0%
Assessment Fund				
Real Estate Tax	2,428,707	2,428,700	2,500,000	2.9%
State Reimbursements	415,050	415,050	415,050	0.0%
Other	52,818	58,300	54,200	-7.0%
General Fund Subsidy	1,400,000	1,600,000	1,500,000	-6.3%
	4,296,575	4,502,050	4,469,250	-0.7%
Miscellaneous Special Funds (1116)				
Mayor's Office Special Fund	223,200	39,300	76,500	94.7%
City Employee Benefits Administration	0	227,000	897,000	295.2%
City Employee Pension Trust Fund	9,535,517	8,406,000	7,986,000	-5.0%
Gateway Transportation Fund	1,186,548	1,234,800	1,246,000	0.9%
Forest Park Funds	1,899,573	2,048,300	2,199,500	7.4%
Lafayette Square Park Fund	11,634	9,500	13,000	36.8%
Downtown Vending Parks Fund	7,000	7,500	7,500	0.0%
Circuit Attorney - Misc. Special Funds	263,704	236,500	236,500	0.0%
Circuit Attorney - Child Support Unit	1,549,397	1,550,000	1,550,000	0.0%
Public Administrator	185,923	150,000	150,000	0.0%
Children Service Fund - Juvenile Crts	353,626	385,000	418,000	8.6%
Treasurer's Office of Financial Empowerment	366,046	377,000	462,000	22.5%
Street Excavation Fund	129,143	124,000	124,000	0.0%
Metro Trash Service Fund	200,000	200,000	200,000	0.0%
Port Authority	1,112,623	1,485,000	1,490,000	0.3%
Building Commissioner - Lead Remediation	2,302,368	1,847,880	2,000,880	8.3%
Building Commissioner - Bldg. Demolition	2,659,928	2,157,400	2,310,400	7.1%
Vacant Building Initiative Fund	25,100	90,000	90,000	0.0%
CJC - Facility Improvements	0	1,225,000	3,500,000	185.7%
Police Officer Training & Other Special Fund	1,082,502	33,200	33,200	0.0%
Health Division - Other Special Revenue	4,878	2,600	2,600	0.0%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY18	Revised Estimate FY19	Projected Receipts FY20	Percent Change
Animal Neuter Assist & Education Fund	3,540	1,000	1,000	0.0%
Equitable Relief from Utility Tax	189,228	265,000	265,000	0.0%
Battered Persons / Domestic Viol. Funds	69,551	69,800	69,800	0.0%
Other Special Revenue Funds	80,765	1,125,000	1,178,000	4.7%
	23,218,594	23,030,480	25,533,380	10.9%
Communications Fund				
Cable Television Gross Receipts Tax	2,798,820	2,695,000	2,650,000	-1.7%
Rental Payments - Wireless Facilities	0	0	750,000	
	2,798,820	2,695,000	3,400,000	26.2%
Lateral Sewer Fund				
Tax receipts and interest	2,569,315	2,870,000	2,870,000	0.0%
Interest	0	0	0	
Surplus Commissions	39,709	0	0	
	2,609,024	2,870,000	2,870,000	0.0%
Public Safety Trust Fund				
Graduated Business License Tax	2,896,155	2,995,000	2,995,000	0.0%
	2,896,155	2,995,000	2,995,000	0.0%
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2.1%)	3,275,670	3,400,000	3,400,000	0.0%
Admissions Tax (\$1)	4,293,225	4,300,000	4,200,000	-2.3%
Interest / Misc.	0	0	0	
	7,568,895	7,700,000	7,600,000	-1.3%
Local Parks Funds				
1/8 Cent Sales Tax	4,859,163	4,887,000	4,936,000	1.0%
Neighborhood Parks Fund (Gen Fund Trnsfr)	1,600,000	1,600,000	1,600,000	0.0%
BJC / City Trust Fund	2,000,605	2,015,000	2,015,000	0.0%
Miscellaneous Recreation Fees	4,080	8,620	10,680	23.9%
	8,463,848	8,510,620	8,561,680	0.6%
Public Safety Sales Tax Fund				
1/2 Cent Public Safety Sales Tax	19,502,494	19,733,000	19,931,000	1.0%
	19,502,494	19,733,000	19,931,000	1.0%
Economic Development Sales Tax Fund				
1/2 Cent Sales Tax	11,056,983	20,888,000	21,097,000	1.0%
	11,056,983	20,888,000	21,097,000	1.0%

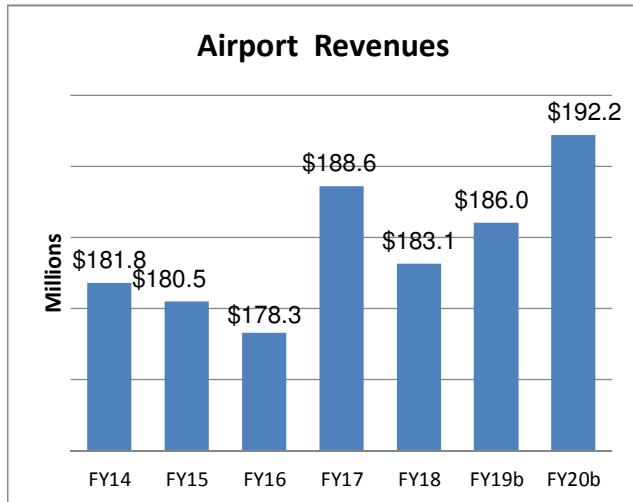
CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY18	Revised Estimate FY19	Projected Receipts FY20	Percent Change
Public Safety Sales and Use Tax (Prop P)				
1/2 Cent Sales Tax	1,204,968	20,888,000	21,097,000	1.0%
Local Use Tax	0	4,125,000	4,125,000	0.0%
	1,204,968	25,013,000	25,222,000	0.0%
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	7,393,612	9,803,000	10,093,000	3.0%
Community Dev. - (excl. separate. approp)	6,691,861	6,272,000	6,500,000	3.6%
Police Department Grants	5,180,926	7,226,000	8,515,000	17.8%
Police Asset Forfeiture	836,502	767,000	1,230,000	60.4%
Other Government Grants	28,368,570	37,546,000	43,379,000	15.5%
	48,471,471	61,614,000	69,717,000	13.2%
Capital Improvements Funds				
1/2 Cent Sales Tax	19,585,576	19,550,000	19,746,000	1.0%
Metro Parks Sales Tax - 1/10	1,799,344	1,799,000	1,817,000	1.0%
Metro Parks Sales Tax - 3/16	2,867,958	2,698,000	2,725,000	1.0%
Economic Dev. Sales Tax - 10% of 1/2 cent	0	2,090,000	2,110,000	1.0%
Gasoline Tax	630,000	630,000	630,000	0.0%
Previous Year Surplus / (Deficits)	0	0	-162,000	
Previous Year 1/2 Gen Fund Oper Balance	0	0	0	
Previous Year CityWide Capital Oper Bal.	0	0	-412,373	
Refuse Garage Rent / Muni Garage Revenue	738,662	749,000	749,000	0.0%
Income From Sale Of City Assets & Other	6,200	500,000	0	-100.0%
Transfers from General and Other Funds	12,990,889	8,007,895	7,829,000	-2.2%
Courthouse Restoration Funds	1,217,298	1,200,000	1,200,000	0.0%
CVC Reimbursements	162,724	167,000	167,000	0.0%
	39,998,652	37,390,895	36,398,627	-2.7%
Debt Service Fund				
Property Taxes	6,911,803	5,850,000	5,815,000	-0.6%
Fund Balance	0	0	0	
	6,911,803	5,850,000	5,815,000	-0.6%
Tax Increment Financing	710,320	1,283,000	1,265,000	-1.4%
Trustee Lease Fund - Interest & DSR Earnings	4,069,407	4,038,000	4,038,000	0.0%
Mail Services Internal Service Fund	556,993	873,000	910,000	4.2%
Equipment Services Fuel Internal Services Fund	3,605,940	3,526,000	4,565,000	29.5%
Employee Benefits Funds	60,449,846	80,108,000	82,181,000	2.6%
Subtotal Special and Other Fund Revenues	297,268,256	338,873,295	378,146,087	11.6%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

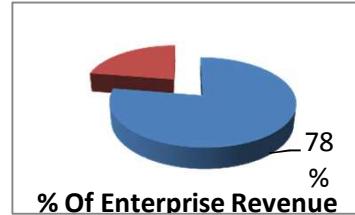
Revenue Category	Actual Receipts FY18	Revised Estimate FY19	Projected Receipts FY20	Percent Change
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	49,754,110	48,449,000	48,537,000	0.2%
All Other Income	3,215,098	3,277,500	3,353,500	2.3%
	52,969,208	51,726,500	51,890,500	0.3%
Lambert St. Louis Airport				
Landing Fees	58,821,280	61,809,000	62,710,000	1.5%
Rents	27,616,071	26,325,000	28,875,000	9.7%
Utilities and Charges	1,423,872	1,410,000	1,450,000	2.8%
Concessions	28,051,548	29,106,000	33,000,000	13.4%
Rate Mitigation Proceeds	13,727,769	13,728,000	13,728,000	0.0%
Interest	2,317,257	2,000,000	2,500,000	25.0%
Parking and Miscellaneous	22,662,618	23,311,000	23,350,000	0.2%
Pledged PFC Revenues	28,509,586	28,325,000	26,561,538	-6.2%
	183,130,001	186,014,000	192,174,538	3.3%
Subtotal Enterprise Funds	236,099,209	237,740,500	244,065,038	2.7%
Total Special and Enterprise Revenues	\$533,367,465	\$576,613,795	\$622,211,125	7.9%
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	962,980	940,000	940,000	0.0%
Franchise (Utility) Taxes	4,446,999	4,360,000	4,360,000	0.0%
Interest	0	0	0	
	5,409,979	5,300,000	5,300,000	0.0%
Community Dev. Block Grants / Housing Grants (excluding appropriations listed above)	13,104,886	14,458,897	16,771,626	16.0%
	13,104,886	14,458,897	16,771,626	
Total All Special and Other Fund Revenues	\$551,882,330	\$596,372,692	\$644,282,751	8.0%
Transportation Fund	40,380,061	33,437,000	33,520,000	0.2%
Parking Division Fund	21,890,557	16,221,902	17,976,481	10.8%
Total All Special and Other Fund Revenues	\$614,152,948	\$646,031,594	\$695,779,232	7.7%

AIRPORT AUTHORITY (St. Louis Lambert International Airport)



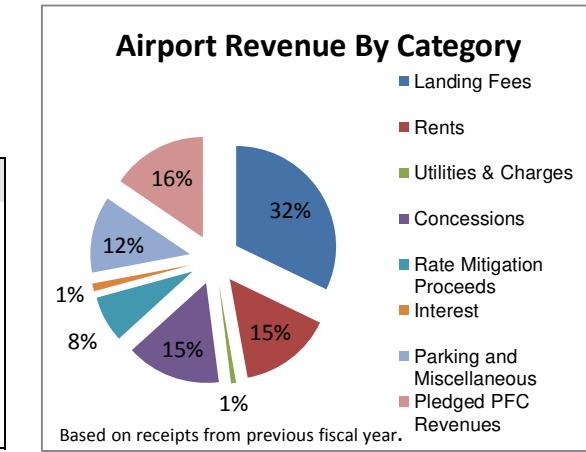
Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



Historical Growth Rates

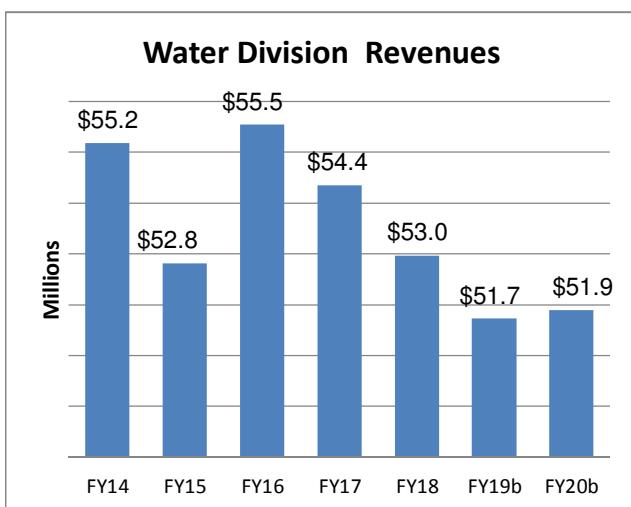
1 Year	-2.9%
3 Year	0.5%
5 Year	-0.3%
10 Year	0.7%
FY19 (rev. est.)	1.6%
FY20 (budget)	3.3%



Discussion

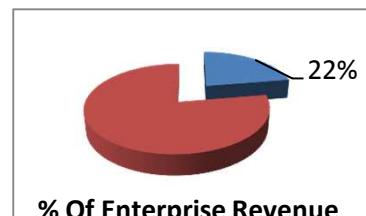
St. Louis Lambert International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: Air Canada, Air Choice One, Air Tran, Alaska Airlines, American, Cape Air, Continental, Delta, Frontier, USAir, USA3000, Southwest, and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues. Landing fee revenue from signatory airlines is projected to rise slightly by 1.5% in FY20 and be supplemented by increases in rents and concession revenue. The Airport Authority is continuing its effort to reduce costs which in turn makes the cost of flying into the airport cheaper in the form of lower landing fees. Airport revenues continue to be supplemented by pledged passenger facility charge revenues (ticket surcharges for Airport upkeep) of \$26.6M. Airport revenues are projected to rise by 3.3% in FY20.

WATER DIVISION



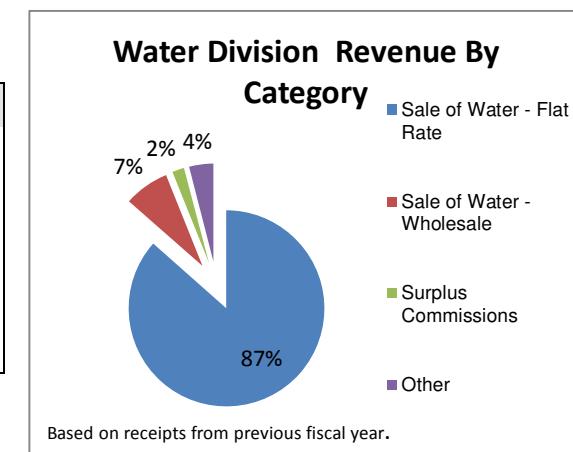
Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



Historical Growth Rates

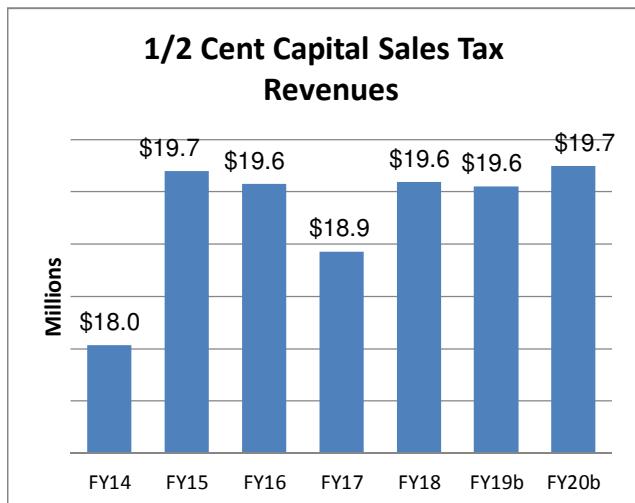
1 Year	-2.5%
3 Year	0.1%
5 Year	-0.9%
10 Year	1.7%
FY19 (rev. est.)	-2.3%
FY20 (budget)	0.3%



Discussion

Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments. The overall volume of water sales has seen slight but steady declines. FY19 revenues were tracking higher by 4.5% through the fiscal third quarter but were projected to finish the year slightly down. FY20 estimates assume revenues to remain nearly flat for the year.

1/2 CENT CAPITAL SALES TAX

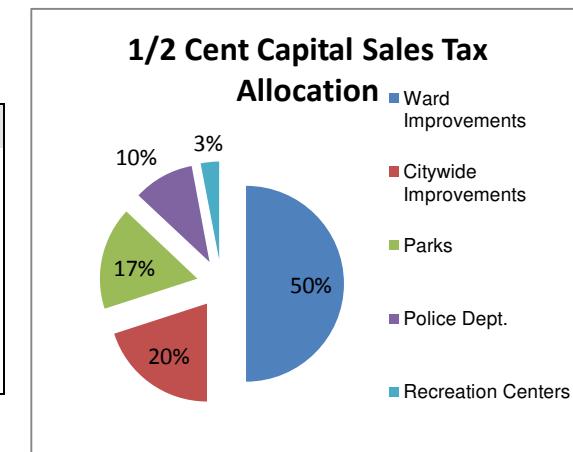


Historical Growth Rates	
1 Year	3.5%
3 Year	-0.2%
5 Year	2.4%
10 Year	1.0%
FY19 (rev. est.)	-0.2%
FY20 (budget)	1.0%

Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.

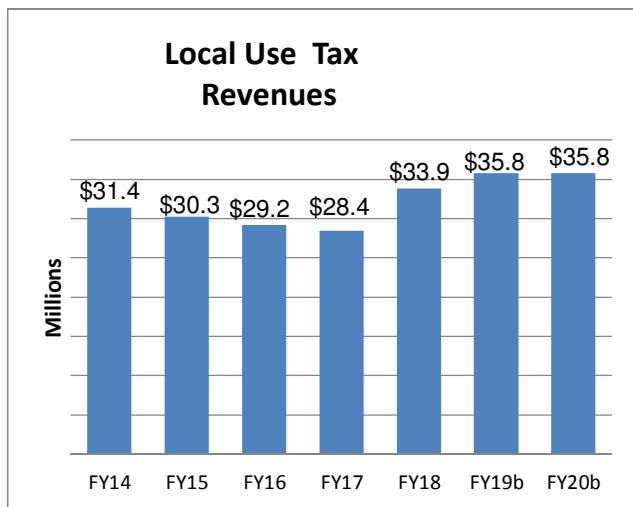
Category	Percentage
Ward Improvements	54%
Citywide Improvements	20%
Parks	17%
Police Dept.	3%
Recreation Centers	10%



Discussion

City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the above pie chart. The Capital Budget is also supplemented with other sales tax revenues including portions of the 1/10 cent and 3/16 cent sales taxes dedicated to regional and metro parks as well as a 10% portion of the economic development sales tax. The long term growth rate of the sales tax has typically remained in the 1% range though in recent years has shown somewhat higher growth. FY19 year to date results had receipts nearly flat with estimates for FY20 assuming growth of 1%.

LOCAL USE TAX



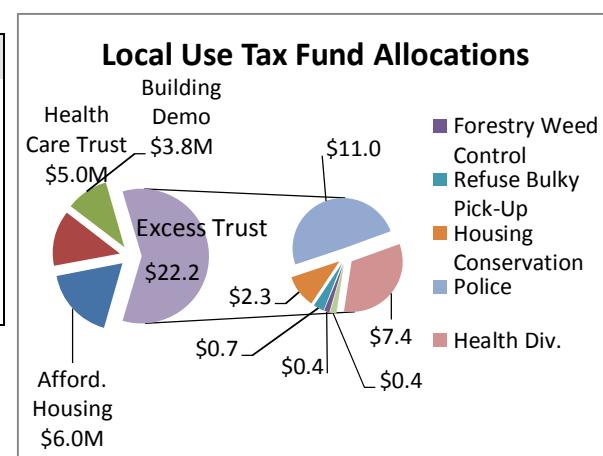
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog, direct market and certain on-line sales. The use tax rate is equal to the total local sales tax rate imposed by the City. Following the 1/2 cent sales tax increase for Economic Development that became effective 10/1/17 and the 1/2 cent sales tax for Public Safety that became effective 4/1/18, the Local Use Tax rate is now 4.788%.

(Note the portion of the rate derived from the new Pub. Safety sales tax is deposited into a special sales tax fund rather than the Use Tax fund.)

Historical Growth Rates

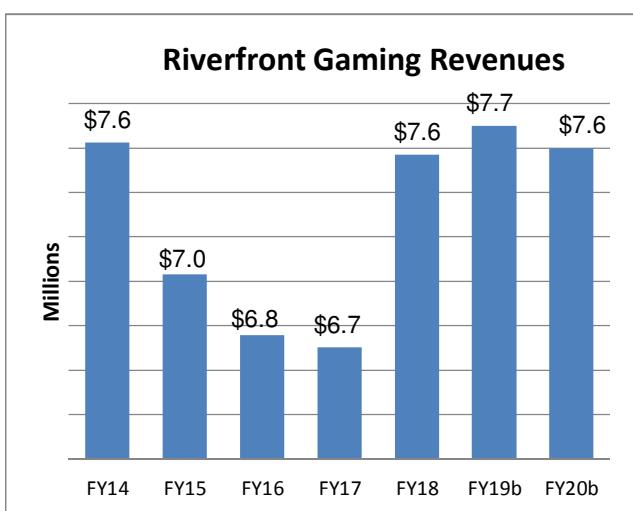
1 Year	19.0%
3 Year	3.8%
5 Year	4.3%
10 Year	1.1%
FY19 (rev. est.)	5.7%
FY20 (budget)	0.0%



Discussion

City voters approved the current Local Use Tax in November, 2002. The local use tax rate has increased with each increase in the sales tax rate since that time. Paid mostly by business, local use tax receipts have shown only modest increases in base receipts due mostly to increases in the rates. Beginning in February, 2017, the on-line retailer Amazon began collecting and remitting local sales taxes such that on-line consumer sales activity could become a larger component of use tax revenues in future years. Local use tax receipts had increased 13.1% through the end of the third quarter reflecting this increase in on-line sales activity. A portion of the local use tax associated with a 1/2 cent sales tax allocated to public safety in 2017 is not included in these totals but allocated to a special fund. The local use tax base has traditionally been highly sensitive to changes in economic conditions where previous downturns have produced significant swings in revenue. An expanding base should help stabilize this trend. Given the recent level of increases in receipts over the past couple of fiscal years, estimates for FY20 assume revenues to remain flat at current levels.

RIVERFRONT GAMING



Definition

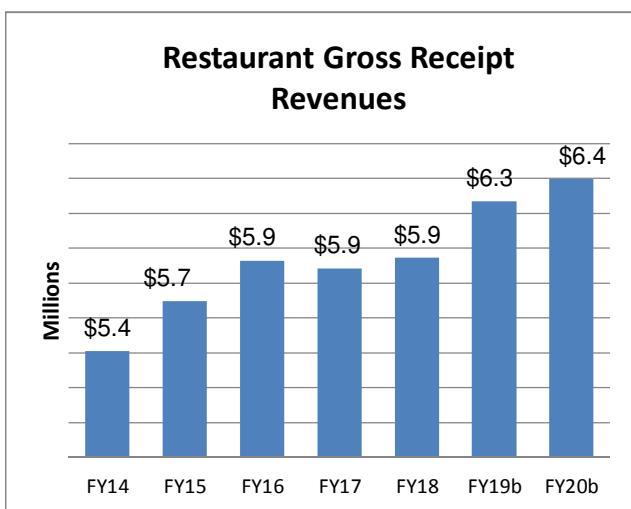
Riverfront Gaming revenues come primarily from two sources: 1) the local share of the state gaming tax and 2) the local share of the state admissions tax.

Historical Growth Rates	
1 Year	12.9%
3 Year	2.5%
5 Year	-4.4%
10 Year	-1.4%
FY19 (rev. est.)	1.7%
FY20 (budget)	-1.3%

Discussion

The Casino operating in the City is known as Lumiere Place and has been operating as a gaming facility on Laclede's Landing since December, 2007. The state of Missouri imposes a tax of 21% on the adjusted gross receipts (AGR) of gaming facilities of which the City as the local "port city" receives a 10% share, or 2.1% of AGR. In addition, the City also receives \$1 of the state imposed \$2 head tax on the number of casino admissions. Gaming receipts had shown steady declines in recent years. The opening of the River City casino in south St. Louis county in March, 2010 had drawn some business from the existing Lumiere operation in the City. As part of the development agreement of this second casino, Pinnacle began making annual payments to the City of \$1M. Beginning in FY14, these revenues were being allocated directly to subsidize joint economic development efforts of St. Louis City and County. In the last few fiscal years, receipts from gaming have seen somewhat of a resurgence and were up 4.6% through the end of the third quarter. With the last couple of months showing signs of a slight decline, FY20 estimates assume receipts at just below current year levels.

RESTAURANT GROSS RECEIPTS TAX



Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.

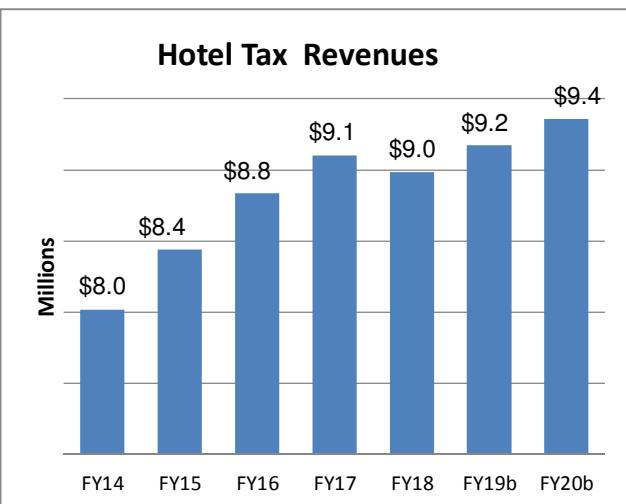
Historical Growth Rates	
1 Year	1.0%
3 Year	1.4%
5 Year	2.4%
10 Year	3.3%
FY19 (rev. est.)	5.5%
FY20 (budget)	2.0%

Discussion

The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. Restaurant gross receipt revenue were up a healthy 7.2% through the third quarter of FY19 and are expected to over estimates for the year. Projections for FY20 assume a return closer to trend growth of 2%.

HOTEL / MOTEL SALES TAX

Definition



A 3.5% tax levied on the price of a hotel room.

Historical Growth Rates

1 Year	-1.3%
3 Year	2.1%
5 Year	3.6%
10 Year	4.8%
FY19 (rev. est.)	2.1%
FY20 (budget)	2.0%

Discussion

Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown and central corridor areas. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. Hotel tax receipts had climbed 2.9% through the end of the third quarter of FY19 and based on historical receipts are expected to finish with growth just over 2%. FY20 estimates assume continued growth of 2.0%.



FINANCIAL AND BUDGETARY POLICIES

CITY VISION AND PROGRAM VISIONS

CITY OF ST. LOUIS, MISSOURI

FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

- 1) Annual budgets will be developed for the general and special funds by the Budget Division for review by the Board of Estimate and Apportionment.
- 2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision tool.
- 3) Appropriations will be based on reasonable estimates of revenue.
- 4) Revenues and expenditures will be accounted for on a modified accrual basis for budgetary services.
- 5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate for Excellence in Financial Reporting from the Government Finance Officers Association.
- 6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET

- 1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.
- 2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the revenue projections.
- 3) The City will maintain the unreserved portion of the general Fund Balance at a minimum of 5% of the total General Fund Budget.
- 4) The general fund budget for ongoing operations will be developed to match recurring revenues.
- 5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.
- 6) Apparent shortfalls in revenue will be analyzed for their impact on future years.
- 7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.
- 8) Known cyclical costs such as the 27th pay, which occurs every eleven years, will be funded at an appropriate amount in each budget.
- 9) Appropriations will be made annually to cover the expenses of the self-insurance fund.
- 10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing programs.

FINANCIAL AND BUDGETARY POLICIES

CAPITAL IMPROVEMENTS

- 1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually, in accordance with its Policy and Procedures manual.
- 2) The five-year Capital Improvements Plan shall identify sources of funding.
- 3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and other indirect costs or benefits to the City.
- 4) The City shall fund capital projects with resources made available to the Capital Fund including, but not limited to, the proceeds from the 1/2 cent sales tax.

CITY DEBT

- 1) Debt financing should be used to finance / refinance only those long-term assets or projects that benefit a significant portion of citizens in the City and for which repayment sources have been identified.
- 2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.
- 3) For property tax supported General Obligation bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year principal and interest requirements. Reserve requirements for other bonds will be set forth in respective bond covenants.
- 4) Long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.
- 5) Bond refunding shall be considered if one or more following conditions exist:
 - A) present value savings of 3% of par value of the refunding bonds
 - B) bond covenants are restrictive or outdated
 - C) restructuring debt is deemed desirable; desire to keep debt payments level from year to year, opportunity to release excess debt service reserves etc.
- 6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.
- 7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.
- 8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an efficient government.

SAFE NEIGHBORHOODS

- 1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.
- 2) Ensure the administration of justice through a fair and efficient judicial system.
- 3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.
- 4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment.
- 5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- 6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.
- 7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

ATTRACTIVE PARKS AND RECREATION

- 1) Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- 2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.
- 3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- 1) Promote neighborhood preservation through building, environmental, health and nuisance laws.
- 2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.
- 3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.
- 4) Remove derelict vehicles that are in violation of City ordinances.
- 5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.
- 6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.
- 7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

- 1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.
- 2) Provide an airport (Lambert-St. Louis International Airport) known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis metropolitan area.
- 3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient repair and maintenance programs.
- 4) Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City.
- 5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.
- 6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- 1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.
- 2) Provide the City with significant, proactive lead poisoning prevention services through inspection, abatement and clinical efforts.
- 3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.
- 4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.
- 5) Protect the public from insect and rodent borne disease through efficient prevention and treatment efforts.
- 6) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.
- 7) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

VIBRANT AND DIVERSE ECONOMY

- 1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis metropolitan area.
- 2) Enhance quality of life and economic vitality of the City through preparation of citywide neighborhood plans, preservation of cultural resources and provision of research graphics and design standard capabilities.
- 3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).
- 4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.
- 5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

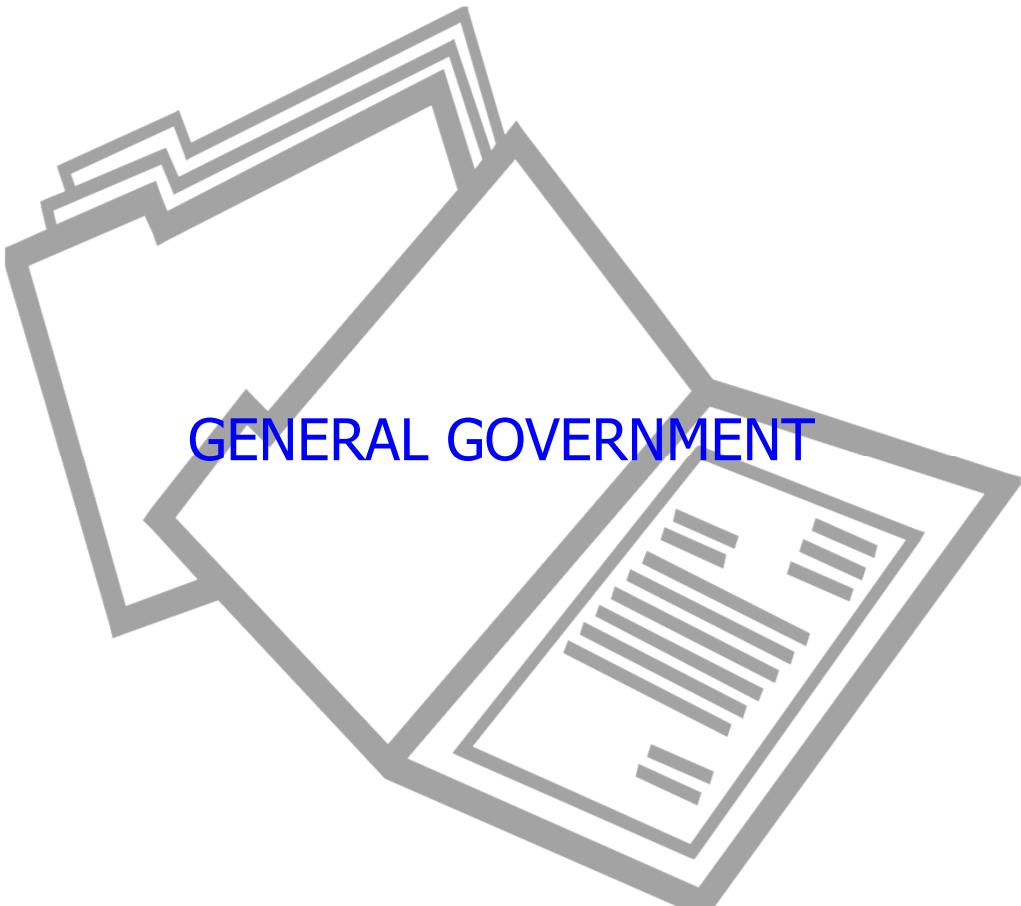
- 1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- 2) Utilize Information Technology to enhance the efficiency and effectiveness of City services.
- 3) Ensure effective legal representation of City departments and agencies.
- 4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.
- 5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.
- 6) Provide for an effective and efficient system for assessing and collecting City revenues.
- 7) Promote Citywide voter registration and ensure fair and well run public elections.
- 8) Effectively register and route City service requests in an efficient and customer friendly way and provide City departments with statistics as needed.
- 9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able Minority / Women / Disadvantaged Business Enterprises are able to participate.
- 10) Provide for a well maintained public infrastructure.
- 11) Provide safe, comfortable, clean and well maintained City-owned facilities.
- 12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

CITY VISION AND PROGRAM MISSIONS

MATRIX OF PRIMARY CITY GOALS BY DEPARTMENT

The table below provides an illustration of departmental responsibility for the implementation and reaching of FY2020 Goals. Please refer to the following corresponding Departmental Sections of this document for specific programmatic goals and activities being undertaken in support of these goals.

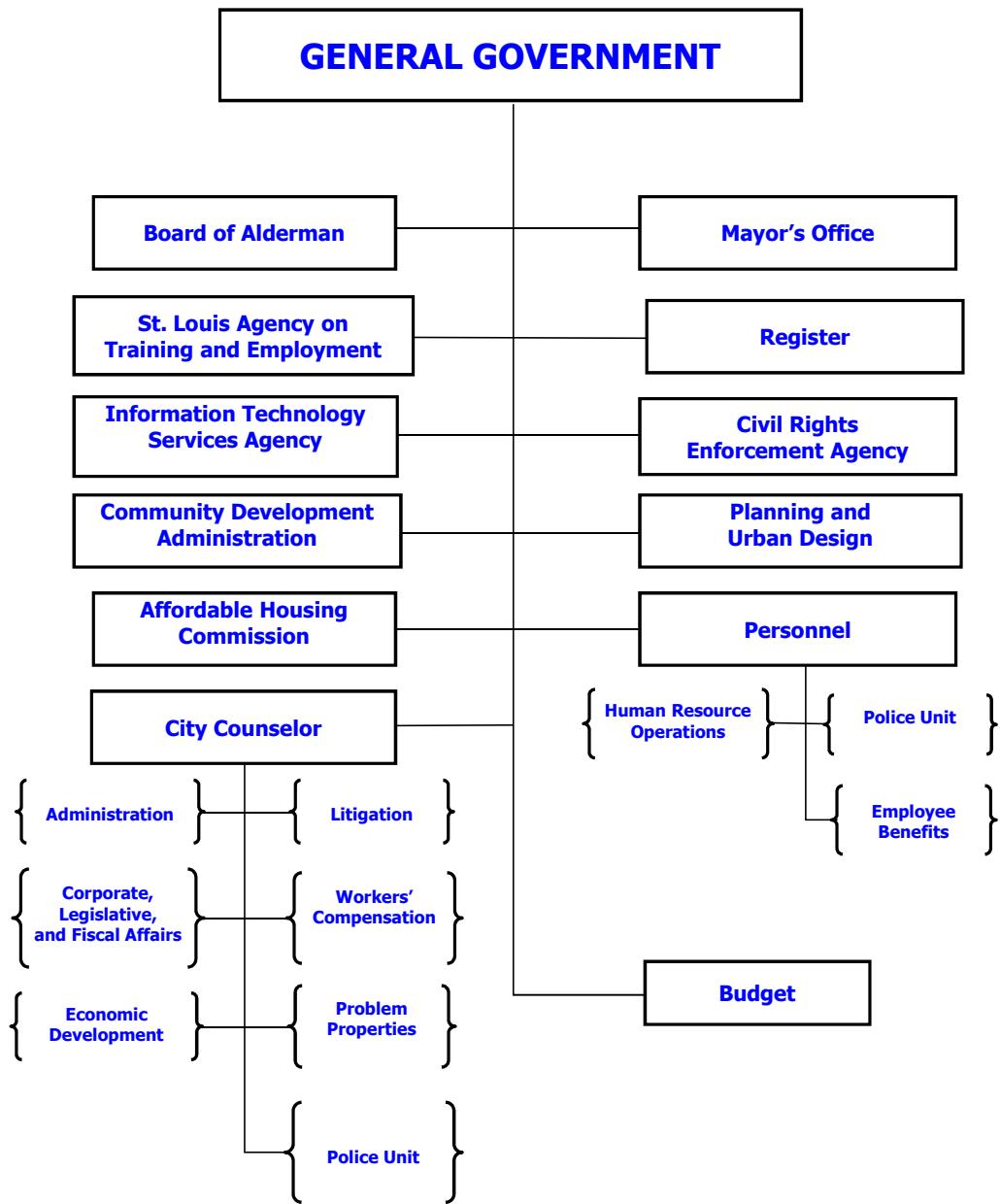
DEPARTMENT	Safe Neighborhoods	Attractive Parks & Recreation	Affordable Housing / Desirable Neighborhoods	Efficient Transportation & Utilities	Citizenship of Good Health & Well Being	Vibrant and Diverse Economy	Efficient & Effective Government
General Government		X			X	X	
Finance						X	
Parks, Recreation & Forestry	X						
Judicial Offices	X					X	
County Offices						X	
Public Utilities			X				
Streets		X	X				
Public Safety	X	X					
Health & Hospitals				X			
Human Services		X		X			
Board of Public Service			X			X	



DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- Utilize information technology to enhance the efficiency and effectiveness of City Services.
- Ensure effective legal representation of City departments and agencies.

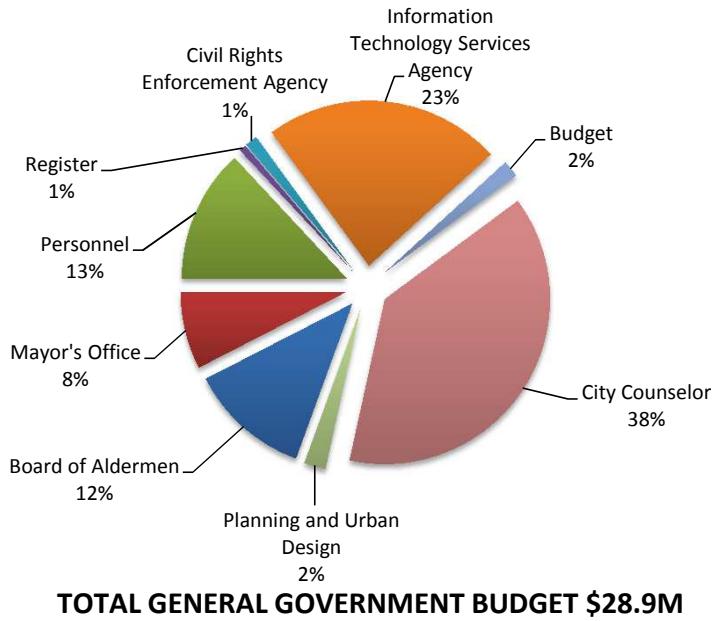


GENERAL GOVERNMENT

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
110 Board of Aldermen	\$2,949,976	\$3,269,877	\$3,445,293
120 Mayor's Office	2,026,648	2,051,399	2,190,687
123 Personnel	3,512,870	3,714,064	3,780,556
124 Register	178,537	188,837	196,988
126 Civil Rights Enforcement Agency	336,559	346,050	354,388
127 Information Technology Services	5,491,359	6,003,278	6,731,405
137 Budget	454,441	470,016	477,273
139 City Counselor	10,509,683	9,699,018	11,168,194
141 Planning and Urban Design	423,494	610,146	615,385
General Fund	\$25,883,567	\$26,352,685	\$28,960,169
121 S.L.A.T.E.	\$9,148,079	\$9,773,884	\$11,003,649
141 Planning and Urban Design	850,263	928,125	880,539
142 Community Development Admin.	3,474,460	2,922,747	3,437,672
143 Affordable Housing Commission	5,433,771	5,757,076	6,623,376
Economic Development Sales Tax	0	4,120,000	3,480,000
Internal Services Fund- Benefits	52,882,475	80,107,806	82,181,465
Grant and Other Funds	13,167,840	13,558,275	11,270,242
TOTAL DEPARTMENT ALL FUNDS	\$110,840,455	\$143,520,598	\$147,837,112
PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
110 Board of Aldermen	47.0	47.0	48.0
120 Mayor's Office	26.0	22.0	21.0
121 S.L.A.T.E.	0.0	0.0	0.0
123 Personnel	42.9	42.9	42.9
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	4.0	4.0	4.0
127 Information Technology Services	43.0	42.0	43.0
137 Budget	5.0	5.0	5.0
139 City Counselor	46.0	46.0	48.0
141 Planning and Urban Design	5.6	7.6	6.6
General Fund	222.5	219.5	221.5
141 Planning and Urban Design	12.4	11.3	10.2
142 Community Development Admin.	43.0	40.0	43.1
143 Affordable Housing Commission	5.0	5.0	5.0
Grant and Other Funds	83.4	45.4	43.2
TOTAL DEPARTMENT ALL FUNDS	366.3	321.2	322.8

GENERAL GOVERNMENT

FY20 GENERAL FUND BUDGET BY DIVISION

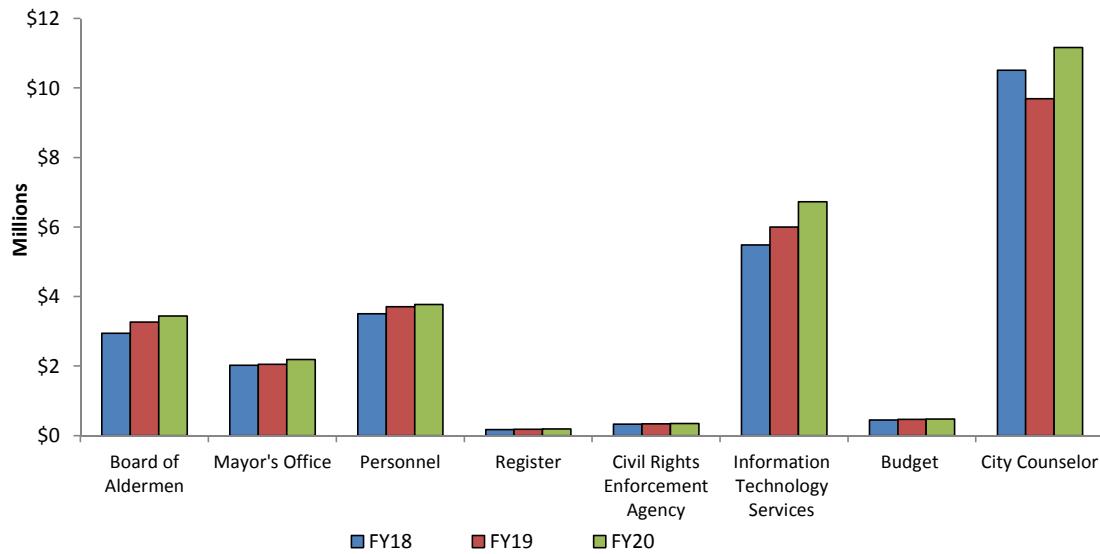


DIVISION HIGHLIGHTS

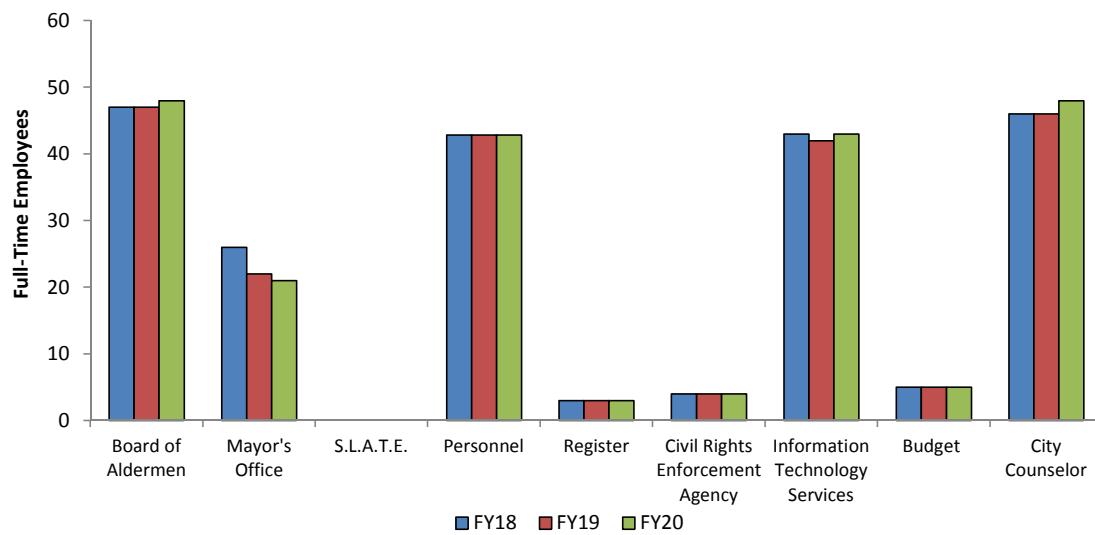
- In FY20, ITSA will be upgrading the PCs and Windows software for City departments, while evaluating technology trends and working to improve online processes for citizens and City departments.
- In FY20, Affordable Housing Trust Fund will receive \$6M in local use tax funds, which combined with \$0.6M in prior year funds totals \$6.6M, an increase of \$0.9M over the prior year.
- CREA will continue to increase outreach efforts to underserved communities and develop partnerships. In FY20, CREA will conduct over 60 workshops for employment and fair housing.
- There is a \$1M increase in the allocation to the City Counselor's budget for judgements.
- Personnel has budgeted \$200,000 for a salary study to evaluate the competitiveness of City compensation.

GENERAL GOVERNMENT

GENERAL FUND BUDGET HISTORY BY DIVISION



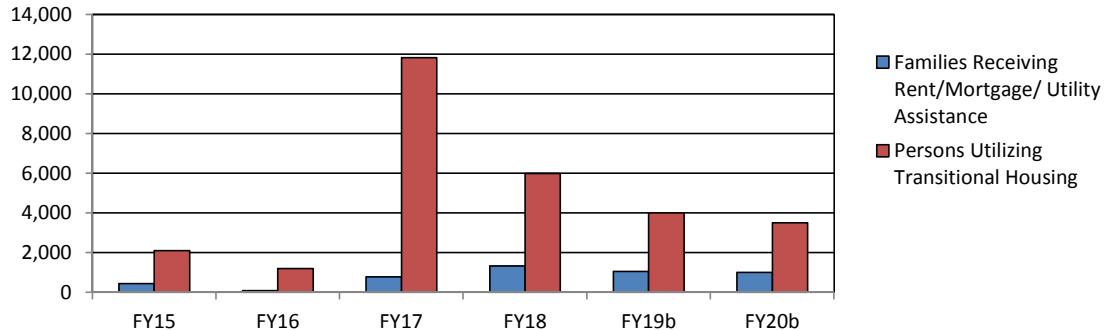
GENERAL FUND PERSONNEL HISTORY BY DIVISION



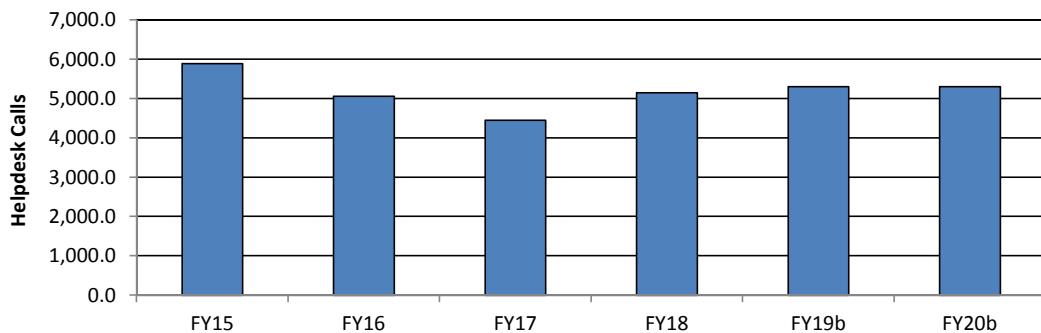
GENERAL GOVERNMENT

Selected Performance Measures

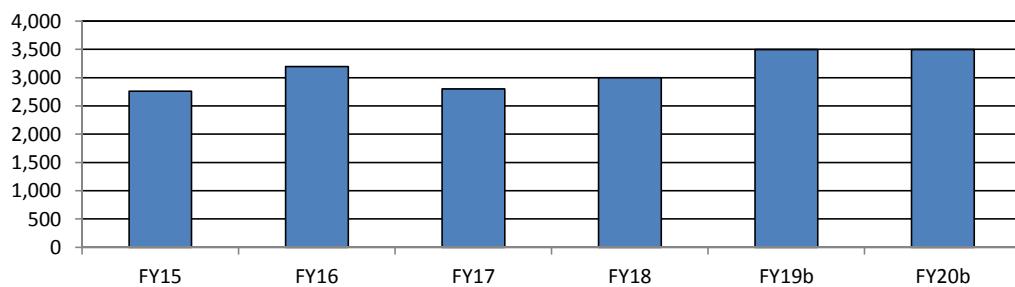
Affordable Housing Commission



ITSA Customer Service



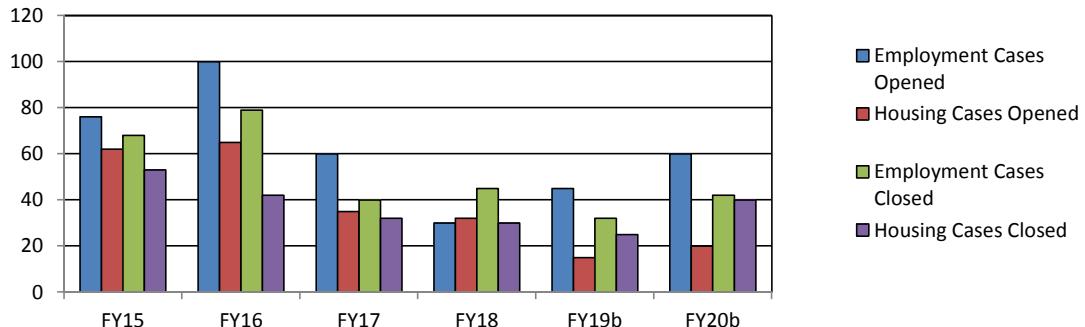
Register Information Requests



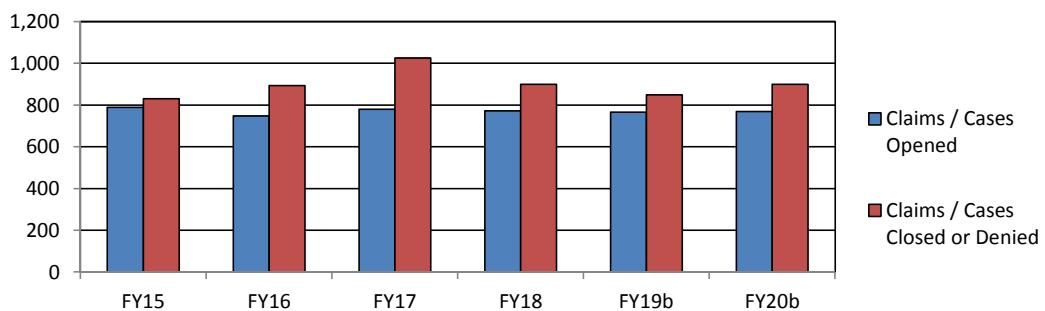
GENERAL GOVERNMENT

Selected Performance Measures

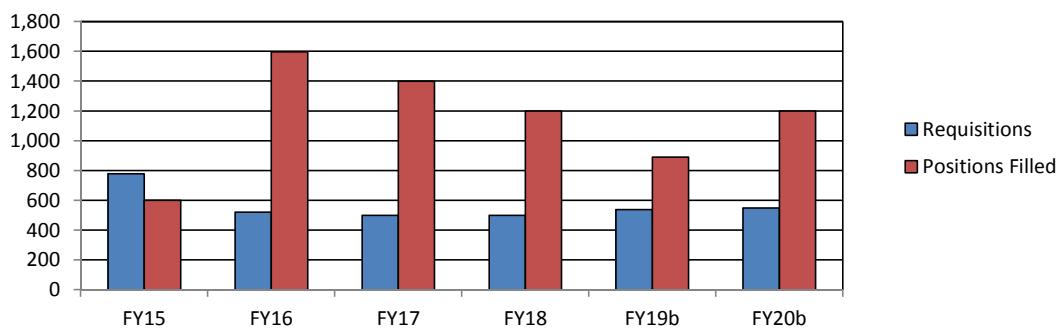
CREA Case Load



City Counselor Claims Management



Personnel Requisition Fulfillment



Division: 110 Board of Aldermen
Program: Ø
Department: General Government

Division Budget

110

MISSION & SERVICES

The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. As the legislative body of the City of St. Louis, the Board of Aldermen is comprised of 28 elected members representing the City's 28 wards and a board president who is elected at-large.

PROGRAM NOTES

In the 2018-2019 Session, the Board of Aldermen passed over 200 pieces of Legislation and over 240 Resolutions in their efforts to meet city obligations and improve the quality of life for St. Louis City residents.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,778,961	\$3,072,577	\$3,242,993
Materials and Supplies	42,976	45,000	50,000
Equipment, Lease, and Assets	6,873	20,500	20,500
Contractual and Other Services	121,166	131,800	131,800
Debt Service and Special Charges	0	0	0
General Fund	\$2,949,976	\$3,269,877	\$3,445,293
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,949,976	\$3,269,877	\$3,445,293

FULL TIME POSITIONS

General Fund	47.0	47.0	48.0
Other Funds	0.0	0.0	0.0
All Funds	47.0	47.0	48.0

Division: 120 Mayor's Office
Program: Ø
Department: General Government

Division Budget

120

MISSION & SERVICES

As the chief executive officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City departments and agencies. The Mayor serves as the chair of the three member Board of Estimate and Apportionment.

PROGRAM NOTES

In FY19, The Mayor's Office increased funding for the demolition of dangerous vacant buildings and doubled the number of demolitions completed over the previous fiscal year. In FY20, among other initiatives, the Mayor's Office will continue to pursue efforts to reduce vacant lots and buildings in the City and create a citywide Resilience Strategy to address the City's capacity to recover from physical, economic and social challenges

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,896,324	\$1,864,053	\$2,003,341
Materials and Supplies	20,247	20,000	20,000
Equipment, Lease, and Assets	5,398	10,350	10,350
Contractual and Other Services	104,679	156,996	156,996
Debt Service and Special Charges	0	0	0
General Fund	\$2,026,648	\$2,051,399	\$2,190,687
Grant and Other Funds	\$216,292	\$158,808	\$76,042
All Funds	\$2,242,940	\$2,210,207	\$2,266,729

FULL TIME POSITIONS

General Fund	26.0	22.0	21.0
Other Funds	2.0	2.0	1.0
All Funds	28.0	24.0	22.0

Division: 121 St. Louis Agency on Training and Employment

Program: Ø

Department: General Government

Division Budget

121

MISSION & SERVICES

The mission of the St. Louis Agency on Training and Employment (SLATE) is to develop a quality workforce that meets the economic and labor market needs of the region by providing leadership and promoting collaboration among public, private, and elected official partners. SLATE administers the Workforce Investment Opportunity Act (WIOA), a federal program designed to aid in the employment and training of unemployed and underemployed adults, dislocated workers, and youth. SLATE also provides re-employment services to TANF recipients participating in the Missouri Work Assistance (MWA) program.

PROGRAM NOTES

In FY19, SLATE initiated Workforce Wednesdays that incorporate employer participation and give clients the opportunity to have on-the-spot interviews on a weekly basis. The programs for the Healthcare Professional Opportunity Grant (HPOG) and American Promise Grant enrolled participants over the targeted goal. In FY20, SLATE will continue to increase enrollment of participants for various programs, such as the Tech Hire Grant Program and the American Apprentice Initiative Grant Program.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Healthcare Professional Opportunity Grant (HPOG) enrollments	201	171	110
HPOG Completed Training	164	156	106

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,921,798	\$1,990,901	\$2,105,006
Materials and Supplies	89,913	178,143	181,706
Equipment, Lease, and Assets	167,269	183,600	187,272
Contractual and Other Services	6,969,099	7,421,240	7,569,665
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$9,148,079	\$9,773,884	\$10,043,649
Economic Development Sales Tax	\$0	\$960,000	\$960,000
General Fund	\$0	\$0	\$0
All Funds	\$9,148,079	\$9,773,884	\$11,003,649

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	55.0	16.0	16.0
Economic Development Sales Tax	0.0	3.0	3.0
All Funds	55.0	19.0	19.0

Division: 123 Personnel
Program: Ø
Department: General Government

Division Budget 123

MISSION & SERVICES

The Division of Personnel's mission is to provide a well qualified, diverse workforce and support management's efforts to serve the citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The division is charged with the task of hiring, training, and maintaining the City's workforce.

PROGRAM NOTES

In FY19, Department increased efforts to fill vacant positions all across the various City Departments in a timely manner. The department also introduced different activities to promote health and wellness for City employees.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$3,095,211	\$2,992,564	\$3,060,056
Materials and Supplies	18,554	19,500	23,500
Equipment, Lease, and Assets	14,322	29,000	29,000
Contractual and Other Services	384,783	673,000	668,000
Debt Service and Special Charges	0	0	0
General Fund	\$3,512,870	\$3,714,064	\$3,780,556
Grant and Other Funds	\$1,973,757	\$1,508,290	\$1,524,333
Internal Services Fund- Benefits	\$52,882,475	\$80,107,806	\$82,181,465
City Employee Pension Trust Fund	\$9,536,357	\$10,014,000	\$7,911,000
All Funds	\$67,905,459	\$95,344,160	\$95,397,354

FULL TIME POSITIONS

General Fund	42.9	42.9	42.9
Other Funds	8.4	8.4	8.2
Local Use Tax Fund	0.0	0.0	0.0
All Funds	51.3	51.3	51.0

Division: 123 Personnel

Program: 01 Human Resource Operations

Department: General Government

Program Budget 123-01

MISSION & SERVICES

The Human Resource Operations program's duties include recruitment, development and administration of examinations, administration of service rating systems, maintaining City personnel records, and administration of the classification and compensation functions.

PROGRAM NOTES

In FY19, Personnel held various education classes to assist employees in gaining new skills. In FY20, Personnel has budgeted \$200,000 to conduct a salary study and evaluate the competitiveness of City compensation. In addition, it will also hold a health fair and various exercise classes for City employees to promote health and wellness.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Est. FY19	Goal / Est. FY20
Requisitions	500	539	550
Applications Reviewed	14,000	15,000	15,000
Positions Filled	1200	891	1200

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,583,809	\$2,582,396	\$2,660,297
Materials and Supplies	18,554	19,500	23,500
Equipment, Lease, and Assets	14,322	29,000	29,000
Contractual and Other Services	135,003	278,000	483,000
Debt Service and Special Charges	0	0	0
General Fund	\$2,751,688	\$2,908,896	\$3,195,797
Grant and Other Funds	\$146	\$49,381	\$51,053
Local Use Tax Fund	\$0	\$0	\$0
All Funds	\$2,751,834	\$2,958,277	\$3,246,850

FULL TIME POSITIONS

General Fund	35.9	36.9	36.9
Other Funds	1.0	1.0	1.0
Local Use Tax Fund	0.0	0.0	0.0
All Funds	36.9	37.9	37.9

Division: 123 Personnel
Program: 02 Police Unit
Department: General Government

Program Budget 123-02

MISSION & SERVICES

To provide Personnel Services in conjunction with the day to day operations of the Police Department.

PROGRAM NOTES

In FY19, the Personnel Police Unit continued the ongoing effort to increase the number of police officers with \$195,000 earmarked for recruitment testing.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$511,402	\$410,168	\$399,759
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	249,780	395,000	185,000
Debt Service and Special Charges	0	0	0
General Fund	\$761,182	\$805,168	\$584,759
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$761,182	\$805,168	\$584,759

FULL TIME POSITIONS

General Fund	7.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	6.0	6.0

Division: 123 Personnel
Program: 05 Employee Benefits
Department: General Government

Program Budget 123-05

MISSION & SERVICES

The Employee Benefits program aims to reduce benefit costs by advocating good health and rebidding providers of benefit programs. This includes health insurance plan options along with life insurance and other optional and supplemental insurance plans.

PROGRAM NOTES

In FY20, the Personnel Department Employee Benefits Section will work hard to keep providing the variety of programs that help meet the health and welfare needs of the City's diverse workforce at the lowest cost possible.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$424,839	\$574,409	\$568,780
Materials and Supplies	8,614	79,000	79,000
Equipment, Lease, and Assets	31,613	33,000	31,500
Contractual and Other Services	1,508,545	772,500	794,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$1,973,611	\$1,458,909	\$1,473,280
Internal Services Fund- Benefits	\$52,882,475	\$80,107,806	\$82,181,465
General Fund	\$0	\$0	\$0
All Funds	\$54,856,086	\$81,566,715	\$83,654,745

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	7.4	7.4	7.2
All Funds	7.4	7.4	7.2

Division: 124 Register
Program: Ø
Department: General Government

Division Budget

124

MISSION & SERVICES

The primary functions of the Register's Office include maintaining City ordinances, contracts, bonds and other official records of the City. The Register's Office also administers oaths of office, processes all contracts, administers ordinance numbers to board bills, publishes the City Journal, and certifies elections and important documents.

The Register serves City agencies, governmental bodies, and the general public by responding to requests for information pertaining to records and City ordinances. The office also provides for official registration of domestic partnerships within the City of St. Louis

PROGRAM NOTES

In FY19, the Register's Office bound 4000 ordinances and processed several contracts, bonds, tow bills, and deeds. The office administered 505 oaths and registered 28 domestic partnerships. In FY20, the Register will bind 7 years of journals to make record keeping and record checking easier and more efficient.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
City Journals Mailed	9,000	7,800	7,800
Information Requests	3,000	3,500	3,500

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$171,290	\$181,001	\$188,788
Materials and Supplies	3,397	4,000	4,000
Equipment, Lease, and Assets	1,836	1,836	1,200
Contractual and Other Services	2,014	2,000	3,000
Debt Service and Special Charges	0	0	0
General Fund	\$178,537	\$188,837	\$196,988
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$178,537	\$188,837	\$196,988

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

MISSION & SERVICES

The Civil Rights Enforcement Agency's (CREA) mission is to monitor and enforce fair housing, equal employment, and equal access to public accommodations within the City of St. Louis. CREA investigates alleged violations of the laws governing discrimination.

PROGRAM NOTES

In FY19, CREA increased outreach efforts to underserved communities, developed and increased partnerships by approximately 50%, and conducted 30 Fair Housing and Employment Workshops. In FY20, CREA will conduct about 60 workshops on the topics of employment, fair housing, and public accommodations and 4 Fair Housing training seminars with landlords, property owners, and management.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Employment Cases Opened	30	45	60
Housing Cases Opened	32	15	20
Employment Cases Closed	45	32	42
Housing Cases Closed	30	25	40

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$334,706	\$343,000	\$351,338
Materials and Supplies	1,560	2,500	2,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	293	550	550
Debt Service and Special Charges	0	0	0
General Fund	\$336,559	\$346,050	\$354,388
Grant and Other Funds	\$190,744	\$266,687	\$104,436
All Funds	\$527,303	\$612,737	\$458,824

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	3.0	3.0	2.0
All Funds	7.0	7.0	6.0

Division: 127 Information Technology Services Agency

Program: Ø

Department: General Government

Division Budget

127

MISSION & SERVICES

Information Technology Services Agency's (ITSA) mission is to provide mainframe and personal computer network support and programming along with web site development and maintenance.

PROGRAM NOTES

In FY19, ITSA collaborated with other City departments and IT groups to implement new software for processing personal property records, initiated document imaging for several departments, and expanded the use of City Works within departments. In FY20, ITSA will upgrade all City network computers and upgrade it's Windows 10 licensing as well. ITSA continues to evaluate technology trends and strives to improve online processes for citizens and City departments.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Users managed	3,042	3,260	3,300
Workstations Managed	2507	2550	2600
Help Desk Calls	5,147	5,300	5,300

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$3,466,210	\$3,760,952	\$3,954,183
Materials and Supplies	26,324	40,600	411,640
Equipment, Lease, and Assets	3,188	2,400	2,400
Contractual and Other Services	1,995,637	2,199,326	2,363,182
Debt Service and Special Charges	0	0	0
General Fund	\$5,491,359	\$6,003,278	\$6,731,405
Grant and Other Funds	\$0	\$219,490	\$219,847
All Funds	\$5,491,359	\$6,222,768	\$6,951,252

FULL TIME POSITIONS

General Fund	43.0	42.0	43.0
Other Funds	0.0	1.0	1.0
All Funds	43.0	43.0	44.0

MISSION & SERVICES

The Budget Division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. The Budget Division provides estimates of available City revenues and works closely with operating departments in reviewing budgetary requirements for supporting City services. Over the course of a year, this office may conduct a variety of fiscal analyses related to special projects such as bond issues, revenue and expenditure trend analyses and potential impact statements on proposed legislation.

PROGRAM NOTES

In FY20, the Budget Division will improve the accessibility of important budget documents by ensuring our Transparency Website is up-to-date with the latest data. The website is an interactive database highlighting departmental expenditures by vendor, TIF, and various financial documents.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Actual Revenue as % of Estimate	99.2%	100%	100%
Received Government Finance Officers Association Distinguished Presentation Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$449,390	\$461,766	\$469,023
Materials and Supplies	344	1,750	1,750
Equipment, Lease, and Assets	1,950	2,000	2,000
Contractual and Other Services	2,757	4,500	4,500
Debt Service and Special Charges	0	0	0
General Fund	\$454,441	\$470,016	\$477,273
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$454,441	\$470,016	\$477,273

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

Division: 139 City Counselor
Program: Ø
Department: General Government

Division Budget

139

MISSION & SERVICES

The City Counselor is the director and representative in all legal matters involving the City. The City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts. Moreover, the City Counselor advises the Mayor, department heads, and other officers of the City.

PROGRAM NOTES

In FY20, the City Counselor's Office will handle a wide range of legal issues, litigation, and transactions, including issues involving civil rights and social justice.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$4,213,204	\$4,329,818	\$4,715,143
Materials and Supplies	61,402	62,000	63,000
Equipment, Lease, and Assets	9,896	24,200	52,301
Contractual and Other Services	6,225,181	5,283,000	6,337,750
Debt Service and Special Charges	0	0	0
General Fund	\$10,509,683	\$9,699,018	\$11,168,194
Grant and Other Funds	\$1,250,690	\$1,391,000	\$1,434,584
All Funds	\$11,760,373	\$11,090,018	\$12,602,778

FULL TIME POSITIONS

General Fund	46.0	46.0	48.0
Other Funds	15.0	15.0	15.0
All Funds	61.0	61.0	63.0

MISSION & SERVICES

The Administration program supports the City Counselor's office and provides legal support staff. Administrative personnel are responsible for tracking budget expenditures, entering case data into a database, maintaining records for billable hours, vouchering and providing general employee development and computer systems management.

PROGRAM NOTES

In FY19, the City Counselor's Office helped revise the Supply Commissioner's contract process, drafted several board bills, and worked on the Code recodification project. In FY20, the City Counselor's Office will continue drafting contracts and legislation as needed.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Claims Received	772	766	770
Claims Resolved	900	850	900

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$518,954	\$597,002	\$648,941
Materials and Supplies	609	1,000	2,000
Equipment, Lease, and Assets	5,909	10,000	29,380
Contractual and Other Services	20,906	39,500	39,500
Debt Service and Special Charges	0	0	0
General Fund	\$546,378	\$647,502	\$719,821
Grant and Other Funds	\$391,118	\$0	\$0
All Funds	\$937,496	\$647,502	\$719,821

FULL TIME POSITIONS

General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

Division: 139 City Counselor
Program: 02 Litigation
Department: General Government

Program Budget 139-02

MISSION & SERVICES

The City Counselor's Office represents the City and related departments, offices and agencies in all litigation matters including, but not limited to, damage suits, contract actions, equity actions, proceedings before administrative bodies and appeals there from, as well as appellate matters. Further, the City Counselor's Office pursues claims against parties who cause damage to City property. The City Counselor also advises the City's officials, representatives and managers on matters that have the potential for litigation.

PROGRAM NOTES

In FY20, Litigation plans to vigorously defend the City in all litigation matters and pursue claims on behalf of the City for damages to City property.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Total amount Collected on Damage Claims on behalf of the City	\$230,000	\$225,000	\$250,000
Total amount collected on Workers' Compensation claims	\$20,059	\$20,000	\$20,000
Litigation Matters Received	196	175	175
Litigation Matters Resolved	120	100	175

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,773,526	\$1,442,457	\$1,524,845
Materials and Supplies	27,406	27,000	27,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,100,851	2,090,500	2,093,000
Debt Service and Special Charges	0	0	0
General Fund	\$2,901,783	\$3,559,957	\$3,644,845
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,901,783	\$3,559,957	\$3,644,845

FULL TIME POSITIONS

General Fund	17.0	14.0	15.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	14.0	15.0

MISSION & SERVICES

The Corporate Unit provides legal counsel to the City of St. Louis, its related departments and agencies, in corporate and fiscal matters such as contracts, real estate, tax and public finance, land use, and pension systems. The program also drafts and reviews legislations, contracts, RFPs, and other legal documents, while assisting with litigation matters arising from the foregoing areas. The Corporate and Fiscal unit also assists in responding to Sunshine law requests.

PROGRAM NOTES

In FY19, the Corporate unit drafted legislation to update the Business License Code, Title 25 (International Property Maintenance Code) and the Zoning Code to remove the plat and petition requirement for certain uses and replace it with a requirement to obtain a conditional use permit. The unit also drafted three bills relating to the land use regulation of medical marijuana and the formation of a new board - the CJCC. In FY20, Corporate will complete the Code recodification project.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Contracts:			
Drafted/Reviewed/Approved to form	778	800	800
Board Bills:			
Drafted/Reviewed/Approved to form	271	240	300

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$897,272	\$1,124,203	\$1,346,514
Materials and Supplies	26,797	24,000	24,000
Equipment, Lease, and Assets	1,300	5,200	5,200
Contractual and Other Services	22,493	53,500	56,000
Debt Service and Special Charges	0	0	0
General Fund	\$947,862	\$1,206,903	\$1,431,714
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$947,862	\$1,206,903	\$1,431,714

FULL TIME POSITIONS

General Fund	8.0	10.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	10.0	11.0

Division: 139 City Counselor
Program: 04 Workers' Compensation
Department: General Government

Program Budget 139-04

MISSION & SERVICES

This program defends, litigates, negotiates, and settles Workers' Compensation claims brought against the City for work related injuries.

PROGRAM NOTES

In FY20, the Workers' Compensation Division will work to decrease the reports of injury that result in a claim for Workers' Compensation and increase the number of cases that are disposed of prior to mediation. Currently, 30% of injury reports result in claims for compensation and 83% of filed claims are disposed of prior to mediation.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Reports of Injury	1,125	1,128	1,100
Formal Claims for Compensation	357	340	325
Hearings, Mediations, Pre-Hearings, Etc.	1,367	1,306	1,300
Claim Costs	\$15,222,692	\$17,437,823	\$18,000,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$208,331	\$207,698	\$215,599
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$208,331	\$207,698	\$215,599
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$208,331	\$207,698	\$215,599

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 139 City Counselor
Program: 05 Problem Properties
Department: General Government

Program Budget 139-05

MISSION & SERVICES

The Problem Properties Unit's mission is to diligently enforce building, environmental, health, and public nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties.

In conjunction with the City's Building Division and Neighborhood Stabilization Office, the unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, condemns properties through an administrative process, and pursues liens on properties.

PROGRAM NOTES

In the first six months of FY19, Problem Properties filed fifteen vacant property foreclosure suits totaling 2,687 vacant properties and sold 327 vacant properties at the Sheriff's auction through the use of vacant property foreclosure suit process. In FY20, the Division will continue the success of behavioral nuisance abatement City-wide, including the practice of behavioral nuisance summons prosecution.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Priority Cases Heard	7,394	5,396	6,000
Open Behavioral Nuisance Files	1,532	1,234	1,700
Cease & Desist Letters Issued	1,663	1,412	1,800
Total Fines Collected	\$156,011	\$120,265	\$120,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$850,308	\$816,602	\$842,382
Materials and Supplies	1,682	4,000	4,500
Equipment, Lease, and Assets	0	5,500	5,500
Contractual and Other Services	7,582	18,000	18,500
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$859,572	\$844,102	\$870,882
General Fund	\$100,398	\$200,430	\$203,888
All Funds	\$959,970	\$1,044,532	\$1,074,770

FULL TIME POSITIONS

General Fund	1.0	2.0	2.0
Other Funds	9.0	9.0	9.0
All Funds	10.0	11.0	11.0

MISSION & SERVICES

The Economic Development and Real Estate program provides legal representation for the St. Louis Development Corporation (SLDC) and the City's other development agencies. The program negotiates and drafts real estate and finance agreements, and reviews documents related to development, tax abatement/credits, and acquisition.

PROGRAM NOTES

In FY19, the Economic Development program updated the audit process for corporate board records and implemented a new electronic system created by the IT department to efficiently handle record requests. In FY20, the program will implement a new system for processing Chapter 99 and Chapter 100 bond incentives, and establish training material for employees issuing RFPs and RFQs.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Public Record Requests	55	55	55
Prepare CDA contracts	109	115	115
Public Record Req. completed ≤ 2 weeks	90%	90%	90%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$546,898	\$563,702
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$0	\$546,898	\$563,702
General Fund	\$0	\$0	\$0
All Funds	\$0	\$546,898	\$563,702

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	6.0	6.0	6.0
All Funds	6.0	6.0	6.0

Division: 139 City Counselor
Program: 07 Police Unit
Department: General Government

Program Budget 139-07

MISSION & SERVICES

The Police Unit handles records requests made under the Sunshine Law which require legal analysis. It also responds to subpoenas and file motions, manages expungements, provides legal advice to the Police Department and supports litigation.

PROGRAM NOTES

In FY19, the Police Unit focused on the city government office paper recycling program to increase recycling by 5%, improve waste diversion rate, and reduce disposal costs. The FY20 budget includes a \$1M increase to meet the increase in costs related to Police Judgements.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Sunshine Requests Answered	500	500	500
Subpoenas Handled	94	90	90

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$714,723	\$758,028	\$775,356
Materials and Supplies	6,590	10,000	10,000
Equipment, Lease, and Assets	2,687	9,000	17,721
Contractual and Other Services	5,080,931	3,099,500	4,149,250
Debt Service and Special Charges	0	0	0
General Fund	\$5,804,931	\$3,876,528	\$4,952,327
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,804,931	\$3,876,528	\$4,952,327

FULL TIME POSITIONS

General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

MISSION & SERVICES

The Planning and Urban Design Agency (PDA) was created in the summer of 1999 to focus on planning for the future of the City of St. Louis. The Agency provides staff support for the Planning Commission and is comprised of four divisions: Planning and Urban Design, Cultural Resources Office, Research and Graphics/Computer Mapping.

Services provided by PDA include but are not limited to: Chapter 99, 100, and 353 Development Plans that can convey tax abatement and eminent domain powers, modifications to the City's Zoning Ordinance and Zoning Maps, Neighborhood/Ward/City Project planning and mapping as well as maintaining the City's Geographic Information System (GIS).

PROGRAM NOTES

In FY19, PDA continued to improve its GPS data to better accomplish its duty to maintain the City's Geographic Information System and produce accurate City Project Planning and Zoning Maps.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$763,847	\$928,125	\$848,231
Materials and Supplies	1,141	0	8,904
Equipment, Lease, and Assets	79,036	0	13,000
Contractual and Other Services	6,239	0	10,404
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$850,263	\$928,125	\$880,539
Economic Development Sales Tax	\$0	\$1,610,000	\$1,470,000
General Fund	\$423,494	\$610,146	\$615,385
All Funds	\$1,273,757	\$1,538,271	\$2,965,924

FULL TIME POSITIONS

General Fund	5.6	7.6	6.6
Other Funds	12.4	11.3	10.2
Economic Development Sales Tax	0.0	5.0	7.0
All Funds	18.0	23.9	23.8

MISSION & SERVICES

The Community Development Administration's (CDA) primary goal is to promote neighborhood growth and stabilization.

The Community Development Administration (CDA) is responsible for the administration of federal funds for housing, community, and economic development programs that strengthen the City of St. Louis and its neighborhoods. CDA is funded primarily through the Federal Community Development Block Grant (CDBG) program. It also administers funds from the HOME Investment Partnership program, the Emergency Shelter Grant and Housing Opportunities for People with AIDS. Funds appropriated represent administrative functions only, with programming funds to be contained within a separate appropriation later in the fiscal year.

PROGRAM NOTES

In FY19, CDA completed the fourth year of the citywide operation of the Healthy Home Repair Program (HHR) and closed 293 HRR loans worth approximately \$3,600,000 in CDBG/HOME funds. CDA also assisted 256 elderly and disabled home owners through the minor home repair program.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,747,064	\$2,242,589	\$2,723,616
Materials and Supplies	7,437	13,500	15,000
Equipment, Lease, and Assets	184,652	204,300	219,300
Contractual and Other Services	1,535,307	462,358	479,756
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$3,474,460	\$2,922,747	\$3,437,672
Economic Development Sales Tax	\$0	\$1,550,000	\$1,050,000
General Fund	\$0	\$0	\$0
All Funds	\$3,474,460	\$4,472,747	\$4,487,672

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	43.0	40.0	43.1
<hr/>			
All Funds	43.0	40.0	43.1

MISSION & SERVICES

The Affordable Housing Commission's (AHC) mission is to promote City living and neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need, especially City residents earning 80% or below the area median income.

PROGRAM NOTES

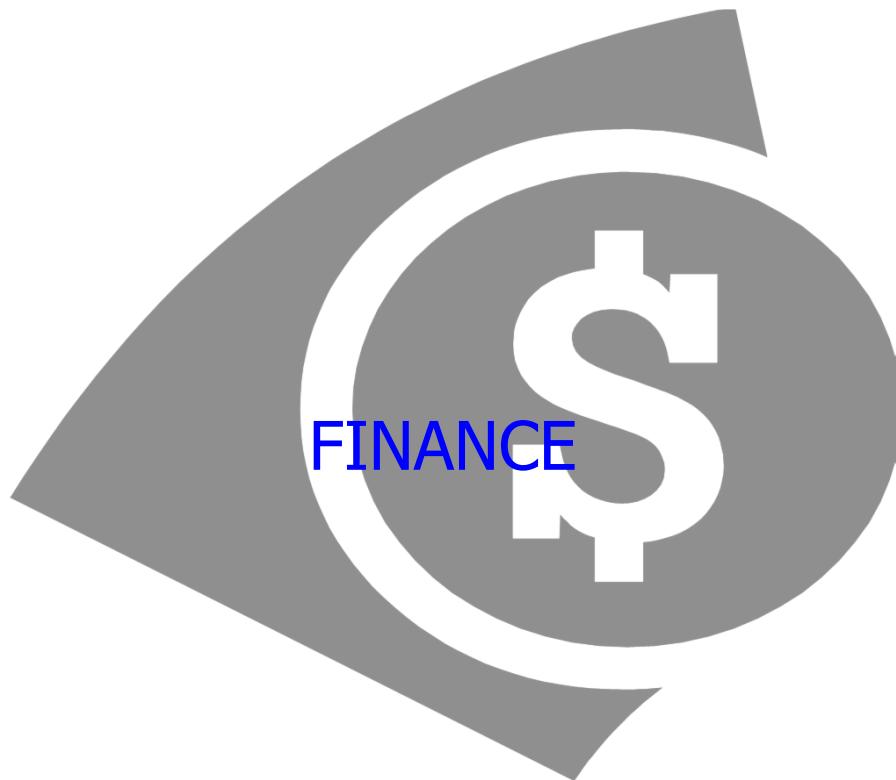
In FY20, the Affordable Housing Commission will have nearly \$6.6M in funding from the local use tax fund. Program funds will be provided to developers of affordable housing and providers of housing related social services to improve or maintain housing for low income residents of the City.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Families Receiving Rent / Mortgage / Utility Subsidies:	1,336	1,055	1,000
Persons Assisted w/ Transitional Housing	5,989	4,000	3,500
Affordable Housing Units Produced	105	105	40

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$399,668	\$407,706	\$414,956
Materials and Supplies	5,381	9,026	8,500
Equipment, Lease, and Assets	27,968	36,720	34,570
Contractual and Other Services	4,546,102	5,302,624	6,164,350
Debt Service and Special Charges	0	1,000	1,000
<hr/>			
Local Use Tax Fund	\$4,979,119	\$5,757,076	\$6,623,376
Grant and Other Funds	\$454,652	\$0	\$0
All Funds	\$5,433,771	\$5,757,076	\$6,623,376

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	5.0	5.0	5.0
All Funds	5.0	5.0	5.0



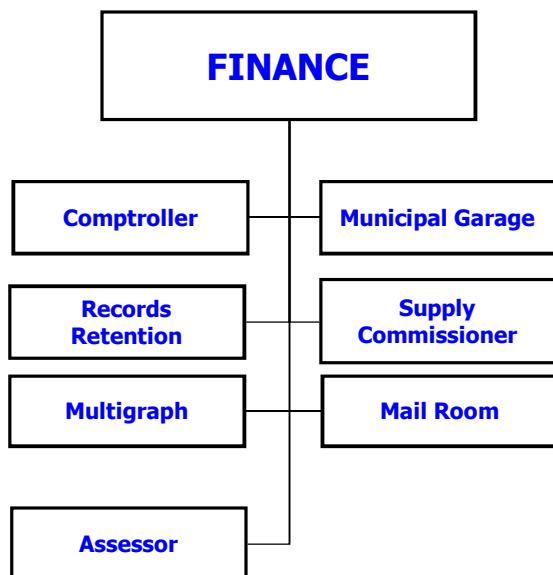
DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Provide for an effective and efficient system for assessing and collecting City revenues.
- Ensure a continuous and uninterrupted supply of materials, goods, services, and equipment to support City departments and agencies.

GOAL: VIBRANT AND DIVERSE ECONOMY

- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.



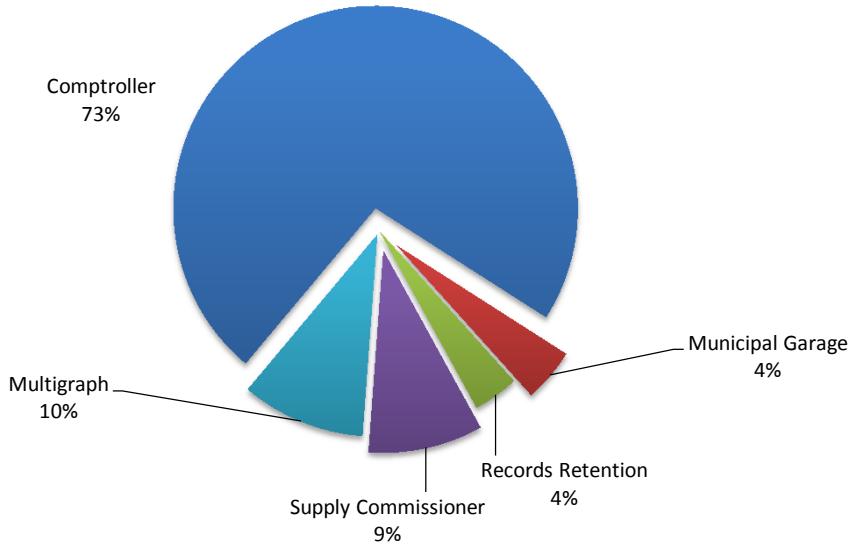
FINANCE

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
160 Comptroller	\$5,888,272	\$6,285,790	\$6,560,122
162 Municipal Garage	327,029	403,698	386,415
163 Records Retention	255,241	314,408	328,578
170 Supply Commissioner	719,419	740,436	826,462
171 Multigraph	782,037	903,594	893,535
General Fund	\$7,971,998	\$8,647,926	\$8,995,112
Lateral Sewer Fund	\$23,592	\$59,152	\$64,373
Tax Increment Financings	710,320	1,283,438	1,265,386
Trustee Lease Fund	4,069,407	4,038,268	4,037,710
Mail Room Service Fund	591,218	873,126	800,427
180 Assessor	4,296,711	4,407,174	4,414,648
Grant and Other Funds	275,476	181,255	264,340
TOTAL DEPARTMENT ALL FUNDS	\$17,938,722	\$19,490,339	\$19,841,996

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
160 Comptroller	53.1	56.0	55.2
162 Municipal Garage	7.7	7.5	6.5
163 Records Retention	6.0	6.0	6.0
170 Supply Commissioner	9.7	9.6	11.6
171 Multigraph	13.0	10.0	10.0
General Fund	89.5	89.1	89.3
172 Mail Room	8.3	8.4	8.4
180 Assessor	62.0	62.0	62.0
Grant and Other Funds	26.2	25.5	28.3
TOTAL DEPARTMENT ALL FUNDS	186.0	185.0	188.0

FINANCE

FY20 GENERAL FUND BUDGET BY DIVISION



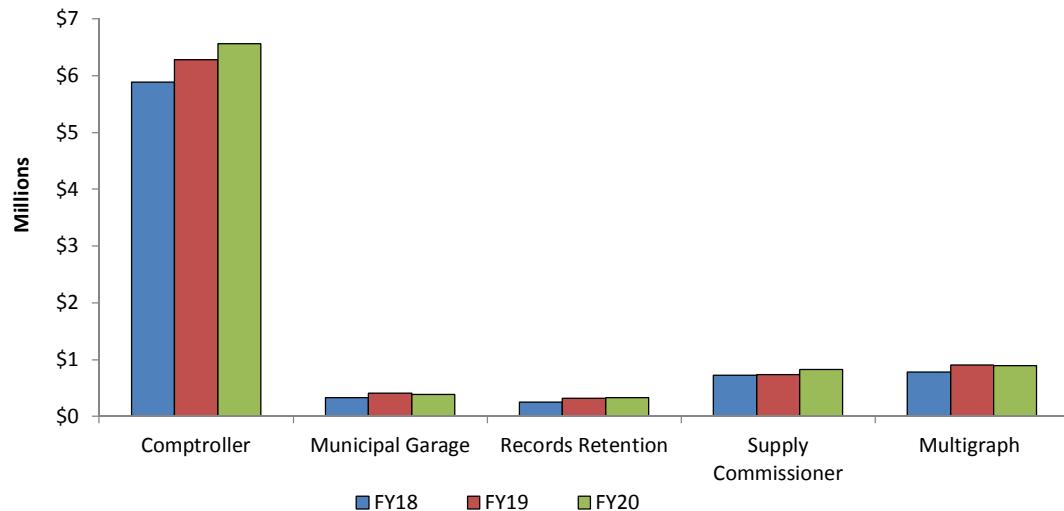
TOTAL FINANCE BUDGET \$8.9M

DIVISION HIGHLIGHTS

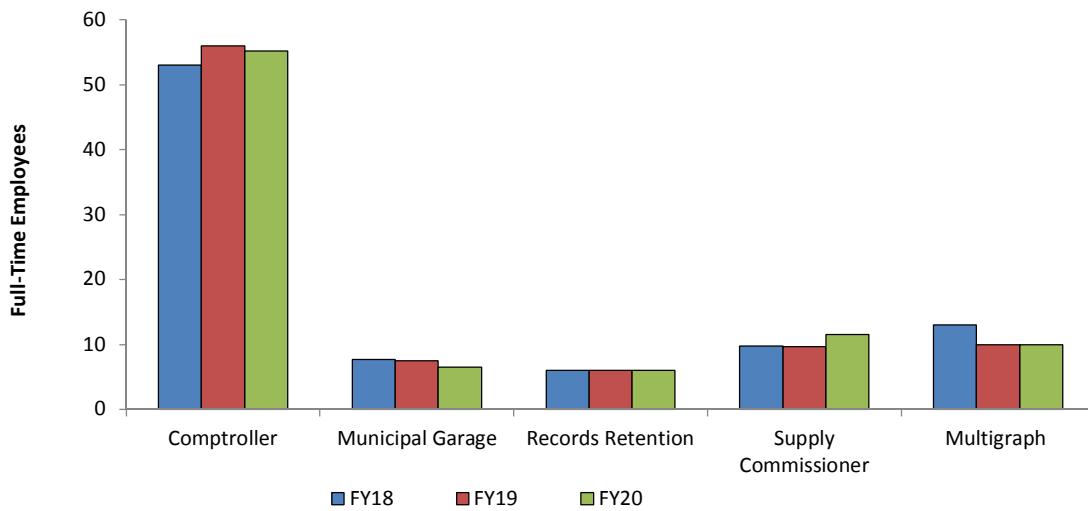
- In FY20, the Comptroller's Office will continue to look for refinancing opportunities to save the City debt costs throughout the fiscal year and review development debt. The department will also continue to conduct internal audits to promote efficiency and internal controls for City departments.
- During FY20, Records Retention will work toward a comprehensive City-Wide Retention/Destruction Policy.
- The Assessor's Office will implement a new digital mapping system while also maintaining the existing system. The new system will provide efficiencies for GIS applications and improve the accuracy of assessor records.
- This upcoming fiscal year, Supply Division will complete the LaserFische implementation and focus on the purchase of the new Enterprise Resource Planning system, which will help the City migrate from paper-based systems to an integrated applications environment that aligns with re-engineered business processes.

FINANCE

GENERAL FUND BUDGET HISTORY BY DIVISION



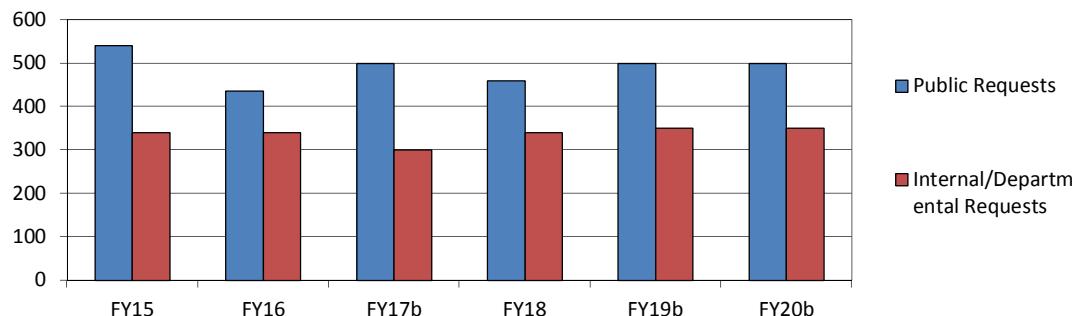
GENERAL FUND PERSONNEL HISTORY BY DIVISION



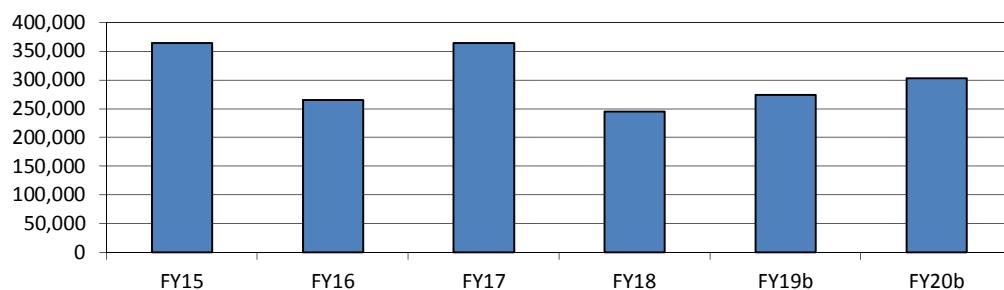
FINANCE

Selected Performance Measures

Records Retention Information Requests



Revenue From Surplus Property Sales



Multigraph Job Requests



Division: 160 Comptroller
Program: Ø
Department: Finance

Division Budget

160

MISSION & SERVICES

The Comptroller serves as the Chief Fiscal Officer (CFO) of the City of St. Louis and is a member of the executive branch of city government and the Board of Estimate and Apportionment. The Comptroller is a city-wide elected official and directs her staff to assist in the city's daily financial operations. Its services include accounting services, asset management, and internal audit.

PROGRAM NOTES

In FY20, The Comptroller's Office will maintain its commitment to process contracts and vendor payments in a timely manner. It continues to look for refinancing opportunities to save the City debt costs, as well as review development debt. Internal audits will promote efficiency and good internal controls for City departments.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Vouchers Processed	49,803	52,000	53,000
Internal Audits Completed	50	60	70
Government Finance Officers Assoc.			
Excellence in Financial Reporting Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$3,520,123	\$3,837,470	\$3,985,252
Materials and Supplies	28,950	44,500	44,350
Equipment, Lease, and Assets	71,831	80,000	90,000
Contractual and Other Services	2,267,368	2,323,820	2,440,520
Debt Service and Special Charges	0	0	0
General Fund	\$5,888,272	\$6,285,790	\$6,560,122
Local Use Tax Fund	\$0	\$0	\$0
Lateral Sewer Fund	23,592	59,152	64,373
Gateway Transportation Center	1,427,069	1,528,696	1,498,335
Tax Increment Financings	710,320	1,283,438	1,265,386
Trustee Leases Fund	4,069,407	4,038,268	4,037,710
Economic Development Sales Tax	0	12,360,000	12,958,000
G.O. Bond Fund	5,730,533	5,851,444	5,813,144
Grant and Other Funds	275,476	181,255	264,340
All Funds	\$18,124,669	\$31,588,043	\$32,461,410

FULL TIME POSITIONS

General Fund	53.1	56.0	55.2
Other Funds	26.2	25.5	28.3
All Funds	79.3	81.5	83.5

Division: 162 Municipal Garage
Program: Ø
Department: Finance

Division Budget

162

MISSION & SERVICES

The Municipal Garage is responsible for the loaning out of City owned vehicles for official City business and maintaining vehicle title records. The Division is also responsible for the maintenance of the Municipal Garage that provides over 350 parking spaces to government employees.

PROGRAM NOTES

In FY19, the Municipal garage renumbered all of the spaces throughout the garage. New lights were installed throughout the garage. In FY20, the program will continue updating areas within the garage and will address leakage issues mentioned by BPS after the completion of the new roof.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Vehicles Maintained for City Use	26	26	23
Loaner Vehicles Total Trips	3,655	3,700	3,700

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$297,845	\$366,298	\$346,015
Materials and Supplies	8,938	10,200	10,200
Equipment, Lease, and Assets	1,347	1,500	1,500
Contractual and Other Services	18,899	25,700	28,700
Debt Service and Special Charges	0	0	0
General Fund	\$327,029	\$403,698	\$386,415
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$327,029	\$403,698	\$386,415

FULL TIME POSITIONS

General Fund	7.7	7.5	6.5
Other Funds	0.0	0.0	0.0
All Funds	7.7	7.5	6.5

Division: 163 Records Retention
Program: Ø
Department: Finance

Division Budget

163

MISSION & SERVICES

Records Retention is responsible for scanning documents and maintaining and providing records in the archival library. The Division provides document reproduction and general copying services to some City departments, including the production of the City's Annual Operating Plan and accompanying budget documents. Records Retention also assists City residents and archivists with historical research.

PROGRAM NOTES

In FY19, Records Retention organized and created a filing system for our records and supplies holdings within the vault. In FY20, Records Retention will work toward a City-Wide Records Retention/Destruction policy.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Public Requests (Drop-in)	459	500	500
Internal / Departmental Requests	340	350	350

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$224,883	\$269,408	\$273,378
Materials and Supplies	6,111	8,000	18,900
Equipment, Lease, and Assets	20,034	32,000	30,000
Contractual and Other Services	4,213	5,000	6,300
Debt Service and Special Charges	0	0	0
General Fund	\$255,241	\$314,408	\$328,578
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$255,241	\$314,408	\$328,578

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 170 Supply Commissioner
Program: Ø
Department: Finance

Division Budget

170

MISSION & SERVICES

The purpose of the Supply Division is to procure supplies, equipment, and related maintenance and selected services for City agencies through competitive bids and contracts. The goal of the program is to lower costs, reduce order times, and get the City departments what they need in order to serve citizens efficiently.

PROGRAM NOTES

In FY19, the Supply Division purchased \$115M in goods, 15M higher than last year. The division also created savings by combining the City and Police print shop, saving \$140,000 a year. Supply also reduced the number of performance bonds by 10%. In FY20, the Supply Division will focus on the purchase of the new ERP system, complete the LaserFische implementation, and continue with the LEAN/Balridge training to enhance process improvement.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Number of Purchase Orders created	3,256	3,450	3,550
Number of Emergency Requisitions	141	50	40
Revenue From Surplus Property Sales	\$ 245,251	\$ 275,000	\$ 304,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$714,291	\$728,486	\$799,292
Materials and Supplies	1,520	3,800	9,500
Equipment, Lease, and Assets	2,717	4,500	4,500
Contractual and Other Services	891	3,650	13,170
Debt Service and Special Charges	0	0	0
General Fund	\$719,419	\$740,436	\$826,462
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$719,419	\$740,436	\$826,462

FULL TIME POSITIONS

General Fund	9.7	9.6	11.6
Other Funds	0.0	0.0	0.0
All Funds	9.7	9.6	11.6

MISSION & SERVICES

The Multigraph department provides quality printing and graphic design support to all City agencies in a cost-effective and efficient manner. Printed materials include forms, brochures, letterhead, business cards, envelopes, and informational materials requested by City agencies. It is responsible for writing specifications and bids for specialized printing to private contract vendors for printing services not available in-house.

PROGRAM NOTES

In FY19 Multigraph combined its Police section with the rest of the department in an effort to promote efficiency and streamline finances.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal/Est. FY20
Printing Job Requests	2,163	2,600	2,500
Jobs Completed on Schedule	99.0%	100.0%	100.0%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$643,106	\$634,115	\$622,035
Materials and Supplies	64,105	104,000	109,000
Equipment, Lease, and Assets	25,412	56,479	44,000
Contractual and Other Services	49,414	109,000	118,500
Debt Service and Special Charges	0	0	0
General Fund	\$782,037	\$903,594	\$893,535
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$782,037	\$903,594	\$893,535

FULL TIME POSITIONS

General Fund	13.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	13.0	10.0	10.0

Division: 172 Mail Room
Program: Ø
Department: Finance

Division Budget

172

MISSION & SERVICES

The Mail Room strives to provide the most efficient comprehensive mail service at maximum savings to our user departments.

The Mail Room coordinates both outgoing City mail and mail between City offices. Services provided by the Mail Room include, but are not limited to: a mail inserting service, a "Rush" service, and a parcel/courier delivery service with three drive routes running twice daily (to most departments).

PROGRAM NOTES

In FY19, the department worked to reduce usage of unnecessary office supplies and increase the volume of materials recycled.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal/Est. FY20
Total Pieces Delivered	465,536	468,136	514,950
Interdepartmental Mail	28,931	31,736	34,910

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$309,019	\$404,826	\$424,627
Materials and Supplies	9,157	11,000	15,000
Equipment, Lease, and Assets	2,528	7,500	8,000
Contractual and Other Services	270,514	449,800	352,800
Debt Service and Special Charges	0	0	0
<hr/>			
Mail Room Services Fund	\$591,218	\$873,126	\$800,427
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$591,218	\$873,126	\$800,427

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	8.3	8.4	8.4
<hr/>	<hr/>	<hr/>	<hr/>
All Funds	8.3	8.4	8.4

Division: 180 Assessor
Program: Ø
Department: Finance

Division Budget

180

MISSION & SERVICES

The Assessor's mission is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous manner. In every odd numbered year, the Assessor will assess all real property located within the City.

PROGRAM NOTES

In FY19 the Assessor's new personal property CAMA system went live, replacing an archaic 35 year old mainframe system. It allows online filing of declarations and was immediately successful. In FY20 the Assessor will implement the new digital mapping system while also maintaining the existing system. The new system will replace the existing paper mapping process, providing efficiencies for GIS applications and improving the accuracy of assessor records.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Residential Real Estate Inspections	15,821	17,500	17,500
Commercial Real Estate Inspections	5,826	5,000	5,000
% Residential Structures Inspected	13.0%	15.0%	15.0%
% Commercial Structures Inspected	34.0%	17.0%	29.0%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$3,741,240	\$3,814,684	\$3,849,463
Materials and Supplies	29,058	32,100	34,000
Equipment, Lease, and Assets	5,023	5,060	5,000
Contractual and Other Services	521,390	555,330	526,185
Debt Service and Special Charges	0	0	0
<hr/>			
Assessment Fund	\$4,296,711	\$4,407,174	\$4,414,648
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,296,711	\$4,407,174	\$4,414,648

FULL TIME POSITIONS

Other Funds	62.0	62.0	62.0
<hr/>	<hr/>	<hr/>	<hr/>
All Funds	62.0	62.0	62.0



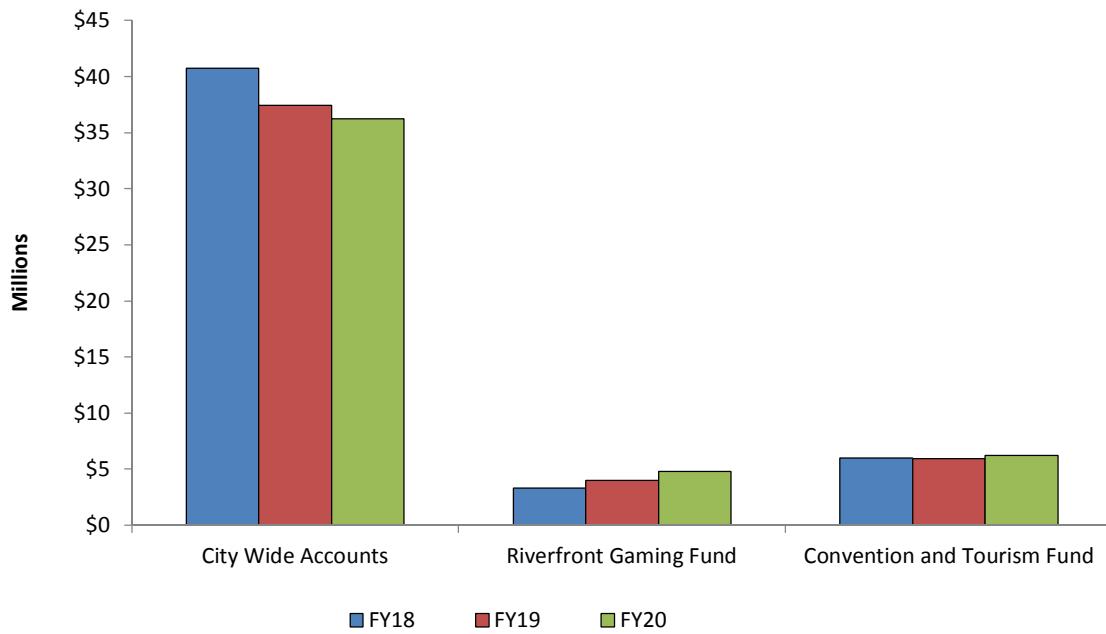
NON-DEPARTMENTAL

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
190 City Wide Accounts	\$40,768,999	\$37,462,907	\$36,253,306
General Fund	\$40,768,999	\$37,462,907	\$36,253,306
Riverfront Gaming Fund	\$3,300,000	\$4,000,000	\$4,800,000
Economic Development Sales Tax	\$1,100,000	\$2,060,000	\$2,110,000
Convention and Tourism Fund	\$5,968,379	\$5,960,000	\$6,250,000
TOTAL DEPARTMENT ALL FUNDS	\$51,137,378	\$49,482,907	\$49,413,306

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
190 City Wide Accounts	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	0.0	0.0	0.0

NON-DEPARTMENTAL

NON-DEPARTMENTAL BUDGET HISTORY



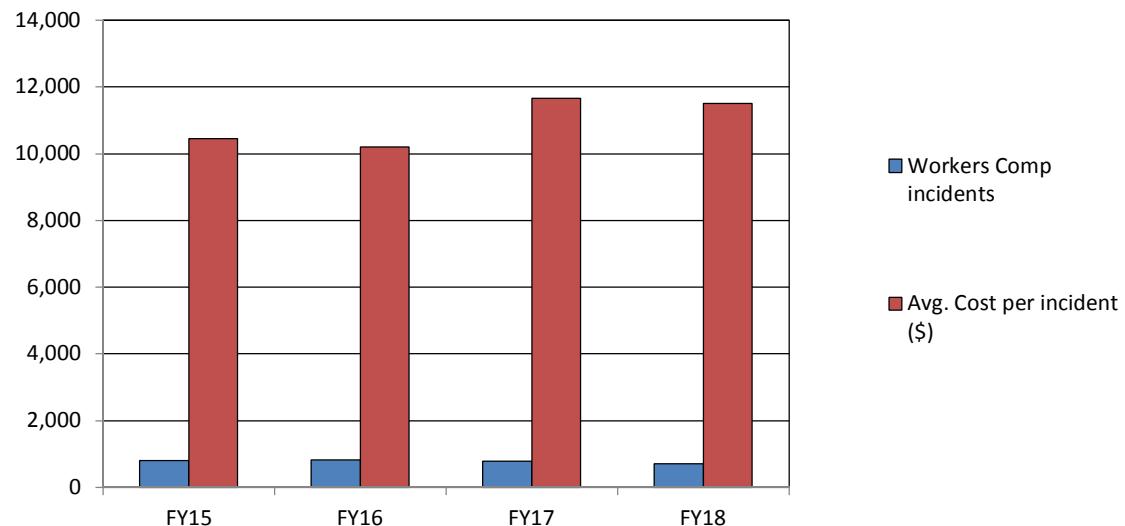
DIVISION HIGHLIGHTS

- \$1.5M in final debt payments on City Justice Center
- \$1.5M as continued payment for Enterprise Center improvements agreement
- \$0.3M net increase in Citywide debt service costs
- \$600,000 in estimated costs for second year of state audit
- \$40,000 increase in unemployment compensation costs
- \$21.5M in second year of sales tax allocations from Economic Development Fund
- \$800,000 increase in Gaming fund contribution to Capital Improvements

NON-DEPARTMENTAL

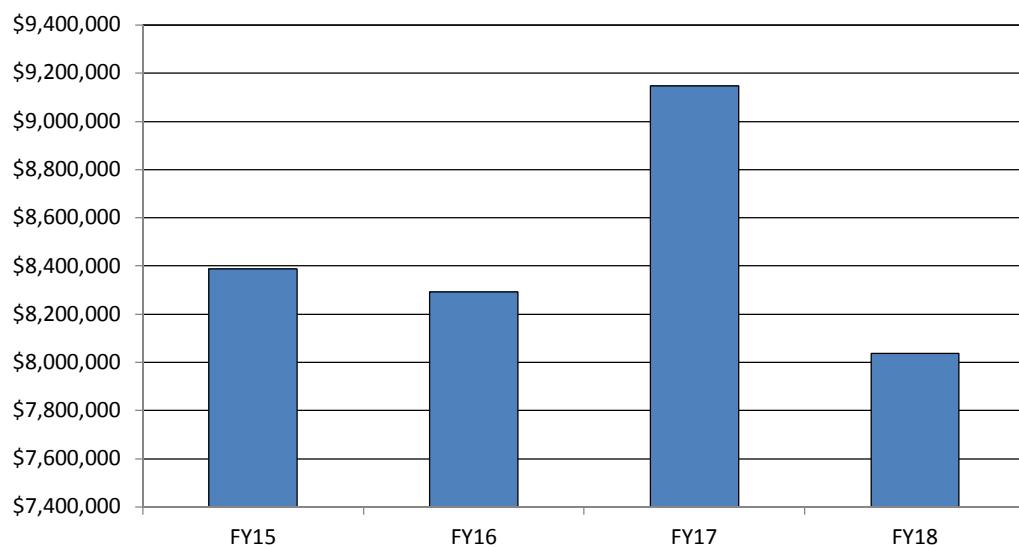
Selected Performance Measures

City Wide Accounts-Workers' Comp Claims



For all General Fund Departments excluding Police

Workers' Comp Incurred Claims Cost



For all General Fund Departments excluding Police

Division: 190 City Wide Accounts
Program: Ø
Department: Non-Departmental

Division Budget

190

MISSION & SERVICES

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, Workers' Compensation, various subsidies and lease debt payments.

In FY20, the City Wide Accounts will include \$0.6M allocated as the estimate for the second year cost of a multi year audit by the state auditor. Citywide debt service costs which include payments on the convention center complex as well as various building lease improvement debt issuances that supplement the capital fund will total \$30M an increase of \$300k. \$1.5M allocated for the NGA financing agreement is being budgeted under the Citywide capital budget rather than general revenue in FY20. Other smaller changes in appropriations include a \$100,000 decrease in the Assessor office subsidy based on estimated balances in that fund and miscellaneous increases totaling \$40k for workers compensation cost of smaller departments and \$30k for refuse collection fee costs. In the special funds category, FY20 will be the second full year of appropriations for the Economic Development sales tax. Portions of these allocated funds are not department specific and so are budgeted under the Citywide category (e.g. 60% transportation, 10% capital infrastructure). The Capital Fund will also benefit from a total of \$4.8M in allocations from the Gaming Fund, an increase of \$800k over the prior year.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,771,991	\$1,185,000	\$1,230,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	1,615,000	2,000,000	2,000,000
Contractual and Other Services	3,597,248	4,552,000	3,007,000
Debt Service and Special Charges	33,784,760	29,725,907	30,016,306
General Fund	\$40,768,999	\$37,462,907	\$36,253,306
Economic Development Sales Tax	\$1,100,000	\$2,060,000	\$2,110,000
Riverfront Gaming Fund	\$3,300,000	\$4,000,000	\$4,800,000
All Funds	\$45,168,999	\$43,522,907	\$43,163,306
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 160 Convention and Tourism Fund
Program: Ø
Department: Non-Departmental

Division Budget

160

MISSION & SERVICES

The Convention and Tourism Fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the Convention and Tourism Board, which consists of the Mayor, Comptroller, and President of the Board of Alderman.

The FY20 appropriation consists of \$75,000 in continued support of the Sister Cities program and \$60,000 to Grand Center. The remaining \$5.8M is allocated to the general fund to offset debt service costs of the Convention Center.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,968,379	5,960,000	6,250,000
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$5,968,379	\$5,960,000	\$6,250,000
General Fund	\$0	\$0	\$0
All Funds	\$5,968,379	\$5,960,000	\$6,250,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

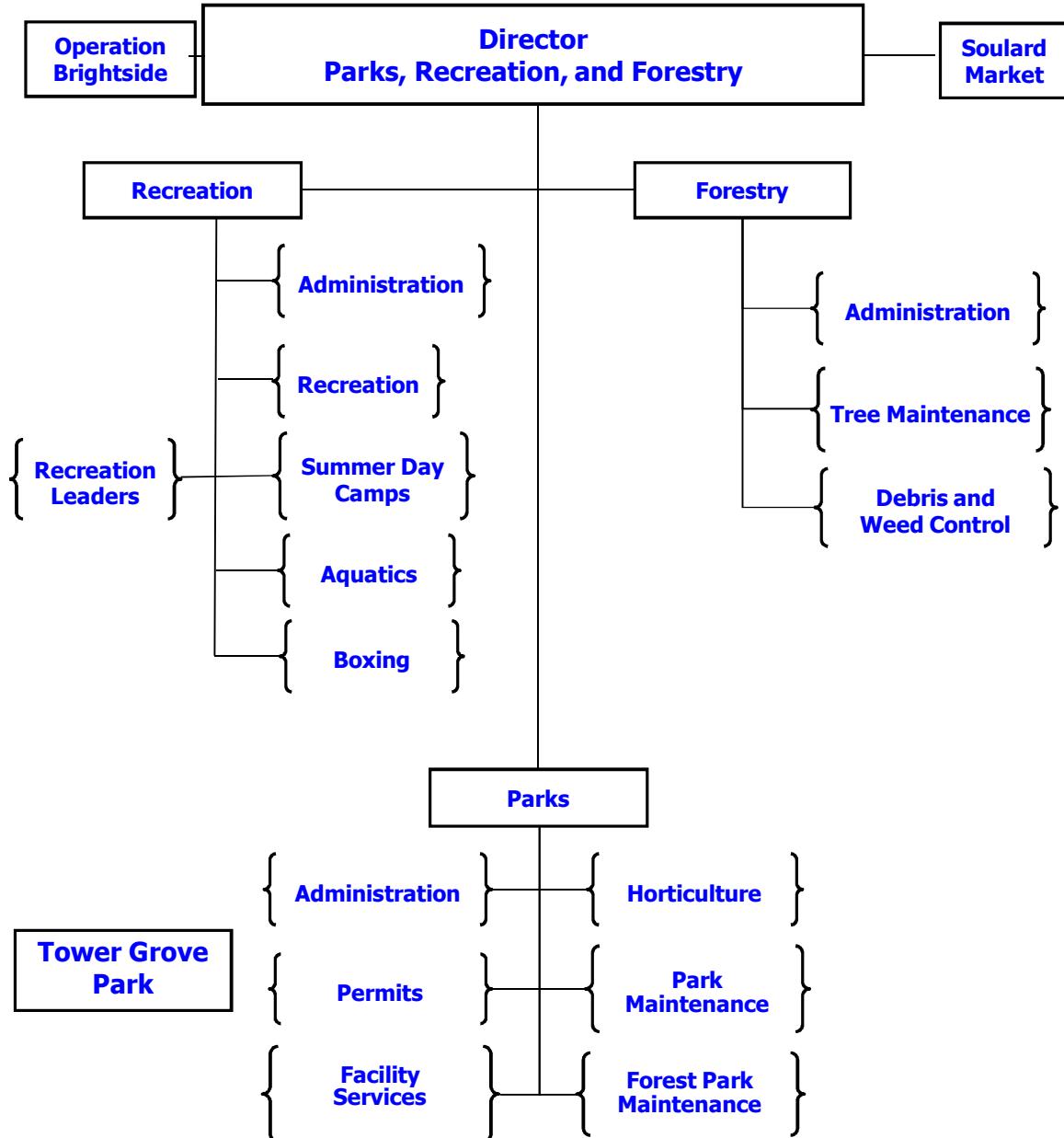


PARKS, RECREATION, AND FORESTRY

DEPARTMENTAL RESPONSIBILITIES

GOAL: ATTRACTIVE PARKS AND RECREATION

- Ensure the attractiveness, safety, and quality of parks and neighborhoods through the maintenance of the urban forest.
- Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- Provide safe, attractive, and accessible parks and open spaces.

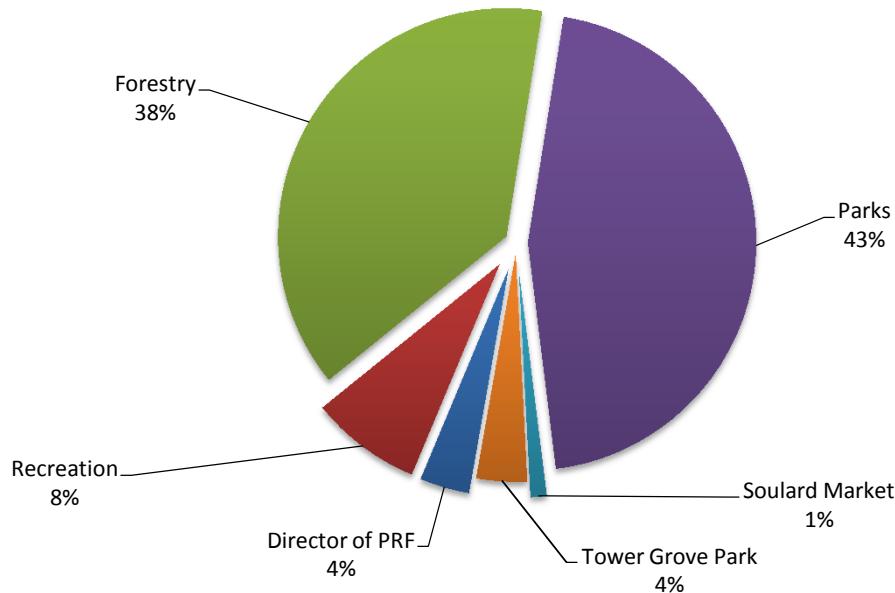


PARKS, RECREATION, AND FORESTRY

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
210 Director of PRF	\$631,445	\$673,721	\$722,330
213 Recreation	1,624,327	1,608,151	1,611,776
214 Forestry	8,067,480	8,842,840	7,846,649
215 Operation Brightside	0	0	0
220 Parks	8,612,405	9,297,268	9,320,656
225 Soulard Market	203,704	231,978	235,989
250 Tower Grove Park	725,000	725,000	735,000
General Fund	<hr/> \$19,864,361	<hr/> \$21,378,958	<hr/> \$20,472,400
Local Use Tax Fund	\$11,520	\$0	\$350,000
Prop P Sales and Use Tax Fund	\$0	\$495,213	\$517,013
210 Director of PRF	\$7,701,606	\$8,399,471	\$8,372,174
213 Recreation	\$296,973	\$298,818	\$293,908
214 Forestry	\$172,950	\$267,342	\$266,422
215 Operation Brightside	\$315,880	\$284,219	\$335,222
220 Parks	\$1,927,629	\$2,362,942	\$2,361,084
TOTAL DEPARTMENT ALL FUNDS	<hr/>\$30,290,919	<hr/>\$33,486,963	<hr/>\$32,968,223
PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
210 Director of PRF	8.0	8.0	10.0
213 Recreation	20.0	20.0	17.3
214 Forestry	105.0	85.0	84.0
215 Operation Brightside	0.0	0.0	0.0
220 Parks	100.0	100.0	99.0
225 Soulard Market	2.0	2.0	2.0
250 Tower Grove Park	0.0	0.0	0.0
General Fund	<hr/> 235.0	<hr/> 215.0	<hr/> 212.3
Prop P Sales and Use Tax Fund	0.0	11.0	
Grant and Other Funds	46.0	47.0	51.7
TOTAL DEPARTMENT ALL FUNDS	<hr/>281.0	<hr/>273.0	<hr/>264.0

PARKS, RECREATION, AND FORESTRY

FY20 GENERAL FUND BUDGET BY DIVISION



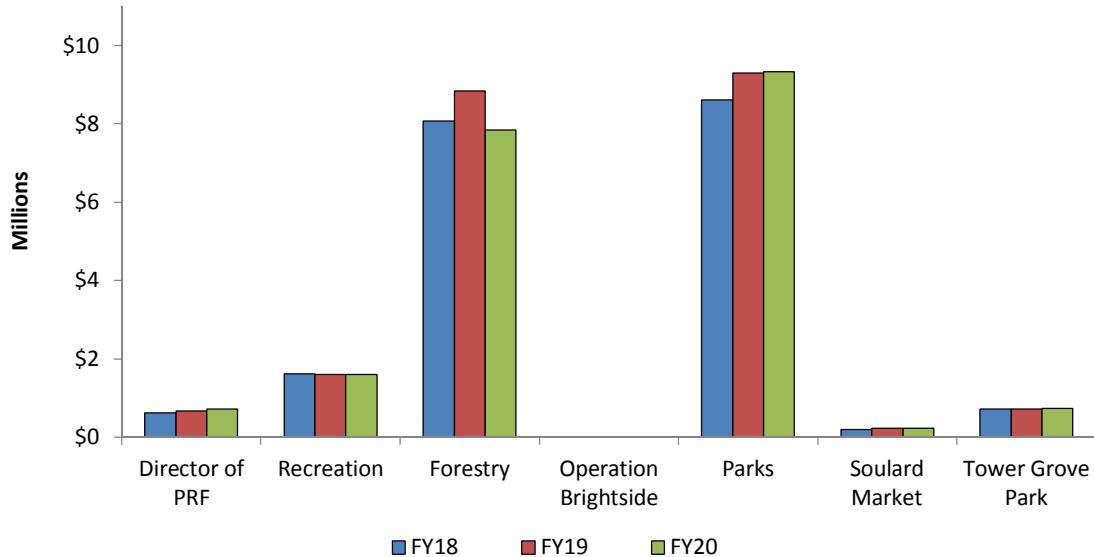
TOTAL PARKS, RECREATION, FORESTRY BUDGET \$20.5M

DIVISION HIGHLIGHTS

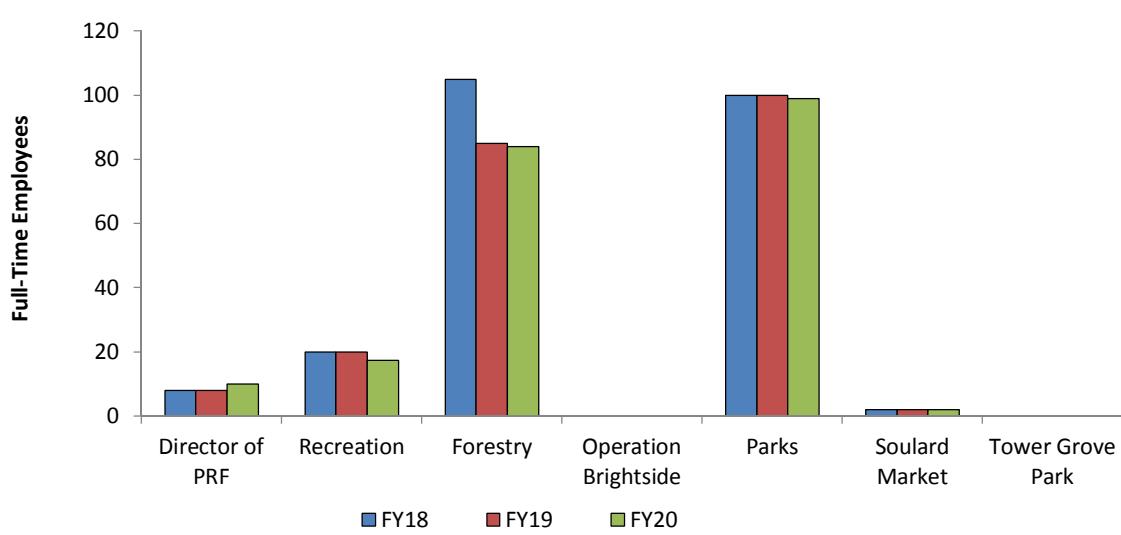
- In FY20, the Youth Sports program will continue to provide basketball, soccer, baseball, football, and other activities to over 17,000 estimated registrants. Recreation will also sponsor programming activities for senior citizens.
- Parks will continue to bring the permit process online for athletic fields, picnics, vending and concession, and for other major functions, with the help of IT into the CityWorks system.
- In FY20, \$1.1M from the District Debris Program of the Forestry Division has been budgeted in the Streets Department, reflecting the move of the Debris Crew that occurred in FY19.
- In FY20, the Forestry Division will receive \$350,000 in Local Use Tax funds to bolster the Weed Cutting Program.

PARKS, RECREATION, AND FORESTRY

GENERAL FUND BUDGET HISTORY BY DIVISION



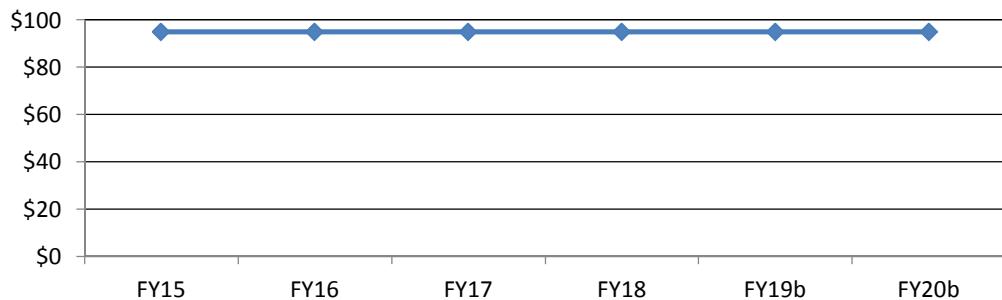
GENERAL FUND PERSONNEL HISTORY BY DIVISION



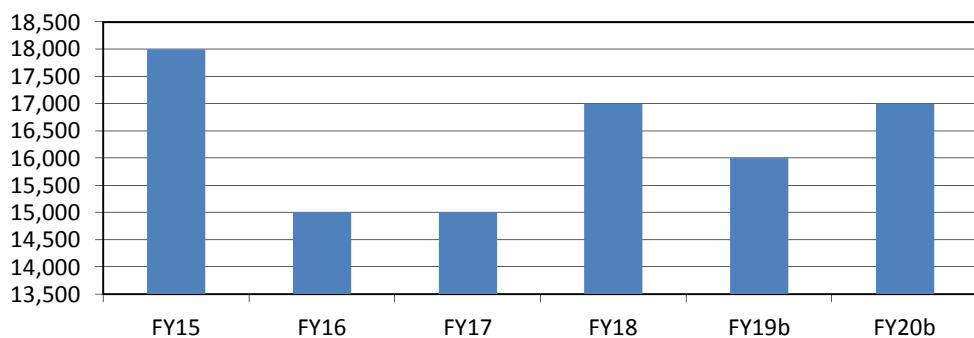
PARKS, RECREATION AND FORESTRY

Selected Performance Measures

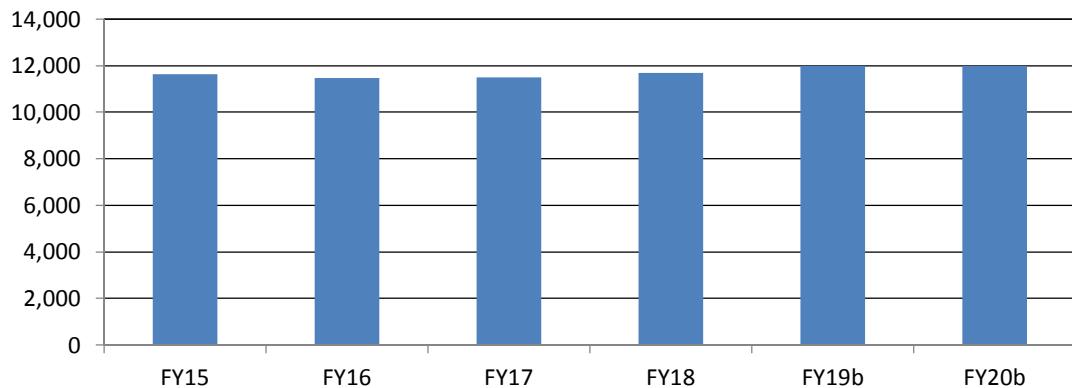
Recreation Center Cost per Registrant



Recreation Center Registrants



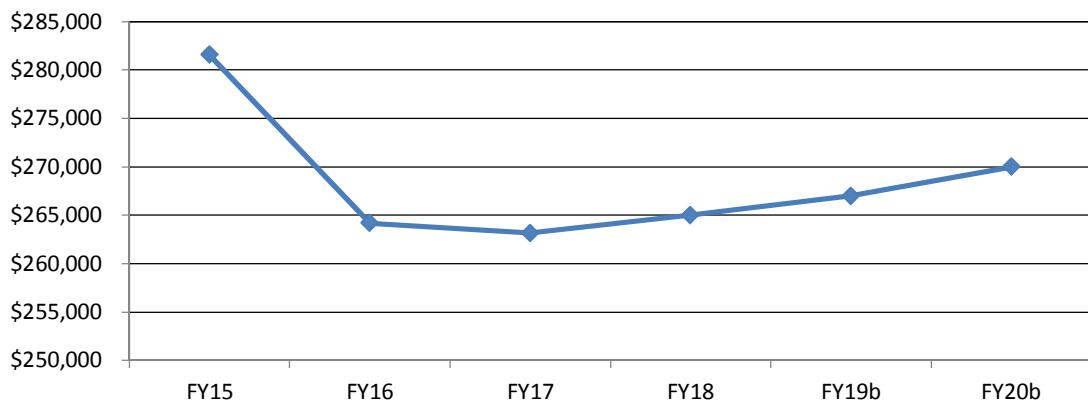
Jewel Box Attendance



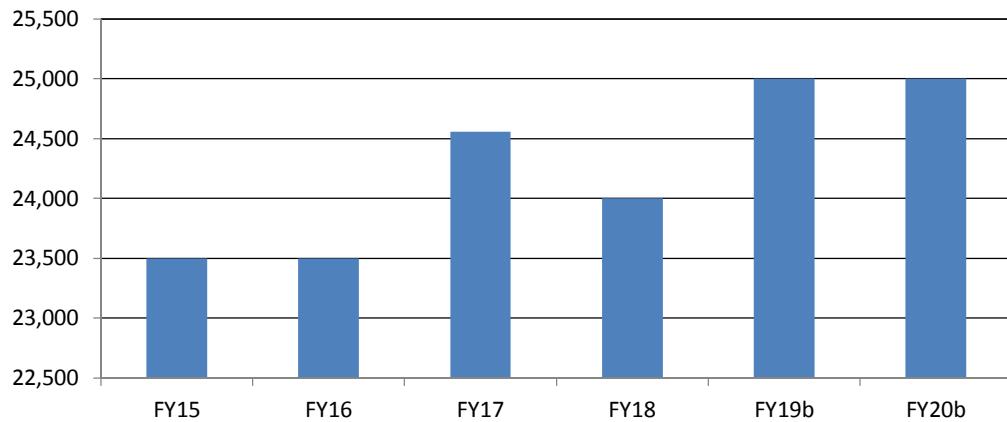
PARKS, RECREATION AND FORESTRY

Selected Performance Measures

Soulard Market Revenue



Forestry Work Orders Processed



Division: 210 Director, PRF

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

210

MISSION & SERVICES

The Office of the Director of Parks, Recreation, and Forestry is responsible for the supervision and coordination of all activities in the division. The office works to coordinate efforts of community groups to maximize their positive impact on City parks, activities and programs. The department has oversight for the purchasing and accounts payable and receivable for the division.

PROGRAM NOTES

In FY19, the Director's Office utilized a new source of funding allocated in Prop P to provide full service, all-day and afterschool programs for youth at Marquette and Tandy recreation centers.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$600,342	\$638,341	\$686,950
Materials and Supplies	13,535	14,000	14,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	17,568	21,380	21,380
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$631,445	\$673,721	\$722,330
Forest Park Improvement Fund	\$1,687,252	\$1,958,501	\$1,958,501
1/8 Cent Sales Tax	\$4,577,934	\$4,841,165	\$4,813,673
Neighborhood Parks Fund	\$1,436,023	\$1,599,805	\$1,600,000
Other Fund	\$397	\$572,797	\$587,500
All Funds	\$8,333,051	\$9,645,989	\$9,682,004

FULL TIME POSITIONS

General Fund	8.0	8.0	10.0
Other Funds	3.0	4.0	5.0
<hr/>			
All Funds	11.0	12.0	15.0

Division: 213 Recreation

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

213

MISSION & SERVICES

The Recreation Division's mission is to utilize recreation centers by offering a wide variety of programs that reflect the needs and desires of the community, while providing a safe environment for youth during non-school hours.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,462,999	\$1,478,467	\$1,436,312
Materials and Supplies	51,812	52,114	68,814
Equipment, Lease, and Assets	2,569	500	10,500
Contractual and Other Services	106,947	77,070	96,150
Debt Service and Special Charges	0	0	0
General Fund	\$1,624,327	\$1,608,151	\$1,611,776
Prop P Sales and Use Tax Fund	\$0	\$495,213	\$517,013
Grant and Other funds	\$296,973	\$298,818	\$293,908
All Funds	\$1,921,300	\$2,402,182	\$2,422,697

FULL TIME POSITIONS

General Fund	20.0	20.0	17.3
Prop P Sales and Use Tax Fund	0.0	11.0	11.0
Other Funds	1.0	1.0	4.7
All Funds	21.0	32.0	33.0

Division: 213 Recreation
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 213-01

MISSION & SERVICES

The mission of the Administration Program of the Recreation Division is to provide healthy and holistic projects, programs and services for youth, senior citizens and families. Administration ensures these services are provided with efficacy and excellence. The services are provided in the community, thereby strengthening families and neighborhoods. The Recreation Division partners with many individuals, groups and agencies to host additional programming in seven recreation centers.

PROGRAM NOTES

In FY20, Recreation will provide services and programming to well over 17,000 participants throughout the City. The program will also develop and market a new plan to increase programming and overall activity within the Recreation centers.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$184,668	\$189,101	\$240,120
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	18,770	14,650	10,150
Debt Service and Special Charges	0	0	0
General Fund	\$203,438	\$203,751	\$250,270
Grant and Other Funds	\$23,468	\$0	\$0
All Funds	\$226,906	\$203,751	\$250,270

FULL TIME POSITIONS

General Fund	2.0	2.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 213 Recreation
Program: 02 Recreation Centers
Department: Parks, Recreation, and Forestry

Program Budget 213-02

MISSION & SERVICES

The Year-Round Recreation Centers program offers a very wide and varying variety of leisure activities to the City. The program provides supervised sports and recreational activities and develops partnerships with other service providers.

PROGRAM NOTES

In FY19, through the Youth Sports program, the City was able to provide basketball, football, baseball, soccer, and boxing to over 4000 individuals. In FY20, Recreation will sponsor a variety of activities for residents to engage in including swimming, walking, tennis, boxing, and programming for senior citizens. Youth basketball, baseball, and t-ball will also be provided to the public free of charge.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Cost per Registrant Residents Registered (No Duplicate Registrants)	\$ 95.00 17,000	\$ 95.00 16,000	\$ 95.00 17,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,103,784	\$1,113,897	\$1,020,723
Materials and Supplies	16,799	12,000	52,000
Equipment, Lease, and Assets	2,569	500	10,500
Contractual and Other Services	83,311	60,920	84,500
Debt Service and Special Charges	0	0	0
General Fund	\$1,206,463	\$1,187,317	\$1,167,723
Grant and Other Funds	\$0	\$13,713	\$19,354
All Funds	\$1,206,463	\$1,201,030	\$1,187,077

FULL TIME POSITIONS

General Fund	18.0	18.0	14.3
Other Funds	0.0	0.0	0.0
All Funds	18.0	18.0	14.3

Division: 213 Recreation
Program: 03 Summer Day Camps
Department: Parks, Recreation, and Forestry

Program Budget 213-03

MISSION & SERVICES

The Summer Day Camps program receives Community Development Block Grant funds to operate seven camp sites. The camps are part of a coordinated effort of public and private service providers to maintain structured programs to youth during summer vacations. Activities include various sports, swimming, arts & crafts, and field trips. Summer Day Camps also provide lunch and sometimes breakfast to participants.

PROGRAM NOTES

In FY19, Summer Day Camps were offered for 8 weeks in June and July, while Playtime Recreation offered a number of specialty week-long camps. The program will continue to do the same in FY20.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Registrants	852	850	850
Camps Offered	6	6	6

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$255,703	\$254,584	\$257,431
Materials and Supplies	14,847	16,521	1,523
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,955	14,000	15,600
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$273,505	\$285,105	\$274,554
General Fund	\$0	\$0	\$0
All Funds	\$273,505	\$285,105	\$274,554

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	1.0	1.0	4.7
<hr/>			
All Funds	1.0	1.0	4.7

Division: 213 Recreation
Program: 05 Aquatics
Department: Parks, Recreation, and Forestry

Program Budget 213-05

MISSION & SERVICES

The Aquatics program is responsible for maintaining the City's three outdoor and four indoor pools and organizes activities and programs for City residents. The American Red Cross assists in maintaining the pools.

PROGRAM NOTES

In FY19, Aquatics provided free swimming to over 5,000 participants throughout the city. In FY20, the Aquatics Division will offer year round water aerobics and open swim and will offer Learn to Swim classes at every pool.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Participant Registration	5,000	5,000	5,000
Cost Per Registrant	\$100	\$90	\$100
EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$121,005	\$121,644	\$121,644
Materials and Supplies	32,537	36,800	7,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$153,542	\$158,444	\$129,144
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$153,542	\$158,444	\$129,144

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation
Program: 06 Boxing
Department: Parks, Recreation, and Forestry

Program Budget 213-06

MISSION & SERVICES

The Boxing program's mission is to foster development of youth through an organized amateur boxing program. The boxing coaches instruct young males and females in the self discipline, sporting spirit, individual integrity, character, and physical and mental fitness needed to become responsible adults.

PROGRAM NOTES

In FY19, over 300 youth participated in boxing programs. Boxing will continue that success in FY20.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Participants	300	300	300
Boxing Programs Offered	7	7	7
Cost Per Boxer	\$ 200	\$ 200	\$ 200

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$53,542	\$53,825	\$53,825
Materials and Supplies	2,476	3,314	9,314
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,866	1,500	1,500
Debt Service and Special Charges	0	0	0
General Fund	\$60,884	\$58,639	\$64,639
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$60,884	\$58,639	\$64,639

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation
Program: 07 Recreation Leaders
Department: Parks, Recreation, and Forestry

Program Budget 213-07

MISSION & SERVICES

In FY18, the need for additional staffing and support for existing recreation services was recognized and a new funding source was allocated in Prop P and passed by voters in Nov. 2017. This funding added to the Division an additional program manager II, ten recreation leaders, computers, and a database to track usage and program participation.

PROGRAM NOTES

In FY19, the Division will use this additional staff to ensure full-time staff is placed to manage staff, bring in outside providers, and recruit youth and families.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Playtime Recreation Summer Camps	77	87	85

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Prop P Sales and Use Tax Fund	\$0	\$495,213	\$517,013
All Funds	\$0	\$495,213	\$517,013

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Prop P Sales and Use Tax Fund	0.0	11.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	11.0	11.0

Division: 214 Forestry

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

214

MISSION & SERVICES

The Forestry Division's mission is to enhance public safety and appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. The division works to beautify neighborhoods and provide a safe environment by maintaining public and private properties on a scheduled or as requested basis.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$7,328,963	\$7,749,335	\$6,760,204
Materials and Supplies	101,123	121,769	111,709
Equipment, Lease, and Assets	92,245	97,296	97,296
Contractual and Other Services	545,149	874,440	877,440
Debt Service and Special Charges	0	0	0
General Fund	\$8,067,480	\$8,842,840	\$7,846,649
Local Use Tax Fund	\$11,520	\$0	\$350,000
Grant and Other Funds	\$172,950	\$267,342	\$266,422
All Funds	\$8,251,950	\$9,110,182	\$8,463,071

FULL TIME POSITIONS

General Fund	105.0	85.0	84.0
Other Funds	6.0	6.0	6.0
All Funds	111.0	91.0	90.0

Division: 214 Forestry

Program: 01 Administration

Department: Parks, Recreation, and Forestry

Program Budget 214-01

MISSION & SERVICES

The Administration program responds to and handles all CSB requests, documents account balances and responds to all citizen inquiries applicable to the Division. Administration also formulates policy, handles fiscal and budgetary matters, and coordinates service requests.

PROGRAM NOTES

In FY20, Administration plans to combine multiple data sets and software packages and integrate them into one functional data set for the Division. They also plan to train field supervisors and inspectors on the use of tablet computers to facilitate work orders.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Orders Processed	24,000	25,000	25,000
Inspections Per Day on Public Nuisances and Trees	30	25	25

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$894,926	\$953,647	\$1,107,374
Materials and Supplies	16,260	19,580	19,580
Equipment, Lease, and Assets	4,942	3,000	3,000
Contractual and Other Services	261,398	373,112	377,112
Debt Service and Special Charges	0	0	0
General Fund	\$1,177,526	\$1,349,339	\$1,507,066
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,177,526	\$1,349,339	\$1,507,066

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	6.0	6.0	6.0
All Funds	9.0	9.0	9.0

Division: 214 Forestry
Program: 02 Tree Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 214-02

MISSION & SERVICES

The program is responsible for the maintenance of trees located between curbs and sidewalks. The program provides regular maintenance and responds to citizens' requests. On-call personnel are available to respond to all public safety related emergencies.

PROGRAM NOTES

In FY19, Tree Maintenance completed phase 3 of the Emerald Ash Bore Trees treatment. In FY20, the program will continue to work on ash tree removals, re-forest the urban canopy, increase tree removals and tree trims and, purchase new equipment to create a more efficient process.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Street and Park Trees Removed	4,904	2,500	2,500
Hazardous Requests			
Completed in less than 48 hrs.	90%	95%	95%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,989,905	\$2,138,621	\$2,236,057
Materials and Supplies	34,200	41,182	41,182
Equipment, Lease, and Assets	659	400	400
Contractual and Other Services	23,683	33,498	33,498
Debt Service and Special Charges	0	0	0
General Fund	\$2,048,447	\$2,213,701	\$2,311,137
Grant and Other Funds	\$172,950	\$267,342	\$266,422
All Funds	\$2,221,397	\$2,481,043	\$2,577,559

FULL TIME POSITIONS

General Fund	40.0	40.0	42.0
Other Funds	0.0	0.0	0.0
All Funds	40.0	40.0	42.0

Division: 214 Forestry

Program: 03 Debris & Weed Control

Department: Parks, Recreation, and Forestry

Program Budget 214-03

MISSION & SERVICES

The program is responsible for maintaining vacant and occupied properties. Work crews remove weeds and debris from vacant buildings and lots. This program responds to all Citizens' Service Bureau requests for grass/weed maintenance and debris removal services. Approximately 8 vacant lot rotations and 4 vacant building rotations are completed annually from April-September on any properties in violation. This section also completes an annual 28 ward debris removal rotation on all vacant buildings, lots and alleys that are in violation.

PROGRAM NOTES

In FY19, Debris and Weed Control completed 6 rotations on vacant lots and 2.5 rotations on vacant buildings. The program worked to remove small trees and for sidewalk pruning as well. In FY20, the program will complete 7 rotations on vacant lots and 4 rotations on vacant buildings. It will continue to cut vacant parcels throughout the winter. The program will also receive \$350,000 in local use tax funds to support weed control efforts.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Debris Loads Removed	9,000	9,000	9,000
Vacant lot mowing rotations	6	6	7
Vacant building mowing rotations	2.0	2.5	4.0

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$3,330,425	\$3,548,007	\$3,416,773
Materials and Supplies	42,309	50,947	50,947
Equipment, Lease, and Assets	86,644	93,896	93,896
Contractual and Other Services	259,361	466,830	466,830
Debt Service and Special Charges	0	0	0
General Fund	\$3,718,739	\$4,159,680	\$4,028,446
Local Use Tax Fund	\$11,520	\$0	\$350,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,730,259	\$4,159,680	\$4,378,446

FULL TIME POSITIONS

General Fund	40.0	33.0	39.0
Other Funds	0.0	0.0	0.0

All Funds	40.0	33.0	39.0
-----------	------	------	------

Division: 214 Forestry
Program: 06 District Debris Removal
Department: Parks, Recreation, and Forestry

Program Budget 214-06

MISSION & SERVICES

The District Debris Removal program proactively removes debris on vacant properties and in alleys on a ward rotation basis. The program also responds to illegal dumping issues and coordinates with the Trash Task Force.

PROGRAM NOTES

During FY19, the District Debris Crew was transferred to the Streets department and the program budget is now contained in the Streets Division budget.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Debris Loads Removed	7,032	9,000	9,000
Debris Removal Within 45 Days	65.0%	75.0%	80.0%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,113,707	\$1,109,060	\$0
Materials and Supplies	8,354	10,060	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	707	1,000	0
Debt Service and Special Charges	0	0	0
General Fund	\$1,122,768	\$1,120,120	\$0
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,122,768	\$1,120,120	\$0

FULL TIME POSITIONS

General Fund	22.0	9.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	9.0	0.0

Division: 215 Operation Brightside

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

215

MISSION & SERVICES

Operation Brightside's mission is to clean and green the City of St. Louis. For 36 years, Operation Brightside has enriched and beautified St. Louis through a public-private partnership of residents, businesses, organizations and City government. Working together, these entities make St. Louis neighborhoods more livable, downtown more vibrant, and the entire region more thriving.

PROGRAM NOTES

In FY19, Operation Brightside removed graffiti from about 3,800 vandalized properties, planted 130,000 flowers in public spaces, and engaged its volunteers in planting butterfly gardens, mulching flower beds and cleaning up neighborhoods. The program will continue the same efforts in FY20.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Graffiti Removal Sites	4,200	3,800	4,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$297,448	\$284,047	\$310,764
Materials and Supplies	18,432	172	24,458
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$315,880	\$284,219	\$335,222
General Fund	\$0	\$0	\$0
All Funds	\$315,880	\$284,219	\$335,222

FULL TIME POSITIONS

Grant and Other Funds	3.0	3.0	3.0
General Fund	0.0	0.0	0.0
<hr/> All Funds	3.0	3.0	3.0

Division: 220 Parks

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

220

MISSION & SERVICES

The mission of the Parks division is to provide attractive, open space and to offer a variety of recreational opportunities. Facilities, programs, and open space areas shall be accessible and safe.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$6,606,433	\$6,948,299	\$6,921,687
Materials and Supplies	146,852	263,763	313,763
Equipment, Lease, and Assets	7,401	9,000	9,000
Contractual and Other Services	1,851,719	2,076,206	2,076,206
Debt Service and Special Charges	0	0	0
General Fund	\$8,612,405	\$9,297,268	\$9,320,656
Grant and Other Funds	\$1,927,629	\$2,362,942	\$2,361,084
All Funds	\$10,540,034	\$11,660,210	\$11,681,740

FULL TIME POSITIONS

General Fund	100.0	100.0	99.0
Other Funds	33.0	33.0	33.0
All Funds	133.0	133.0	132.0

Division: 220 Parks

Program: 01 Administration

Department: Parks, Recreation, and Forestry

Program Budget 220-01

MISSION & SERVICES

The Administration program is responsible for the management and operation of the Parks Division. The program's responsibilities include preparing the Parks Division budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

PROGRAM NOTES

In FY19, the Parks Administration Division continued to oversee the implementation of \$10M in bond funded improvements in Forest Park and \$7M in bond funded improvements in 109 other City Parks. In FY20, Administration will continue its partnership with Forest Park Forever to improve the quality of park maintenance in Forest Park.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$917,920	\$1,061,642	\$1,095,228
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	247,636	454,706	454,706
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,165,556	\$1,516,348	\$1,549,934
Grant and Other Funds	\$49,634	\$7,500	\$7,500
All Funds	\$1,215,190	\$1,523,848	\$1,557,434

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
<hr/> All Funds	4.0	4.0	4.0

Division: 220 Parks

Program: 02 Horticulture

Department: Parks, Recreation, and Forestry

Program Budget 220-02

MISSION & SERVICES

The Horticulture program is responsible for greenhouse operations and maintaining floral beds City-wide. Responsibilities include operation of the Jewel Box. The program also provides plants to Operation Brightside for neighborhood plantings.

PROGRAM NOTES

In FY20, Horticulture will continue planting and maintaining the floral plantings in the Downtown area including planting beds, pots and hanging baskets.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Downtown Beds / Planters	719	719	719
Average Cost per Planter	\$ 95.55	\$ 96.70	\$ 96.70

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$63,335	\$64,179	\$64,565
Materials and Supplies	1,595	2,863	2,863
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$64,930	\$67,042	\$67,428
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$64,930	\$67,042	\$67,428

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 220 Parks

Program: 03 Permits

Department: Parks, Recreation, and Forestry

Program Budget 220-03

MISSION & SERVICES

The Permit program is responsible for all use permits issued by the department. Permits are issued for athletic fields, picnics, vending and concession, and for major functions such as weddings at the Jewel Box. The program arranges for delivery and set up of equipment requested for special events.

PROGRAM NOTES

In FY19, the Permit section adjusted the hayride fees and Jewel Box fees to be more in line with other communities. In FY20, the unit will continue to bring the permit process online with the help of IT into the CityWorks system.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Permits Issued	3,192	3,100	3,200
Avg. Cost per Permit Issued	\$ 55.20	\$ 55.20	\$ 60.00
Total Revenue Generated (General and Forest Park Funds)	\$ 1,028,000	\$ 1,028,000	\$ 1,050,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$161,983	\$172,880	\$172,857
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,037	8,000	8,000
Debt Service and Special Charges	0	0	0
General Fund	\$163,020	\$180,880	\$180,857
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$163,020	\$180,880	\$180,857

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 220 Parks

Program: 04 Park Maintenance

Department: Parks, Recreation, and Forestry

Program Budget 220-04

MISSION & SERVICES

The Park Maintenance program mows and trims medians, park strips, and the City parks system.

The program's duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspection, lake cleaning, mulching, and snow removal.

PROGRAM NOTES

In FY20, the Park Maintenance unit will continue to reduce citizen complaints, meet the targeted cut and trim cycle, and expand the use of CityWorks to the field staff.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Acres Cut per Hour	2.5	2.5	2.5
% Time Parks Cut Within 15 Day Cycle	60%	100%	100%
Total Acres Cut	1,975	1,975	1,975

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$3,006,067	\$3,024,031	\$3,001,243
Materials and Supplies	30,009	53,900	53,900
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	130	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$3,036,206	\$3,078,931	\$3,056,143
Grant and Other Funds	\$159	\$117,208	\$117,584
All Funds	\$3,036,365	\$3,196,139	\$3,173,727

FULL TIME POSITIONS

General Fund	51.0	51.0	50.0
Other Funds	1.0	1.0	1.0
All Funds	52.0	52.0	51.0

Division: 220 Parks

Program: 05 Facility Services

Department: Parks, Recreation, and Forestry

Program Budget 220-05

MISSION & SERVICES

Facility Services program is responsible for maintaining all facilities within the City's parks. The program maintains all water sewer lines, removes graffiti, and winterizes the park system. The program also issues parking tickets and nuisance summons.

PROGRAM NOTES

In FY20, Facility Services will continue to reduce citizen complaints and expand the use of CityWorks to the field staff.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Average Cost per Work Order	\$ 610	\$ 610	\$ 610
Work Orders Received	3,602	3,600	3,500
Work Orders Completed	3,579	3,450	3,600

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,457,128	\$2,625,567	\$2,587,794
Materials and Supplies	115,248	207,000	257,000
Equipment, Lease, and Assets	7,401	9,000	9,000
Contractual and Other Services	2,916	12,500	12,500
Debt Service and Special Charges	0	0	0
General Fund	\$2,582,693	\$2,854,067	\$2,866,294
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,582,693	\$2,854,067	\$2,866,294

FULL TIME POSITIONS

General Fund	41.0	41.0	41.0
Other Funds	0.0	0.0	0.0
All Funds	41.0	41.0	41.0

Division: 220 Parks
Program: 06 Neighborhood Parks Fund
Department: Parks, Recreation, and Forestry

Program Budget 220-06

MISSION & SERVICES

The responsibilities of the program include mowing and trimming, litter and debris removal, comfort station cleaning, collecting trash, preparing athletic fields, posting of permits, and cleaning catch basins and lakes. Specifically maintains Forest Park.

PROGRAM NOTES

In FY19, the Neighborhood Park fund was able to complete several park rehabilitations utilizing funding from the Neighborhood Park and Metro Park Funds. The program will continue to do the same in FY20.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Total Acres Cut	1,043	1,043	1,043
Average Acres Cut per Hour	2.5	2.5	2.5
Jewel Box Attendance	11,702	12,000	12,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,768,957	\$2,065,534	\$2,063,300
Materials and Supplies	101,629	161,100	161,100
Equipment, Lease, and Assets	1,942	4,000	4,000
Contractual and Other Services	5,308	7,600	7,600
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$1,877,836	\$2,238,234	\$2,236,000
General Fund	\$1,600,000	\$1,600,000	\$1,600,000
All Funds	\$3,477,836	\$3,838,234	\$3,836,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	32.0	32.0	32.0
All Funds	32.0	32.0	32.0

Division: 225 Soulard Market

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

225

MISSION & SERVICES

Soulard Market's mission is to provide a safe, inviting, efficient, and customer friendly market for the citizens of St. Louis and its visitors.

PROGRAM NOTES

In FY20 Soulard Market will work to attract farmers, reliable re-sellers, and vendors with unique items to sell their products at the Market.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Total Revenue	\$265,000	\$267,000	\$270,000
Market Stand Occupancy (147 Available)	90%	93%	100%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$133,633	\$137,696	\$137,459
Materials and Supplies	6,419	10,800	10,800
Equipment, Lease, and Assets	0	100	100
Contractual and Other Services	63,652	83,382	87,630
Debt Service and Special Charges	0	0	0
General Fund	\$203,704	\$231,978	\$235,989
Other Funds	\$1,259	\$0	\$0
All Funds	\$204,963	\$231,978	\$235,989

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 250 Tower Grove Park

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

250

MISSION & SERVICES

The budget presented below for Tower Grove Park represents only the City's general fund subsidy. The park also benefits from the 1/2 cent sales tax for capital improvements and the metro parks 1/10 tax for park purposes.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	725,000	725,000	735,000
Debt Service and Special Charges	0	0	0
General Fund	\$725,000	\$725,000	\$735,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$725,000	\$725,000	\$735,000

FULL TIME POSITIONS

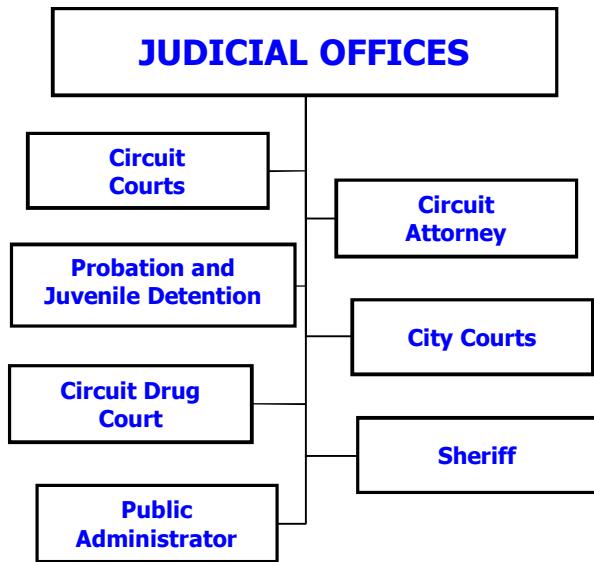
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Ensure the administration of justice through a fair and efficient judicial system.



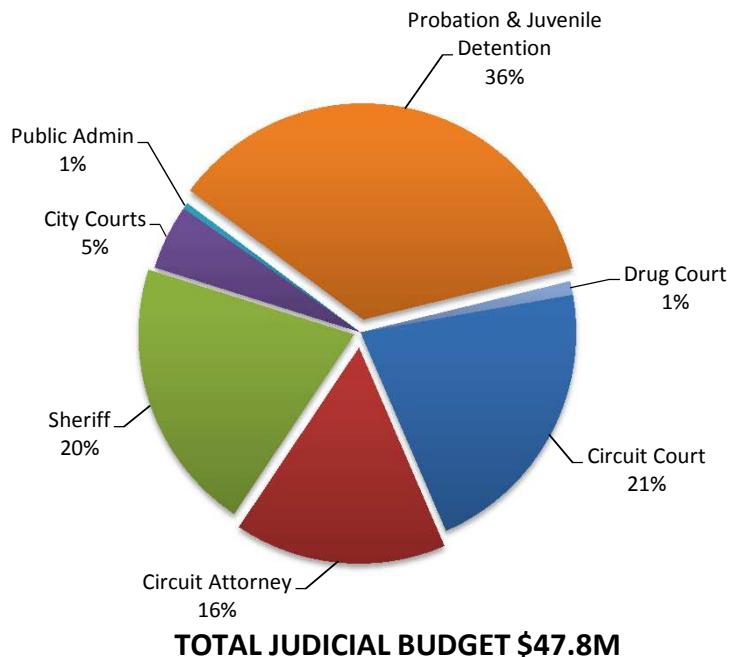
JUDICIAL OFFICES

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
311 Circuit Court	9,658,968	10,324,236	10,179,374
312 Circuit Attorney	7,023,870	7,553,683	7,596,806
315 Sheriff	8,816,004	9,331,641	9,776,156
316 City Courts	2,208,769	2,283,277	2,325,082
318 Public Administrator	139,590	223,730	228,154
320 Probation & Juvenile Detention	15,983,206	16,867,842	17,210,592
321 Circuit Drug Court	398,598	498,968	494,000
General Fund	<hr/> \$44,229,005	<hr/> \$47,083,377	<hr/> \$47,810,164
Local Use Tax Fund	\$122,045	\$0	\$0
Prop P Sales and Use Tax Fund	\$0	\$1,500,000	\$1,569,035
Grant and Other Funds	\$4,626,128	\$4,367,808	\$5,641,254
TOTAL DEPARTMENT ALL FUNDS	\$48,977,178	\$52,951,185	\$55,020,453

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
311 Circuit Court	75.0	73.0	73.0
312 Circuit Attorney	95.2	95.2	95.2
315 Sheriff	165.0	160.0	165.0
316 City Courts	30.0	28.0	28.0
318 Public Administrator	1.0	1.0	1.0
320 Probation & Juvenile Detention	216.0	216.0	216.0
321 Circuit Drug Court	0.0	0.0	0.0
General Fund	<hr/> 582.2	<hr/> 573.2	<hr/> 578.2
Grant and Other Funds	51.8	50.8	48.8
TOTAL DEPARTMENT ALL FUNDS	634.0	624.0	627.0

JUDICIAL OFFICES

FY20 GENERAL FUND BUDGET BY DIVISION

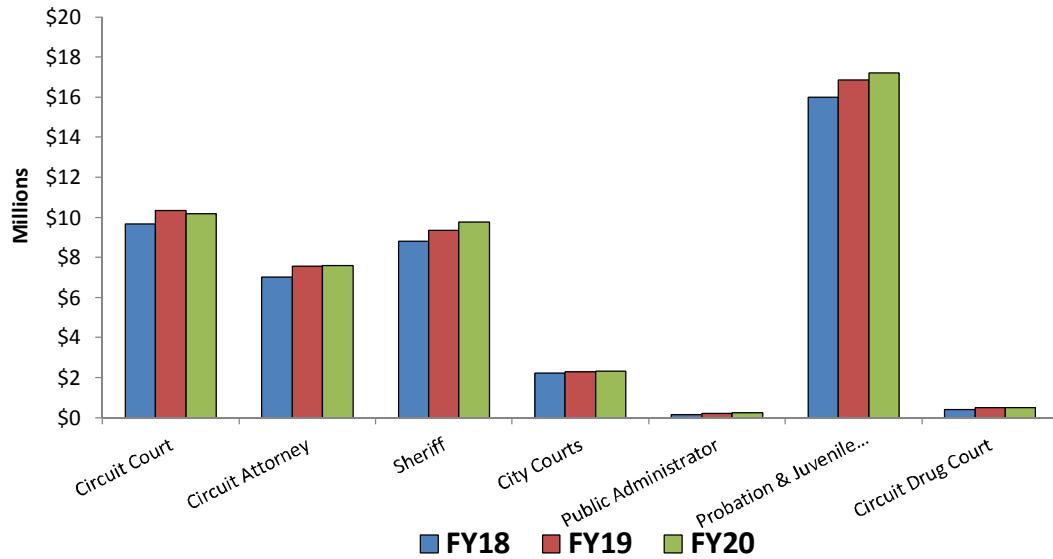


DIVISION HIGHLIGHTS

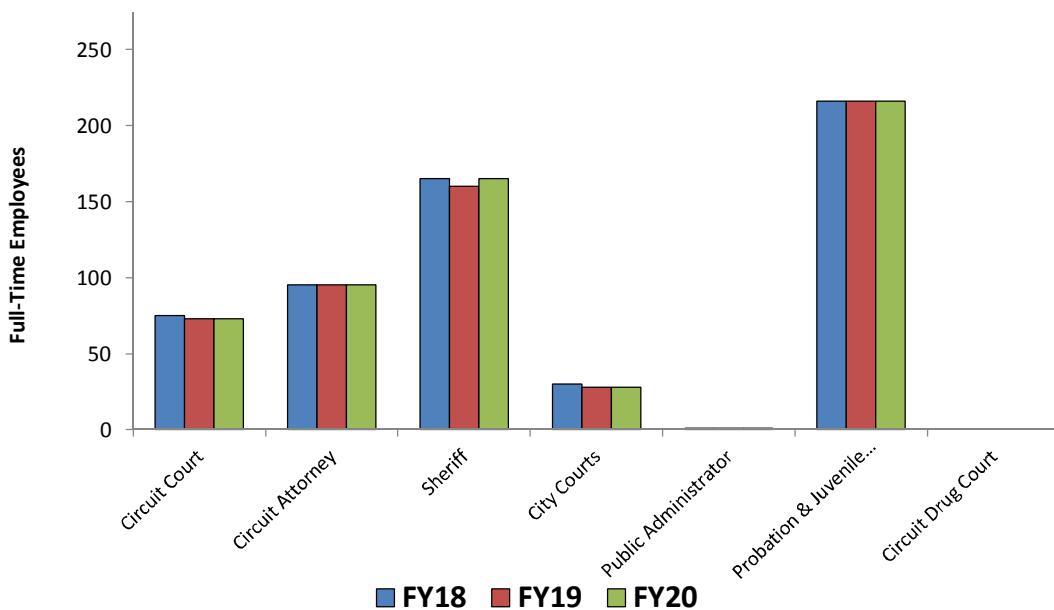
- In FY20, the CAO will continue to remain compliant with CJIS policies for exchanging confidential data. The Circuit Attorney's Office will also continue to benefit from a second year allocation of \$1.6M from sales and use taxes generated from Prop P.
- The Public Administrator will continue to receive the additional subsidy of \$70,000 from Prop P funds administered by Human Services to assist with the office's duties as guardian for many clients who are mentally ill or developmentally disabled.
- The Sheriff's budget is increasing by approximately \$0.3M in FY20 to support the addition of 5 deputy positions.

JUDICIAL OFFICES

GENERAL FUND BUDGET HISTORY BY DIVISION



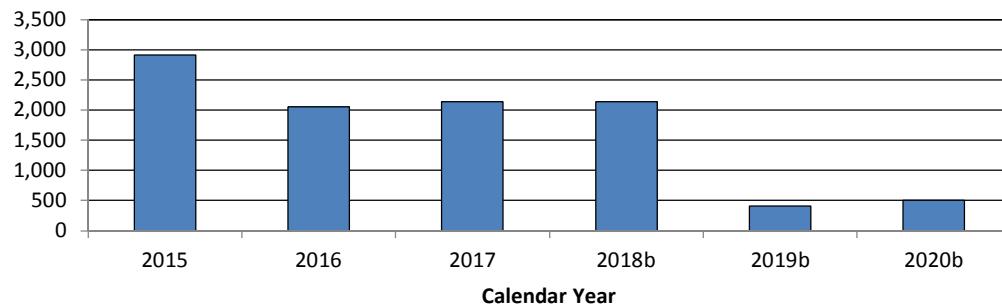
GENERAL FUND PERSONNEL HISTORY BY DIVISION



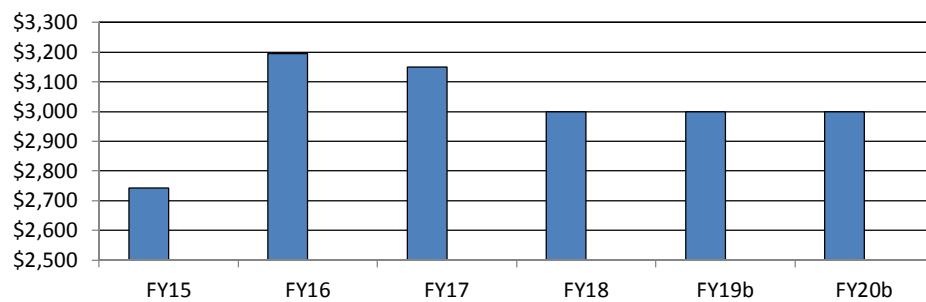
JUDICIAL OFFICES

Selected Performance Measures

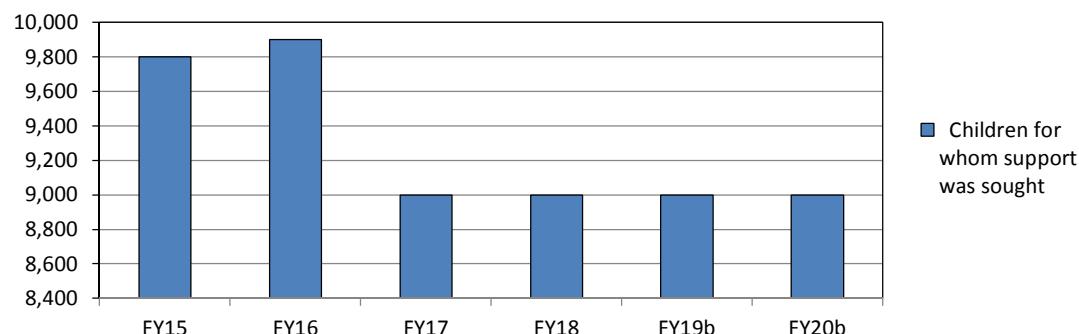
Sheriff's Office New and Renewed Concealed Carry Permits



Board of Jury Supervisors Jury Expense Per Trial



Circuit Attorney Child Support Unit



Division: 311 Circuit Court (General)
Program: Ø
Department: Judicial Offices

Division Budget

311

MISSION & SERVICES

The 22nd Circuit Court conducts more than 300 jury trials annually, staffs a juvenile court and detention facility, operates a drug treatment court and is active in public education.

PROGRAM NOTES

In FY20, the Circuit Court's budget contains the consolidated budgets of the Circuit Clerk, Board of Jury Supervisors and Probate Court. The functions of these departments remain, but are administered by the Circuit Court.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Civil Cases (including Probate) Filed	39,226	35,500	35,500
Civil Cases (including Probate) Disposed	35,510	33,200	33,200
Criminal Cases Filed	6,883	11,300	11,300
Criminal Cases Disposed	7,323	11,250	11,250

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$5,075,415	\$5,311,406	\$5,321,828
Materials and Supplies	306,204	462,852	470,202
Equipment, Lease, and Assets	342,612	406,049	363,272
Contractual and Other Services	3,934,737	4,143,929	4,024,072
Debt Service and Special Charges	0	0	0
General Fund	\$9,658,968	\$10,324,236	\$10,179,374
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$9,658,968	\$10,324,236	\$10,179,374

FULL TIME POSITIONS

General Fund	75.0	73.0	73.0
Other Funds	0.0	0.0	0.0
All Funds	75.0	73.0	73.0

Division: 312 Circuit Attorney
Program: Ø
Department: Judicial Offices

Division Budget 312

MISSION & SERVICES

The CAO protects the community by seeking justice and holding offenders accountable by hiring and retaining the best people. The mission is to pursue justice for all citizens within the highest standards of ethical behavior and professionalism. The Circuit Attorney is elected by its citizens as the prosecutor for state-level criminal cases in the City of St. Louis. The CAO handles approximately 4,000 felony and 6,000 misdemeanors per year. Specialized units include Child Support, Community Affairs, Drug Court, Felony Trial, Victim Services, White Collar Crime and the Warrant Office.

PROGRAM NOTES

In FY20, the Circuit Attorney's office will keep up with computer upgrades to remain in compliance with CJIS, which is the governmental data oversight organization mandating the data policy requirements for the exchange of confidential data.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Children for whom support was sought	9,000	9,000	9,000
Funds Returned to Bad Check Victims	\$70,000	\$70,000	\$68,000
In-House Legal Education (CLE)	18.0	18.0	18.0

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$6,246,775	\$7,000,933	\$7,036,556
Materials and Supplies	113,295	123,200	128,200
Equipment, Lease, and Assets	47,234	61,450	61,450
Contractual and Other Services	616,566	368,100	370,600
Debt Service and Special Charges	0	0	0
General Fund	\$7,023,870	\$7,553,683	\$7,596,806
Child Support Unit	\$1,544,505	\$1,692,211	\$1,770,978
Local Use Tax Fund	\$122,045	\$0	\$0
Prop P Sales and Use Tax Fund	\$0	\$1,500,000	\$1,569,035
Grant and Other Funds	\$1,014,628	\$1,769,441	\$1,587,881
All Funds	\$9,705,048	\$12,515,335	\$12,524,700

FULL TIME POSITIONS

General Fund	95.2	95.2	95.2
Other Funds	43.8	42.8	40.8
Prop P Sales and Use Tax Fund	0.0	8.0	5.0
All Funds	139.0	146.0	141.0

Division: 315 Sheriff

Program: Ø

Department: Judicial Offices

Division Budget

315

MISSION & SERVICES

The Sheriff's office is responsible for the courtroom security of the Circuit Court and the transportation of prisoners between the courts and detention facilities. The Sheriff's office has the duty of serving court papers and eviction notices and issuing jury summonses and gun permits, including Concealed Carry Weapon (CCW) permits.

PROGRAM NOTES

In FY19, courtroom and transportation deputies transported 25,000 prisoners. This includes court hearings, arraignments, USM, Clinics, and funerals. The service department handled over 49,000 papers including tax and landlord/tenant postings. The hospital unit guarded prisoners for 200 days. In FY20, the budget will increase due to the staffing of 5 new deputy positions.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Total Documents Processed	53,492	41,480	42,000
CCW Permits: New & Renewed	2,140	412	500

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$8,560,186	\$8,955,921	\$9,399,436
Materials and Supplies	57,829	90,500	89,500
Equipment, Lease, and Assets	0	6,500	6,500
Contractual and Other Services	197,989	278,720	280,720
Debt Service and Special Charges	0	0	0
General Fund	\$8,816,004	\$9,331,641	\$9,776,156
Grant and Other Funds	\$51,021	\$225,677	\$0
All Funds	\$8,867,025	\$9,557,318	\$9,776,156

FULL TIME POSITIONS

General Fund	165.0	160.0	165.0
Other Funds	0.0	0.0	0.0
All Funds	165.0	160.0	165.0

Division: 316 City Courts

Program: Ø

Department: Judicial Offices

Division Budget

316

MISSION & SERVICES

The City Courts' mission is to expediently deal with cases, bring restitution to victims, and refer defendants to treatment and assistance. Court functions include Community Court, Alcohol/Drug Court, Earnings Tax Court, Truancy Court, and Problem Property Court.

PROGRAM NOTES

Over the last several years the City Court has been converting to a "paperless" record and docket management system, maintaining electronic records when possible and eliminating paper files and dockets. The Courts is in the process of completing a huge effort to scan old files into this electronic database. Going forward, computerizing records and case management will continue to change, presenting continuing ongoing challenges in implementing effective systems, maintaining compliance with evolving mandatory state benchmarks and integration with state-wide municipal docket management and reporting systems.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,760,792	\$1,761,240	\$1,792,532
Materials and Supplies	27,760	39,200	39,200
Equipment, Lease, and Assets	1,570	8,500	9,350
Contractual and Other Services	418,647	474,337	484,000
Debt Service and Special Charges	0	0	0
General Fund	\$2,208,769	\$2,283,277	\$2,325,082
Grant and Other Funds	\$17,437	\$0	\$0
All Funds	\$2,226,206	\$2,283,277	\$2,325,082

FULL TIME POSITIONS

General Fund	30.0	28.0	28.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	28.0	28.0

Division: 318 Public Administrator
Program: Ø
Department: Judicial Offices

Division Budget

318

MISSION & SERVICES

The Public Administrator acts on behalf of the citizens of St. Louis before the Probate Division of the St. Louis Circuit Court. The Public Administrator takes charge of the assets of citizens who die without family or a last will and testament. In this capacity the Public Administrator begins probate proceedings for those assets, pays the claims of any creditor of the deceased and distributes any remaining assets to surviving family, if any.

PROGRAM NOTES

The Public Administrator, with an ever increasing caseload of indigent, mentally ill, and/or disadvantaged citizens, will continue to receive a \$70,000 allocation from Prop P funds administered by the Human Services for assisting departmental needs to assist with the office's duties as guardian for many clients who are mentally ill or developmentally disabled.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$139,590	\$143,730	\$148,154
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	80,000	80,000
Debt Service and Special Charges	0	0	0
General Fund	\$139,590	\$223,730	\$228,154
Grant and Other Funds	\$219,478	\$284,627	\$294,891
All Funds	\$359,068	\$508,357	\$523,045

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	5.0	5.0	5.0
All Funds	6.0	6.0	6.0

Division: 320 Probation & Juvenile Detention Center
Program: Ø
Department: Judicial Offices

Division Budget

320

MISSION & SERVICES

The division's purpose is to facilitate the care, protection, and discipline of children who come under the jurisdiction of the Juvenile Court.

Juvenile Court has jurisdiction over accused offenders who are age 16 and younger. The most serious juvenile offenders, the ones who are deemed a danger to the community, are held in custody at the Court's Juvenile Detention Center, located on North Vandeventer. The majority of children in the City's juvenile system, however, are not offenders but rather victims of neglect and abuse, who the Court has removed from their homes for their own safety.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$14,158,636	\$15,037,611	\$15,358,224
Materials and Supplies	128,332	168,560	170,054
Equipment, Lease, and Assets	145,958	95,280	108,230
Contractual and Other Services	1,550,280	1,566,391	1,574,084
Debt Service and Special Charges	0	0	0
General Fund	\$15,983,206	\$16,867,842	\$17,210,592
Grant and Other Funds	\$1,138,700	\$395,852	\$418,469
All Funds	\$17,121,906	\$17,263,694	\$17,629,061

FULL TIME POSITIONS

General Fund	216.0	216.0	216.0
Other Funds	3.0	3.0	3.0
All Funds	219.0	219.0	219.0

Division: 321 Circuit Drug Court
Program: Ø
Department: Judicial Offices

Division Budget

321

MISSION & SERVICES

The objective of the City of St. Louis' Adult Felony, Juvenile, and Family Drug Courts is to provide treatment, resources, and opportunities to drug addicted participants in order to ultimately equip them with the tools necessary to be drug-free, productive contributors to their families and the community. In the City of St. Louis, all three Drug Courts (Adult Felony, Family, and Juvenile) are administered by a centralized office for maximum efficiency (a unified Drug Court system) per a resolution passed in September of 2002 by the Court en banc.

PROGRAM NOTES

In FY20, the Drug Court's budget will be covered entirely by the City's general fund.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	640,359	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$640,359	\$0	\$0
General Fund	\$398,598	\$498,968	\$494,000
All Funds	\$1,038,957	\$498,968	\$494,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

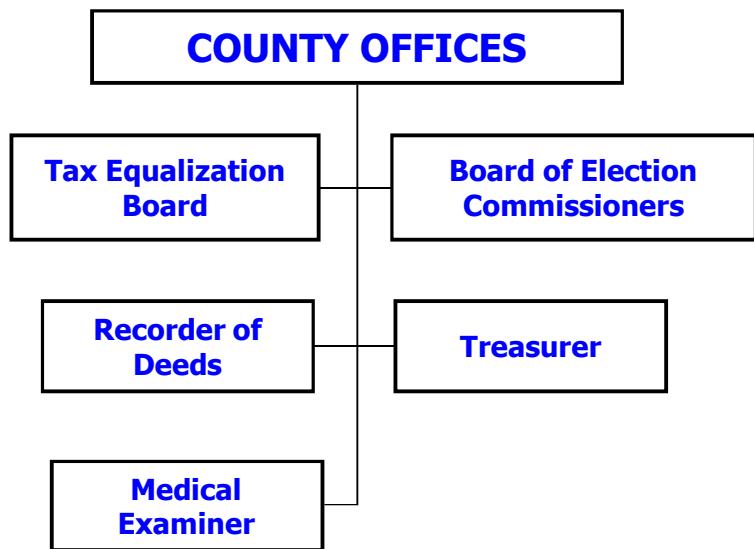


COUNTY OFFICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for an effective and efficient system for assessing and collecting City revenues.
- Promote City-wide voter registration and ensure fair and well run public elections.



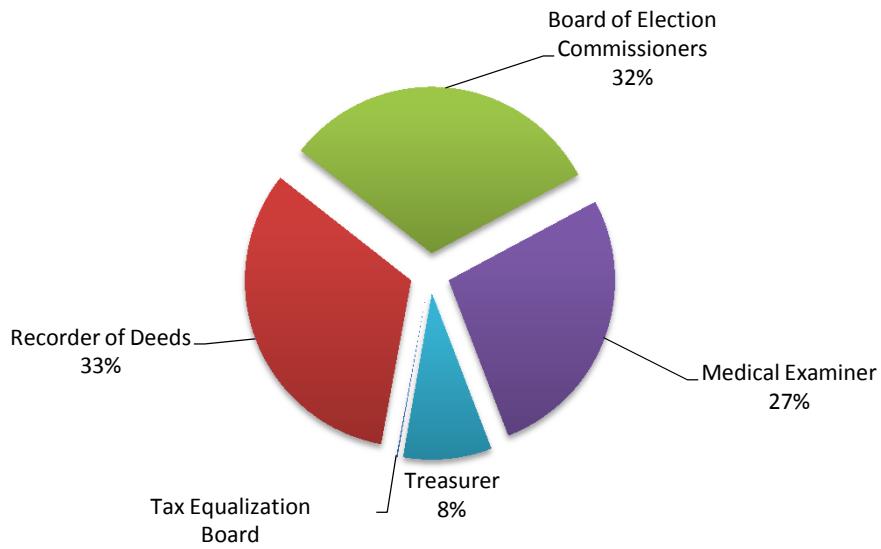
COUNTY OFFICES

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
330 Tax Equalization Board	\$6,572	\$10,500	\$10,500
333 Recorder of Deeds	2,849,931	2,870,844	2,889,932
334 Board of Election Commissioners	2,309,498	3,739,661	2,794,241
335 Medical Examiner	2,066,224	2,306,697	2,385,379
340 Treasurer	748,223	732,186	762,406
General Fund	<hr/> \$7,980,448	<hr/> \$9,659,888	<hr/> \$8,842,458
Local Use Tax Fund	 \$339,681	 \$0	 \$0
Grant and Other Funds	 \$411,572	 \$406,911	 \$493,343
Convention and Sports Facility Trust	 \$8,984,741	 \$9,572,000	 \$9,340,000
TOTAL DEPARTMENT ALL FUNDS	<hr/>\$17,716,442	<hr/>\$19,638,799	<hr/>\$18,675,801

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	39.0	38.0	35.0
334 Board of Election Commissioners	28.0	28.0	26.0
335 Medical Examiner	13.0	13.0	13.0
340 Treasurer	9.0	9.0	9.0
General Fund	<hr/> 89.0	<hr/> 88.0	<hr/> 83.0
Grant and Other Funds	 2.0	 2.0	 3.0
TOTAL DEPARTMENT ALL FUNDS	<hr/>91.0	<hr/>90.0	<hr/>86.0

COUNTY OFFICES

FY20 GENERAL FUND BUDGET BY DIVISION

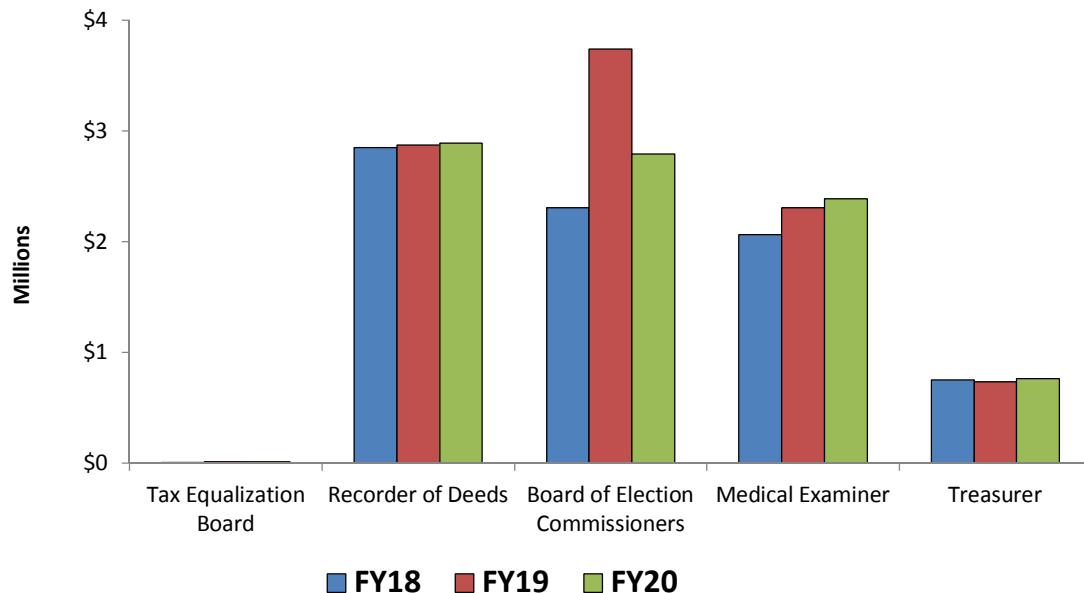


DIVISION HIGHLIGHTS

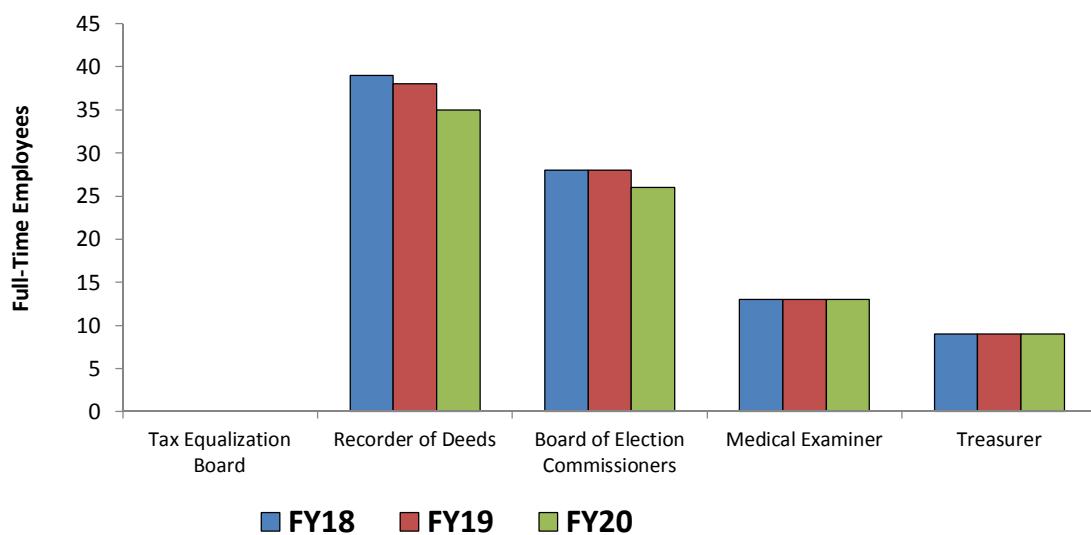
- In FY20 the Board of Elections will conduct one Citywide election: the Presidential Preference Primary on March 10, 2020. The Board anticipates an increase in voter registration in advance of the primary.
- The Board of Elections anticipates receiving at least three initiative petitions from the Missouri Secretary of State for possible placement on the November 2020 ballot. The Board processes the petitions and verifies the signatures. The verification will occur in May and June of FY20.
- In FY20, the Treasurer's Office of Financial Empowerment will partner with financial services firms to offer many different financial literacy classes to the general public and City employees.
- The Medical Examiner's Office will purchase new radios to improve communication with law enforcement, EMS, CEMA, and fire personnel.

COUNTY OFFICES

GENERAL FUND BUDGET HISTORY BY DIVISION



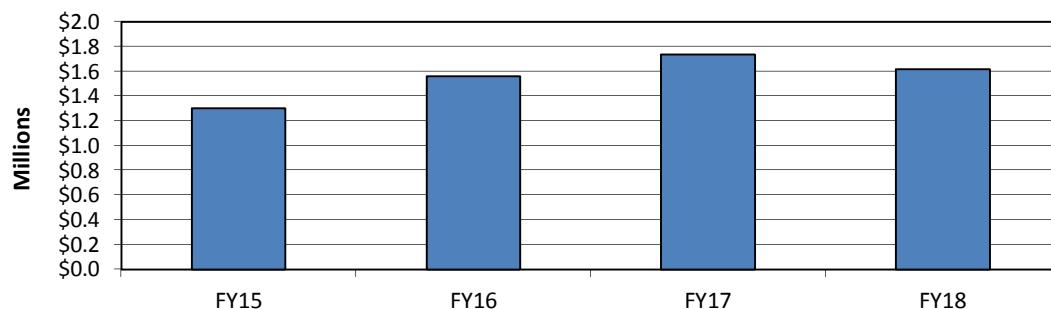
GENERAL FUND PERSONNEL HISTORY BY DIVISION



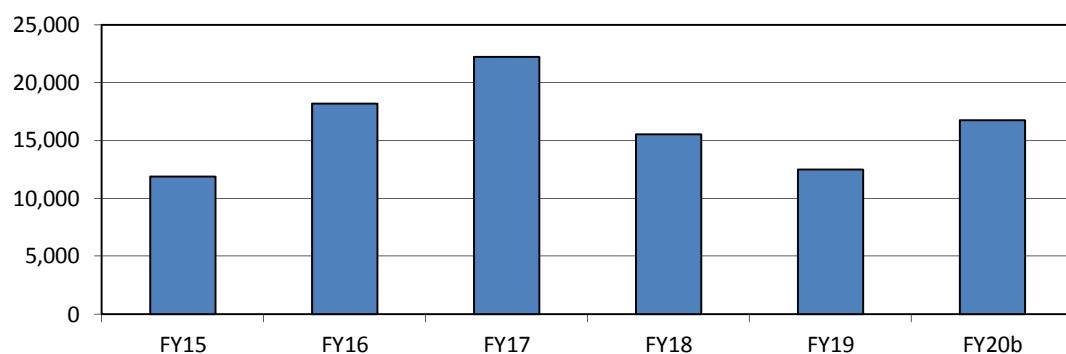
COUNTY OFFICES

Selected Performance Measures

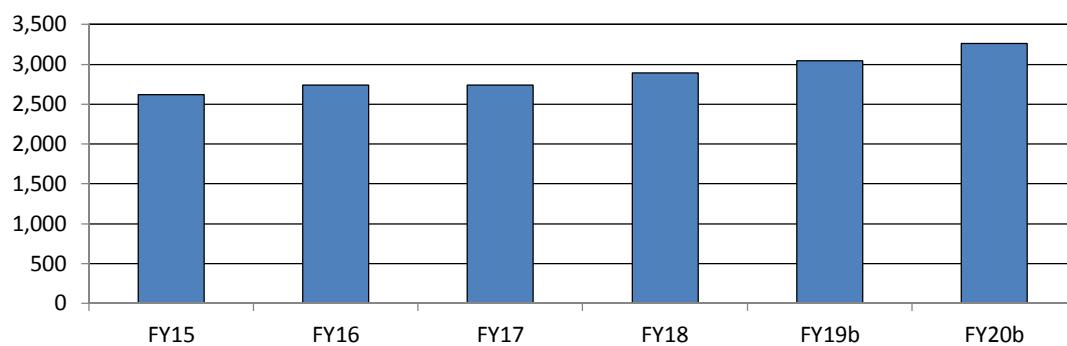
Revenue From Recorded Instruments



New Voters Registered



Medical Examiner Investigations



Division: 330 Tax Equalization Board

Program: Ø

Department: County Offices

Division Budget 330

MISSION & SERVICES

The Tax Equalization Board has the power to adjust, review, and correct license tax books and determine whether all required persons are listed and have made correct returns.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$6,308	\$10,000	\$10,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	264	500	500
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$6,572	\$10,500	\$10,500
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$6,572	\$10,500	\$10,500

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/> All Funds	0.0	0.0	0.0

Division: 331 License Collector - Convention & Sports Facility Trust Funds

Program: Ø

Department: County Offices

Division Budget 331

MISSION & SERVICES

The Convention and Sports Facility Trust Fund was authorized by state statute to facilitate debt payments on the City's convention center. The source of revenue is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the general fund for purposes of retiring convention center related debt.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Convention & Sports Facility Fund	\$8,984,741	\$9,572,000	\$9,340,000
All Funds	\$8,984,741	\$9,572,000	\$9,340,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 333 Recorder of Deeds
Program: Ø
Department: County Offices

Division Budget 333

MISSION & SERVICES

The Recorder of Deeds is the public library of marriage licenses, birth, death, and real estate records for the City. The division preserves and provides public access to personal and property records. The office accepts filings which affect title of commercial and personal property, and microfilms all recorded documents.

PERFORMANCE MEASURES	Actual FY16	Actual FY17	Actual FY18
Death Certificates Issued	27,662	44,786	43,946
Birth Certificates Issued	22,473	28,851	28,785
Land Records Processed	51,212	67,074	53,805
Marriage Licenses Issued	2,170	2,922	2,318
Revenue From Recorded Instruments	\$1,561,070	\$1,735,973	\$1,617,832

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,567,619	\$2,555,966	\$2,608,314
Materials and Supplies	18,996	30,250	30,350
Equipment, Lease, and Assets	2,574	0	0
Contractual and Other Services	260,742	284,628	251,268
Debt Service and Special Charges	0	0	0
General Fund	\$2,849,931	\$2,870,844	\$2,889,932
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,849,931	\$2,870,844	\$2,889,932

FULL TIME POSITIONS

General Fund	39.0	38.0	35.0
Other Funds	0.0	0.0	0.0
All Funds	39.0	38.0	35.0

Division: 334 Board of Election Commissioners
Program: Ø
Department: County Offices

Division Budget 334

MISSION & SERVICES

The Board of Election Commissioners is a state mandated agency which conducts all public elections within the City. The division is responsible for the registration of voters and maintenance of voter registration records. The budget follows election year cycles.

PROGRAM NOTES

In FY19 the Board of Election Commissioners (BEC) will conduct voter outreach, education, and registration. They will also conduct four scheduled elections (August 7, 2018 Primary Election & November 6, 2018 General Election; March Municipal Primary and April Municipal General elections).

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
New Voters Registered	15,559	12,500	16,772
Cost per Registering New Voter	\$1.00	\$1.00	\$1.00
% New Voters Info Processed \leq 6 Days	100%	100%	100%

Average Est. Election Data (FY2017-19)

Election Type	Average Voter Turnout	#Registered Voters	Election Cost/Cost Per Voter
Citywide	194,761	187,156	\$339,655 / \$1.74
Single Ward	7,767	7,500	\$60,271 / \$7.76
Other (Subdistrict)	None	225	\$44,817 / \$81.36

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,677,613	\$2,539,741	\$1,937,133
Materials and Supplies	171,894	556,750	257,750
Equipment, Lease, and Assets	347,915	454,500	448,000
Contractual and Other Services	112,076	188,670	151,358
Debt Service and Special Charges	0	0	0
General Fund	\$2,309,498	\$3,739,661	\$2,794,241
Local Use Tax Fund	\$339,681	\$0	\$0
Grant and Other Funds	\$40,825	\$0	\$0
All Funds	\$2,690,004	\$3,739,661	\$2,794,241

FULL TIME POSITIONS

General Fund	28.0	28.0	26.0
Other Funds	0.0	0.0	0.0
All Funds	28.0	28.0	26.0

Division: 335 Medical Examiner
Program: Ø
Department: County Offices

Division Budget 335

MISSION & SERVICES

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur under unusual or suspicious circumstances, as well as for certain deaths that, by law, fall under its jurisdiction.

The FY20 Medical Examiner budget contains an increase in contractual services. A large portion of this is due to an increase in the cost of contracted histology (tissue preparation) services reflecting an increased caseload.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Cases Investigated	2,891	3,048	3,261
Removals	810	1,080	1,080
City Burials	15	24	30
Personnel Cost per Case (Avg.)	\$780	\$891	\$1,006

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$842,512	\$980,791	\$980,174
Materials and Supplies	18,671	23,500	26,500
Equipment, Lease, and Assets	15,493	39,450	43,450
Contractual and Other Services	1,189,548	1,262,956	1,335,255
Debt Service and Special Charges	0	0	0
General Fund	\$2,066,224	\$2,306,697	\$2,385,379
Grant and Other Funds	\$2,845	\$29,920	\$31,300
All Funds	\$2,069,069	\$2,336,617	\$2,416,679

FULL TIME POSITIONS

General Fund	13.0	13.0	13.0
Other Funds	0.0	0.0	0.0
All Funds	13.0	13.0	13.0

Division: 340 Treasurer

Program: Ø

Department: County Offices

Division Budget 340

MISSION & SERVICES

The Treasurer's office controls and monitors all bank accounts of the City. The office provides a check for the Comptroller's office by daily reconciling accounts. The division issues all payroll deductions and is responsible for making all investments for the City.

PROGRAM NOTES

In FY19, the Treasurer's Office of Financial Empowerment (OFE) offered many different financial literacy classes to the general public including free financial education and credit counseling through Operation HOPE. In FY20 the Treasurer added a College Savings Account Coordinator to the staff of the OFE to better manage the College Kids Children's Savings Account program.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$704,551	\$685,960	\$714,936
Materials and Supplies	3,422	6,530	6,570
Equipment, Lease, and Assets	900	2,496	2,500
Contractual and Other Services	39,350	37,200	38,400
Debt Service and Special Charges	0	0	0
General Fund	\$748,223	\$732,186	\$762,406
Grant and Other Funds	\$367,902	\$376,991	\$462,043
All Funds	\$1,116,125	\$1,109,177	\$1,224,449

FULL TIME POSITIONS

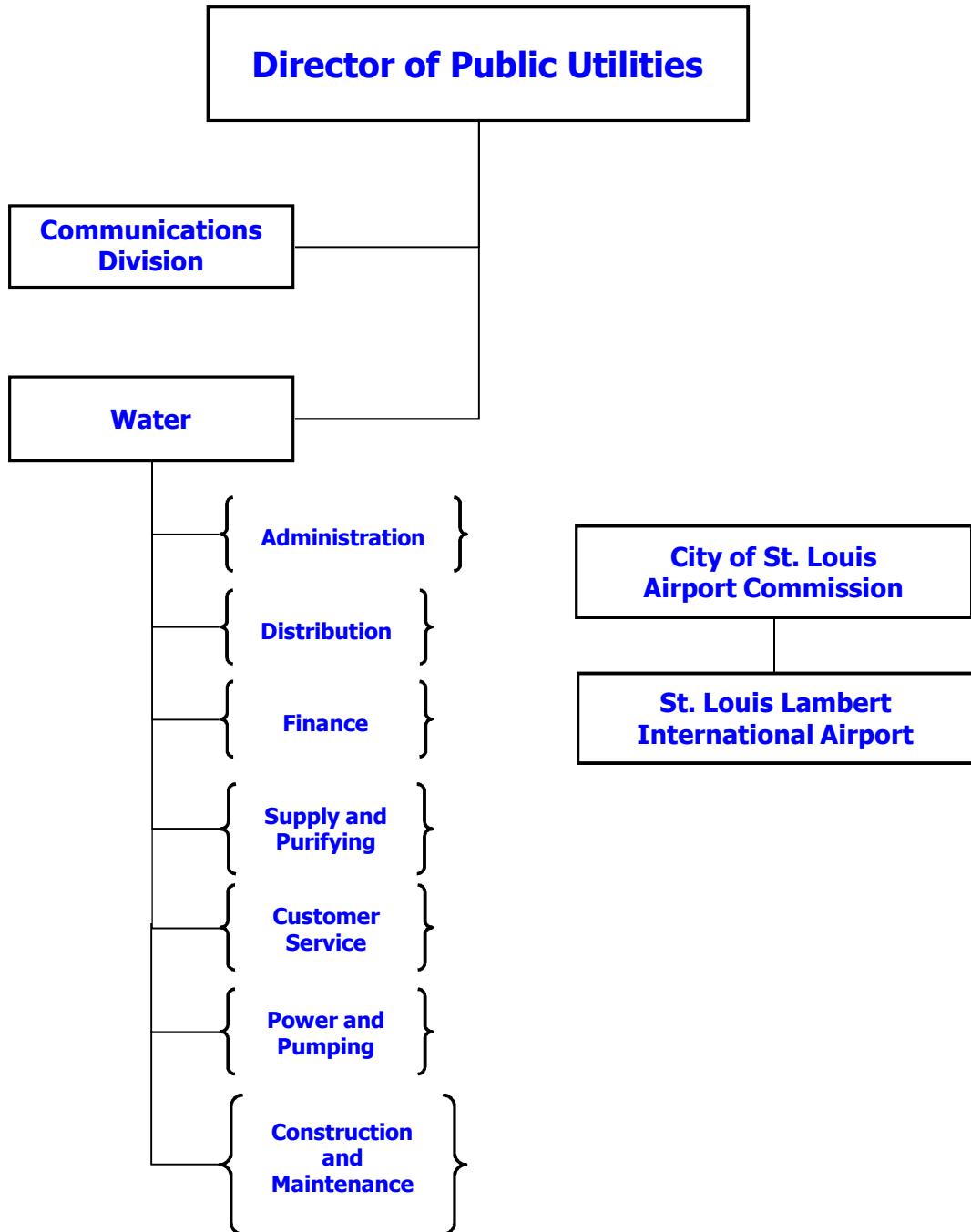
General Fund	9.0	9.0	9.0
Other Funds	2.0	2.0	3.0
All Funds	11.0	11.0	12.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses, and other valued customers.
- Provide an airport known for superior safety, operational efficiency, and service to customers and one that meets both current and future air travel needs of the St. Louis region.
- Provide the highest quality programming possible, enforce ordinances pertaining to telecommunications, and monitor the performance of the cable franchisee.



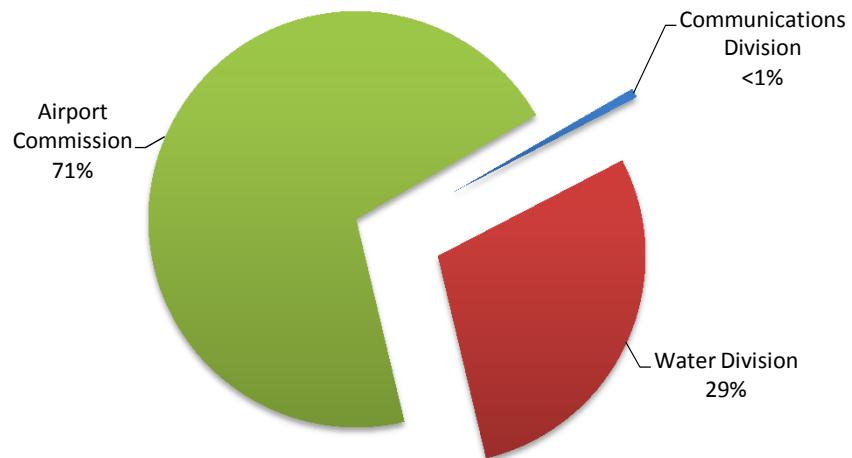
PUBLIC UTILITIES

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
401 Communications Division	\$932,555	\$998,489	\$1,803,160
415 Water Division	51,909,656	61,729,573	71,501,494
420 Airport Commission	160,207,233	170,700,161	174,355,611
TOTAL DEPARTMENT ALL FUNDS	\$213,049,444	\$233,428,223	\$247,660,265

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
401 Communications Division	11.0	11.0	13.0
415 Water Division	346.0	350.0	353.0
420 Airport Commission	530.0	530.0	539.0
TOTAL DEPARTMENT ALL FUNDS	887.0	891.0	905.0

PUBLIC UTILITIES

FY20 DEPARTMENT FUND BUDGET BY DIVISION



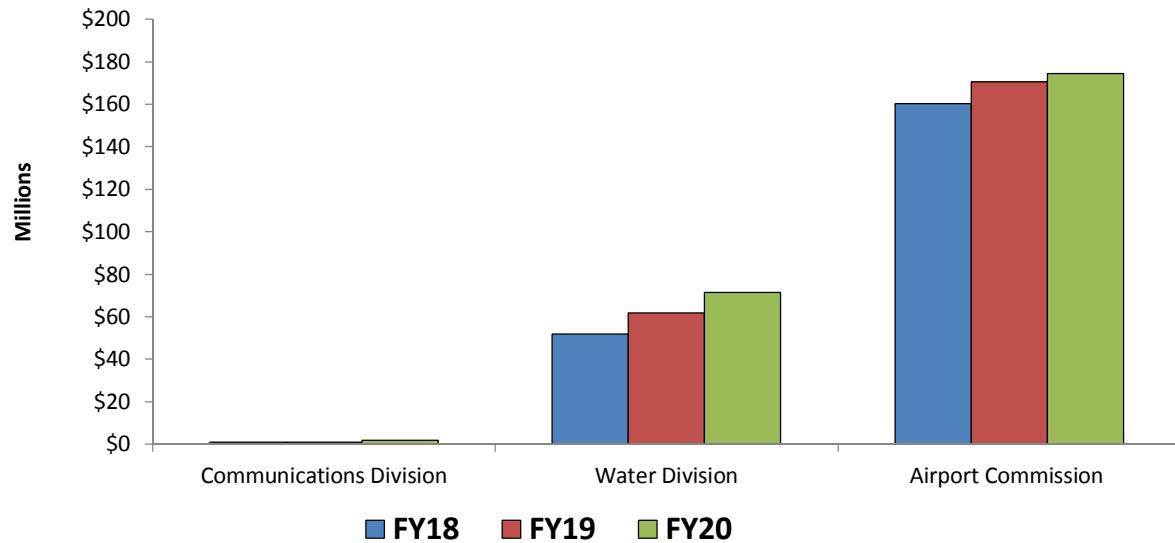
TOTAL PUBLIC UTILITIES BUDGET \$247.7M

DIVISION HIGHLIGHTS

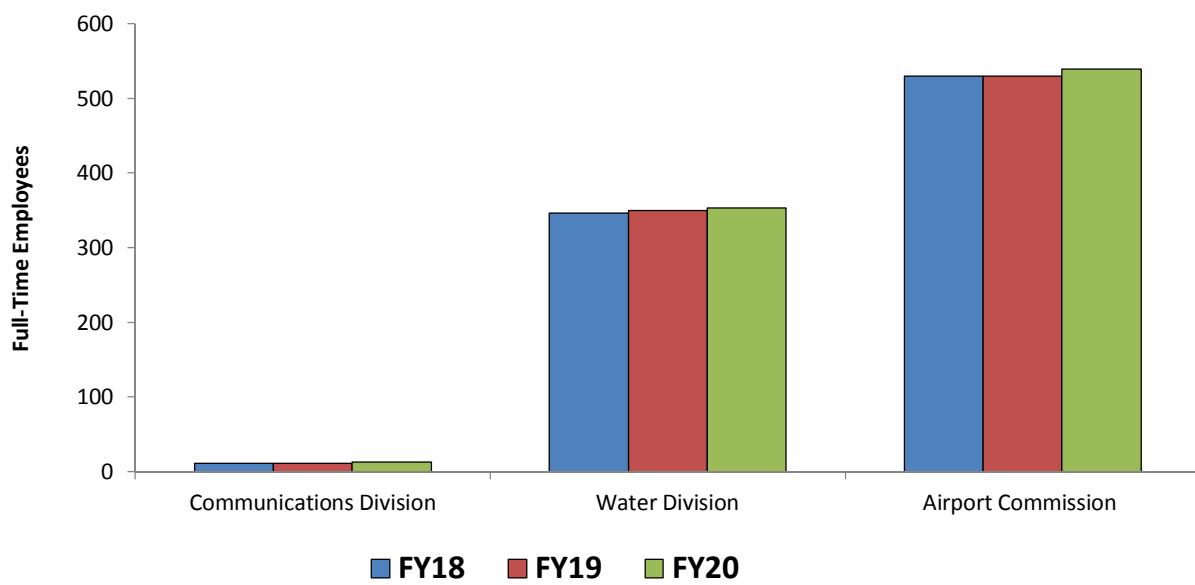
- The Water Division will complete a required water rate sufficiency study in order to meet its bond covenant.
- The City began a process to explore the creation of a public private partnership for the long-term lease, management, operation and/or development of the Airport.
- The Airport has seen continued growth for the fiscal year in enplaned passengers (departing traffic) of 5.1% as of February 2019 compared to February 2018. This growth is expected to continue into FY20.
- The regulatory section of the Communications Division will continue to working on structuring a wireless marketing small cell policy with other departments.

PUBLIC UTILITIES

DEPARTMENT BUDGET HISTORY BY DIVISION



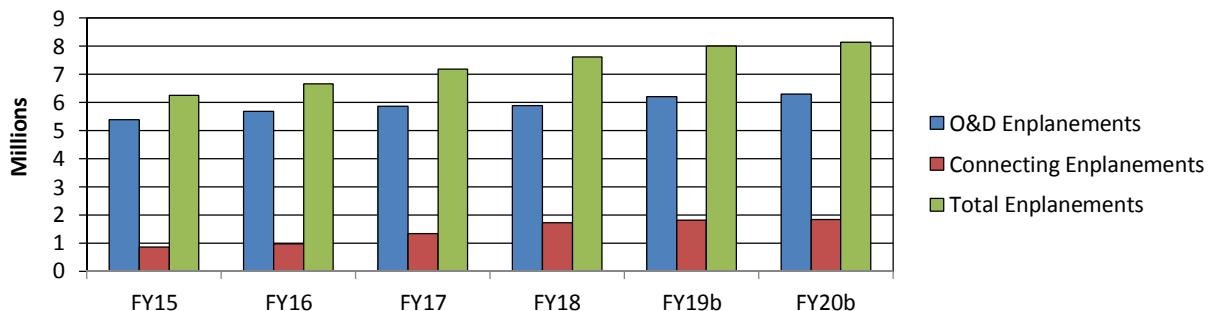
DEPARTMENT PERSONNEL HISTORY BY DIVISION



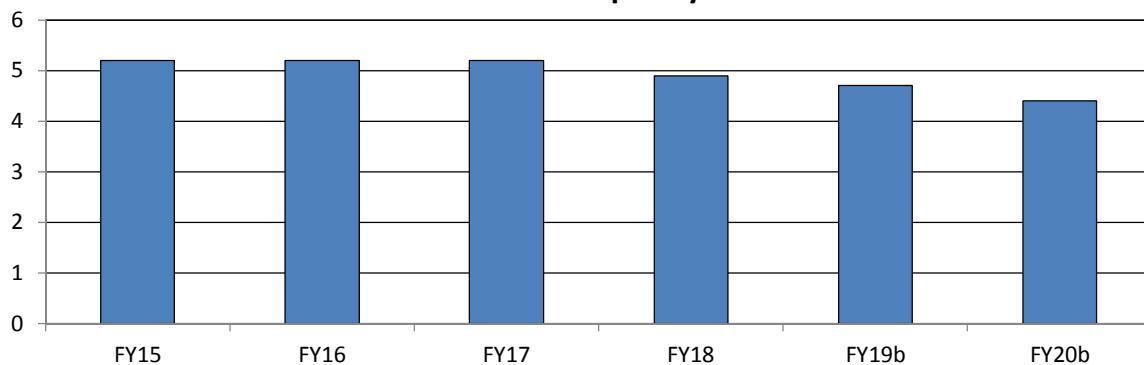
PUBLIC UTILITIES

Selected Performance Measures

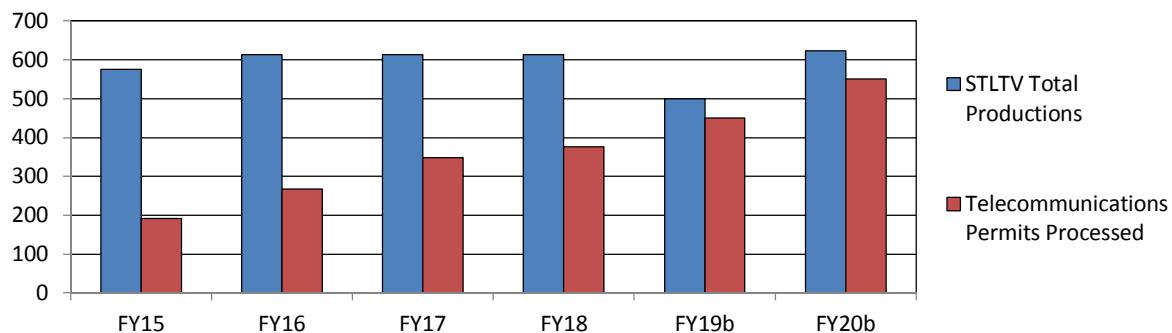
Enplanements



Maintenance Hours per Hydrant



Communications Productions and Permits



Division: 401 Communications Division

Program: Ø

Department: Public Utilities

Division Budget 401

MISSION & SERVICES

The Communications Division enforces the cable franchise ordinances, and monitors the performance of the cable franchisee, resolving complaints received from subscribers. The division inspects cable installations and plant construction, enforces ordinances pertaining to telecommunications networks built by private businesses and institutions, maintains a television studio, and produces programming for government access channels.

PROGRAM NOTES

The FY20 Communications budget includes \$750,000 in contractual services as part of an agreement to install wireless facilities in City right-of-ways.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
STLTV Total Productions	614	500	624
Permits Processed	377	450	550
Permits Processed With All Partners <30 Days	97.0%	98.0%	99.0%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$864,225	\$849,459	\$982,389
Materials and Supplies	26,244	120,600	28,000
Equipment, Lease, and Assets	5,354	3,500	5,000
Contractual and Other Services	29,767	24,930	787,771
Debt Service and Special Charges	0	0	0
Cable Fund	\$925,590	\$998,489	\$1,803,160
Grant and Other Funds	\$6,965	\$0	\$0
All Funds	\$932,555	\$998,489	\$1,803,160

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	11.0	11.0	13.0
All Funds	11.0	11.0	13.0

Division: 415 Water
Program: Ø
Department: Public Utilities

Division Budget 415

MISSION & SERVICES

The Water Division's mission is to efficiently provide a plentiful supply of the highest quality water and outstanding service. The Water Division operates as an enterprise fund, that is that funds for providing water and related functions are derived from revenues that are generated by the division through both flat-rate and metered sales of water.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$23,467,530	\$24,987,281	\$25,878,575
Materials and Supplies	11,562,354	11,502,130	11,709,566
Equipment, Lease, and Assets	2,348,772	2,353,254	4,499,791
Contractual and Other Services	13,933,745	22,287,794	28,817,311
Debt Service and Special Charges	597,255	599,114	596,251
Total	\$51,909,656	\$61,729,573	\$71,501,494
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$51,909,656	\$61,729,573	\$71,501,494

FULL TIME POSITIONS

Total	346.0	350.0	353.0
-------	-------	-------	-------

Division: 415 Water
Program: 01 Administration
Department: Public Utilities

Program Budget 415-01

MISSION & SERVICES

The Administration program provides overall direction and human resources support of the various operational sections of the Water Division. The program is responsible for the Kingshighway facility, division wide telephone systems, and office management functions for office of the Water Commissioner and Director of Public Utilities.

PROGRAM NOTES

In FY19 Administration enhanced the availability of the in-house secure wireless network. In FY20 Administration will implement a GPS-based AVL system and will complete the upgrade of the telephone systems at the treatment plans to VoIP.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Avg. # of days taken to add new requested software	3	2	2
Avg. # of days to configure new PCs	5	3	3

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,793,515	\$3,144,801	\$3,027,292
Materials and Supplies	93,105	106,500	96,500
Equipment, Lease, and Assets	238,349	305,700	305,700
Contractual and Other Services	921,564	1,235,800	1,828,000
Debt Service and Special Charges	0	0	0
Total	\$4,046,533	\$4,792,801	\$5,257,492
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,046,533	\$4,792,801	\$5,257,492

FULL TIME POSITIONS

Total	21.0	23.0	22.0
-------	------	------	------

Division: 415 Water
Program: 02 Distribution
Department: Public Utilities

Program Budget 415-02

MISSION & SERVICES

The Distribution program maintains and services valves, fire hydrants, and water mains. The program includes leak inspection, engineering, metering and tap services.

PROGRAM NOTES

In FY19 the Program worked with the Street Dept. to keep valve box covers exposed after street paving. In FY20 the Program will improve Water's vehicle reliability and availability through replacement of older, high mileage vehicles. This will improve response/repair time.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Hours per hydrant maint.	4.9	4.7	4.4
% of times water restored within 24 hours of a water main break	98%	98%	100%
Total meters with radio reads	1,750	2,500	3,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$7,819,567	\$8,629,070	\$9,109,965
Materials and Supplies	2,917,346	3,185,100	3,564,566
Equipment, Lease, and Assets	1,292,635	1,279,057	2,067,391
Contractual and Other Services	1,467,315	3,724,130	7,839,206
Debt Service and Special Charges	0	0	0
Total	\$13,496,863	\$16,817,357	\$22,581,128

FULL TIME POSITIONS

Total	129.0	130.0	131.0
-------	-------	-------	-------

Division: 415 Water
Program: 03 Finance
Department: Public Utilities

Program Budget 415-03

MISSION & SERVICES

The Finance program is responsible for all accounting and budgeting functions of the Water Dept. This includes maintaining both cash and accrual accounting records as an enterprise fund of the City. Finance processes all vouchers and all billing, except for water consumption bills.

PROGRAM NOTES

In FY19 Finance completed the FY18 reports and schedules for the annual financial audit on time with no audit exceptions. In FY20 Finance will continue to work with all Water sections to complete service contracts in compliance with the City's service contract requirement.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Cost per Invoice processed	\$32.42	\$32.00	\$31.00
Cost per Misc. Invoice Billed	\$12.25	\$12.25	\$12.00
Invoices Paid	7,356	7,300	7,400

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$732,094	\$771,232	\$789,172
Materials and Supplies	15,041	16,300	15,500
Equipment, Lease, and Assets	780	1,000	1,000
Contractual and Other Services	5,778,420	6,778,264	6,734,430
Debt Service and Special Charges	597,255	599,114	596,251
Total	\$7,123,590	\$8,165,910	\$8,136,353

FULL TIME POSITIONS

Total	12.0	12.0	12.0
-------	------	------	------

Division: 415 Water

Program: 04 Supply and Purifying Section

Department: Public Utilities

Program Budget 415-04

MISSION & SERVICES

The Supply and Purifying program operates two water treatment plants: Chain of Rocks (C/R) and Howard Bend (H/B). Employees perform all activities associated with the multi-stage treatment of river water for safe consumption and use. The program maintains full compliance with federal, state, and local regulations concerning water quality, environmental impacts, and public health.

PROGRAM NOTES

In FY19 the program completed the implementation of the Water Information Management System (WIMS) software to track water quality and quality control data. In FY20 the program will improve instrumentation and monitoring for filtration systems and quality control systems.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Distribution samples collected per month	171	170	150
Maintain a 2.25 PPM finished water disinfectant residual	2.73 PPM	2.76 PPM	2.50 PPM
Maintain a finished water turbidity ≤ 0.10 NTU 95% of the time	100%	100%	100%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$5,604,040	\$5,689,339	\$6,298,601
Materials and Supplies	8,058,880	7,638,730	7,502,500
Equipment, Lease, and Assets	576,904	284,097	700,800
Contractual and Other Services	1,312,113	5,319,500	6,072,975
Debt Service and Special Charges	0	0	0
Total	\$15,551,937	\$18,931,666	\$20,574,876

FULL TIME POSITIONS

Total	79.0	78.0	90.0
-------	------	------	------

Division: 415 Water
Program: 05 Customer Service
Department: Public Utilities

Program Budget 415-05

MISSION & SERVICES

Customer Service's mission is to provide professional and friendly services while meeting the fiscal and legal requirements of the Water division. The program is responsible for providing all information to produce accurate water bills for 79,234 flat rate and 12,804 metered customers. Customer Service also provides all turn-on services for new customers and collects bill or turns off water service to delinquent customers.

PROGRAM NOTES

In FY19, the Customer Service Division accurately billed over \$48.5 million in water usage, answered 80,000 telephone calls for information or a change in service, and shut off 10,000 delinquent accounts. In FY20, the Division will cross-train customer service staff so that all employees know how to handle both flat and metered rate accounts.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Lost Call Volume	8.0%	7.0%	5.0%
Sites Visited for Delinquency	22,000	23,500	23,500
Meters Read	68,600	68,600	66,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,427,229	\$1,462,179	\$1,439,754
Materials and Supplies	27,221	54,500	49,500
Equipment, Lease, and Assets	58,476	100,000	45,000
Contractual and Other Services	37,518	112,100	205,500
Debt Service and Special Charges	0	0	0
Total	\$1,550,444	\$1,728,779	\$1,739,754

FULL TIME POSITIONS

Total	28.0	29.0	29.0
-------	------	------	------

MISSION & SERVICES

Power and Pumping encompasses the whole process of providing clean water to City residents from pumping raw water for treatment to providing finished water to customers. The program is also responsible for maintaining adequate water pressure in all pressure zones at all times, responding to emergency pressure drops when mains break and maintaining the equipment in all pumping stations.

PROGRAM NOTES

In FY19 Power and Pumping performed quality control flushing and routine maintenance of the Compton Hill Reservoirs in addition to maintaining the proper basin level for water treatment processes and needs. In FY20 P&P will inspect major transmission conduits from Howard Bend to the Stacy Park Reservoir.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Keep Primary Pumps in Repair at all times	80%	85%	90%
System Pressure Kept Within Standards	95%	95%	100%
Percent of Work Orders Completed	75%	80%	88%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,590,925	\$2,549,949	\$1,993,240
Materials and Supplies	167,017	226,000	221,000
Equipment, Lease, and Assets	73,993	89,900	1,164,900
Contractual and Other Services	4,327,591	5,035,500	5,476,000
Debt Service and Special Charges	0	0	0
Total	\$7,159,526	\$7,901,349	\$8,855,140

FULL TIME POSITIONS

Total	36.0	36.0	24.0
-------	------	------	------

Division: 415 Water

Program: 07 Construction & Maintenance

Department: Public Utilities

Program Budget 415-07

MISSION & SERVICES

Construction and Maintenance provides construction trade labor, engineering design, contract administration and general and electrical maintenance to the Water Production Program and any and all other sections of the Water Division.

PROGRAM NOTES

In FY19 the program performed contract administration for major pump replacements and installed auxiliary storage units at the Chain of Rocks Water Treatment Plant. In FY20 the program will continue its repair plans for basin sluice gate and stop plank rehabilitation in addition to providing electrical, carpentry and plumbing repairs as required.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Items fabricated or repaired for the Pipe Yard	680	725	700
Work orders completed in est. time	85%	90%	100%
Motor alignments completed in est. time	100%	100%	100%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,500,160	\$2,740,711	\$3,220,551
Materials and Supplies	283,744	275,000	260,000
Equipment, Lease, and Assets	107,635	293,500	215,000
Contractual and Other Services	89,224	82,500	661,200
Debt Service and Special Charges	0	0	0
 Total	 \$2,980,763	 \$3,391,711	 \$4,356,751

FULL TIME POSITIONS

Total	41.0	42.0	45.0
-------	------	------	------

Division: 420 Airport Commission
Program: Ø
Department: Public Utilities

Division Budget 420

MISSION & SERVICES

Lambert-St. Louis International Airport recognizes its role in maintaining the City of Saint Louis' status as a world-class city and is committed to providing an Airport known for its superior safety, operational efficiency and service to its customers. The Airport's vision includes providing a passenger friendly facility capable of meeting the current and future air travel needs of the St. Louis region.

PROGRAM NOTES

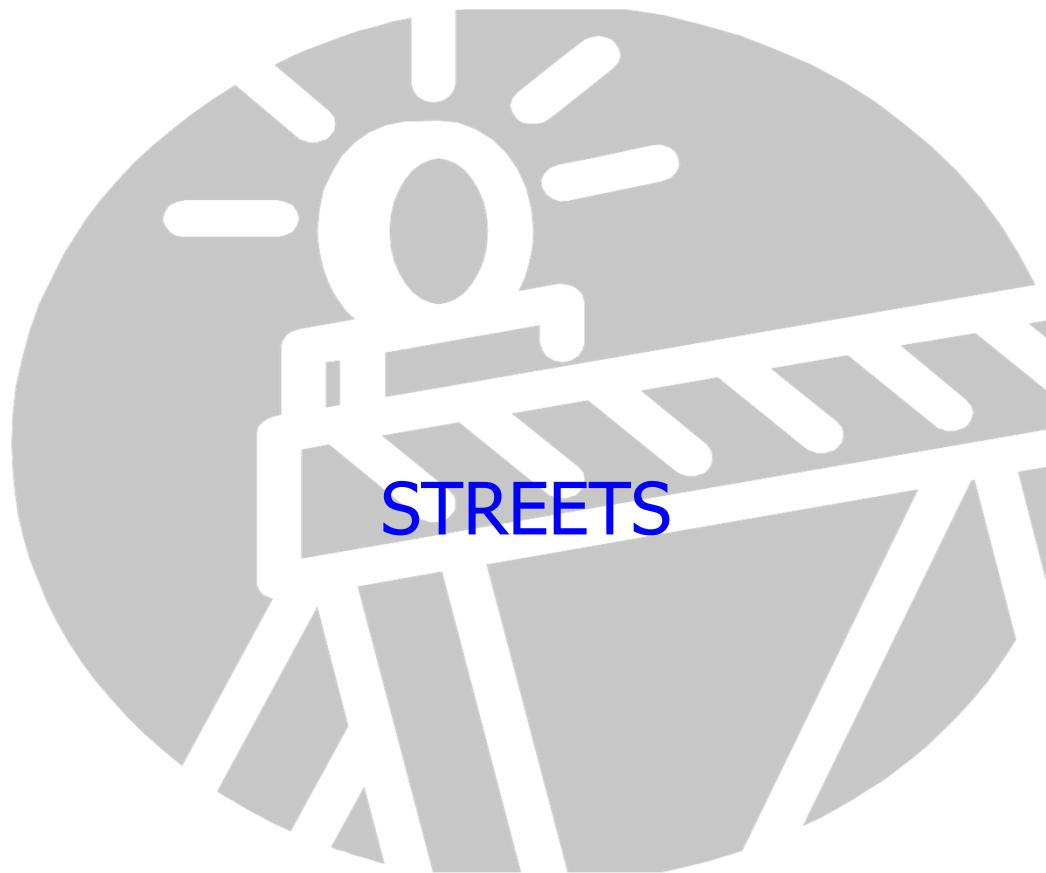
This past year, the major debt rating agencies factored in the improved financial performance of STL Airport as part of their overall assessments to upgrade STL's ratings. From 'A3' to 'A2' by Moody's and from 'A-' to 'A+' by Fitch ratings. STL's calendar year-end 2018 statistics show 15,209,248 passengers traveled through St. Louis in 2018, an increase of 478,592 over the previous year. The Airport has seen continued growth for the fiscal year in enplaned passengers (departing traffic) of 5.1% as of February 2019 compared to February 2018. Also, the cost per enplaned passenger decreased by 20.1% to \$8.87 from \$11.10 in the prior year.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
O&D Enplanements	5,893,898	6,199,000	6,297,000
Connecting Enplanements	1,718,565	1,808,000	1,836,000
Total Enplanements	7,612,463	8,007,000	8,133,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$39,023,197	\$42,024,221	\$43,399,350
Materials and Supplies	4,647,657	6,971,757	7,153,521
Equipment, Lease, and Assets	987,396	1,235,282	2,001,321
Contractual and Other Services	46,039,853	51,903,457	54,854,642
Debt Service and Special Charges	69,509,130	68,565,444	66,946,777
Total	\$160,207,233	\$170,700,161	\$174,355,611

FULL TIME POSITIONS

Total	530.0	530.0	539.0
-------	-------	-------	-------



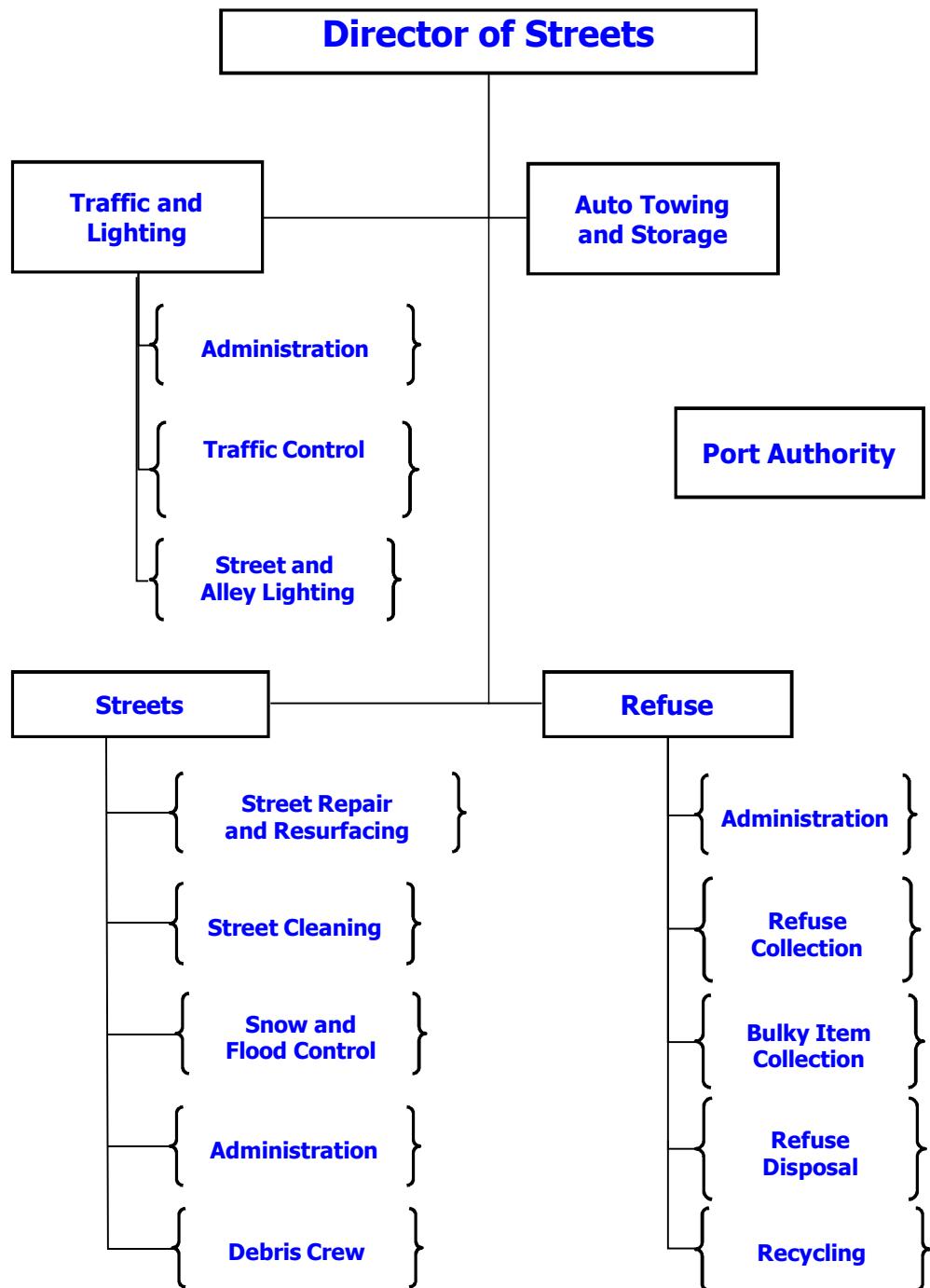
DEPARTMENTAL RESPONSIBILITIES

GOAL: DESIRABLE NEIGHBORHOODS

- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe and responsible manner.

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Provide an efficient and well maintained infrastructure for intermodal shipping through the City's port district.
- Oversee and evaluate public right-of-way conditions for streets, sidewalks, and ramps and provide for efficient and cost effective programs for their repair and maintenance.
- Provide City commuters with safe, clean, and well maintained streets, alleys, and bridges in a cost effective manner.



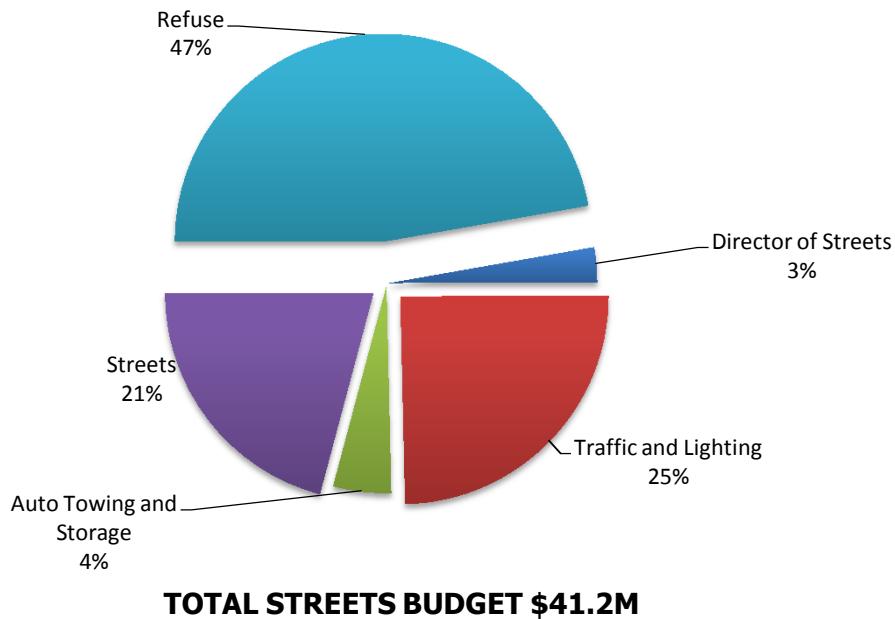
STREETS

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
510 Director of Streets	\$1,214,822	\$1,209,324	\$1,120,148
511 Traffic and Lighting	9,634,163	9,957,088	10,186,589
513 Auto Towing and Storage	1,822,978	2,106,458	1,858,652
514 Streets	7,010,113	7,113,736	8,618,414
516 Refuse	18,048,985	19,019,002	19,465,608
General Fund	<hr/> \$37,731,061	<hr/> \$39,405,608	<hr/> \$41,249,411
Port Authority	\$1,737,446	\$1,485,000	\$1,490,000
Lateral Sewer Repair Fund	1,878,380	2,269,002	2,275,589
Grant and Other Funds	1,087,442	1,348,271	1,367,063
TOTAL DEPARTMENT ALL FUNDS	\$42,434,329	\$44,507,881	\$46,382,063

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
510 Director of Streets	14.4	12.4	13.4
511 Traffic and Lighting	83.0	82.0	85.0
513 Auto Towing and Storage	27.0	27.0	28.0
514 Streets	108.0	130.0	129.0
516 Refuse	129.0	129.0	128.0
General Fund	<hr/> 361.4	<hr/> 380.4	<hr/> 383.4
Port Authority	0.0	0.0	0.0
Local Use Tax	15.0	15.0	15.0
Grant and Other Funds	49.7	49.7	49.7
TOTAL DEPARTMENT ALL FUNDS	426.0	445.0	448.0

STREETS

FY20 GENERAL FUND BUDGET BY DIVISION

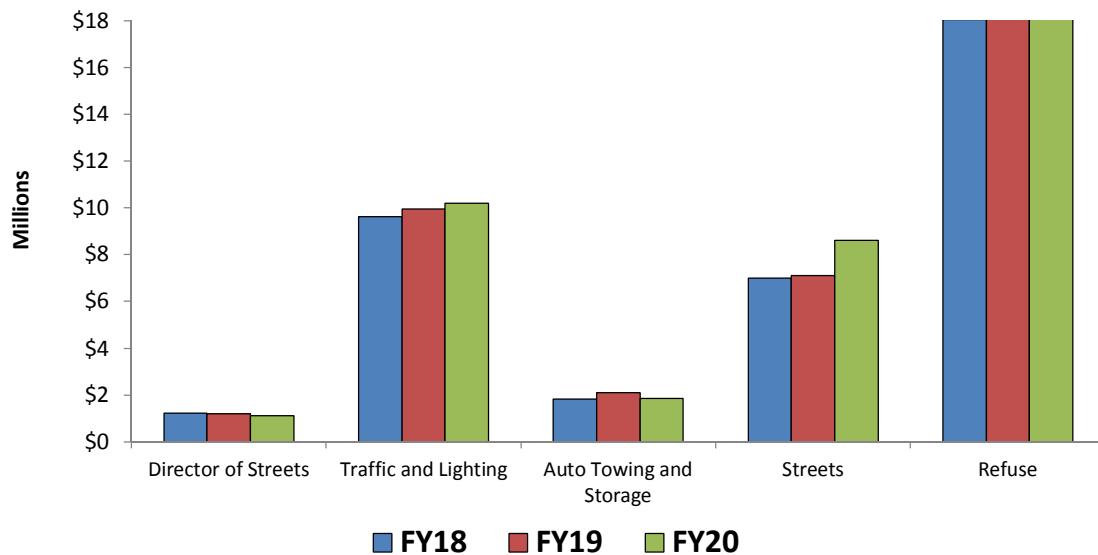


DIVISION HIGHLIGHTS

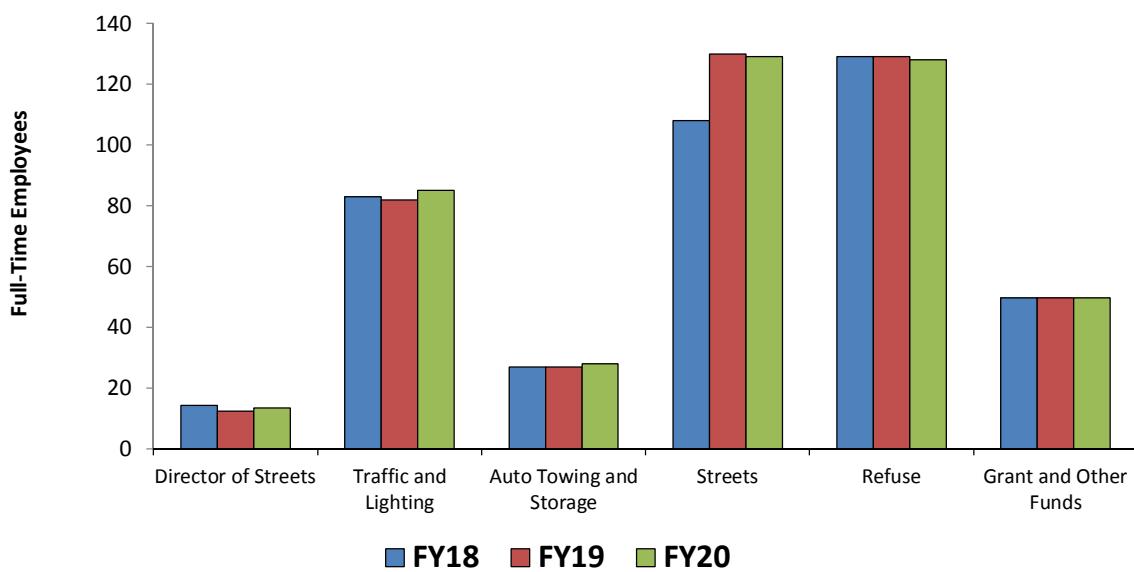
- The Traffic Division estimates it has now installed over 17,000 LED street lights or about a third of the 52,000 old cobra headlights. Conversion efforts will continue in FY20 funded by the Energy Loan Agreement with MO Department of Economic
- The Streets department budget reflects \$1.1M the Debris Crew program that was moved from the Forestry division in FY19.
- FY20 will be the second year of Refuse fee allocation to provide \$1.8M for continued vehicle replacements, \$900,000 for refuse containers, \$150,000 for cameras, and
- Amount for Refuse tipping fees to increase by \$300,000 to reflect increases in waste tonnage and rising cost of recycled waste disposal.

STREETS

GENERAL FUND BUDGET HISTORY BY DIVISION



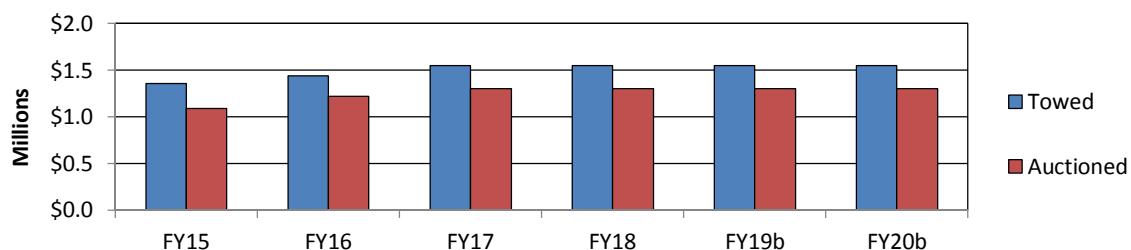
GENERAL FUND PERSONNEL HISTORY BY DIVISION



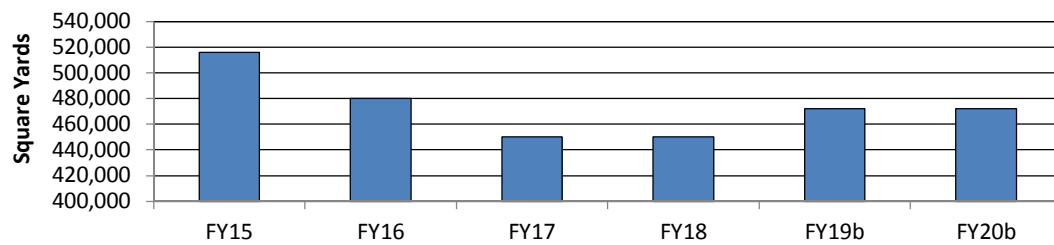
STREETS

Selected Performance Measures

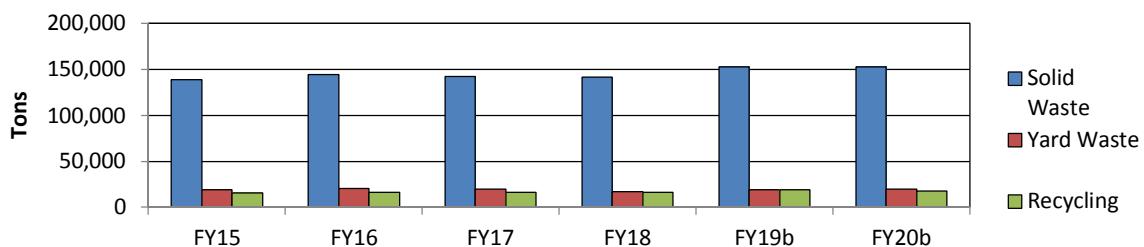
Towed and Auctioned Vehicle Revenue



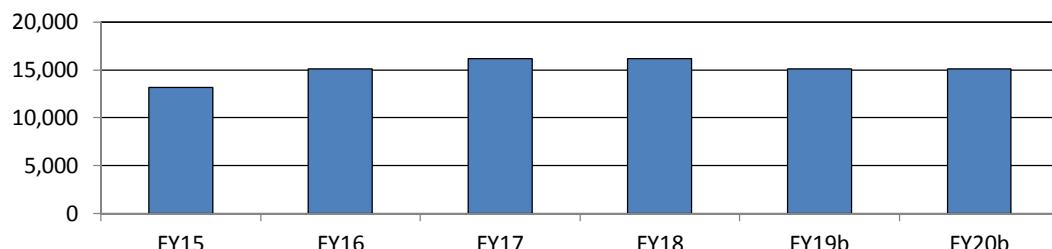
Streets Paved



Refuse Collection Volume



Traffic Division Service Calls



Division: 510 Director of Streets
Program: Ø
Department: Streets

Division Budget 510

MISSION & SERVICES

The Director of Streets is responsible for overseeing the repair, cleaning, and maintenance of all public alleys, streets, and right of ways, along with the collection and disposal of refuse. The Director's office oversees the Lateral Sewer Repair program and manages the 50/50 Sidewalk program.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,180,027	\$1,159,238	\$1,064,702
Materials and Supplies	11,292	14,000	14,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	23,503	36,086	41,446
Debt Service and Special Charges	0	0	0
General Fund	\$1,214,822	\$1,209,324	\$1,120,148
Grant and Other Funds	\$0	\$0	\$0
Lateral Sewer Fund	\$1,878,380	\$2,269,002	\$2,275,589
All Funds	\$3,093,202	\$3,478,326	\$3,395,737

FULL TIME POSITIONS

General Fund	14.4	12.4	13.4
Other Funds	11.7	11.7	11.7
All Funds	26.0	24.0	25.0

Division: 510 Director of Streets
Program: 01 Administration
Department: Streets

Program Budget 510-01

MISSION & SERVICES

The Administration Division is responsible for overseeing all permits, plans, and ordinances pertaining to right of way use. The Division issues permits for street blockages, parades, parking, transportation, and sidewalks and driveways. The program supervises the school crossing guard activities and 50/50 Sidewalk program billing.

PROGRAM NOTES

In FY19, Administration issued and managed 10,800 street permits and will continue to successfully issue and manage permits for the City in FY20.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Permits Issued	9,204	10,800	10,800

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$999,082	\$986,688	\$847,398
Materials and Supplies	9,679	12,000	12,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	23,503	36,086	41,446
Debt Service and Special Charges	0	0	0
General Fund	\$1,032,264	\$1,034,774	\$900,844
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,032,264	\$1,034,774	\$900,844

FULL TIME POSITIONS

General Fund	11.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	9.0	9.0

Division: 510 Director of Streets

Program: 02 Right of Way Management

Department: Streets

Program Budget 510-02

MISSION & SERVICES

The Right of Way Program maintains right of way safety on streets, alleys, and sidewalks for both motorists and pedestrians.

PROGRAM NOTES

In FY19, the Division completed nearly 40,000 site visits to projects within the City right of way. In FY20, the Division will continue to make improvements to the City's right of ways to ensure safe, convenient travel for all City residents.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Avg. sidewalk repair wait time in months (Goal ≤12)	13.0	15.5	15.5
Location Visits	33,042	38,900	38,900

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$180,945	\$172,550	\$217,304
Materials and Supplies	1,613	2,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$182,558	\$174,550	\$219,304
Lateral Sewer Repair Fund	\$1,878,380	\$2,269,002	\$2,275,589
All Funds	\$2,060,938	\$2,443,552	\$2,494,893

FULL TIME POSITIONS

General Fund	3.4	3.4	4.4
Other Funds	11.7	11.7	11.7
All Funds	15.0	15.0	16.0

Division: 511 Traffic and Lighting
Program: Ø
Department: Streets

Division Budget

511

MISSION & SERVICES

The Traffic and Lighting Division manages the City's traffic and lighting needs. It is responsible for maintenance and repair of traffic signals, traffic signs, street painting, etc.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$5,264,946	\$5,227,120	\$5,371,621
Materials and Supplies	973,413	1,131,450	1,131,450
Equipment, Lease, and Assets	1,089	4,800	4,800
Contractual and Other Services	3,316,417	3,253,718	3,260,718
Debt Service and Special Charges	78,298	340,000	418,000
General Fund	\$9,634,163	\$9,957,088	\$10,186,589
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$9,634,163	\$9,957,088	\$10,186,589

FULL TIME POSITIONS

General Fund	83.0	82.0	85.0
Other Funds	1.0	1.0	1.0
All Funds	84.0	83.0	86.0

Division: 511 Traffic and Lighting
Program: 01 Administration
Department: Streets

Program Budget 511-01

MISSION & SERVICES

All work orders and Citizen Service Bureau requests are monitored under this program. The program provides payroll supervision and purchasing.

PROGRAM NOTES

In FY19, Administration responded to approximately 15,000 citizen service requests. It will continue to respond to the request for services in an efficient and organized manner in FY20.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
CSB Complaints	16,193	15,114	15,114
Avg. No. Days to Resolve			
CSB Complaints (Goal ≤ 1)	3.5	3.5	3.5

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,098,969	\$1,026,477	\$1,234,774
Materials and Supplies	69,583	79,450	79,450
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	186,555	202,018	209,018
Debt Service and Special Charges	0	0	0
General Fund	\$1,355,107	\$1,307,945	\$1,523,242
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,355,107	\$1,307,945	\$1,523,242

FULL TIME POSITIONS

General Fund	12.0	11.0	17.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	11.0	17.0

Division: 511 Traffic and Lighting
Program: 02 Traffic Control
Department: Streets

Program Budget 511-02

MISSION & SERVICES

The program maintains signalized intersections, manufactures and installs street signs, and inspects and repairs school crosswalks.

PROGRAM NOTES

In FY20, Traffic Control will continue installation and maintenance of signing and striping and other traffic control items throughout the city of St. Louis.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Avg. No. Days to Replace Signal Head Outages (Goal ≤1)	2.3	1.7	1.5
Avg. No. Hours to Replace Stop Signs After Notification (Goal ≤4)	0.5	0.5	0.5

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,230,688	\$2,230,733	\$2,042,877
Materials and Supplies	271,499	310,000	310,000
Equipment, Lease, and Assets	68	300	300
Contractual and Other Services	318,791	331,200	416,200
Debt Service and Special Charges	0	0	0
General Fund	\$2,821,046	\$2,872,233	\$2,769,377
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,821,046	\$2,872,233	\$2,769,377

FULL TIME POSITIONS

General Fund	37.0	37.0	32.0
Other Funds	1.0	1.0	1.0
All Funds	38.0	38.0	33.0

Division: 511 Traffic and Lighting
Program: 03 Street and Alley Lighting
Department: Streets

Program Budget 511-03

MISSION & SERVICES

The Street and Alley Lighting Program provides the repair and maintenance of the City's over 53,000 street and over 16,000 alley lights.

PROGRAM NOTES

In FY19, the Traffic department finished upgrading about 34% of the City's street light system to LED lights. In FY20, the Division will continue its conversion effort and use Utility savings from these new fixtures to pay off the Energy loan.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
% of LED lights installed on lighting system	23%	34%	40%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,935,289	\$1,969,910	\$2,093,970
Materials and Supplies	632,331	742,000	742,000
Equipment, Lease, and Assets	1,021	4,500	4,500
Contractual and Other Services	2,811,071	2,720,500	2,635,500
Debt Service and Special Charges	78,298	340,000	418,000
<hr/>			
General Fund	\$5,458,010	\$5,776,910	\$5,893,970
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,458,010	\$5,776,910	\$5,893,970

FULL TIME POSITIONS

General Fund	34.0	34.0	36.0
Other Funds	0.0	0.0	0.0
<hr/>	<hr/>	<hr/>	<hr/>
All Funds	34.0	34.0	36.0

Division: 513 Auto Towing and Storage
Program: Ø
Department: Streets

Division Budget

513

MISSION & SERVICES

The purpose of the Auto Towing and Storage Division is to clear the right of ways and improve neighborhood appearance and safety by removing, storing and selling vehicles as requested by the St. Louis City Police and other City agencies.

PROGRAM NOTES

In FY20, Towing will complete the integration of tablets into City tow trucks and follow industry best practices to increase efficiency.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Vehicles Towed	12,750	13,472	13,500
Vehicles Auctioned	4,200	4,074	4,200
Police Tow Responses < 30 Minutes	93%	90%	90%
Revenue - Towed Vehicles	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000
Revenue - Auctioned Vehicles	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,571,057	\$1,605,953	\$1,581,747
Materials and Supplies	6,903	10,000	18,000
Equipment, Lease, and Assets	1,713	254,500	4,500
Contractual and Other Services	243,305	236,005	254,405
Debt Service and Special Charges	0	0	0
General Fund	\$1,822,978	\$2,106,458	\$1,858,652
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,822,978	\$2,106,458	\$1,858,652

FULL TIME POSITIONS

General Fund	27.0	27.0	28.0
Other Funds	0.0	0.0	0.0
All Funds	27.0	27.0	28.0

Division: 514 Streets
Program: Ø
Department: Streets

Division Budget

514

MISSION & SERVICES

The Streets Division is responsible for the maintenance of streets and alleys within the City. The Division performs street resurfacing and repair, street cleaning, snow removal, and wharf cleaning and maintenance.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$5,641,136	\$5,491,452	\$6,655,540
Materials and Supplies	883,555	1,077,000	1,372,590
Equipment, Lease, and Assets	29,896	30,000	30,000
Contractual and Other Services	455,526	515,284	560,284
Debt Service and Special Charges	0	0	0
General Fund	\$7,010,113	\$7,113,736	\$8,618,414
Grant and Other Funds	\$289,537	\$389,813	\$377,726
All Funds	\$7,299,650	\$7,503,549	\$8,996,140

FULL TIME POSITIONS

General Fund	108.0	130.0	129.0
Other Funds	33.0	33.0	33.0
All Funds	141.0	163.0	162.0

Division: 514 Streets

Program: 01 Repair and Resurfacing

Department: Streets

Program Budget 514-01

MISSION & SERVICES

Repair and Resurfacing crews will continue maintenance of streets, curbs, and bridges, adhering to our quick turn around times to repair conditions on major streets, particularly potholes.

PROGRAM NOTES

In FY20, Repair and Resurfacing will continue the priority patching of arterial streets, will continue flood wall monitoring and maintenance, and will maintain all streets and alleys to an acceptable standard.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Total sq. yds. Paved	450,000	472,000	472,000
Arterial Streets in Acceptable Condition	80.0%	78.0%	85.0%
CSB Complaints	6,000	6,000	6,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$4,086,024	\$3,935,634	\$3,864,060
Materials and Supplies	415,280	475,650	415,650
Equipment, Lease, and Assets	19,353	19,420	19,420
Contractual and Other Services	446,391	504,154	544,154
Debt Service and Special Charges	0	0	0
General Fund	\$4,967,048	\$4,934,858	\$4,843,284
Grant and Other Funds	\$289,537	\$389,813	\$377,726
All Funds	\$5,256,585	\$5,324,671	\$5,221,010

FULL TIME POSITIONS

General Fund	83.0	84.0	82.0
Other Funds	7.0	7.0	7.0
All Funds	90.0	91.0	89.0

Division: 514 Streets
Program: 02 Street Cleaning
Department: Streets

Program Budget 514-02

MISSION & SERVICES

Street Cleaning is responsible for cleaning all City streets and responding to accidents and oil spills to reduce hazardous road conditions. The Downtown Business District receives special emphasis and is swept nightly.

PROGRAM NOTES

In FY20, the Street Cleaning Division will train employees on efficient use of street cleaning equipment in an attempt to reduce costs and lower CSB complaint numbers. The Division will continue to implement an improved maintenance schedule to increase fleet availability and reduce cost.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Linear Curb Miles Cleaned	40,000	40,000	40,000
CSB Complaints	550	650	550

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,025,736	\$1,042,363	\$1,071,506
Materials and Supplies	117,822	134,950	134,950
Equipment, Lease, and Assets	9,626	9,660	9,660
Contractual and Other Services	1,209	2,330	2,330
Debt Service and Special Charges	0	0	0
General Fund	\$1,154,393	\$1,189,303	\$1,218,446
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,154,393	\$1,189,303	\$1,218,446

FULL TIME POSITIONS

General Fund	19.0	20.0	20.0
Other Funds	0.0	0.0	0.0
All Funds	19.0	20.0	20.0

Division: 514 Streets

Program: 03 Snow Removal & Flood Control

Department: Streets

Program Budget 514-03

MISSION & SERVICES

The Snow Removal and Flood Control program removes snow and ice from major and secondary arterial streets. The program maintains floodwalls, levees, and flood relief wells which protect the City from flooding.

PROGRAM NOTES

In FY19, the unit successfully maintained major and secondary roads during 18 Winter events and is currently cleaning up from the 18th highest flood in the City's history. In FY20, the program will continue to prepare and implement flood protection strategies as needed.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Snow / Flood Events	4	18	8
CSB calls-snow / ice related	100	259	100
Tons of Salt Used	3,500	6,500	3,500

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$253,384	\$246,766	\$243,424
Materials and Supplies	347,681	463,225	818,815
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,636	2,980	2,980
Debt Service and Special Charges	0	0	0
General Fund	\$603,701	\$712,971	\$1,065,219
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$603,701	\$712,971	\$1,065,219

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 514 Streets
Program: 04 Administration
Department: Streets

Program Budget 514-04

MISSION & SERVICES

The Administration Division provides all budgeting, planning, management, custodial, and administrative work for the Streets division. The Administration Program also manages the St. Louis Works street improvement program, which is funded through a separate appropriation.

PROGRAM NOTES

In FY20, Streets will continue to make St. Louis a bike and pedestrian friendly city.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$275,992	\$266,689	\$269,400
Materials and Supplies	2,772	3,175	3,175
Equipment, Lease, and Assets	917	920	920
Contractual and Other Services	5,290	5,820	10,820
Debt Service and Special Charges	0	0	0
General Fund	\$284,971	\$276,604	\$284,315
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$284,971	\$276,604	\$284,315

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	26.0	26.0	26.0
All Funds	29.0	29.0	29.0

Division: 514 Streets
Program: 05 Debris Crew
Department: Streets

Program Budget 514-05

MISSION & SERVICES

The District Debris Removal program proactively removes debris on vacant properties and in alleys on a ward rotation basis. The program also responds to illegal dumping issues and coordinates with the Trash Task Force.

PROGRAM NOTES

During FY19, 20 Debris crew members were transferred from the Forestry department to the Streets department. Another position was moved for FY20, which will be the first full year of the program.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$1,207,150
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$0	\$0	\$1,207,150
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$0	\$0	\$1,207,150

FULL TIME POSITIONS

General Fund	0.0	20.0	21.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	20.0	21.0

Division: 516 Refuse
Program: Ø
Department: Streets

Division Budget

516

MISSION & SERVICES

The Refuse Division is responsible for the collection and disposal of residential waste for citizens of the City of St. Louis. The Refuse Division also coordinates efforts to reduce the amount of waste going to landfills through recycling, composting and waste reduction efforts.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$7,592,945	\$7,750,069	\$7,278,872
Materials and Supplies	\$1,257,028	\$671,530	\$671,530
Equipment, Lease, and Assets	\$1,364,944	\$2,398,500	\$2,004,125
Contractual and Other Services	\$5,833,919	\$5,755,481	\$6,530,051
Debt Service and Special Charges	\$500,000	\$891,001	\$1,249,375
<hr/>			
General Fund	\$18,048,985	\$19,019,002	\$19,465,608
Local Use Tax Fund	\$625,780	\$684,097	\$711,156
Grant and Other Funds	\$172,125	\$274,361	\$278,181
All Funds	\$18,846,890	\$19,977,460	\$20,454,945

FULL TIME POSITIONS

General Fund	129.0	129.0	128.0
Local Use Tax Fund	15.0	15.0	15.0
Other Funds	4.0	4.0	4.0
<hr/>			
All Funds	148.0	148.0	147.0

Division: 516 Refuse
Program: 01 Administration
Department: Streets

Program Budget 516-01

MISSION & SERVICES

The Administration program manages and supervises the collection and disposal of the City's waste. It is accountable for all Division records pertaining to tons collected, citizen complaints, personnel files, and expenditures.

PROGRAM NOTES

In FY120, Refuse will continue to efficiently manage the collection and disposal of the City's waste, while keeping track of expenditures and maintaining low costs.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
CSB Work Orders Received	17,880	18,000	18,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,092,558	\$1,341,939	\$1,151,995
Materials and Supplies	33,522	18,375	18,375
Equipment, Lease, and Assets	16,782	23,500	23,500
Contractual and Other Services	683,011	743,401	897,701
Debt Service and Special Charges	0	0	0
General Fund	\$1,825,873	\$2,127,215	\$2,091,571
Grant and Other Funds	\$0	\$50,000	\$50,000
All Funds	\$1,825,873	\$2,177,215	\$2,141,571

FULL TIME POSITIONS

General Fund	2.0	3.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	3.0	2.0

Division: 516 Refuse
Program: 02 Refuse Collection
Department: Streets

Program Budget 516-02

MISSION & SERVICES

The Refuse Collection program is responsible for the collection of household waste from all City residents.

PROGRAM NOTES

In FY19, Refuse Staff redistributed workloads and routes to maximize the efficiency and productivity of all crews. The Refuse division has seen an increase in the tonnage of municipal solid waste collections, along with a rise in the costs of recycled waste collection.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Tons of Solid Waste Collected	141,380	152,764	153,000
Tons of Yard Waste Collected	16,932	19,435	20,000
Tons of Recycling Collected	16,562	18,811	18,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$6,291,715	\$6,191,646	\$5,932,280
Materials and Supplies	440,215	223,800	223,800
Equipment, Lease, and Assets	1,348,162	2,375,000	1,980,625
Contractual and Other Services	4,720,041	4,567,940	5,197,940
Debt Service and Special Charges	500,000	891,001	1,249,375
General Fund	\$13,300,133	\$14,249,387	\$14,584,020
Grant and Other Funds	\$172,125	\$224,361	\$228,181
All Funds	\$13,472,258	\$14,473,748	\$14,812,201

FULL TIME POSITIONS

General Fund	114.9	113.0	112.0
Other Funds	4.0	4.0	4.0
All Funds	118.9	117.0	116.0

Division: 516 Refuse

Program: 03 Bulky Item Collection

Department: Streets

Program Budget 516-03

MISSION & SERVICES

The Bulky Item Collection Program provides monthly bulk/large item collection. The Program also assists in the retrieval and repair of damaged refuse containers.

PROGRAM NOTES

In FY20, the Bulky Item Collection Program will continue to optimize round workload and provide better routing techniques to increase productivity amongst all crews.

PERFORMANCE MEASURES

Tons of Bulk Collected	Actual FY18	Estimate FY19	Goal / Est. FY20
------------------------	--------------------	----------------------	-------------------------

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$618,024	\$674,556	\$701,615
Materials and Supplies	5,672	7,041	7,041
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,084	2,500	2,500
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$625,780	\$684,097	\$711,156
General Fund	\$1,500,149	\$1,552,421	\$1,731,655
All Funds	\$2,125,929	\$2,236,518	\$2,442,811

FULL TIME POSITIONS

General Fund	8.1	9.0	10.0
Local Use Tax Fund	15.0	15.0	15.0
<hr/>			
All Funds	23.1	24.0	25.0

Division: 516 Refuse

Program: 04 Resident & Bulk Waste
Disposal

Department: Streets

Program Budget

516-04

MISSION & SERVICES

Blue Recycling dumpsters have been distributed widely across the city. The dumpster is equipped with a proprietary lid that limits the size of recyclables to those that are readily accepted by the recycling transfer station.

PROGRAM NOTES

In FY19, Refuse and Streets crew continued the process of using blue plastic recycling container. The new lids are cheaper, easier to load, and have drastically reduced the amount of water entering the dumpsters. This effort is ongoing and was funded using grant funds.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Tons Transferred	178,805	179,000	180,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$98,450	\$105,116	\$80,482
Materials and Supplies	7,945	4,355	4,355
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	194,023	200,000	250,000
Debt Service and Special Charges	0	0	0
General Fund	\$300,418	\$309,471	\$334,837
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$300,418	\$309,471	\$334,837

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 516 Refuse
Program: 05 Recycling
Department: Streets

Program Budget 516-05

MISSION & SERVICES

The City of St. Louis Refuse Division's Recycling Program is working to reduce the amount of waste that citizens generate, reuse materials as many times as possible, recycle our resources and buy products with reused/recycled-content.

PROGRAM NOTES

In FY20, Recycling will continue to make recycling easy and convenient for all residents and educate citizens on what can and cannot be recycled. There has been an increase in recycling costs, but the Division will continue to make strides to be cost-efficient.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$110,222	\$111,368	\$114,115
Materials and Supplies	775,346	425,000	425,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	236,844	244,140	184,410
Debt Service and Special Charges	0	0	0
General Fund	\$1,122,412	\$780,508	\$723,525
Local Use Tax Fund	\$0	\$0	\$0
All Funds	\$1,122,412	\$780,508	\$723,525

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Local Use Tax Fund	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 520 Port Authority
Program: Ø
Department: Streets

Division Budget

520

MISSION & SERVICES

City of St. Louis Port Authority personnel coordinate with individuals or corporations for initial preparation and negotiation of land and mooring leases for development of property owned by the City of St. Louis within the Port District. Personnel supervise the operation of all floating equipment owned by the Port Authority and work with the staff of the U.S. Army Corps of Engineers and the U.S. Coast Guard on all river-related matters within the Port District. Personnel coordinate all permits for mooring privileges on the improved wharf with the Director of the Streets Department. The Port Authority also processes Lease Agreements through the City of St. Louis Port Authority Commission, Board of Public Service and the Board of Aldermen

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets		0	0
Contractual and Other Services	1,012,305	1,115,000	1,115,000
Debt Service and Special Charges	725,141	370,000	375,000
Port Authority Fund	\$1,737,446	\$1,485,000	\$1,490,000

FULL TIME POSITIONS

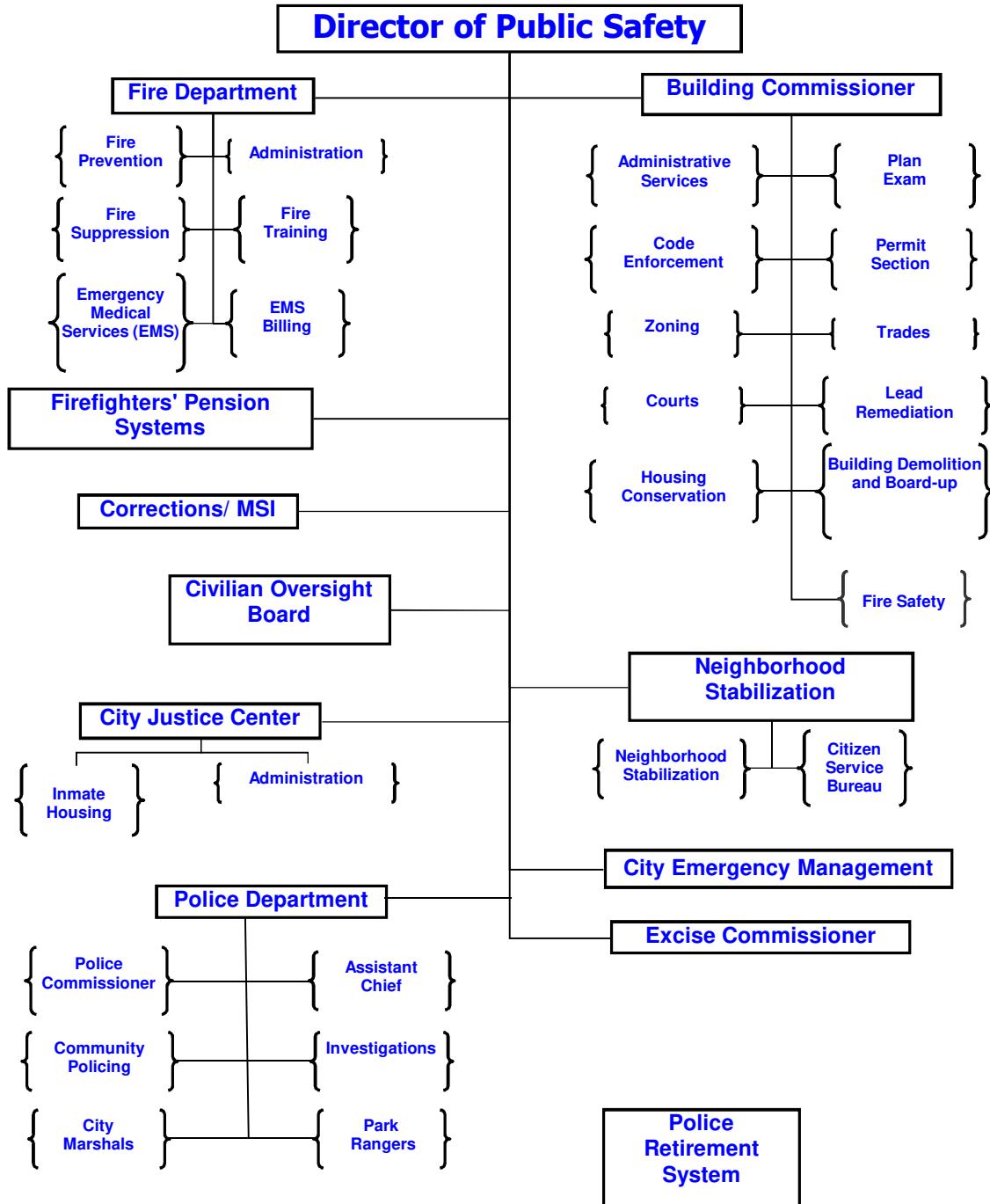
Total	0.0	0.0	0.0
-------	-----	-----	-----



DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- Operate a community based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce, and the environment.
- Prepare the City's government, emergency responders, private agencies, and citizens to prevent, respond to, and recover from disasters and other emergency events.
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.
- Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increase public safety both in perception and reality.



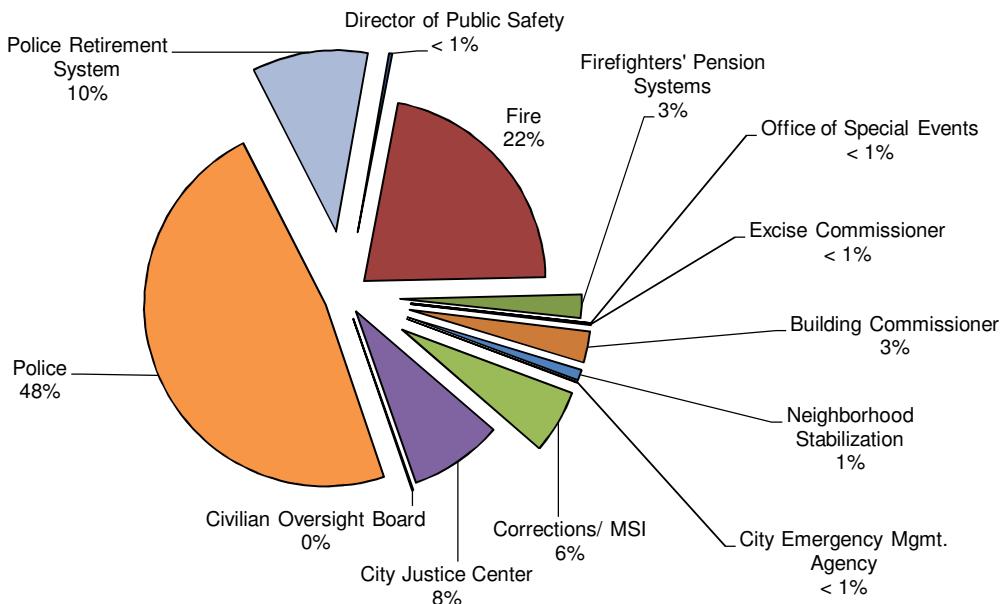
PUBLIC SAFETY

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
610 Director of Public Safety	\$1,025,362	\$732,011	\$748,573
611 Fire	60,566,548	60,689,481	62,305,664
612 Firefighters' Pension Systems	11,446,884	9,921,556	6,004,849
614 Office of Special Events	192,905	196,902	0
616 Excise Commissioner	362,130	450,918	526,411
620 Building Commissioner	8,088,647	7,966,851	8,054,769
622 Neighborhood Stabilization	2,364,153	2,599,354	2,673,898
625 City Emergency Mgmt. Agency	138,743	204,979	195,895
632 Corrections/ MSI	15,195,550	16,110,706	16,271,733
633 City Justice Center	22,378,925	23,638,561	24,050,387
635 Civilian Oversight Board	272,135	319,191	329,131
650 Police	132,328,312	136,854,706	137,616,248
651 Police Retirement System	31,796,208	31,113,981	29,650,230
General Fund	\$286,156,502	\$290,799,197	\$288,427,788
Local Use Tax Fund	\$13,624,449	\$15,229,818	\$17,168,774
Economic Development Sales Tax	\$0	\$600,000	\$100,000
Prop P Sales and Use Tax Fund	\$0	\$0	\$22,793,893
Grant and Other Funds	\$45,384,827	\$39,993,167	\$44,997,701
TOTAL DEPARTMENT ALL FUNDS	\$345,165,778	\$346,622,182	\$373,488,156

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
610 Director of Public Safety	7.0	7.0	7.0
611 Fire (Uniformed)	566.0	580.0	586.0
611 Fire (Civilian)	190.0	191.0	191.0
612 Firefighters' Pension Systems	0.0	0.0	0.0
614 Office of Special Events	2.0	2.0	0.0
616 Excise Commissioner	6.0	6.0	7.0
620 Building Commissioner	110.0	107.0	109.0
622 Neighborhood Stabilization	39.0	38.0	38.0
625 City Emergency Mgmt. Agency	2.0	2.0	2.0
632 Corrections/ MSI	191.0	191.0	190.0
633 City Justice Center	303.0	303.0	304.0
635 Civilian Oversight Board	4.0	4.0	4.0
650 Police (Uniformed)	1,316.0	1,316.0	1,319.0
650 Police (Civilian)	456.0	459.0	463.0
651 Police Retirement System	0.0	0.0	0.0
General Fund	3,192.0	3,206.0	3,220.0
Local Use Tax Fund	31.0	32.0	32.0
Grant and Other Funds - Uniformed	65.5	72.9	76.0
Grant and Other Funds - All Other	62.0	65.0	68.0
TOTAL DEPARTMENT ALL FUNDS	3,350.5	3,375.9	3,396.0

PUBLIC SAFETY

FY20 PUBLIC SAFETY GENERAL FUND BUDGET



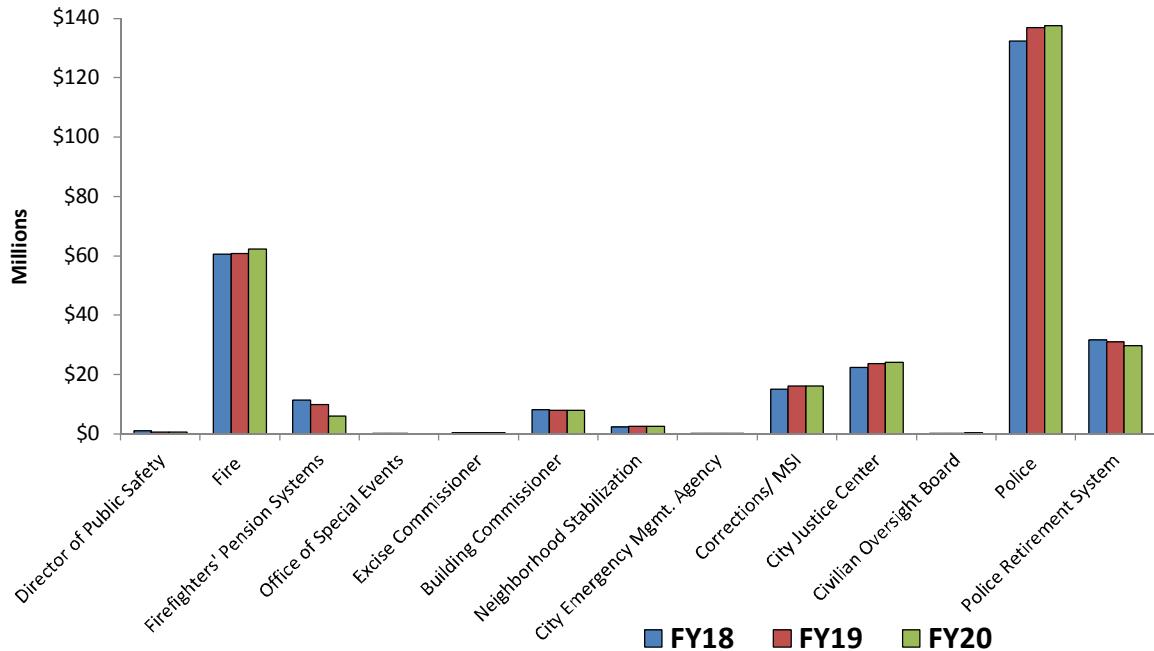
TOTAL PUBLIC SAFETY BUDGET \$288.4M

DIVISION HIGHLIGHTS

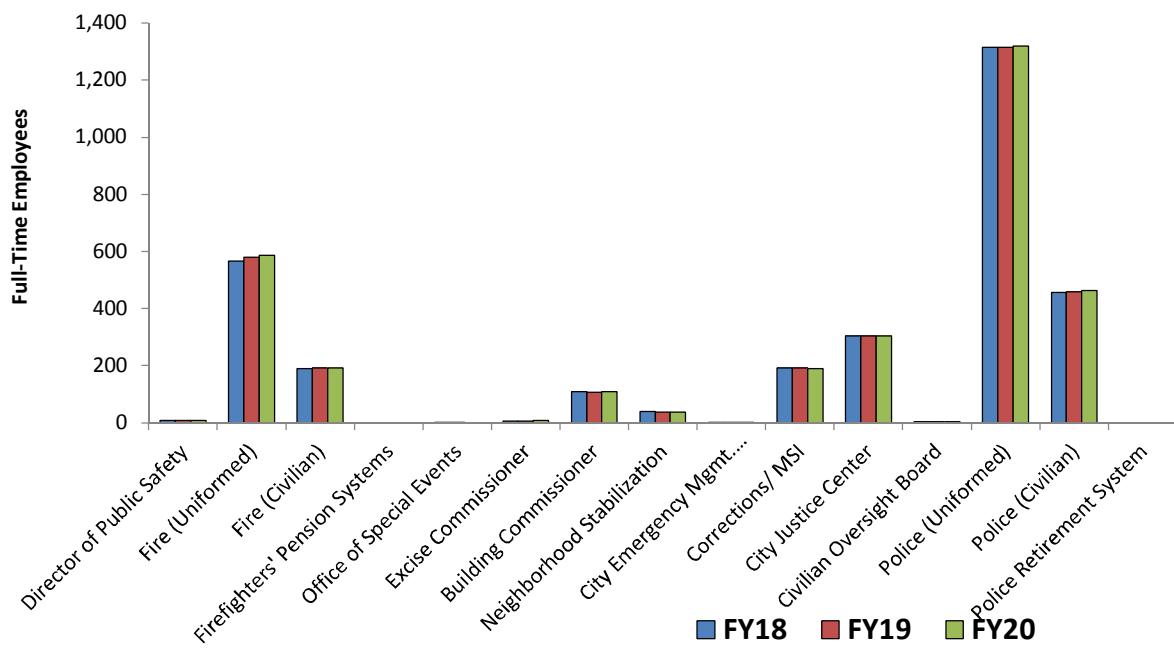
- Through a new agreement with the US Marshal, Corrections will receive an estimated \$5M in payment for housing federal inmates. Of that, \$1.5M (30%) will go to the General Fund and \$3.5M (70%) will be used for facility improvements.
- The Building Division will receive a total of \$4.5M in Use Tax and Prop P funds for building demolition. This is an increase of \$925K.
- CEMA will update the City Emergency Response Framework and will continue to work to enhance the coordination of the City and its various community partners.
- Neighborhood Stabilization will coordinate multiple operating departments around the clean-up of high-vacancy blocks prone to illegal dumping, crime, and other issues.
- Prop P Sales Tax Fund proceeds to fund prior year salary increases and equipment for police officers and firefighters at \$14.7M and \$6.3M, respectively, including pensions.
- The Fire Department will pursue implementation of the GEMT program to draw down federal reimbursement for ambulance transport of Medicaid patients.
- The Office of Special Events will move to the Board of Public Service effective at the beginning of FY20 in order to streamline the permitting process.

PUBLIC SAFETY

GENERAL FUND BUDGET HISTORY BY DIVISION

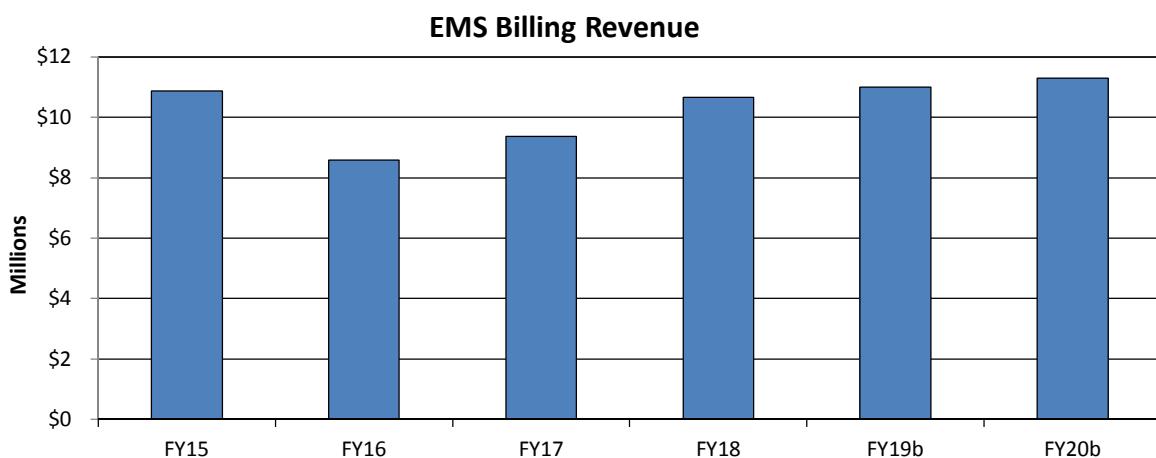
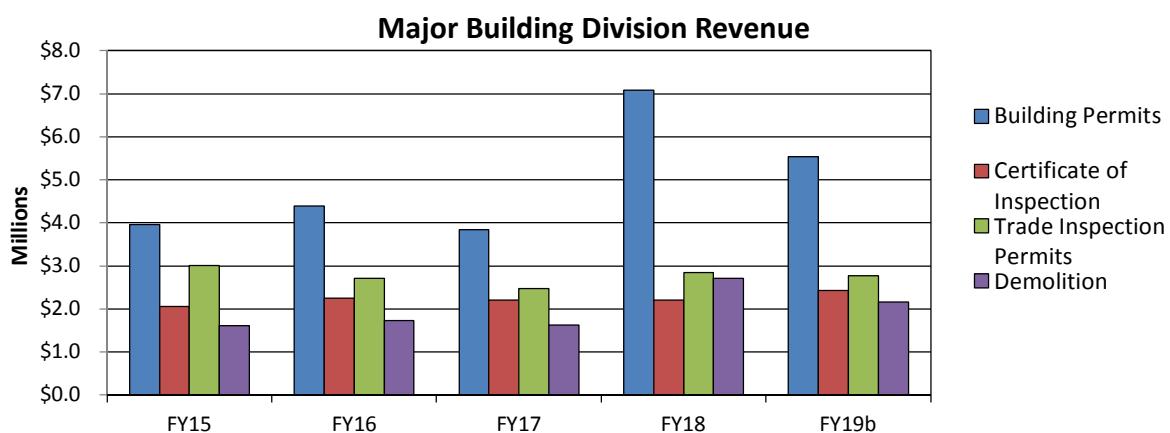
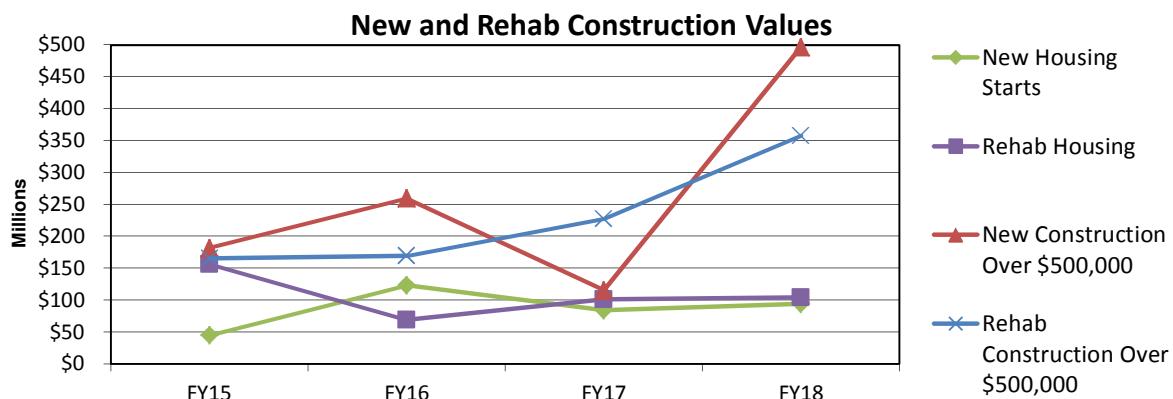


GENERAL FUND PERSONNEL HISTORY BY DIVISION



PUBLIC SAFETY

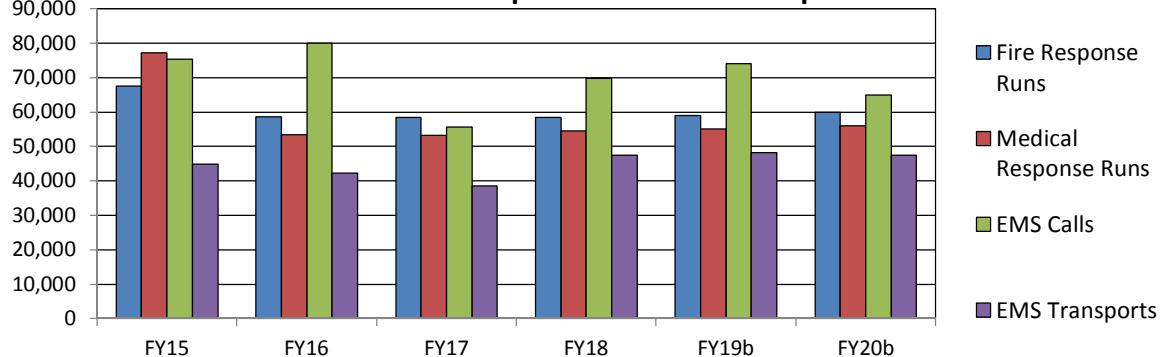
Selected Performance Measures



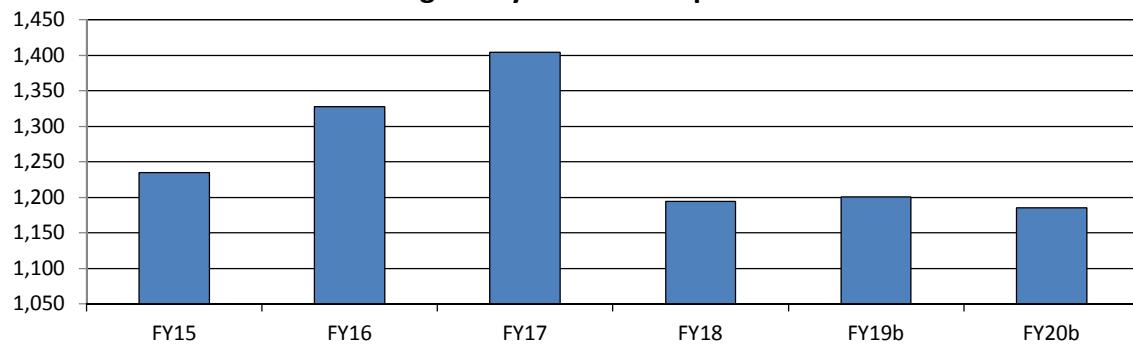
PUBLIC SAFETY

Selected Performance Measures

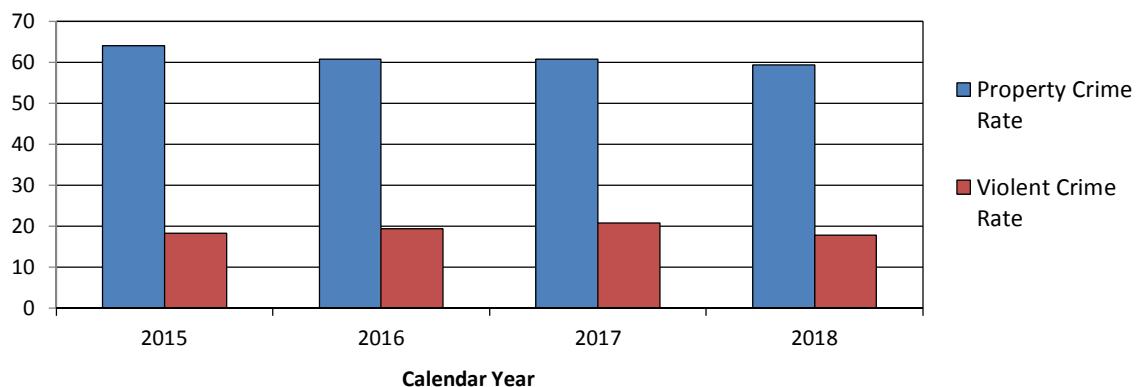
Fire and EMS Response Runs and Transports



Average Daily Confined Population



Crime Rate per 1,000 Residents



Division: 610 Director of Public Safety
Program: Ø
Department: Public Safety

Division Budget

610

MISSION & SERVICES

The Director of Public Safety oversees the operation of the public safety divisions including the Police Department, Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency, Neighborhood Stabilization Division, and Civilian Oversight Board.

PROGRAM NOTES

In FY20, the Director will manage the dispersal of \$1.0M in crime prevention program proceeds from the 1/2 cent Public Safety Sales Tax. In addition, the Director will manage the dispersal of \$325,000 in proceeds from the new Prop P Sales and Use Tax Fund for youth employment programs. At \$2,500 per youth, this would provide an additional 130 high-quality, full-summer jobs for City youth aged 16-24 in high risk neighborhoods.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$904,449	\$706,777	\$722,939
Materials and Supplies	5,419	7,300	7,300
Equipment, Lease, and Assets	212	3,500	2,500
Contractual and Other Services	115,282	14,434	15,834
Debt Service and Special Charges	0	0	0
General Fund	\$1,025,362	\$732,011	\$748,573
Grant and Other Funds	\$1,026,101	\$1,000,000	\$1,000,000
Prop P Sales and Use Tax Fund	\$0	\$275,000	\$325,000
All Funds	\$2,051,463	\$2,007,011	\$2,073,573

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	1.0	1.0	1.0
All Funds	8.0	8.0	8.0

MISSION & SERVICES

The St. Louis Fire Department is committed to the preservation of life, property, and the environment by effectively and efficiently meeting the emerging public safety and welfare needs of a diverse community. STLFD accomplishes its goals by maintaining the highest standards of professional service through continued training, education, and living up to the motto of being "Justifiably Proud."

The proposed budget for the Fire Dept. excluding grants but including pension costs is \$82.6M. Overall uniform strength of the Department is budgeted to remain at 586 positions. All of these positions are funded through general revenue following the expiration of a SAFER grant during the previous fiscal year. This level of uniform strength is sufficient to maintain a total of 34 companies on a regular basis. The proposed budget provides for recruit classes to maintain its authorized uniform strength. The general fund budget is supplemented by two half-cent sales tax funds allocated to public safety purposes. The most recent of these known as Prop P provided for a \$6,000 increase in uniform salaries in the prior fiscal year and will continue to provide funds for salaries and other benefits to the department in the coming years.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$57,536,912	\$57,365,247	\$58,527,098
Materials and Supplies	1,204,732	1,425,645	1,598,489
Equipment, Lease, and Assets	46,999	53,024	70,923
Contractual and Other Services	1,777,905	1,845,565	2,109,154
Debt Service and Special Charges	0	0	0
General Fund	\$60,566,548	\$60,689,481	\$62,305,664
Local Use Tax Fund	\$135,000	\$0	\$0
Grant and Other Funds	\$1,699,249	\$366,544	\$0
Riverfront Gaming Fund	\$27,695	\$25,000	\$30,000
Public Safety Sales Tax	\$1,075,000	\$1,065,000	\$1,150,000
Prop P Sales and Use Tax Fund	\$0	\$4,378,000	\$5,440,934
All Funds	\$63,503,492	\$66,524,025	\$68,926,598

FULL TIME POSITIONS

Uniformed	566.0	580.0	586.0
Uniformed- Other Funds	20.0	6.0	0.0
Civilian	190.0	191.0	191.0
Civilian- Other Funds	0.0	0.0	0.0
All Funds	776.0	777.0	777.0

Division: 611 Fire
Program: 01 Fire Prevention
Department: Public Safety

Program Budget 611-01

MISSION & SERVICES

Fire Prevention has four major divisions: code enforcement, fire investigation, firefighter safety and health, and public education. In FY19 Fire Prevention completed hazardous material tech and refresher training. In FY20 the program will perform street vacation reviews for the City's water supply.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Suspicious Fire Investigations	316	337	330
Cost per Investigation	\$2,268	\$164	\$172
Fires with Cause / Origin Determined	73%	68%	75%
Fires Determined Non-Accidental	28%	35%	30%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$957,450	\$947,190	\$1,034,744
Materials and Supplies	14,000	15,800	15,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	20,719	21,920	21,920
Debt Service and Special Charges	0	0	0
General Fund	\$992,169	\$984,910	\$1,072,464
Grant and Other Funds	\$40,986	\$0	\$0
All Funds	\$1,033,155	\$984,910	\$1,072,464

FULL TIME POSITIONS

Uniformed	10.0	10.0	10.0
Civilian	1.0	1.0	1.0
All Funds	11.0	11.0	11.0

Division: 611 Fire

Program: 02 Fire Suppression

Department: Public Safety

Program Budget 611-02

MISSION & SERVICES

Fire Suppression maintains fire companies, a marine unit, and heavy duty rescue squads to meet the City's fire suppression needs. Fire Suppression also responds to rescue situations and incidents involving the containment of hazardous materials.

PROGRAM NOTES

In FY19, Fire continued to refine and augment its automatic vehicle locator program and issued second sets of Personal Protective Equipment (PPE) to certain firefighters. The PPE distribution program will continue in FY20 along with the purchase of additional apparatus purchases to allow for older units to be assigned as reserve units. Both efforts will help the Department comply with national standards.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal/Est FY20
Response Runs: Fires	58,355	59,000	60,000
Medical	54,487	55,000	56,000
Total	112,842	114,000	116,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$42,680,270	\$42,800,343	\$43,332,733
Materials and Supplies	604,702	638,459	814,209
Equipment, Lease, and Assets	15,921	11,350	22,000
Contractual and Other Services	1,589,328	1,601,136	1,844,975
Debt Service and Special Charges	0	0	0
General Fund	\$44,890,221	\$45,051,288	\$46,013,917
Riverfront Gaming Fund	\$27,695	\$25,000	\$30,000
Grant and Other Funds	\$1,658,263	\$366,544	\$0
Prop P Sales and Use Tax Fund	\$0	\$4,378,000	\$4,848,900
All Funds	\$46,576,179	\$49,820,832	\$50,892,817

FULL TIME POSITIONS

Uniformed	547.0	561.0	567.0
Uniformed- Other Funds	20.0	6.0	0.0
Civilian	15.0	15.0	15.0
Civilian- Other Funds	0.0	0.0	0.0
All Funds	582.0	582.0	582.0

Division: 611 Fire
Program: 03 Administration
Department: Public Safety

Program Budget 611-03

MISSION & SERVICES

The Administration program provides management and support for payroll services, financial and budgeting services, and information management services for the fire prevention, fire suppression, and emergency medical service.

PROGRAM NOTES

In FY19 Fire completed a new payroll processing system and upgraded the fire dispatch radio system. In FY20 Fire will develop operational policies for the Department's drone and will implement the purchase of the last third of the fleet.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,950,022	\$1,914,305	\$2,196,140
Materials and Supplies	7,975	9,000	9,000
Equipment, Lease, and Assets	5,034	4,751	4,751
Contractual and Other Services	17,332	20,500	20,500
Debt Service and Special Charges	0	0	0
General Fund	\$1,980,363	\$1,948,556	\$2,230,391
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,980,363	\$1,948,556	\$2,230,391

FULL TIME POSITIONS

Uniformed	3.0	3.0	3.0
Civilian	10.0	11.0	11.0
All Funds	13.0	14.0	14.0

Division: 611 Fire
Program: 04 Fire Training
Department: Public Safety

Program Budget 611-04

MISSION & SERVICES

Provide training for Department personnel; specify, purchase, store and distribute protective equipment and uniforms; provide health and safety information, smoke detectors and CO detectors to the public.

PROGRAM NOTES

In FY19 Training conducted a wide variety of training sessions and installed more than 4,000 smoke detectors in the community. Both activities will continue in FY20 as the Dept. will increase training offerings and expand its role in educating seniors on fire and home safety.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
EMS Training Hours	17,233	19,211	25,000
Training Hours Per Person	175	196	167
Time Dedicated to Fire Suppression Training	69%	66%	64%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$613,014	\$601,200	\$670,078
Materials and Supplies	17,721	15,000	15,000
Equipment, Lease, and Assets	3,544	6,751	7,000
Contractual and Other Services	25,254	81,000	98,500
Debt Service and Special Charges	0	0	0
General Fund	\$659,533	\$703,951	\$790,578
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$659,533	\$703,951	\$790,578

FULL TIME POSITIONS

Uniformed	6.0	6.0	6.0
Civilian	1.0	1.0	1.0
All Funds	7.0	7.0	7.0

Division: 611 Fire

Program: 05 Emergency Medical Services

Department: Public Safety

Program Budget 611-05

MISSION & SERVICES

Emergency Medical Services provides pre-hospital emergency medical services to City residents.

PROGRAM NOTES

In FY19 EMS received the AHA Mission: Lifeline Gold Plus award and 20 new Physio-Control LIFEPAK 15 monitor/defibrillators. In FY20 EMS will obtain an inventory program for medical supplies and pharmaceuticals.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Calls for Service	69,848	74,000	65,000
Billable Transports	43,218	44,000	45,000
Billable Non-Transports	4,270	4,270	2,500
Total Billable trips	47,488	48,270	47,500

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$11,178,870	\$10,942,514	\$11,122,639
Materials and Supplies	559,005	745,886	742,980
Equipment, Lease, and Assets	21,477	28,800	35,800
Contractual and Other Services	124,281	120,009	122,259
Debt Service and Special Charges	0	0	0
General Fund	\$11,883,633	\$11,837,209	\$12,023,678
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$11,883,633	\$11,837,209	\$12,023,678

FULL TIME POSITIONS

Civilian	160.0	160.0	160.0
Civilian- Other Funds	0.0	0.0	0.0
All Funds	160.0	160.0	160.0

Division: 611 Fire

Program: 06 EMS Billing

Department: Public Safety

Program Budget 611-06

MISSION & SERVICES

Provide oversight and management of the billing services for the treatment and transport of patients on medic units under Emergency Medical Services

PROGRAM NOTES

In FY19 EMS Billing implemented the GEMT Program. GEMT allows the City to draw down federal supplemental reimbursement for ambulance transport for Medicaid patients; it covers the funding gap between the actual cost of transport and the amount reimbursed by Medicaid. It should result in higher revenue for FY20 and beyond.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Revenue Received	\$10,654,593	\$11,000,000	\$11,300,000
Total Billable Trips	47,488	48,270	47,500

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$157,286	\$159,695	\$170,764
Materials and Supplies	1,329	1,500	1,500
Equipment, Lease, and Assets	1,023	1,372	1,372
Contractual and Other Services	991	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$160,629	\$163,567	\$174,636
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$160,629	\$163,567	\$174,636

FULL TIME POSITIONS

Civilian	3.0	3.0	3.0
Civilian- Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

MISSION & SERVICES

Through the Firefighters' Systems, the City provides for the retirement benefits of its retired uniformed firefighters. The City contributes to two Firefighter pension plans, one being the Firemen's Retirement System (FRS, now frozen) and the second the City's Firefighters' Retirement Plan (FRP) that became effective February 1, 2013 as a result of pension reform legislation. Pension costs for the department which had fallen following pension reform efforts and improving market conditions have stabilized in recent years. The annual actuarial reports that determine the City's contributions to the systems each year indicate that the FRS plan was fully funded and will require no contribution in FY20. The FRP plan which is now in its sixth year and about 62% funded will require a contribution of \$9.0M which is a \$1M increase over the prior year. This increase is mostly due to the \$6,000 increase in firefighter salaries instituted in the prior year from Prop P funds. Pension debt payments will decline \$1.65M in FY20 as result of the final maturity of a pension debt issue from 2008. Total Fire Pension costs including debt service on pension-related debt will total \$13.8M in FY20. A portion of this amount is included in the Airport's budget which maintains its own unit of the Fire Department.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$11,125,661	\$9,599,793	\$6,004,849
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	321,223	321,763	0
General Fund	\$11,446,884	\$9,921,556	\$6,004,849
Grant and Other Funds	\$0	\$0	\$0
Public Safety Pension Trust	\$5,496,666	\$5,500,000	\$5,500,000
Prop P Sales and Use Tax Fund	\$0	\$1,097,000	\$930,000
All Funds	\$16,943,550	\$16,518,556	\$12,434,849

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 614 Office of Special Events

Program: Ø

Department: Public Safety

Division Budget

614

MISSION & SERVICES

The Office of Special Events has moved from the Department of Public Safety to the Board of Public Service effective July 1, 2019. For the FY20 budget and more information about the Office, see page 251 in the BPS section.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$192,506	\$196,402	\$0
Materials and Supplies	399	400	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	100	0
Debt Service and Special Charges	0	0	0
General Fund	\$192,905	\$196,902	\$0
All Funds	\$192,905	\$196,902	\$0

FULL TIME POSITIONS

General Fund	2.0	2.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	0.0

Division: 616 Excise Commissioner
Program: Ø
Department: Public Safety

Division Budget

616

MISSION & SERVICES

The Excise Division is charged by City Charter with the regulation and control of liquor within the City of St. Louis. The Division is responsible for determining licensing in accordance with the City Liquor code, authorizing issuance of all liquor and non-intoxicating beer licenses, enforcement of City Liquor Laws and Ordinances and initiation of civil action to suspend, cancel or revoke licenses when violations to statutes occur.

PROGRAM NOTES

In FY19 Excise worked to strengthen its partnerships in the community with city, state and federal agencies, elected officials, neighborhood organizations and businesses. Excise will continue this work in FY20 along with updating the computer system to work with other city systems.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Licenses (applied for, granted/renewed)	3,744	3,500	3,500
Enforcement Actions	467	550	550
Permit, fine and application revenue	\$223,038	\$222,550	\$216,775

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$335,406	\$417,304	\$490,406
Materials and Supplies	3,968	6,800	7,300
Equipment, Lease, and Assets	3,918	4,108	5,873
Contractual and Other Services	18,838	22,706	22,832
Debt Service and Special Charges	0	0	0
General Fund	\$362,130	\$450,918	\$526,411
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$362,130	\$450,918	\$526,411

FULL TIME POSITIONS

General Fund	6.0	6.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	7.0

Division: 620 Building Commissioner
Program: Ø
Department: Public Safety

Division Budget

620

MISSION & SERVICES

The Building Division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. The division also operates the Housing Conservation Program designed to preserve the City's housing stock.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$7,616,155	\$7,475,738	\$7,546,483
Materials and Supplies	62,212	91,000	85,673
Equipment, Lease, and Assets	10,207	12,000	12,000
Contractual and Other Services	400,073	388,113	410,613
Debt Service and Special Charges	0	0	0
General Fund	\$8,088,647	\$7,966,851	\$8,054,769
Local Use Tax Fund	\$3,525,441	\$5,233,818	\$5,872,774
Grant and Other Funds	\$5,197,006	\$5,664,044	\$5,534,244
Prop P Sales and Use Tax Fund	\$0	\$675,000	\$675,000
All Funds	\$16,811,094	\$19,539,713	\$20,136,787

FULL TIME POSITIONS

General Fund	110.0	107.0	109.0
Local Use Tax Fund	31.0	32.0	32.0
Other Funds	49.0	51.0	53.0
All Funds	190.0	190.0	194.0

Division: 620 Building Commissioner
Program: 01 Administrative Services
Department: Public Safety

Program Budget 620-01

MISSION & SERVICES

Administrative Services' primary mission is to ensure that citizens receive service in a customer-friendly and respectful manner. The program coordinates and monitors budgets, expenditures, and all financial transactions along with managing payroll and personnel matters.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$883,005	\$769,612	\$862,751
Materials and Supplies	3,623	5,300	5,300
Equipment, Lease, and Assets	850	1,000	1,000
Contractual and Other Services	74,197	69,500	63,500
Debt Service and Special Charges	0	0	0
General Fund	\$961,675	\$845,412	\$932,551
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$961,675	\$845,412	\$932,551

FULL TIME POSITIONS

General Fund	8.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	7.0	7.0

Division: 620 Building Commissioner
Program: 02 Code Enforcement
Department: Public Safety

Program Budget 620-02

MISSION & SERVICES

Code Enforcement's purpose is to protect public safety via a comprehensive inspection program of new construction, rehab of existing structures, and safe occupancy of residential and commercial structures.

PROGRAM NOTES

The use of tablets has allowed inspectors to spend less time in the office and more time in the field doing inspections during FY19. In FY20, Code Enforcement will train inspection staff on the new 2018 ICC Family of Building Codes. In addition, the program will work to maintain the goal of no more than 3 days between request and inspection.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Code Enforcement Inspections	176,000	177,000	177,000
Code enforcement inspections resulting in voluntary compliance	72.6%	70.0%	75.0%
Man hours per Inspection	3.5	3.6	3.5
Lead Remediation Revenue Generated	\$2,301,932	\$1,846,000	\$1,975,795

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,518,741	\$2,421,425	\$2,385,847
Materials and Supplies	21,877	32,000	28,517
Equipment, Lease, and Assets	3,595	4,227	4,227
Contractual and Other Services	201,533	197,113	197,113
Debt Service and Special Charges	0	0	0
General Fund	\$2,745,746	\$2,654,765	\$2,615,704
Grant and Other Funds	\$1,795,743	\$3,272,171	\$3,360,765
All Funds	\$4,541,489	\$5,926,936	\$5,976,469

FULL TIME POSITIONS

General Fund	38.0	36.0	36.0
Other Funds	21.5	23.2	24.5
All Funds	59.5	59.2	60.5

Division: 620 Building Commissioner
Program: 03 Zoning
Department: Public Safety

Program Budget 620-03

MISSION & SERVICES

The Zoning program's purpose is to protect public safety via the review of all building and occupancy permit applications for compliance with existing land-use ordinances and responding to zoning change requests. To this end, the program processes Conditional Use hearings as well as Board of Adjustment hearings.

PROGRAM NOTES

The program is on pace to perform 6,700 zoning reviews in FY19. In FY20 Zoning will review all zoning routed applications within five business days and will continue to benefit from the online application capability that streamlined the process for home occupancies.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Board of Adjustment Hearings	255	204	200
Conditional Use Hearings	263	300	300
Board of Adjustment Hearings revenue	\$79,200	\$71,000	\$71,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$417,636	\$430,548	\$477,552
Materials and Supplies	2,119	3,100	3,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,094	4,000	4,000
Debt Service and Special Charges	0	0	0
General Fund	\$423,849	\$437,648	\$484,652
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$423,849	\$437,648	\$484,652

FULL TIME POSITIONS

General Fund	7.0	7.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	8.0

Division: 620 Building Commissioner
Program: 04 Courts
Department: Public Safety

Program Budget 620-04

MISSION & SERVICES

The Courts' purpose is to provide effective prosecution of building code violations for noncompliant landlords and owner occupants. The program files cases in housing court, processes administrative fee letters, and provides administrative hearing officer capability for administrative fee appeals.

PROGRAM NOTES

In FY19, Courts is on pace to generate \$116,000 in administrative fee revenue. In FY20, Courts will ensure all necessary court cases are docketed within five days and will provide Administrative Hearings within 14 days of their request.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Admin. Fee Letters processed	900	1,412	1,500
Avg. No. Days to Court Docket	7	5.5	5
Administrative Fee Revenue	\$99,482	\$116,000	\$135,048

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$219,463	\$215,705	\$264,037
Materials and Supplies	1,778	2,600	2,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,093	4,000	4,000
Debt Service and Special Charges	0	0	0
General Fund	\$225,334	\$222,305	\$270,637
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$225,334	\$222,305	\$270,637

FULL TIME POSITIONS

General Fund	4.0	4.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	5.0

Division: 620 Building Commissioner
Program: 05 Housing Conservation
Department: Public Safety

Program Budget 620-05

MISSION & SERVICES

The Housing Conservation's purpose is to protect public safety via comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing significant, proactive lead prevention services.

PROGRAM NOTES

In FY19, Housing Conservation is on pace to issue 25,200 certificates of inspection while performing over 100,000 HCD inspections. In FY20 the program will continue to work towards its goal of performing inspections within three days of the request.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Certificates of Inspection Issued	24,545	25,188	25,500
Certificate of Inspection Revenue	\$2,202,339	\$2,435,000	\$2,429,784
Percent of Revenue Collected Online	77%	77%	80%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,113,159	\$2,178,308	\$2,192,264
Materials and Supplies	26,815	45,262	45,262
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	113,495	110,248	110,248
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$2,253,469	\$2,333,818	\$2,347,774
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,253,469	\$2,333,818	\$2,347,774

FULL TIME POSITIONS

Local Use Tax Fund	31.0	32.0	32.0
Other Funds	0.0	0.0	0.0
All Funds	31.0	32.0	32.0

Division: 620 Building Commissioner
Program: 06 Fire Safety
Department: Public Safety

Program Budget 620-06

MISSION & SERVICES

Fire Safety's purpose is to protect public safety via enforcement of selected provisions of the Fire Prevention Code.

PROGRAM NOTES

Fire Safety is on pace to perform 14,600 fire safety inspections and obtain almost 100% voluntary compliance with new inspection functions in FY19. In FY20, Fire Safety will continue to inspect all existing assembly use groups throughout the year to protect public safety.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Fire Safety Inspections	14,210	14,609	15,000
Man hours per inspection	2	1.5	1.5
Violations Resulting in Voluntary Compliance	100%	100%	100%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$603,040	\$613,340	\$640,053
Materials and Supplies	8,409	12,300	12,300
Equipment, Lease, and Assets	1,134	1,333	1,333
Contractual and Other Services	12,281	12,000	12,000
Debt Service and Special Charges	0	0	0
General Fund	\$624,864	\$638,973	\$665,686
Grant and Other Funds	\$1,439,795	\$0	\$0
All Funds	\$2,064,659	\$638,973	\$665,686

FULL TIME POSITIONS

General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

Division: 620 Building Division
Program: 07 Plan Exam
Department: Public Safety

Program Budget 620-07

MISSION & SERVICES

Plan Exam's purpose is to protect public safety via comprehensive plan reviews to ensure code compliance.

PROGRAM NOTES

Plan Exam is on pace to perform 15 structural safety inspections, over 350 preliminary plan reviews, and over 6,700 plan reviews in FY19. It will also process 62 Board of Building appeals and review 20 Operative Conserv Façade permits.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Preliminary Plan Reviews	366	400	400
Building Appeals Processed	93	72	80
Board of Building Appeals Revenue	\$10,300	\$12,600	\$9,360

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$578,404	\$584,262	\$569,777
Materials and Supplies	4,375	6,400	4,556
Equipment, Lease, and Assets	851	1,000	1,000
Contractual and Other Services	15,351	15,000	15,000
Debt Service and Special Charges	0	0	
General Fund	\$598,981	\$606,662	\$590,333
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$598,981	\$606,662	\$590,333

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 620 Building Division
Program: 08 Permits
Department: Public Safety

Program Budget 620-08

MISSION & SERVICES

Also known as the One-Stop-Shop, the purpose of the Permits program is to increase customer satisfaction in the permit process, providing a climate conducive to development. This program has an ongoing goal of issuing $\geq 85\%$ of permits on a one day, over-the-counter (OTC) basis.

PROGRAM NOTES

The Program is on pace to issue 5,200 building permits, 1,500 occupancy permits and 730 demolition permits in FY19. More than 70% of the building permits are issued on a same day, over-the-counter basis. In FY20, Permits will work to increase this percentage to 75%.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Permits Issued	5,396	5,206	5,300
Permits Issued in 1 day	71%	65%	75%
Building Permit Revenue Generated	\$7,089,839	\$5,539,000	\$6,165,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$502,362	\$512,302	\$519,616
Materials and Supplies	7,520	11,000	11,000
Equipment, Lease, and Assets	1,463	1,720	1,720
Contractual and Other Services	8,699	8,500	37,000
Debt Service and Special Charges	0	0	0
General Fund	\$520,044	\$533,522	\$569,336
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$520,044	\$533,522	\$569,336

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 620 Building Division
Program: 09 Trades
Department: Public Safety

Program Budget 620-09

MISSION & SERVICES

Trades will protect public safety via a comprehensive inspection/ licensing program for ensuring compliance with mechanical, plumbing, and electrical ordinances.

PROGRAM NOTES

In FY19, Trades is on pace to issue 16,957 trades permits and perform approximately 5,150 mechanical inspections, 14,000 electrical inspections, and 8,400 plumbing inspections. Trades is on pace to generate \$2.7M in revenue, 94.5% of which will be generated online. In FY20 Trades will maintain a three day response time from request to inspection.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Permits Issued: Mechanical	3,917	4,039	4,100
Electrical	6,711	6,180	6,500
Plumbing	6,361	6,357	6,400
Work Hours per Inspection	1.4	1.2	1.0
Total Trade Inspection Revenue	\$2,850,355	\$2,767,000	\$2,651,967

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,893,504	\$1,928,544	\$1,826,850
Materials and Supplies	12,511	18,300	18,300
Equipment, Lease, and Assets	2,314	2,720	2,720
Contractual and Other Services	79,825	78,000	78,000
Debt Service and Special Charges	0	0	0
General Fund	\$1,988,154	\$2,027,564	\$1,925,870
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,988,154	\$2,027,564	\$1,925,870

FULL TIME POSITIONS

General Fund	28.0	28.0	28.0
Other Funds	0.0	0.0	0.0
All Funds	28.0	28.0	28.0

Division: 620 Building Division

Program: 10 Demolition & Board-up

Department: Public Safety

Program Budget 620-10

MISSION & SERVICES

The purpose of the Demolition & Board-up program is to enhance public safety and neighborhood stabilization by demolishing or boarding up the entrances to unsound, unsightly, abandoned buildings. The program provides Demolition and Structural Condemnation Inspections, "on call" emergency demolition and board-up service, and manages the licensing and bidding processes for demolition contractors in the City.

PROGRAM NOTES

Two initiatives related to vacant buildings and demolition that started in FY19 will continue in FY20. Building will receive \$675,000 from the Prop P Sales and Use Tax Fund and an additional \$600,000 from the increase in the Use Tax to demolish more unsafe buildings in the City. Second, the Vacant Building Registration program will continue to require the registration of vacant buildings as a way of deterring owners from having vacant property that violates building codes. Revenue is generated by the \$200 registration fee.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Derelict Buildings Demolished	169	319	400
Derelict Building Board-Ups	1,115	1,166	1,200
Demolition revenue generated	\$2,659,927	\$2,113,500	\$2,240,484
Vacant Building Registration Revenue	\$25,100	\$503,750	\$55,440

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,295,089	\$1,479,996	\$1,560,394
Materials and Supplies	80,092	95,500	95,500
Equipment, Lease, and Assets	1,542	5,000	5,000
Contractual and Other Services	38,966	45,000	45,000
Debt Service and Special Charges	0	0	0
Building Demolition Fund	\$1,415,689	\$1,625,496	\$1,705,894
Local Use Tax Fund	\$1,271,972	\$2,900,000	\$3,525,000
Grant and Other Funds	\$0	\$0	\$0
Prop P Sales and Use Tax Fund	\$0	\$675,000	\$675,000
All Funds	\$2,687,661	\$5,200,496	\$5,905,894

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	21.0	21.0	22.0
All Funds	21.0	21.0	22.0

Division: 620 Building Division
Program: 11 Lead Abatement
Department: Public Safety

Program Budget 620-11

MISSION & SERVICES

Lead Abatement's purpose is to provide the City with significant, pro-active lead prevention services via remediation and inspection programs.

PROGRAM NOTES

The grant-funded Lead Abatement program is on pace to remediate 94 housing units, receive 900 referrals for service and perform over 3,000 lead inspections. In FY20, the program will successfully implement the 2017 HUD Lead Hazard Reduction Demonstration Grant.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Housing Units Remediated	80	94	100
Housing Units Designated Lead Safe	1,278	800	1,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$349,717	\$425,720	\$412,828
Materials and Supplies	493	0	0
Equipment, Lease, and Assets	0	27,830	27,830
Contractual and Other Services	195,569	312,827	26,927
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$545,779	\$766,377	\$467,585
General Fund	\$0	\$0	\$0
All Funds	\$545,779	\$766,377	\$467,585

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	6.5	6.8	6.5
All Funds	6.5	6.8	6.5

Division: 622 Neighborhood Stabilization
Program: Ø
Department: Public Safety

Division Budget

622

MISSION & SERVICES

The purpose of Neighborhood Stabilization is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,237,835	\$2,383,420	\$2,443,014
Materials and Supplies	6,281	13,050	15,500
Equipment, Lease, and Assets	16,357	24,452	19,212
Contractual and Other Services	103,680	178,432	196,172
Debt Service and Special Charges	0	0	0
General Fund	\$2,364,153	\$2,599,354	\$2,673,898
Grant and Other Funds	\$318,582	\$139,992	\$141,903
All Funds	\$2,682,735	\$2,739,346	\$2,815,801

FULL TIME POSITIONS

General Fund	39.0	38.0	38.0
Other Funds	2.0	2.0	2.0
All Funds	41.0	40.0	40.0

Division: 622 Neighborhood Stabilization

Program: 01 Neighborhood Stabilization Team

Department: Public Safety

Program Budget 622-01

MISSION & SERVICES

The purpose of Neighborhood Stabilization Team (NST) is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

PROGRAM NOTES

In FY19 NST assigned one Neighborhood Improvement Specialist as the coordinator for all behavioral nuisance matters across the City resulting in a more consistent and efficient workflow. In FY20 NST will partner with Better Family Life's Community Outreach Department to offer City services/satellite NST offices at their neighborhood trauma centers.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
New Problem Property Cases	1,532	1,302	1,100
Property Declared a Public Nuisance	1,663	1,452	1,250

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,783,994	\$1,906,860	\$1,891,389
Materials and Supplies	1,961	5,550	6,250
Equipment, Lease, and Assets	5,958	12,276	9,626
Contractual and Other Services	87,338	130,220	125,447
Debt Service and Special Charges	0	0	0
General Fund	\$1,879,251	\$2,054,906	\$2,032,712
Grant and Other Funds	\$318,582	\$139,992	\$141,903
All Funds	\$2,197,833	\$2,194,898	\$2,174,615

FULL TIME POSITIONS

General Fund	28.0	28.0	28.0
Other Funds	2.0	2.0	2.0
All Funds	30.0	30.0	30.0

Division: 622 Neighborhood Stabilization

Program: 02 Citizen Service Bureau

Department: Public Safety

Program Budget 622-02

MISSION & SERVICES

Citizens Service Bureau's (CSB) purpose is to effectively and efficiently register and route city service requests, answer citizen requests for information, and provide City departments with statistics as needed. The CSB is staffed with eight Customer Service Representatives.

PROGRAM NOTES

During FY19, CSB deployed the mobile 311 app for mobile device users with quick links for popular service request types and automatic use of the devices' location services to pinpoint service location. In FY20, CSB will initiate a publicity campaign to raise awareness of the 311 service by attending festivals and other high traffic events.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
City Service Requests Entered	75,574	76,250	77,000
Number of Contacts (all sources)	108,442	109,861	114,900
Customer Service Representatives:			
Audits - Accuracy of Information Score	97.6%	97.8%	98.0%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$453,841	\$476,560	\$551,625
Materials and Supplies	4,320	7,500	9,250
Equipment, Lease, and Assets	10,399	12,176	9,586
Contractual and Other Services	16,342	48,212	70,725
Debt Service and Special Charges	0	0	0
General Fund	\$484,902	\$544,448	\$641,186
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$484,902	\$544,448	\$641,186

FULL TIME POSITIONS

General Fund	11.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	10.0	10.0

Division: 625 City Emergency Management Agency (CEMA)
Program: Ø
Department: Public Safety

Division Budget

625

MISSION & SERVICES

CEMA looks at all hazards that can impact the City of St. Louis directly and indirectly. This is accomplished through networking, communications and the five phases of emergency management: prevention, preparedness, response, recovery and mitigation. Additionally, CEMA ensures that staff, the Police/Fire Depts., city employees and citizens are prepared in event of a major emergency or disaster.

CEMA's core activities include conducting annual exercises including local, state and federal government representatives along with the private sector; assisting in the administration of STARRS grants; and maintaining and operating the City's siren system and emergency operations center.

PROGRAM NOTES

In FY19, CEMA developed Continuity of Operations Planning materials for City departments. In FY20 CEMA will continue to focus on community preparedness by holding training with community partners such as local businesses and universities.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Exercises and Trainings	9	12	16
PR/Community Events	4	7	10
Total Participants	2,500	2,500	7,500

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$106,204	\$142,605	\$137,808
Materials and Supplies	21,328	29,500	29,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	11,211	32,874	28,587
Debt Service and Special Charges	0	0	0
General Fund	\$138,743	\$204,979	\$195,895
Economic Development Sales Tax	\$0	\$100,000	\$100,000
Grant and Other Funds	\$103,227	\$215,910	\$202,766
All Funds	\$241,970	\$520,889	\$498,661

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	2.0	2.0	2.0
All Funds	4.0	4.0	4.0

Division: 632 Corrections / MSI
Program: Ø
Department: Public Safety

Division Budget

632

MISSION & SERVICES

The mission of Corrections / MSI is to enhance public safety throughout the community and within the Medium Security Institution. The division enhances public safety by conducting investigations, supervising offenders, and establishing programs serving as alternatives to incarceration.

PROGRAM NOTES

Funds from the General Obligation Bond approved in November 2018 will be used to perform maintenance and make facility improvements.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Average Daily Population	584	541	470
Inmate Meal Costs	\$984,933	\$1,185,000	\$1,050,000
Inmate Medical Costs	\$3,647,007	\$3,700,000	\$3,950,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$10,159,341	\$10,668,191	\$10,695,793
Materials and Supplies	235,490	264,500	290,960
Equipment, Lease, and Assets	7,449	9,000	13,500
Contractual and Other Services	4,793,270	5,169,015	5,271,480
Debt Service and Special Charges	0	0	0
General Fund	\$15,195,550	\$16,110,706	\$16,271,733
Local Use Tax Fund	\$102,824	\$0	\$0
Grant and Other Funds	\$1,798,806	\$173,844	\$185,715
All Funds	\$17,097,180	\$16,284,550	\$16,457,448

FULL TIME POSITIONS

General Fund	191.0	191.0	190.0
Other Funds	3.0	3.0	3.0
All Funds	194.0	194.0	193.0

Division: 633 City Justice Center
Program: Ø
Department: Public Safety

Division Budget

633

MISSION & SERVICES

The City Justice Center (CJC) is responsible for providing housing and basic needs for pretrial inmates along with processing individuals under jurisdiction of the SLMPD and the Division of Corrections.

PROGRAM NOTES

The budgeted average daily prisoner population for CJC is 715. Included in the meal costs are bag meals for prisoners in holding who are not included in the average daily population.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$16,640,778	\$17,159,769	\$17,355,267
Materials and Supplies	244,111	277,300	307,300
Equipment, Lease, and Assets	20,019	22,723	20,740
Contractual and Other Services	5,474,017	6,178,769	6,367,080
Debt Service and Special Charges	0	0	0
Total General Fund	\$22,378,925	\$23,638,561	\$24,050,387
Grant and Other Funds	\$0	\$0	\$3,670,000
All Funds	\$22,378,925	\$23,638,561	\$27,720,387

FULL TIME POSITIONS

General Fund	303.0	303.0	304.0
Other Funds	0.0	0.0	0.0
All Funds	303.0	303.0	304.0

Division: 633 City Justice Center
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 633-01

MISSION & SERVICES

The Inmate Housing program provides facilities and staff to house and provide for the basic needs of pretrial inmates.

PROGRAM NOTES

Through a new agreement with the US Marshal, Corrections will receive an estimated \$5M in payment for housing federal inmates. Of that, 30% will go to the General Fund and 70% will go to Corrections as shown in the \$3.6M fund below. \$500K of the \$3.6M will fund violence prevention alternative programs while the rest will fund correctional facility upgrades.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Average Daily Population	610	660	715
Inmate Meal Costs	\$976,636	\$998,000	\$1,050,000
Inmate Medical Costs	\$4,003,290	\$4,600,000	\$4,800,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$13,671,883	\$14,180,579	\$14,354,842
Materials and Supplies	244,111	277,300	307,300
Equipment, Lease, and Assets	20,019	22,723	20,740
Contractual and Other Services	5,474,017	6,178,769	6,367,080
Debt Service and Special Charges	0	0	0
Total General Fund	\$19,410,030	\$20,659,371	\$21,049,962
Grant and Other Funds	\$0	\$0	\$3,670,000
All Funds	\$19,410,030	\$20,659,371	\$24,719,962

FULL TIME POSITIONS

General Fund	251.0	251.0	252.0
Other Funds	0.0	0.0	0.0
All Funds	251.0	251.0	252.0

Division: 633 City Justice Center
Program: 04 Administration
Department: Public Safety

Program Budget 633-04

MISSION & SERVICES

Administration is responsible for running the City Justice Center. It provides the following services: accounting, payroll, training for corrections officers, and inventory control.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,968,895	\$2,979,190	\$3,000,425
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
Total General Fund	\$2,968,895	\$2,979,190	\$3,000,425
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,968,895	\$2,979,190	\$3,000,425

FULL TIME POSITIONS

General Fund	52.0	52.0	52.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	52.0	52.0	52.0

Division: 635 Civilian Oversight Board
Program: Ø
Department: Public Safety

Program Budget

635

MISSION & SERVICES

The purpose of the Civilian Oversight Board is to receive, review and make independent findings and recommendations on complaints made by members of the public against members of the Metropolitan Police Department.

PROGRAM NOTES

In FY19, the COB reviewed 40 complaints, attended 59 community events and recommended three policy/procedure changes to the Police Department. COB is going into FY20 with subpoena power and a fully trained and certified staff.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$254,400	\$264,091	\$274,031
Materials and Supplies	4,599	4,000	4,000
Equipment, Lease, and Assets	2,158	3,700	3,700
Contractual and Other Services	10,978	47,400	47,400
Debt Service and Special Charges	0	0	0
Total General Fund	\$272,135	\$319,191	\$329,131
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$272,135	\$319,191	\$329,131

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

MISSION & SERVICES

The total FY2020 budget for the Police Department excluding grants but including pension costs is \$212M. This total includes \$11M in estimated receipts from Prop P sales tax funds to pay for the costs of a \$6,000 pay increase for uniformed officers in the prior year and equipment needs of the department. The Department's overall uniformed strength will remain relatively unchanged at 1,319, including recruits, as the Department continues its efforts to fill out its uniform strength. Also with the assistance of Prop P funds, the Department will continue a cadet program for 18-25 year old residents of the City who have a high school diploma or GED equivalent. The cadets are to receive training and attend community college classes so that once prerequisites are done they would be able to enter the Police academy. Targeted crime reduction efforts in high crime areas as well as coordination with other City departments to address service issues that may contribute to crime will continue to be employed as needed for improving neighborhood safety.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$119,911,576	\$121,934,175	\$122,717,809
Materials and Supplies	2,533,905	3,396,727	3,249,019
Equipment, Lease, and Assets	1,912,927	2,297,176	2,312,333
Contractual and Other Services	7,774,067	9,226,628	9,337,087
Debt Service and Special Charges	195,837	0	0
General Fund	\$132,328,312	\$136,854,706	\$137,616,248
Economic Development Sales Tax	\$0	\$500,000	\$0
Public Safety Tax - Salaries	\$3,140,980	\$2,710,000	\$3,250,000
Public Safety Tax - New Officers	\$2,724,020	\$3,280,000	\$3,400,000
Riverfront Gaming Fund	\$4,000,000	\$3,400,000	\$3,000,000
Local Use Tax	\$9,861,184	\$9,996,000	\$11,296,000
Public Safety Trust Fund	\$2,059,000	\$2,159,000	\$2,259,000
Prop P Sales and Use Tax Fund	\$0	\$10,065,000	\$11,758,959
Grant and Other Funds	\$11,220,815	\$8,293,833	\$10,174,073
All Funds	\$165,334,311	\$177,258,539	\$182,754,280

FULL TIME POSITIONS

Uniformed	1,316.0	1,316.0	1,319.0
Uniformed - Other Funds	45.5	66.9	76.0
Civilian	456.0	459.0	463.0
Civilian - Other Funds	5.0	6.0	7.0
All Funds	1,822.5	1,847.9	1,865.0

Division: 650 Police

Program: 02 Police Commissioner

Department: Public Safety

Program Budget 650-02

MISSION & SERVICES

The Police Commissioner is responsible for the efficient and effective operation of the Department and implementation of all policies and procedures.

This section of the Dept. includes Intelligence, Crime Analysis, Operational Planning, Information Technology, Public Affairs, the Real Time Crime Center, Purchasing, Supply and Budget/Finance.

PROGRAM NOTES

In FY20 a 2nd year of Prop P sales tax funds will provide approximately \$11M for the prior year increase in police officer salaries as well as for the Department's fleet and equipment needs. Another \$700,000 of the proceeds will be directed towards a cadet program for 18-25 year old City residents interested in seeking a career with the Police Department.

<u>PERFORMANCE MEASURES</u>	Actual CY16	Actual CY17	Actual CY18
Total Reported Crimes	24,941	25,404	23,857
Property Crime Rate per 1,000	60.77	60.84	59.4
Violent Crime Rate per 1,000	19.33	20.74	17.9

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$21,732,922	\$24,425,996	\$31,524,957
Materials and Supplies	1,145,496	1,670,208	1,646,381
Equipment, Lease, and Assets	301,700	474,117	448,953
Contractual and Other Services	4,794,214	5,790,526	5,848,026
Debt Service and Special Charges	195,837	0	0
General Fund	\$28,170,169	\$32,360,847	\$39,468,317
Grant and Other Funds	\$4,892,922	\$0	\$0
Prop P- Officer Salary Increases	\$0	\$9,365,000	\$11,058,960
Prop P- Cadet Program	\$0	\$700,000	\$699,999
All Funds	\$33,063,091	\$32,360,847	\$51,227,276

FULL TIME POSITIONS

Uniformed	58.0	74.0	73.0
Civilian	58.0	72.0	67.0
All Funds	116.0	146.0	140.0

Division: 650 Police

Program: 03 Bureau of Community
Policing

Department: Public Safety

Program Budget 650-03

MISSION & SERVICES

The mission of the Bureau of Community Policing is to provide uniformed patrol services to the citizens by responding to citizen requests and interacting with neighborhood groups. The Bureau is comprised of six districts which are grouped into the North, South and Central patrols. The Bureau also includes the Housing Authority. The FY20 and FY19 budget and personnel totals are smaller than in FY18 due to a department-wide reorganization that moved some specialized police units to the Bureau of Investigations.

PERFORMANCE MEASURES	Actual CY15	Actual CY16	Actual CY17
Part I Violent Crimes Cleared	2,240	2,347	2,303
Part I Property Crimes Cleared	2,270	1,912	2,011

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$67,839,803	\$52,112,342	\$48,794,279
Materials and Supplies	116,463	5,400	5,524
Equipment, Lease, and Assets	42,531	0	31
Contractual and Other Services	336,689	0	5,093
Debt Service and Special Charges	0	0	0
General Fund	\$68,335,486	\$52,117,742	\$48,804,927
Local Use Tax Fund	\$9,861,184	\$9,996,000	\$11,296,000
Grant and Other Funds	\$6,327,893	\$8,293,833	\$10,174,073
Riverfront Gaming Fund	\$4,000,000	\$3,400,000	\$3,000,000
Public Safety Fund	\$2,059,000	\$2,159,000	\$2,259,000
All Funds	\$90,583,563	\$75,966,575	\$75,534,000

FULL TIME POSITIONS

Uniformed - General Fund	1,095.0	885.0	880.0
Uniformed - Riverfront Gaming Fund	0.0	0.0	0.0
Uniformed - Grant and Other Funds	45.5	66.9	76.0
Civilian - General Fund	42.0	31.0	31.0
Civilian - Other Funds	5.0	6.0	7.0
All Funds	1,187.5	988.9	994.0

MISSION & SERVICES

This Bureau was dissolved in fiscal year 2018 but was recreated when the entire department was reorganized in September 2017. It was expanded in both budget and personnel for FY20 by the absorption of a variety of units in a department-wide reorganization effective January 1, 2019.

This program is broken into four bureaus: Bureau of Specialized Enforcement, Bureau of Investigative Services, Bureau of Auxiliary Services, and Professional Standards. These four bureaus encompass all of the specialized units in the Department in addition to officers who support grant-funded programs.

PERFORMANCE MEASURES	Actual CY15	Actual CY16	Actual CY17
Internal Affairs Investigations	237	279	357
Total Calls Received by 911 Center (including Police, Fire and EMS)	830,656	798,550	749,834
Police Calls Dispatched	286,225	289,879	278,480

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$14,133,033	\$38,534,396
Materials and Supplies	0	160,375	1,554,514
Equipment, Lease, and Assets	0	30,992	1,851,742
Contractual and Other Services	0	445,369	3,446,938
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$14,769,769	\$45,387,590
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$0	\$14,769,769	\$45,387,590

FULL TIME POSITIONS

Uniformed	0.0	181.0	356.0
Civilian	0.0	14.0	308.0
All Funds	0.0	195.0	664.0

Division: 650 Police

Program: 05 Office of the Assistant
Chief

Department: Public Safety

Program Budget 650-05

MISSION & SERVICES

The Office of the Assistant Chief includes Special Projects, Emergency Management, Asset Removal, and the Cadet Program. It is smaller in personnel and budget due to a department-wide reorganization effective January 1, 2019.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,344,852	\$830,777	\$826,948
Materials and Supplies	28,217	0	14,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,687	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$2,375,756	\$830,777	\$840,948
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,375,756	\$830,777	\$840,948

FULL TIME POSITIONS

Uniformed	24.0	9.0	10.0
Civilian	13.0	2.0	1.0
<hr/>	<hr/>	<hr/>	<hr/>
All Funds	37.0	11.0	11.0

Division: 650 Police

Program: 06 Bureau of Professional Standards

Department: Public Safety

Program Budget 650-06

MISSION & SERVICES

This Bureau was dissolved and its units moved into the Bureau of Professional Standards under the Bureau of Investigations in a department-wide reorganization effective January 1, 2019.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$25,286,335	\$25,303,759	\$0
Materials and Supplies	1,246,192	1,532,144	0
Equipment, Lease, and Assets	1,568,696	1,780,460	0
Contractual and Other Services	2,602,382	2,953,703	0
Debt Service and Special Charges	0	0	0
General Fund	\$30,703,605	\$31,570,066	\$0
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$30,703,605	\$31,570,066	\$0

FULL TIME POSITIONS

Uniformed	139.0	137.0	0.0
Civilian	285.0	284.0	0.0
All Funds	424.0	421.0	0.0

Division: 650 Police

Program: 07 Bureau of Community Affairs

Department: Public Safety

Program Budget 650-07

MISSION & SERVICES

This Bureau was dissolved in fiscal year 2018 but was recreated when the entire department was reorganized in September 2017. It was dissolved again and its units split between the Police Commissioner and the Bureau of Investigations in a department-wide reorganization effective January 1, 2019.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$2,081,527	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$0	\$2,081,527	\$0
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$0	\$2,081,527	\$0

FULL TIME POSITIONS

Uniformed	0.0	30.0	0.0
Civilian	0.0	0.0	0.0
<hr/>	<hr/>	<hr/>	<hr/>
All Funds	0.0	30.0	0.0

Division: 650 Police
Program: 08 City Marshals
Department: Public Safety

Program Budget 650-08

MISSION & SERVICES

Following the City assuming local control of the SLPD, the City Marshal was incorporated into the Department. The mission of the City Marshal is to protect the Municipal Courts, municipal property and conduct operations as dictated by the Municipal Judicial System. The strength of the Marshal's Office has always been unity among its entire staff.

Services provided by the City Marshal include but are not limited to: a protective service program for persons designated by the City Marshal or Mayor's Office, contraband seizure management at City Hall and the courthouse, as well as a fugitive investigation and apprehension program.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,150,845	\$1,375,975	\$1,393,456
Materials and Supplies	412	12,000	12,000
Equipment, Lease, and Assets	0	11,607	11,607
Contractual and Other Services	38,095	37,030	37,030
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,189,352	\$1,436,612	\$1,454,093
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,189,352	\$1,436,612	\$1,454,093

FULL TIME POSITIONS

Uniformed	0.0	0.0	0.0
Civilian	27.0	25.0	25.0
All Funds	27.0	25.0	25.0

Division: 650 Police
Program: 09 Park Rangers
Department: Public Safety

Program Budget 650-09

MISSION & SERVICES

Park Rangers protect assets and maintain order at City parks, recreation centers, and forest facilities through crime prevention and regulation.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,556,819	\$1,670,766	\$1,643,773
Materials and Supplies	-2,875	16,600	16,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$1,553,944	\$1,687,366	\$1,660,373
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,553,944	\$1,687,366	\$1,660,373

FULL TIME POSITIONS

Uniformed	0.0	0.0	0.0
Civilian	31.0	31.0	31.0
All Funds	31.0	31.0	31.0

MISSION & SERVICES

The Police Retirement System (PRS) is one of four pension systems funded by the City and provides for benefits of officers who have retired from the Police Department. The PRS is governed by a Board of Trustees established by state statute and charged with oversight of the system.

The budget for PRS costs, which include contributions to the System as well as payments on outstanding debt obligations will total \$38.7M in FY20. Contributions to the system will rise \$2.9M to a total of \$36M and the system is about 78% funded on an actuarial basis. Of this amount \$3.6M can be attributed to the \$6,000 pay increase from Prop P funds in the prior year offset in part by actuarial gains of the system. Pension debt payments will decline \$0.8M to a total of \$2.5M in FY20 as result of the final maturity of a pension debt issue from 2008. Assuming actuarial assumptions are met going forward, pension costs are projected to remain fairly steady over the next several years though will remain at elevated levels.

With the state retaining control of PRS, any effort to control costs legislatively are to be submitted to the state assembly. In response to rising pension costs, from time to time, the Board of PRS has proposed packages of reforms for adoption in legislative session, but none have been adopted to date.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$31,796,208	\$31,113,981	\$29,650,230
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$31,796,208	\$31,113,981	\$29,650,230
Public Safety Pension Trust	\$5,497,680	\$5,500,000	\$5,500,000
Prop P Sales and Use Tax Fund	\$0	\$3,460,000	\$3,664,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$37,293,888	\$40,073,981	\$38,814,230

FULL TIME POSITIONS

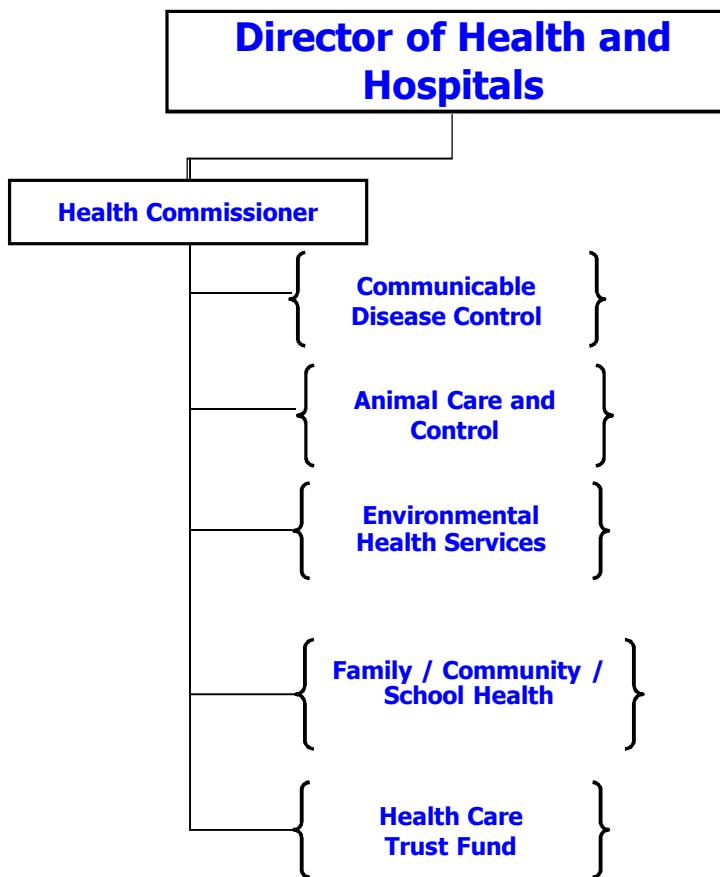
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Provide the City with significant, proactive, lead poisoning prevention services through inspection, abatement, and clinical efforts.
- Help City residents live longer, healthier, and happier lives through health promotion and disease prevention efforts.
- Apply for and use grants to encourage exercise and healthy eating, prevent youth smoking and educate residents about asthma, among other topics.
- Protect the public from biting incidents, animal nuisances, and the potential for the spread of disease through the enforcement of animal related ordinances



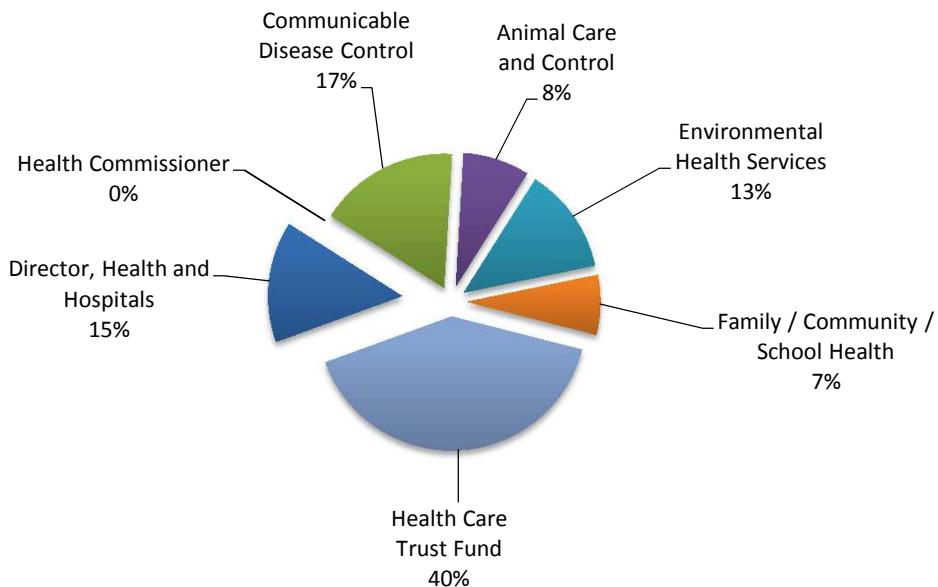
HEALTH AND HOSPITALS

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
700 Director, Health and Hospitals	\$0	\$0	\$1,802,038
710 Health Commissioner	1,534,720	1,678,934	0
711 Communicable Disease Control	1,801,679	1,966,121	2,088,390
714 Animal Care and Control	817,352	1,197,850	992,860
715 Environmental Health Services	1,370,522	1,430,315	1,581,357
719 Family/ Community/ School Health	798,832	888,243	892,137
737 Health Care Trust Fund	<u>5,000,000</u>	<u>5,000,000</u>	<u>5,000,000</u>
Local Use Tax Fund	\$11,323,105	\$12,161,463	\$12,356,782
General Fund	0	0	0
General & Local Use Tax Funds	\$11,323,105	\$12,161,463	\$12,356,782
Grant and Other Funds	\$11,122,117	\$13,692,109	\$17,909,189
TOTAL DEPARTMENT ALL FUNDS	\$22,445,222	\$25,853,572	\$30,265,971

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
700 Director, Health and Hospitals	1.0	1.0	14.0
710 Health Commissioner	12.0	12.0	1.0
711 Communicable Disease Control	24.6	23.6	23.6
714 Animal Care and Control	10.0	10.0	10.0
715 Environmental Health Services	21.0	21.0	23.0
719 Family/ Community/ School Health	13.0	13.0	13.0
737 Health Care Trust Fund	0.0	0.0	0.0
Local Use Tax Fund	81.6	80.6	84.6
General Fund	0.0	0.0	0.0
General & Local Use Tax Funds	81.6	80.6	84.6
Grant and Other Funds	32.4	32.9	33.4
TOTAL DEPARTMENT ALL FUNDS	114.0	113.5	118.0

HEALTH AND HOSPITALS

FY20 LOCAL USE TAX FUND BUDGET BY DIVISION



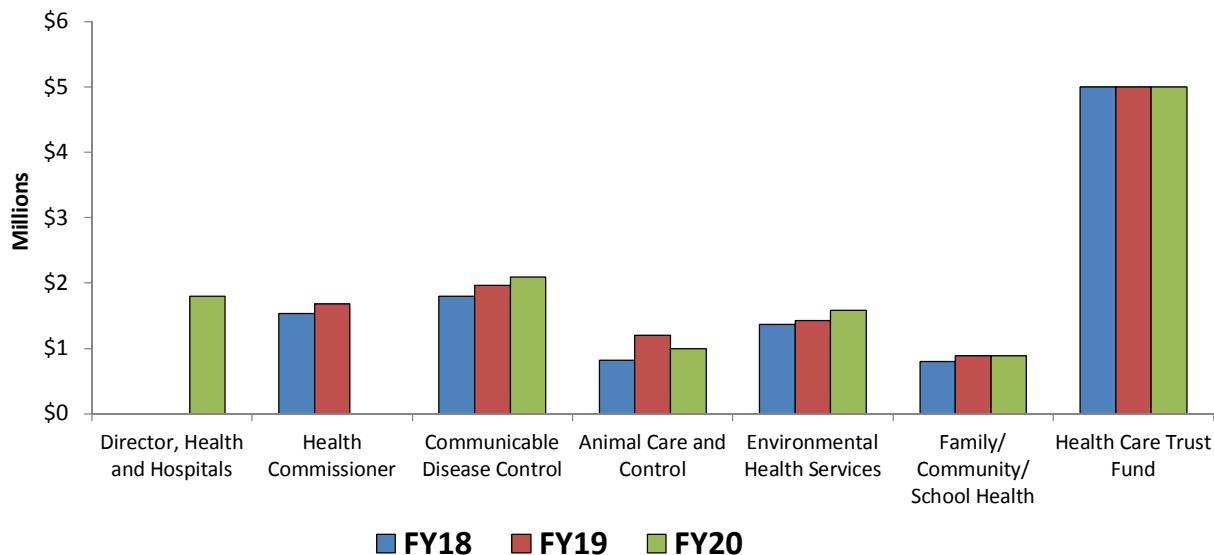
TOTAL HEALTH & HOSPITALS BUDGET \$12.3M

DIVISION HIGHLIGHTS

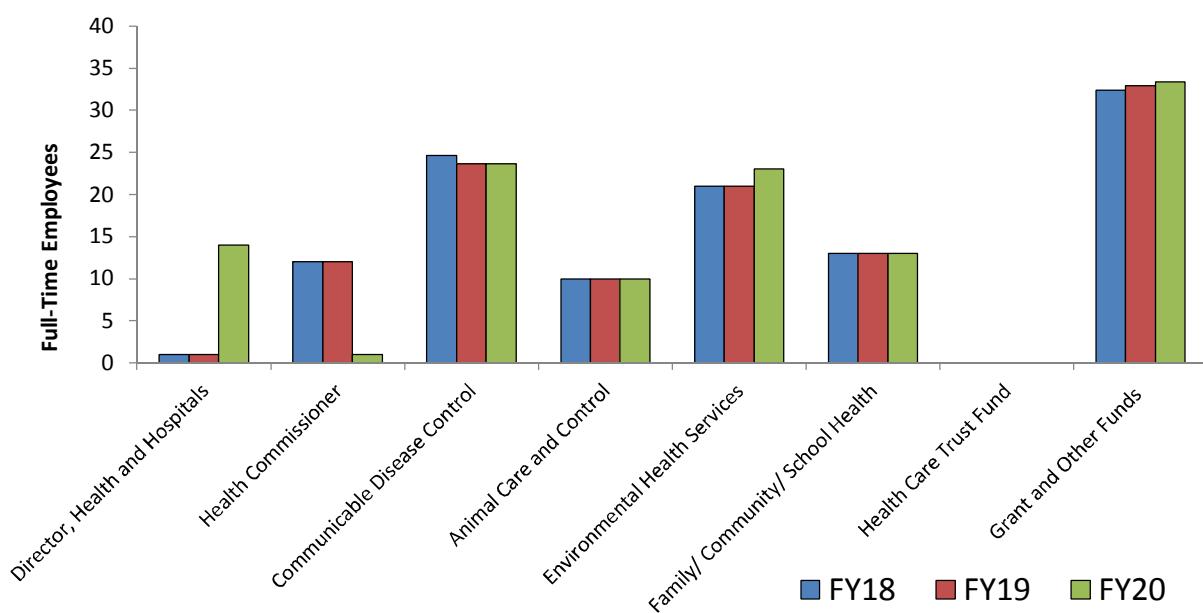
- The Department was selected to participate in Strong Systems, Stronger Communities Technical Assistance Project by the Centers for Disease Control. The initiative supports the Department in completing public health improvement projects.
- The Center for Animal Rescue and Enrichment STL (CARE STL) entered into a contract with the City to run the City's animal shelter. The contract will continue through FY20.
- Family Community Health will continue its outreach with St. Louis Public Schools to assist with lead and asthma-related health services.
- The Dept. will meet the reporting requirements of the memorandum of understanding recently signed with the MO Dept. of Natural Resources regarding Health's delegated authority for air pollution control.

HEALTH AND HOSPITALS

LOCAL USE TAX BUDGET HISTORY BY DIVISION



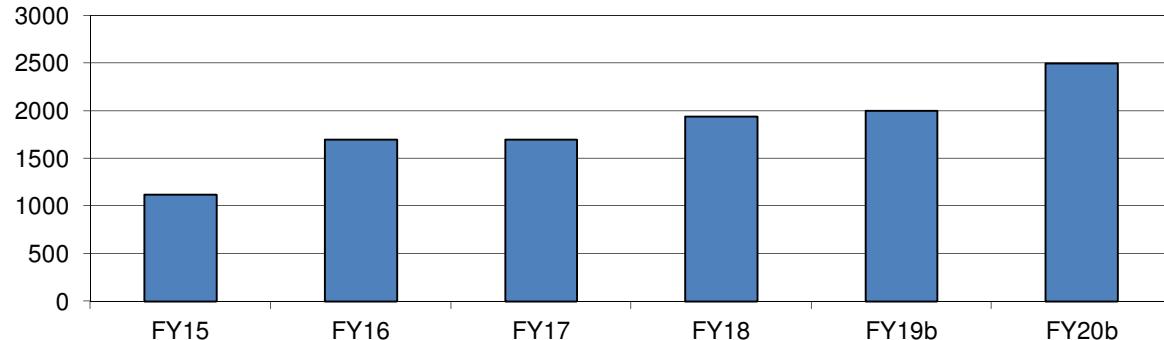
PERSONNEL HISTORY BY DIVISION



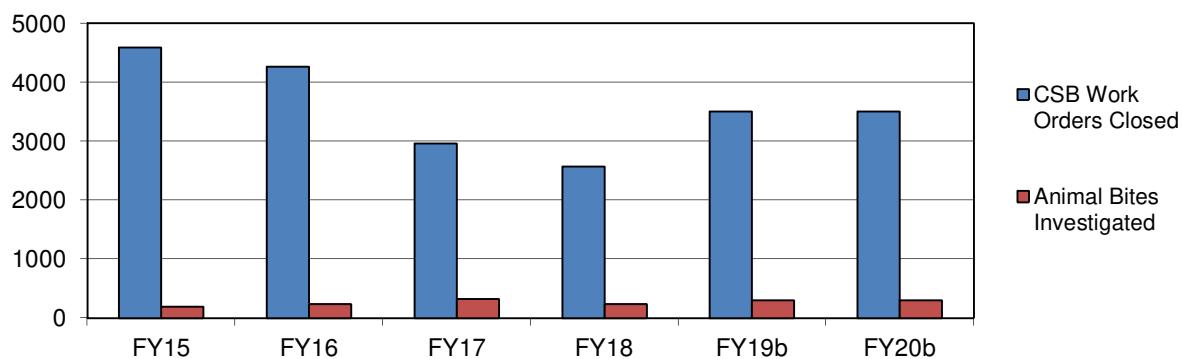
HEALTH AND HOSPITALS

Selected Performance Measures

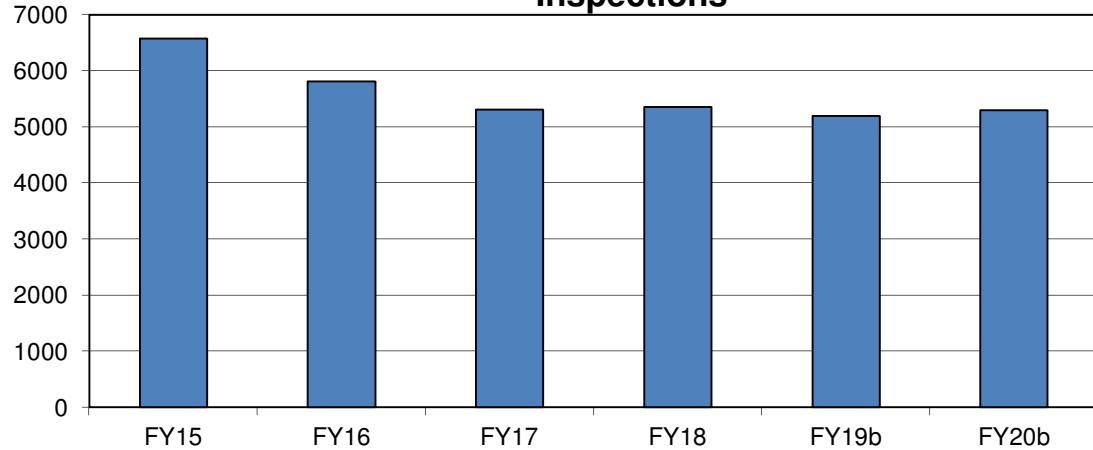
HIV/STD Tests Performed



Animal Control



Environmental Health Services Permanent Establishment Inspections



Division: 700 Director of Health and Hospitals
Program: Ø
Department: Health and Hospitals

Division Budget

700

MISSION & SERVICES

The Director of Health and Hospitals is responsible for providing leadership and direction to the Department of Health by establishing strategic goals and objectives for planning, developing, implementing and evaluating programs and services provided.

PROGRAM NOTES

The previously vacant position of Director of Health and Hospitals was filled during FY19. Due to this, effective July 1, 2019, most of the positions and responsibilities of the Health Commissioner's Office (Dept. 710) will transferred to the Director of Health and Hospitals (Dept. 700). The budget for FY20 reflects this arrangement.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$1,089,407
Materials and Supplies	0	0	52,500
Equipment, Lease, and Assets	0	0	17,000
Contractual and Other Services	0	0	643,131
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$0	\$0	\$1,802,038
Grant and Other Funds	\$986,192	\$306,000	\$5,970,860
General Fund	\$0	\$0	\$0
All Funds	\$986,192	\$306,000	\$7,772,898

FULL TIME POSITIONS

Local Use Tax Fund	1.0	1.0	14.0
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	3.0
<hr/>			
All Funds	1.0	1.0	17.0

Division: 710 Health Commissioner
Program: Ø
Department: Health and Hospitals

Division Budget

710

MISSION & SERVICES

The Health Commissioner is responsible for implementing the strategic goals and objectives established by the Director of Health and Hospitals, in addition to providing administrative support to the other divisions of the Department of Health: Communicable Disease Control, Animal Care and Control, Environmental Health Services, and Family / Community / School Health.

Services provided by the Health Commissioner include, but are not limited to: personnel management, budget preparation, grant administration, development and marketing of preventive programs and public information initiatives that are instrumental to improving the health of St. Louis citizens.

PROGRAM NOTES

Effective July 1, 2019, the budget and most positions in the Commissioner's Office will move to the Director of Health and Hospitals (Dept 700). The only position in this Office is the vacant Commissioner position.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$780,402	\$887,198	\$0
Materials and Supplies	73,119	112,500	0
Equipment, Lease, and Assets	18,456	25,000	0
Contractual and Other Services	662,743	654,236	0
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$1,534,720	\$1,678,934	\$0
Grant and Other Funds	\$228,263	\$2,049,300	\$0
General Fund	\$0	\$0	\$0
All Funds	\$1,762,983	\$3,728,234	\$0

FULL TIME POSITIONS

Local Use Tax Fund	12.0	12.0	1.0
General Fund	0.0	0.0	0.0
Other Funds	2.5	2.5	0.0
<hr/>			
All Funds	14.5	14.5	1.0

MISSION & SERVICES

Communicable Disease Control (CDC) is dedicated to providing effective monitoring, protection, prevention, and promotion of public health to the citizens of St. Louis with regards to communicable diseases.

Services provided by Communicable Disease Control include, but are not limited to: counseling and testing, HIV and hepatitis surveillance, disease intervention services, community planning, TB control, HIV/AIDS care services and medical records.

PROGRAM NOTES

In FY19, CDC performed almost 1,500 tuberculosis tests and started a number of initiatives including the FadeOut Barbershop Initiative to provide HIV testing and education in the community. This initiative will expand in FY20 to additional barber shops and beauty salons. The Health Stop Clinic that opened during FY19 will continue to provide HIV and other STI testing and referral services.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,262,114	\$1,464,108	\$1,486,277
Materials and Supplies	6,061	12,000	10,000
Equipment, Lease, and Assets	57,728	45,000	45,000
Contractual and Other Services	475,776	445,013	547,113
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$1,801,679	\$1,966,121	\$2,088,390
Grant and Other Funds	\$9,389,468	\$10,280,254	\$10,956,392
All Funds	\$11,191,147	\$12,246,375	\$13,044,782

FULL TIME POSITIONS

Local Use Tax Fund	24.6	23.6	23.6
Other Funds	21.9	21.4	21.4
Total	46.5	45.0	45.0

Division: 714 Animal Care and Control
Program: Ø
Department: Health and Hospitals

Division Budget

714

MISSION & SERVICES

The mission of Animal Care and Control and Vector Control is to ensure the health and safety of City of St. Louis residents and companion animals through the enforcement of pet-related ordinances as well as the promotion of pet safety and responsible pet ownership. Animal Care and Control is dedicated to providing an array of animal control, health and pet-owner services to promote responsible pet ownership and humane treatment of animals among the citizens of St. Louis and to protect citizens against insect and animal borne diseases.

PROGRAM NOTES

In FY19, Animal Control entered into a contract with the Center for Animal Rescue and Enrichment STL (CARE STL) to run the City's animal shelter. This will continue in FY20 as Animal Control also works to revise City Code around tethering laws and the outdoor keeping of pets.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$456,555	\$514,464	\$501,177
Materials and Supplies	46,517	32,400	25,500
Equipment, Lease, and Assets	101,168	102,804	105,270
Contractual and Other Services	213,112	548,182	360,913
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$817,352	\$1,197,850	\$992,860
Grant and Other Funds	\$149,000	\$110,000	\$55,000
All Funds	\$966,352	\$1,307,850	\$1,047,860

FULL TIME POSITIONS

Local Use Tax Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
<hr/>			
Total	10.0	10.0	10.0

MISSION & SERVICES

Environmental Health Services (EHS) strives to ensure the citizens of St. Louis have a safe and sanitary environment. The division protects public health by improving the City's air quality. In addition, the division inspects food service establishments, childcare facilities, lodging facilities, and swimming pools. Inspectors also respond to citizen complaints and enforce codes.

PROGRAM NOTES

In FY19 a Community Sanitation Environmental Health Officer was trained to become the childcare inspection trainer under the MO Dept. of Health and Senior Services. In the past, training depended on the availability of the state trainers. In FY20 EHS will add two environmental health supervisor positions to oversee the environmental health officers and air pollution inspectors.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Permanent Establishment Inspections	5,359	5,200	5,300
Sanitation Complaints Made to CSB	1,700	1,350	1,700
Restaurants Inspected ≤ 180 Days	52%	80%	75%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,222,460	\$1,309,263	\$1,477,745
Materials and Supplies	5,040	13,953	13,953
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	143,022	107,099	89,659
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,370,522	\$1,430,315	\$1,581,357
Grant and Other Funds	\$46,911	\$615,463	\$590,962
All Funds	\$1,417,433	\$2,045,778	\$2,172,319

FULL TIME POSITIONS

Local Use Tax Fund	21.0	21.0	23.0
Other Funds	5.0	6.0	6.0
Total	26.0	27.0	29.0

MISSION & SERVICES

Family/ Community/ School Health (FCH) works toward reaching the highest risk populations for contracting chronic and communicable diseases including youth, refugee, immigrant, and incarcerated populations in an effort to help them get the care they need.

Division services include, but are not limited to: school health screenings and referrals, immunization audits, community outreach, health and wellness education, infant mortality initiatives and other prenatal care services.

PROGRAM NOTES

In FY19 FCH developed a violence/trauma referral program in three neighborhoods plagued by high violence rates, a program that will continue in FY20. FCH will also enhance its relationship with the St. Louis Public Schools to assist with health services related to asthma and lead.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Community Health Presentations/ Classes	87	97	101

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$722,835	\$823,759	\$827,653
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	75,997	64,484	64,484
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$798,832	\$888,243	\$892,137
Grant and Other Funds	\$322,283	\$331,092	\$335,975
All Funds	\$1,121,115	\$1,219,335	\$1,228,112

FULL TIME POSITIONS

Local Use Tax Fund	13.0	13.0	13.0
Other Funds	3.0	3.0	3.0
Total	16.0	16.0	16.0

Division: 737 Health Care Trust Fund
Program: Ø
Department: Health and Hospitals

Division Budget

737

MISSION & SERVICES

The Health Care Trust Fund was established in 2001, from a portion of local use tax receipts, as a means for funding health care for uninsured and under insured City residents.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,000,000	5,000,000	5,000,000
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$5,000,000	\$5,000,000	\$5,000,000
Grant and Other Funds ¹	\$0	\$0	\$0
All Funds	\$5,000,000	\$5,000,000	\$5,000,000

FULL TIME POSITIONS

Local Use Tax Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
Total	0.0	0.0	0.0

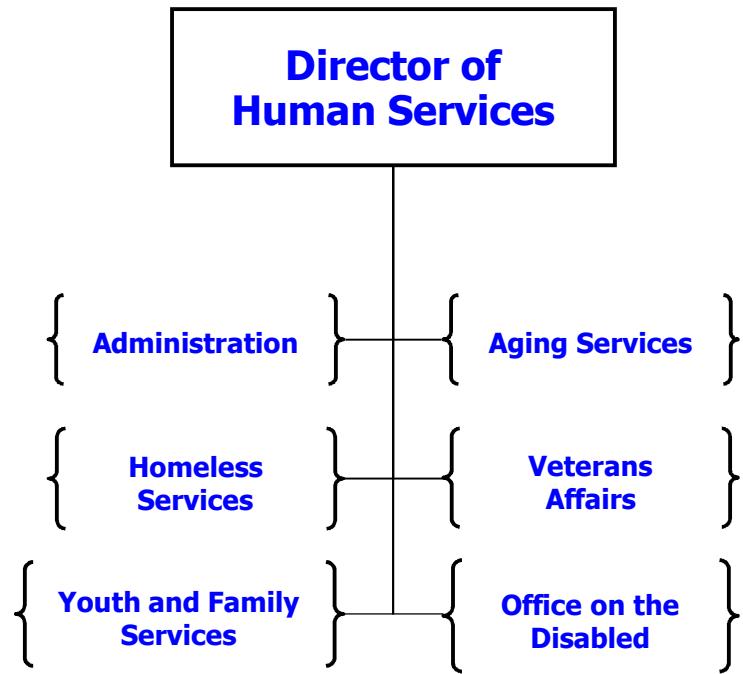


HUMAN SERVICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth, and families in need.
- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.



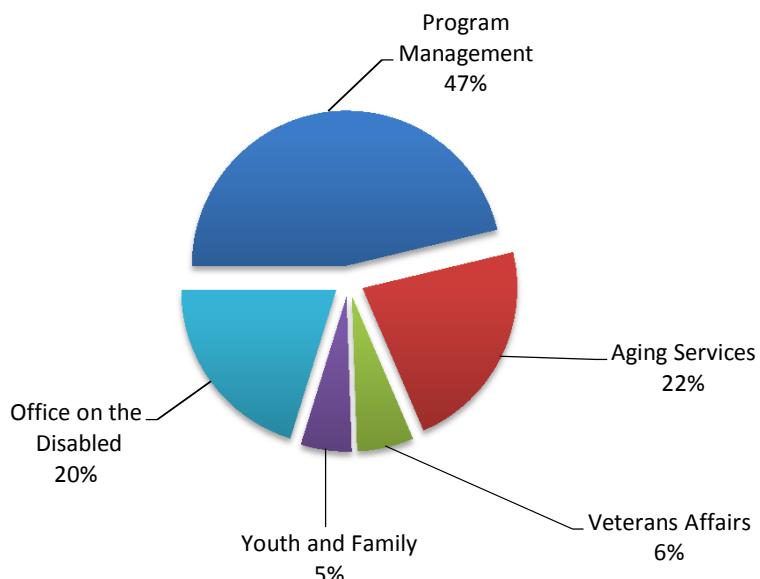
HUMAN SERVICES

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
800 Director of Human Services	\$1,365,099	\$1,549,139	\$1,584,869
General Fund	\$1,365,099	\$1,549,139	\$1,584,869
Local Use Tax Fund	\$379,981	\$442,198	\$441,076
General & Local Use Tax Funds	\$1,745,080	\$1,991,337	\$2,025,945
Grant and Other Funds	\$14,685,140	\$22,570,123	\$25,197,452
Economic Development Sales Tax	\$0	\$2,200,000	\$1,150,000
Prop P Sales and Use Tax Fund	\$0	\$975,000	\$1,028,061
TOTAL DEPARTMENT ALL FUNDS	\$16,430,220	\$27,736,460	\$29,401,458

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
800 Director of Human Services	17.0	17.0	17.0
General Fund	17.0	17.0	17.0
Local Use Tax Fund	5.0	5.0	5.0
General & Local Use Tax Funds	22.0	22.0	22.0
Grant and Other Funds	27.0	27.0	29.0
Economic Development Sales Tax	0.0	0.0	1.0
Prop P Sales and Use Tax Fund	0.0	2.0	2.0
TOTAL DEPARTMENT ALL FUNDS	49.0	51.0	54.0

HUMAN SERVICES

FY20 GENERAL FUND BUDGET BY PROGRAM



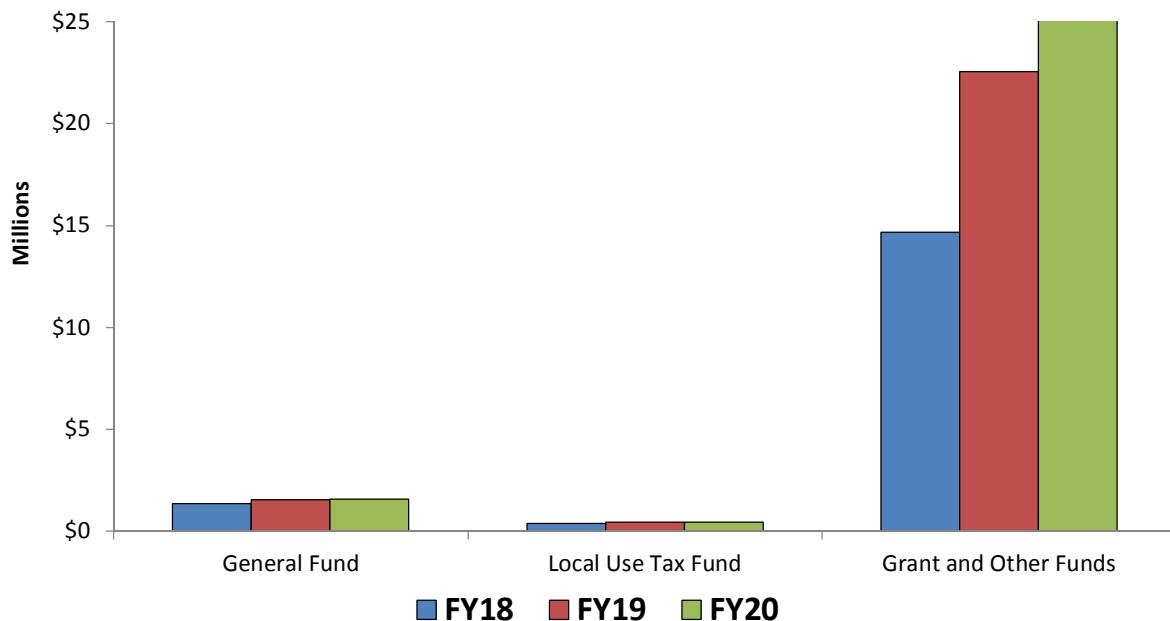
TOTAL HUMAN SERVICES BUDGET \$1.6M

DIVISION HIGHLIGHTS

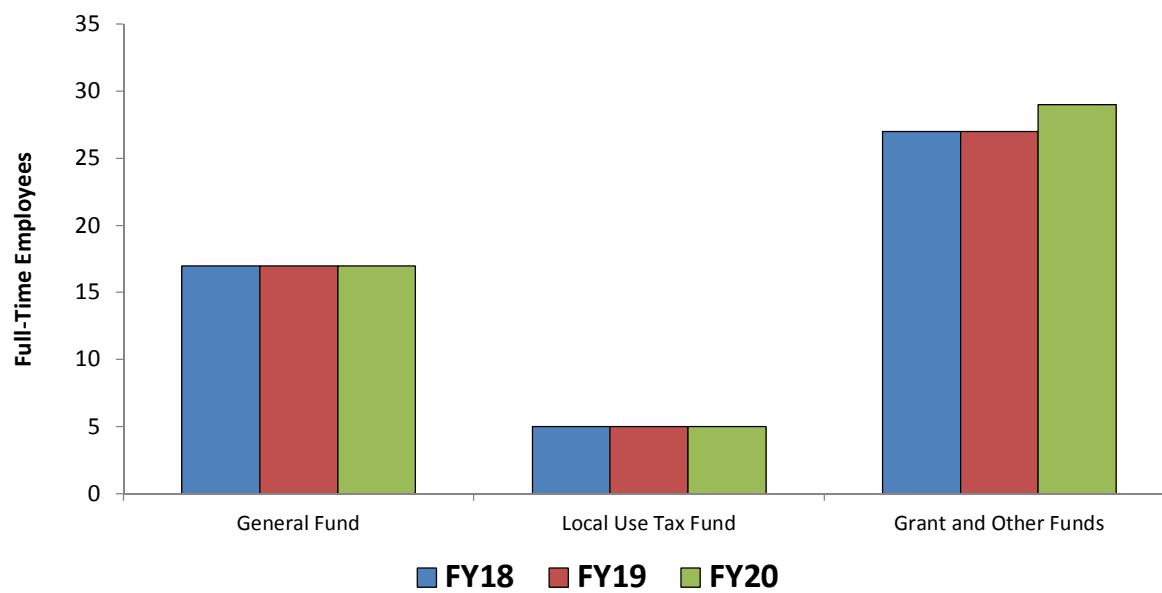
- The Youth and Family program will assist with "No Kid Hungry" in providing appliances for the City's recreation centers.
- The Department successfully transitioned the operating and service delivery model for Biddle House which is the City's emergency shelter that offers supportive services for the homeless population. Through a contract with Homefull, the facility is focusing its efforts on serving the men that utilize the facility.
- Through the use of more than \$1M in Prop P Sales and Use Tax funds, DHS will further support the Biddle House and provide outreach services to the homeless. The funds will also be used to expand existing reentry programs to serve more high risk individuals pre-release and post-release.
- DHS will release a request for concept papers for innovative youth empowerment programs in order to fund programs from the \$2.2M in approved Economic Development funding provided in December 2018.

HUMAN SERVICES

BUDGET HISTORY BY FUND



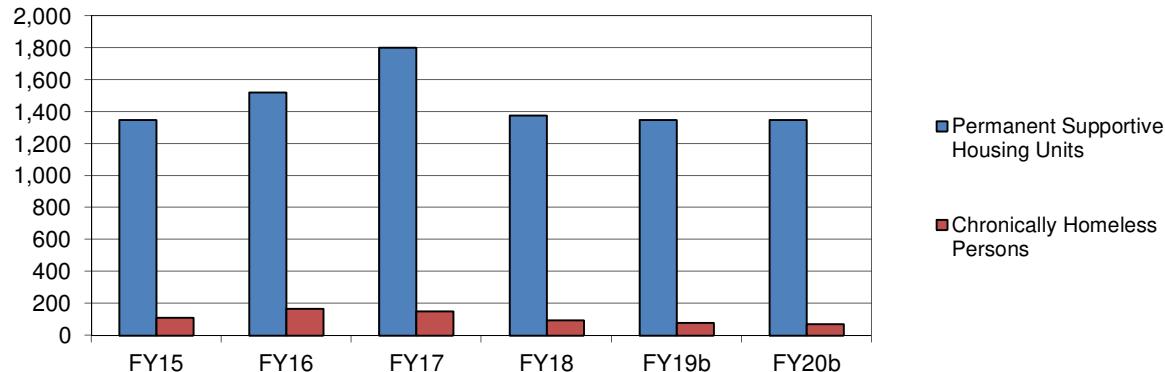
PERSONNEL HISTORY BY FUND



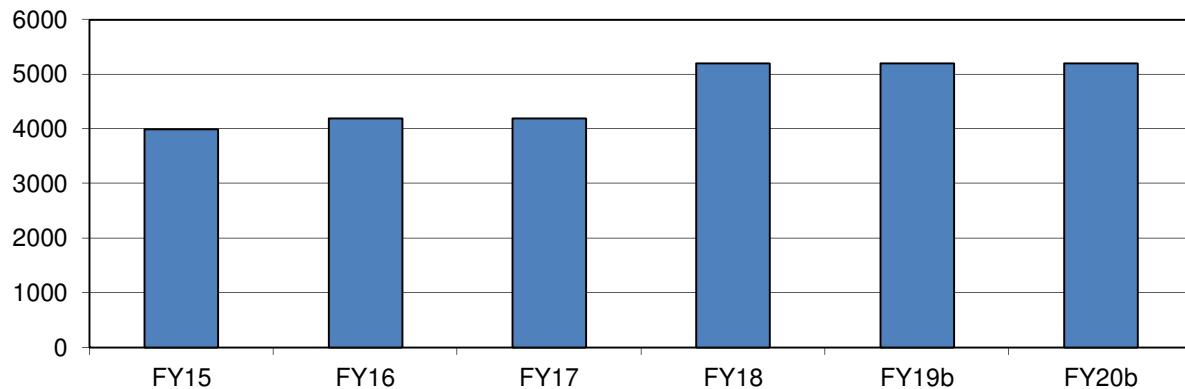
HUMAN SERVICES

Selected Performance Measures

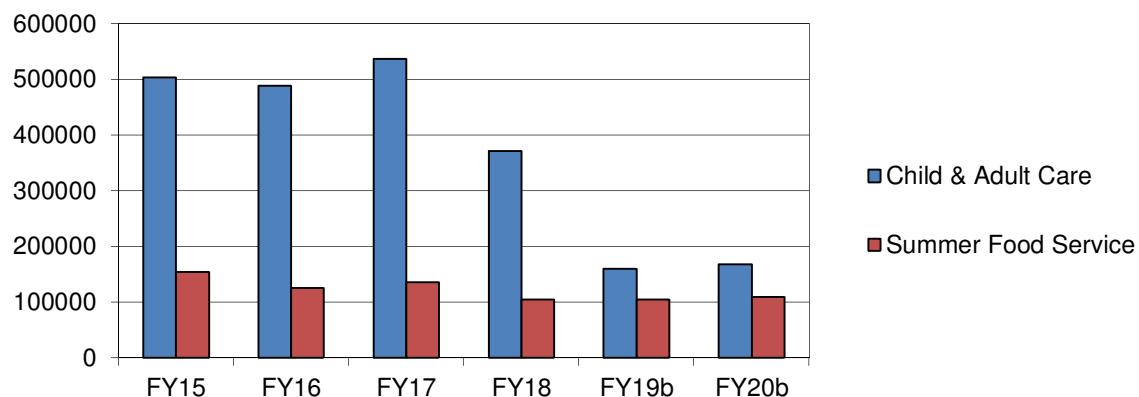
Homeless Services



Veterans Assisted



Meals Served FY15-FY20



Division: 800 Director of Human Services
Program: Ø
Department: Human Services

Division Budget

800

MISSION & SERVICES

The Department of Human Services strives to enhance the quality of life for the citizens of St. Louis through the provision of social services via subcontracts, direct services, and partnerships with public and private entities.

The Department of Human Services is mandated by the City of St. Louis Charter to administer social welfare programs and does this through its six programs: Program Management, Aging Services, Homeless Services, Veterans Affairs, Youth and Family Services, and Office on the Disabled.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,249,593	\$1,363,877	\$1,405,107
Materials and Supplies	16,199	20,589	20,589
Equipment, Lease, and Assets	53,786	10,812	10,812
Contractual and Other Services	45,521	153,861	148,361
Debt Service and Special Charges	0	0	0
General Fund	\$1,365,099	\$1,549,139	\$1,584,869
Local Use Tax Fund	\$379,981	\$442,198	\$441,076
Grant and Other Funds	\$14,685,140	\$22,570,123	\$25,197,452
Economic Development Sales Tax	\$0	\$2,200,000	\$1,150,000
Prop P Sales and Use Tax Fund	\$0	\$975,000	\$1,028,061
All Funds	\$16,430,220	\$27,736,460	\$29,401,458

FULL TIME POSITIONS

General Fund	17.0	17.0	17.0
Local Use Tax Fund	5.0	5.0	5.0
Prop P Sales and Use Tax Fund	0.0	2.0	2.0
Economic Development Sales Tax	0.0	0.0	1.0
Other Funds	27.0	27.0	29.0
All Funds	49.0	51.0	54.0

Division: 800 Director of Human Services
Program: 01 Program Management
Department: Human Services

Program Budget 800-01

MISSION & SERVICES

Program Management strives to ensure the effective and efficient operation of all DHS divisions by providing administrative guidance and support.

Program Management engages in legislative and budgetary advocacy to increase available resources for services and issues facing all clients served by DHS. In addition, the program works to increase coordination and collaboration with the city and community organizations in planning and program development processes related to a wide array of social issues.

In FY20, Program Management will manage the distribution of more than \$1M in expected revenue from the Public Safety Sales Tax (Prop P) and \$1.1M in expected revenue from the Economic Development Sales Tax.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$576,823	\$628,354	\$643,278
Materials and Supplies	4,528	5,755	5,755
Equipment, Lease, and Assets	39,193	2,181	2,181
Contractual and Other Services	29,485	87,619	82,119
Debt Service and Special Charges	0	0	0
General Fund	\$650,029	\$723,909	\$733,333
Grant and Other Funds	\$273,134	\$427,500	\$569,983
Economic Development Sales Tax	\$0	\$2,200,000	\$1,150,000
Prop P Sales and Use Tax Fund	\$0	\$975,000	\$1,028,061
All Funds	\$923,163	\$2,126,409	\$3,481,377

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Prop P Sales and Use Tax Fund	0.0	2.0	2.0
Economic Development Sales Tax	0.0	0.0	1.0
Other Funds	0.0	0.0	2.0
All Funds	7.0	9.0	12.0

Division: 800 Director of Human Services
Program: 02 Aging Services
Department: Human Services

Program Budget 800-02

MISSION & SERVICES

Aging Services' purpose is to provide a comprehensive and coordinated system of community-based services for older adults and persons with disabilities living in the City of St. Louis through the St. Louis Area Agency on Aging (SLAAA).

Funded through this program, SLAAA's services include, but are not limited to: transportation, nutrition, home modifications and repairs, legal services, respite, personal care services and case management. In addition, SLAAA provides opportunities for employment, socialization, and other activities in the community.

PROGRAM NOTES

So far in FY19, 7,082 individuals have received services from SLAAA and its provider network. In FY20, the program will receive a small amount from the Senior Citizens Services Fund which is otherwise independent from the City. SLAAA anticipates receiving more grants in FY20 as shown in the increase in the grant budget.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
% Administrative to Total Costs	8.8%	10%	<10%
EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$282,833	\$308,786	\$311,621
Materials and Supplies	6,456	8,206	8,206
Equipment, Lease, and Assets	7,111	4,206	4,206
Contractual and Other Services	7,007	28,944	28,944
Debt Service and Special Charges	0	0	0
General Fund	\$303,407	\$350,142	\$352,977
Grant and Other Funds	\$14,412,006	\$9,555,263	\$12,022,776
All Funds	\$14,715,413	\$9,905,405	\$12,375,753

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	16.0	16.0	16.0
All Funds	20.0	20.0	20.0

Division: 800 Director of Human Services
Program: 03 Homeless Services
Department: Human Services

Program Budget 800-03

MISSION & SERVICES

Homeless Services mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminating barriers, and strengthening the continuum of care.

Homeless Services has contractual agreements to assist non-profit agencies in providing services to homeless residents and those at-risk of becoming homeless. These services include, but are not limited to: emergency shelter, transitional housing, permanent housing for the disabled, safe havens, assessment and outreach.

PROGRAM NOTES

In FY19 Homeless Services re-situated the Biddle House Opportunity Center to become more efficient in serving the homeless, which resulted in an additional 50 beds. Homeless Services also coordinated with community partners to initiate St. Louis Winter Outreach Operations including a warming bus and access to overflow shelters. Both of these projects will continue and grow in FY20.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$266,425	\$341,887	\$340,765
Materials and Supplies	8,165	37,156	37,156
Equipment, Lease, and Assets	307	7,256	7,256
Contractual and Other Services	105,084	55,899	55,899
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$379,981	\$442,198	\$441,076
Grant and Other Funds	\$0	\$10,478,648	\$10,485,887
All Funds	\$379,981	\$10,920,846	\$10,926,963

FULL TIME POSITIONS

Local Use Tax Fund	5.0	5.0	5.0
Other Funds	6.5	6.5	6.5
All Funds	11.5	11.5	11.5

MISSION & SERVICES

The Office of Veterans Affairs serves military veterans and their families living in St. Louis, with a primary focus on those at risk because of poverty, mental illness, substance abuse and homelessness.

Veterans Affairs coordinates and monitors the use of federal, state, local and private funds for community-based services for veterans including case management, housing assistance, transportation assistance, legal services and employment placement while also providing outreach and advocacy to at-risk veterans. Veterans Affairs also facilitates links between eligible veterans and the U.S. Department of Veterans Affairs.

PROGRAM NOTES

In FY19, VA implemented a formal structure for monthly legal seminars to take place at the VA's Jefferson Barracks Hospital campus. Over 200 veterans participated in 2018. In FY20, VA will expand services to veterans residing in the MO Dept. of Corrections Release Center and other correctional facilities to try and expedite entry into VA hospital programs.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$82,285	\$89,377	\$90,966
Materials and Supplies	844	1,073	1,073
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	443	1,831	1,831
Debt Service and Special Charges	0	0	0
General Fund	\$83,572	\$92,281	\$93,870
Grant and Other Funds	\$0	\$110,500	\$110,500
All Funds	\$83,572	\$202,781	\$204,370

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 800 Director of Human Services
Program: 05 Youth and Family
Department: Human Services

Program Budget 800-05

MISSION & SERVICES

The Youth and Family Services program advocates for and provides a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict, and low academic achievement.

Youth and Family Services provides administrative oversight of programs that provide meals to youth (ages 1-18) through the Child & Adult Care Food Program (CACFP) and the Summer Food Service Program (SFSP). In addition, Youth and Family is charged with implementing the Mentoring, Instruction, Nutrition, Esteem (MINE) Program for youth (ages 10-17) under the supervision of the Family / Juvenile Courts.

PROGRAM NOTES

The number of meals served in FY18 and projected to be served in the future decreased because the programs sponsored by the Dept. were no longer allowed to serve meals in public school buildings. The Dept. is working on marketing the programs for the summer.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
CACFP Meals Served	371,306	159,853	167,846
SFSP Meals Served	104,757	107,900	109,995
% Administrative to Total Cost	16%	28%	28%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$68,393	\$75,068	\$76,443
Materials and Supplies	1,617	2,055	2,055
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,396	5,767	5,767
Debt Service and Special Charges	0	0	0
General Fund	\$71,406	\$82,890	\$84,265
Grant and Other Funds	\$0	\$1,998,212	\$2,008,306
All Funds	\$71,406	\$2,081,102	\$2,092,571

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	4.5	4.5	4.5
All Funds	5.5	5.5	5.5

MISSION & SERVICES

The mission of the Office on the Disabled is to assist the City of St. Louis in complying with the Americans with Disabilities Act (ADA) and making the City one that welcomes people of all disabilities as full and equal participants in the community.

Services available include, but are not limited to: plan reviews for public / private construction projects, accessibility site visits, interpreter for the deaf services, disabled parking programs, emergency management planning, ADA compliance training and advocacy.

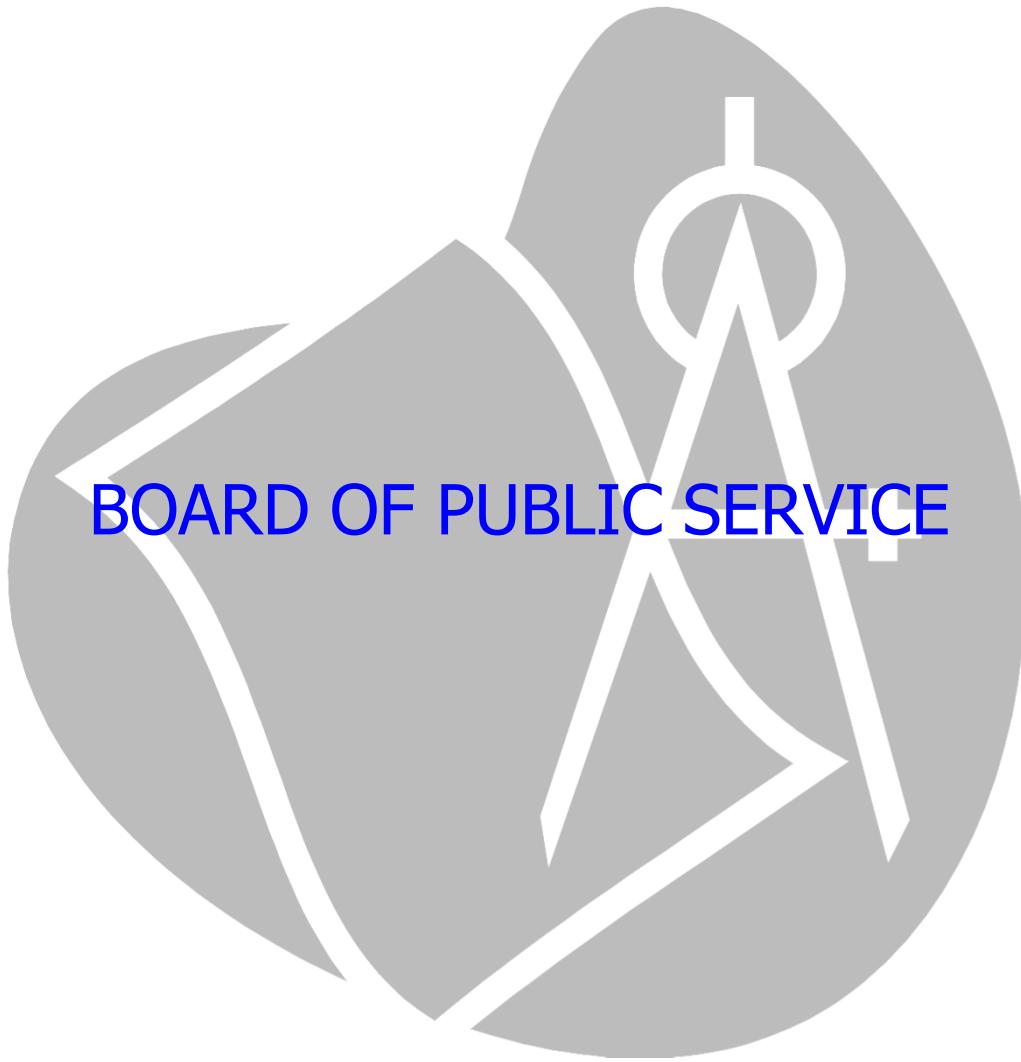
PROGRAM NOTES

In FY19 the Office assembled and led disabled citizen groups to ensure the Chouteau Greenway and other projects are fully accessible and universally designed. In FY20 the Office will continue to provide interpreters for the deaf on Tax Day, on demand, and every Friday morning in the Office.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$239,259	\$262,292	\$282,799
Materials and Supplies	2,754	3,500	3,500
Equipment, Lease, and Assets	7,482	4,425	4,425
Contractual and Other Services	7,190	29,700	29,700
Debt Service and Special Charges	0	0	0
General Fund	\$256,685	\$299,917	\$320,424
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$256,685	\$299,917	\$320,424

FULL TIME POSITIONS

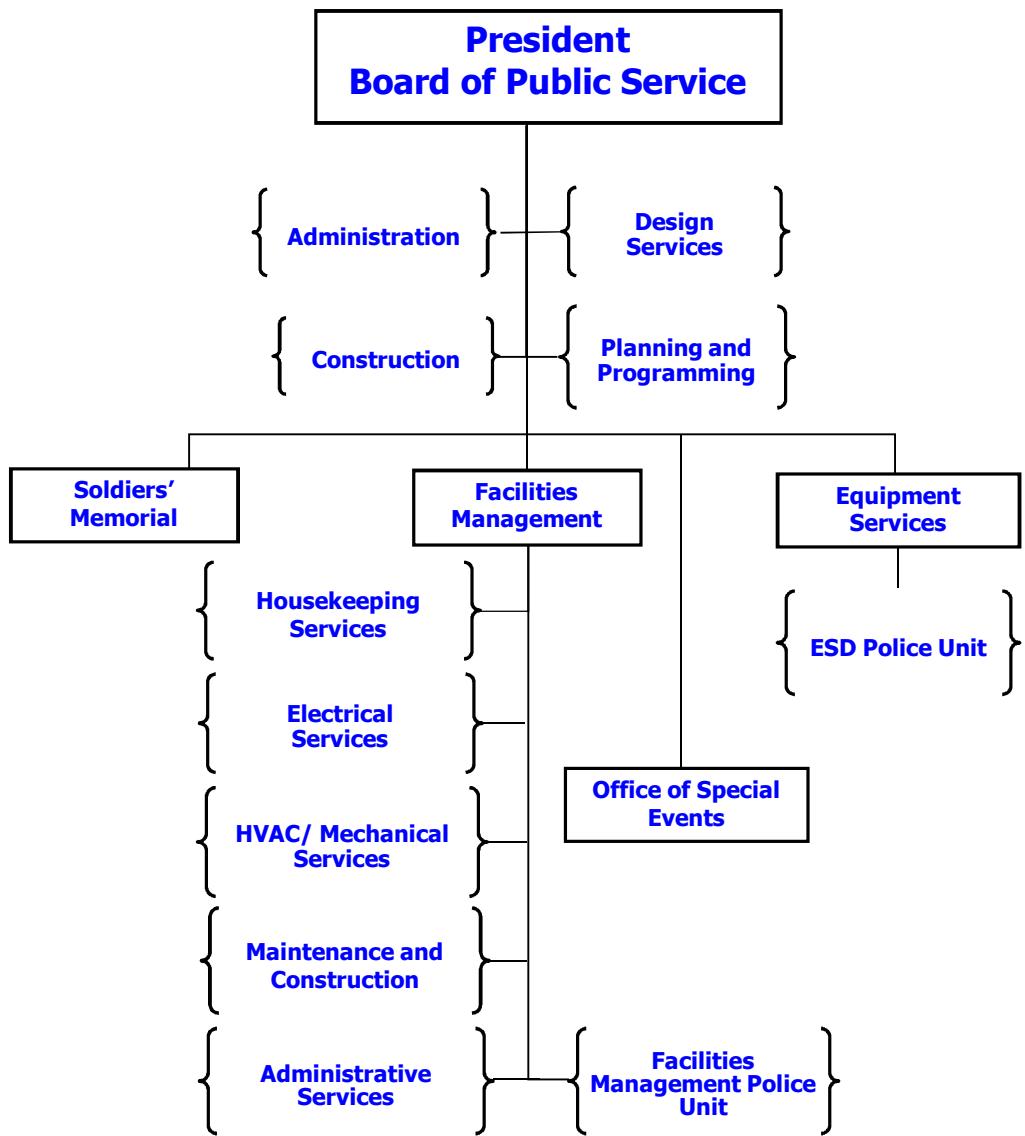
General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for a well maintained public infrastructure.
- Provide safe, comfortable, clean, and well maintained City-owned facilities.
- Ensure the capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.



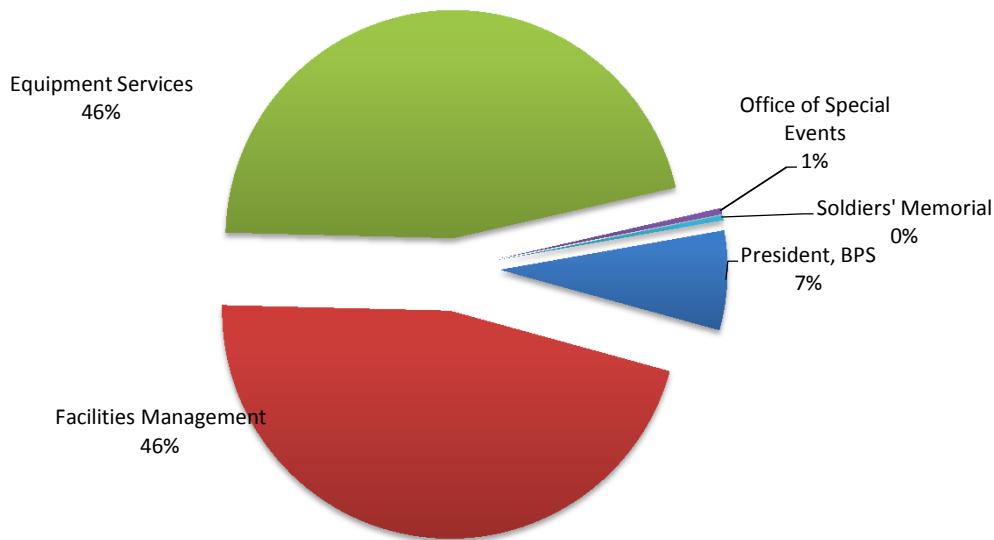
BOARD OF PUBLIC SERVICE

BUDGET BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
900 President, BPS	\$2,431,815	\$2,554,749	\$2,583,881
903 Facilities Management	15,479,376	16,035,277	16,891,821
910 Equipment Services	15,771,947	16,485,408	16,863,679
914 Office of Special Events	0	0	162,359
930 Soldiers' Memorial	122,022	126,822	129,198
General Fund	\$33,805,160	\$35,202,256	\$36,630,938
Internal Services Fund- Fuel	\$3,874,340	\$3,526,273	\$4,565,083
Economic Development Sales Tax	\$0	\$2,560,000	\$1,710,000
Grant and Other Funds	\$21,030	\$754,704	\$759,610
TOTAL DEPARTMENT ALL FUNDS	\$37,700,530	\$42,043,233	\$43,665,631

PERSONNEL BY DIVISION	ACTUAL FY18	BUDGET FY19	BUDGET FY20
900 President, BPS	35.0	35.0	35.0
903 Facilities Management	73.0	69.0	70.0
910 Equipment Services	113.0	113.0	112.0
914 Office of Special Events	0.0	0.0	2.0
930 Soldiers' Memorial	2.0	2.0	2.0
General Fund	223.0	219.0	221.0
Grant and Other Funds	20.0	19.0	18.0
TOTAL DEPARTMENT ALL FUNDS	243.0	238.0	239.0

BOARD OF PUBLIC SERVICE

FY20 GENERAL FUND BUDGET BY DIVISION



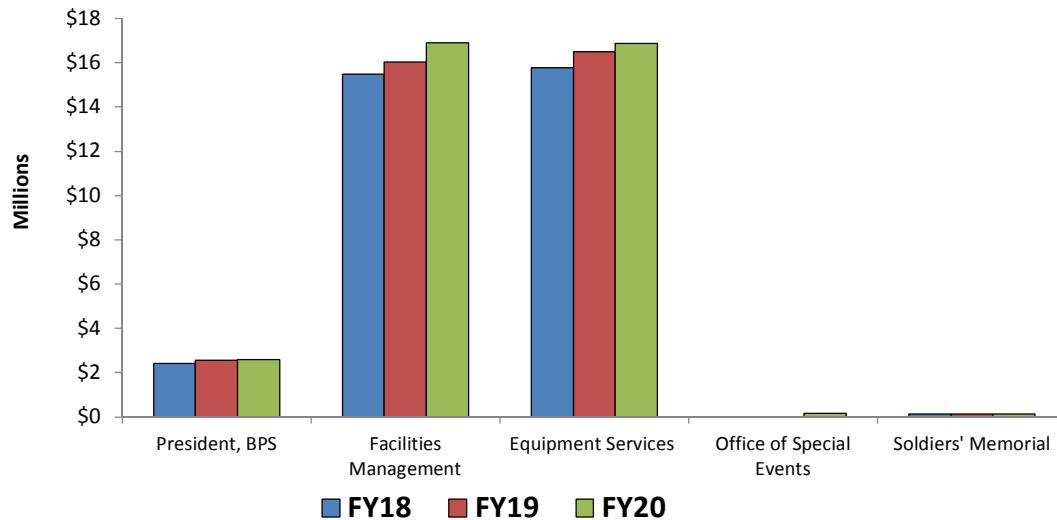
TOTAL BOARD OF PUBLIC SERVICE \$36.6M

DIVISION HIGHLIGHTS

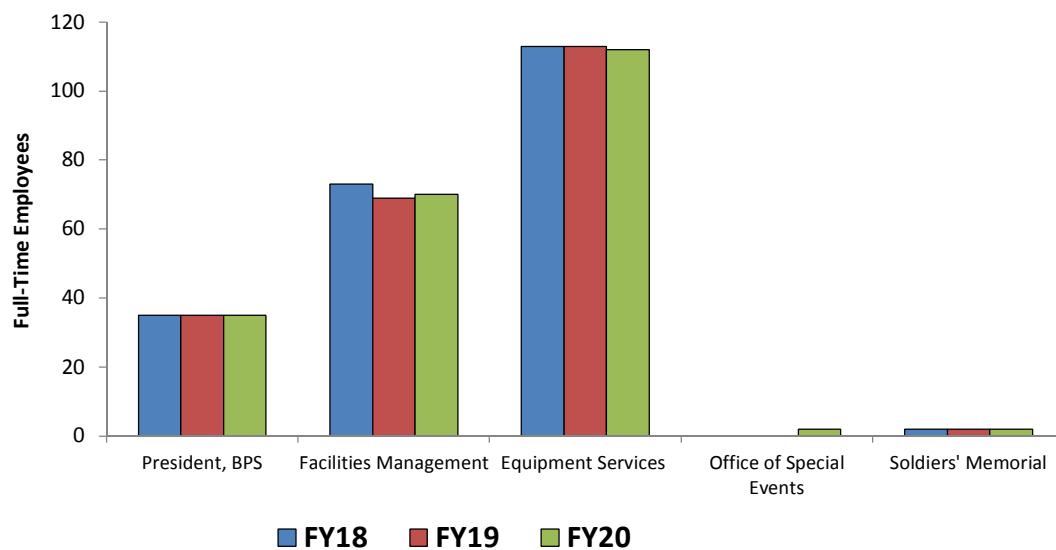
- BPS will continue to oversee the construction of a number of bridge and street improvement projects, including improving access along several roadways throughout the City. They will also oversee the installation of new security cameras, traffic monitoring improvements, and upgrades in various wards in the City.
 - Facilities Management will continue to perform energy saving light retrofits at a number of City-owned buildings including police stations, fire houses and recreation centers, bringing down costs while promoting energy efficient practices.
 - Equipment Services Division (ESD) will further expand its use of telematics with new hardware to monitor fuel use, safety, and work rules compliance. ESD will also move their servers to virtual servers with ITSA.
- In FY19, the Soldiers Memorial Military Museum had its grand reopening. The
- reopening occurred in November on Veterans Day and featured a parade down Chestnut Street to honor veterans. Given the positive response from the public and the Memorial's strong partnership with the Missouri Historical Society, a 67% attendance increase is expected in FY20.

BOARD OF PUBLIC SERVICE

GENERAL FUND BUDGET HISTORY BY DIVISION



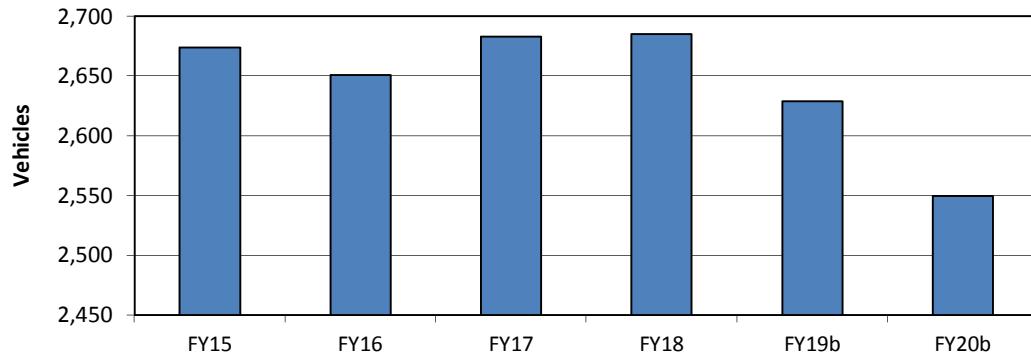
GENERAL FUND PERSONNEL HISTORY BY DIVISION



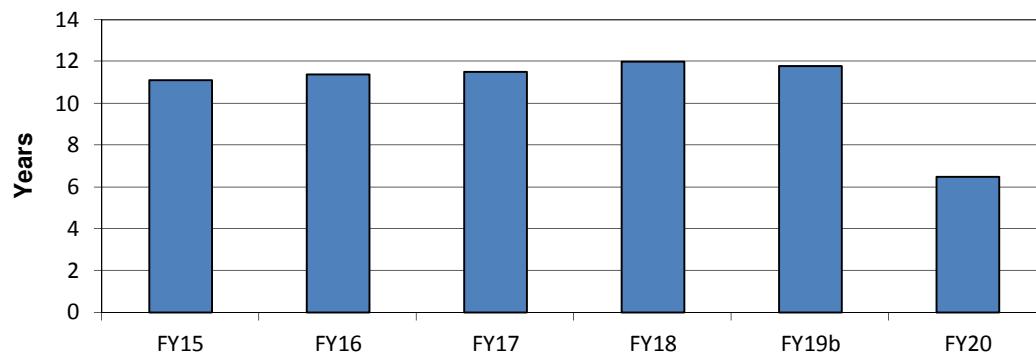
BOARD OF PUBLIC SERVICE

Selected Performance Measures

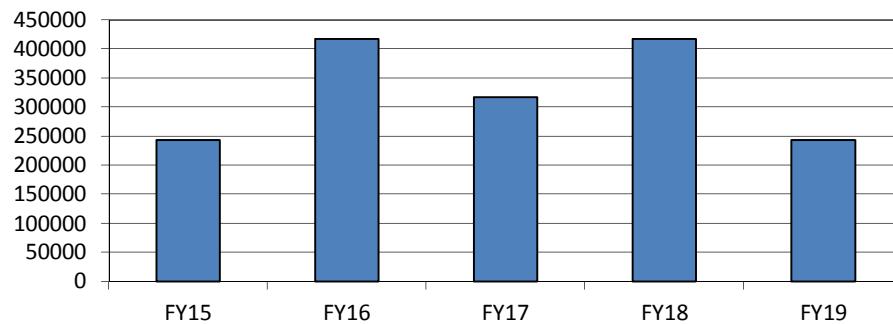
Fleet Size



Fleet Age



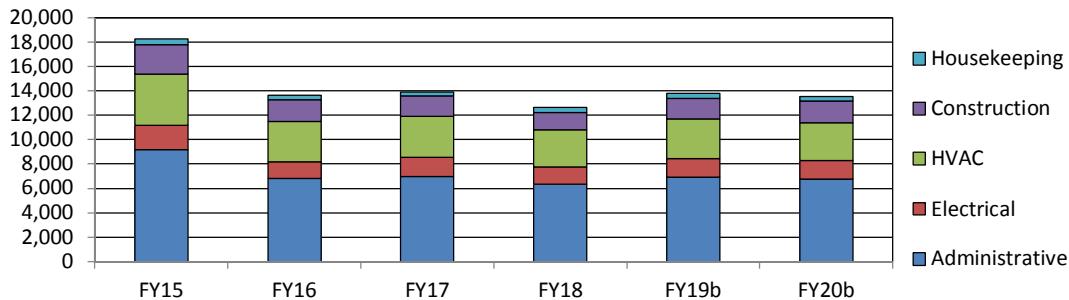
Unnecessary Vehicle Expenses (Crash, Abuse, Neglect)



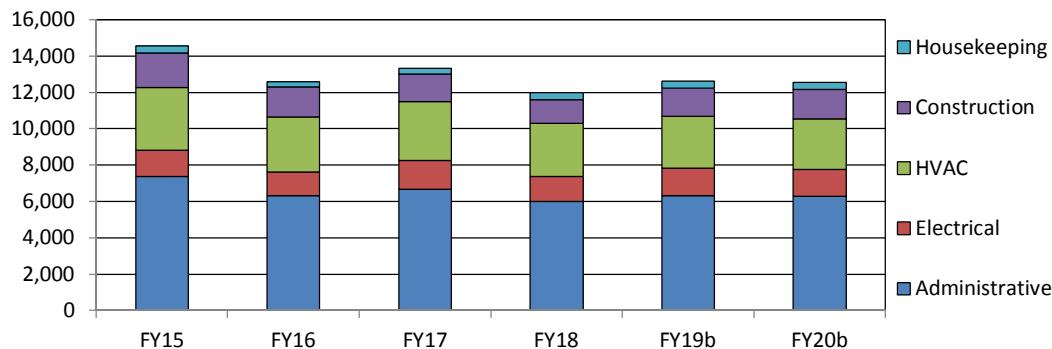
BOARD OF PUBLIC SERVICE

Selected Performance Measures

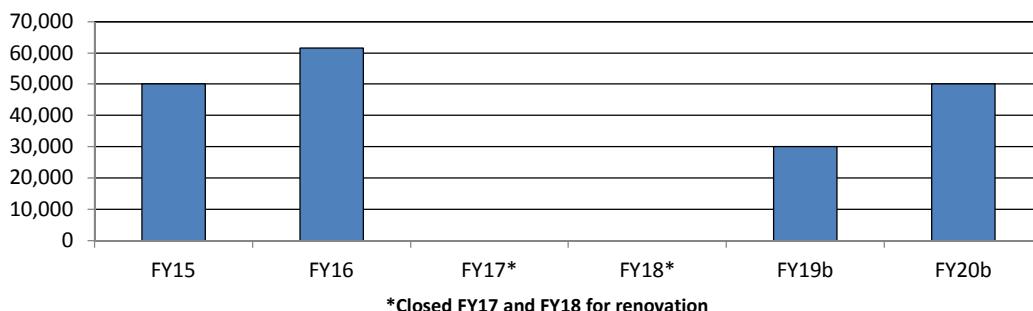
Facilities Management Service Requests



Completed Facilities Management Service Requests



Soldiers Memorial Visitors



Division: 900 President, BPS
Program: Ø
Department: Board of Public Service

Division Budget 900

MISSION & SERVICES

The President of the Board of Public Service (BPS) is responsible for all public works and improvements undertaken by the City. Its mission is to maintain and improve the infrastructure for the benefit of the residential and business communities. Duties include the design, construction, and supervision of public works projects. BPS has administrative supervision over Facilities Management, Equipment Services, and Soldiers' Memorial operations.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,225,722	\$2,294,449	\$2,306,581
Materials and Supplies	19,774	36,900	36,900
Equipment, Lease, and Assets	8,265	15,000	15,000
Contractual and Other Services	178,054	208,400	225,400
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,431,815	\$2,554,749	\$2,583,881
Economic Development Sales Tax	\$0	\$2,560,000	\$1,710,000
Grant and Other Funds	\$17,957	\$693,899	\$697,658
All Funds	\$2,449,772	\$5,808,648	\$4,991,539

FULL TIME POSITIONS

General Fund	35.0	35.0	35.0
Other Funds	12.0	12.0	12.0
All Funds	47.0	47.0	47.0

Division: 900 President, BPS
Program: 01 Administration
Department: Board of Public Service

Program Budget 900-01

MISSION & SERVICES

The Division provides administrative support to all divisions in 900 and Facilities Management, Equipment Services, and Soldiers Memorial. This unit also issues Board permits.

PROGRAM NOTES

In FY19, BPS procured service contracts for the Police Fleet and Facilities Management units bringing them into compliance with the Comptroller's regulations. In FY19, BPS employees will work with the Aldermen and the SLDC Contract Compliance Office on the Disparity Ordinance and work on updating computers and software for existing database users.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Contracts issued	125	90	95
Contracts put out to bid within one week of BPS approval	120	85	95

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,118,667	\$1,140,460	\$1,140,095
Materials and Supplies	19,774	36,900	36,900
Equipment, Lease, and Assets	8,265	15,000	15,000
Contractual and Other Services	107,209	106,400	113,400
Debt Service and Special Charges	0	0	0
General Fund	\$1,253,915	\$1,298,760	\$1,305,395
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,253,915	\$1,298,760	\$1,305,395

FULL TIME POSITIONS

General Fund	14.0	14.0	14.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	14.0	14.0

Division: 900 President, BPS

Program: 02 Design Services

Department: Board of Public Service

Program Budget 900-02

MISSION & SERVICES

The Design Division oversees the preparation of project cost estimates, plans, and specifications for all public works. In addition, the program maintains drawings of all infrastructure under City custodial care.

PROGRAM NOTES

In FY19, Design completed 22 projects submitted for bidding for a total of \$8.1M. The program also completed 46 bridge safety inspections. In FY20, will continue to provide efficient services to help with improvements throughout the City.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Estimated Projected Developed	25	28	25
% of Actual Bids within 15% of Estimates	76%	80%	75%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$421,989	\$456,459	\$396,124
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	12,651	30,000	30,000
Debt Service and Special Charges	0	0	0
General Fund	\$434,640	\$486,459	\$426,124
Grant and Other Funds	\$484	\$154,698	\$158,386
All Funds	\$435,124	\$641,157	\$584,510

FULL TIME POSITIONS

General Fund	6.0	6.0	5.0
Other Funds	3.0	3.0	3.0
All Funds	9.0	9.0	8.0

Division: 900 President, BPS
Program: 03 Construction
Department: Board of Public Service

Program Budget 900-03

MISSION & SERVICES

The Construction Division provides construction oversight on all public works projects. The major responsibility is to assure sound construction practices and compliance on the part of contractors with project plans and specifications.

PROGRAM NOTES

In FY19, BPS installed upgrades in Hyde Park and the Fairground Park Comfort Station, finished work on Tower Grove Park tennis courts, added improvements to N. Broadway from Thrush to Walter, and installed surveillance cameras in Ward 22. In FY20, Construction will continue to work on the installation of security cameras in Wards 21 and 26, improve access along the roadways surrounding Tower Grove Park, and start roof replacement projects in various fire houses, Carnahan Courthouse, and Juvenile Courts.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Total Completed Projects	108	100	100
Total Completed Projects at/under Budget	76	75	80

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$295,144	\$280,966	\$349,158
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	58,194	72,000	82,000
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$353,338	\$352,966	\$431,158
Grant and Other Funds	\$2,057	\$539,201	\$539,272
All Funds	\$355,395	\$892,167	\$970,430

FULL TIME POSITIONS

General Fund	10.0	10.0	11.0
Other Funds	9.0	9.0	9.0
<hr/>			
All Funds	19.0	19.0	20.0

MISSION & SERVICES

The Planning and Programming section develops and manages the City's strategic short and long term Capital Improvement Program (CIP) involving road and bridge projects, prepares the City's Transportation Improvement Program applications, and manages the One-Half Cent Sales Tax Ward CIP through direct communication with the Aldermen to develop project reports, estimates, and schedules.

PROGRAM NOTES

In FY19, this program received an Excellence in Planning Award from the American Planning Association (APA) for the City's Downtown Transportation Study and received a \$500K Great Streets Initiative Planning Grant from East-West Gateway Council of Governments for the Bevo Great Streets Project. In FY20, Planning and Programming will partner with SLDC for planning, design, and construction of major transportation corridor improvements to support the National Geospatial Intelligence Agency Project.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Transportation Improvement Projects Approved for Funding	2	2	3
One-Half Cent Ward Capital Improvement Projects Implemented	109	97	80

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$389,922	\$416,564	\$421,204
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$389,922	\$416,564	\$421,204
Grant and Other Funds	\$15,416	\$0	\$0
All Funds	\$405,338	\$416,564	\$421,204

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

Division: 903 Facilities Management
Program: Ø
Department: Board of Public Service

Division Budget

903

MISSION & SERVICES

Facilities Management is responsible for operating and maintaining City facilities. The Department's Mission is to provide safe, comfortable, sanitary, and well-maintained facilities that exceed the needs of both City Employees and Residents.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$4,130,523	\$4,528,291	\$4,729,904
Materials and Supplies	534,549	591,000	593,000
Equipment, Lease, and Assets	22,925	77,000	87,500
Contractual and Other Services	10,791,379	10,574,986	11,217,417
Debt Service and Special Charges	0	264,000	264,000
General Fund	\$15,479,376	\$16,035,277	\$16,891,821
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$15,479,376	\$16,035,277	\$16,891,821

FULL TIME POSITIONS

General Fund	73.0	69.0	70.0
Other Funds	0.0	0.0	0.0
All Funds	73.0	69.0	70.0

Division: 903 Facilities Management
Program: 01 Housekeeping Services
Department: Board of Public Service

Program Budget 903-01

MISSION & SERVICES

Housekeeping Services' mission is to ensure all offices and public areas of City Hall and Soldiers Memorial Military Museum are well cleaned, well maintained, sanitary, and safe.

PROGRAM NOTES

In FY20, Housekeeping Services will continue to work on the new "Green Clean" initiatives to provide a cleaner and safer work environment in all City facilities for employees and the general public.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Orders Received	396	400	375
Work Orders Completed	385	380	375

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$539,571	\$463,206	\$537,359
Materials and Supplies	71,070	12,000	12,000
Equipment, Lease, and Assets	161	4,000	3,000
Contractual and Other Services	505	1,000	500
Debt Service and Special Charges	0	0	0
General Fund	\$611,307	\$480,206	\$552,859
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$611,307	\$480,206	\$552,859

FULL TIME POSITIONS

General Fund	10.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	9.0	9.0

Division: 903 Facilities Management
Program: 02 Electrical Services
Department: Board of Public Service

Program Budget 903-02

MISSION & SERVICES

Electrical Services' mission is to ensure all electrical systems are maintained and in working order. The program also works towards energy efficiency in all City-owned buildings and oversees installation of new electrical equipment by outside contractors.

PROGRAM NOTES

In FY19, Electrical Services got multiple LED lighting projects approved for the Ameren Missouri Incentive rebates, reducing the overall cost of the project while maintaining the upgrades to brighter energy efficient lighting. In FY20, Electrical Services will upgrade interior and exterior lighting to brighter, more energy efficient lighting at various City buildings. Employees will also continue exploring and implementing various sustainability projects to meet the Mayor's Executive Order.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Orders Received	1,452	1,550	1,500
Work Orders Completed	1,388	1,530	1,475

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$506,397	\$525,684	\$534,440
Materials and Supplies	96,205	123,000	123,000
Equipment, Lease, and Assets	1,609	8,000	6,000
Contractual and Other Services	1,010	500	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$605,221	\$657,184	\$664,440
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$605,221	\$657,184	\$664,440

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 903 Facilities Management
Program: 03 HVAC / Mechanical Services
Department: Board of Public Service

Program Budget 903-03

MISSION & SERVICES

HVAC/Mechanical Services' mission is to ensure all HVAC and mechanical systems are well maintained and operational in all City facilities. The program maintains the fire sprinkler systems, hot water systems, freezers, and water coolers. It also oversees the installation of new HVAC, plumbing, and mechanical equipment.

PROGRAM NOTES

In FY19, the HVAC/Mechanical Services section replaced a failed water heating pump in the Civil Courts and tested and repaired backflow devices in various City buildings. In FY20, the program will continue energy efficient upgrades to HVAC systems, repair and maintain plumbing systems, and explore sustainability and energy efficiency projects.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Orders Received	3,050	3,250	3,100
Work Orders Completed	2,933	2,850	2,800

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$904,465	\$885,232	\$938,603
Materials and Supplies	127,406	192,000	192,000
Equipment, Lease, and Assets	5,796	9,000	18,000
Contractual and Other Services	505	500	500
Debt Service and Special Charges	0	0	0
General Fund	\$1,038,172	\$1,086,732	\$1,149,103
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,038,172	\$1,086,732	\$1,149,103

FULL TIME POSITIONS

General Fund	10.0	10.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	11.0

Division: 903 Facilities Management
Program: 04 Construction
Department: Board of Public Service

Program Budget 903-04

MISSION & SERVICES

Construction Services' mission is to ensure that all wall, ceiling, door, and window systems at City facilities are well maintained and in working order. Construction Services also provides carpentry, painting, and key and lock system services for most City facilities.

PROGRAM NOTES

In FY19, Construction employees built two new offices in the Information Service office at the SLMPD headquarters, plastered and painted water-damaged walls in City Hall, and reconfigured several modular workstations for the SLATE offices at 1520 Markey Street. In FY20, Construction will build new offices in the library in the City Counselor's office at City Hall and upgrade floors in common areas at the Wohl Recreation Center.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Orders Received	1,423	1,700	1,800
Work Orders Completed	1,290	1,550	1,625

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$591,411	\$586,302	\$620,346
Materials and Supplies	86,671	113,000	113,000
Equipment, Lease, and Assets	161	4,000	13,500
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$678,243	\$703,302	\$746,846
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$678,243	\$703,302	\$746,846

FULL TIME POSITIONS

General Fund	8.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	7.0	7.0

Division: 903 Facilities Management
Program: 05 Administrative Services
Department: Board of Public Service

Program Budget 903-05

MISSION & SERVICES

Administrative Services' mission is to provide managerial, technical, clerical, and customer service support to staff and our customers. Administrative Services provides technical review of plans and specifications for repair and renovation projects and inspections in City buildings.

PROGRAM NOTES

In FY19, the Administrative Services Division developed specifications, work scopes, and project oversight for all completed new and retrofitted HVAC, Electrical, and Plumbing energy saving and water saving projects. The program worked with the Supply division to streamline the high efficiency and LED lighting products from Supply's purchasing contract. In FY20, the Division will analyze utility bills and Building Automation System (BAS) data to determine "energy hog" buildings that will yield faster ROI. It will also enhance various City buildings to allow greater, if not complete, ADA Accessibility.

<u>PERFORMANCE MEASURES</u>	Actual FY18	Estimate FY19	Goal / Est. FY20
Work Orders Received	6,321	6,900	6,775
Work Orders Completed	5,986	6,310	6,275

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$362,700	\$483,692	\$494,776
Materials and Supplies	22,448	26,400	28,400
Equipment, Lease, and Assets	7,083	22,000	17,000
Contractual and Other Services	8,955,878	8,667,442	9,191,644
Debt Service and Special Charges	0	264,000	264,000
General Fund	\$9,348,109	\$9,463,534	\$9,995,820
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$9,348,109	\$9,463,534	\$9,995,820

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

Division: 903 Facilities Management
Program: 06 Police Unit
Department: Board of Public Service

Division Budget 903-06

MISSION & SERVICES

Following Local Control of the Police Department, this unit has moved from SLMPD into the City's Facilities Management Division.

PROGRAM NOTES

In FY19, two new offices were built in the Information Service office at the SLMPD headquarters. In FY20, the unit will continue to work on providing safe, sanitary, and well-maintained facilities for the Police department.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$1,225,979	\$1,584,175	\$1,604,380
Materials and Supplies	130,749	124,600	124,600
Equipment, Lease, and Assets	8,115	30,000	30,000
Contractual and Other Services	1,833,481	1,905,544	2,023,773
Debt Service and Special Charges	0	0	0
General Fund	\$3,198,324	\$3,644,319	\$3,782,753
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,198,324	\$3,644,319	\$3,782,753

FULL TIME POSITIONS

General Fund	34.0	32.0	32.0
Other Funds	0.0	0.0	0.0
All Funds	34.0	32.0	32.0

Division: 910 Equipment Services
Program: Ø
Department: Board of Public Service

Division Budget 910

MISSION & SERVICES

The Equipment Services Division (ESD) manages, maintains, and fuels vehicles and equipment for other City agencies (except Police, Airport, and Water Treatment Plants).

PROGRAM NOTES

In FY19, Equipment Services finalized the SLFD and Public Works rolling stock priorities for future bond issues. The department also expanded the telematics used to monitor fuel use, safety, and work rules compliance. In FY20, ESD will move their servers to virtual servers with ITSA and focus on further expansion of telematics with new hardware.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$7,400,759	\$8,132,654	\$8,127,077
Materials and Supplies	3,540,882	4,171,861	4,276,561
Equipment, Lease, and Assets	61,153	60,967	203,128
Contractual and Other Services	4,769,153	4,119,926	4,256,913
Debt Service and Special Charges	0	0	0
General Fund	\$15,771,947	\$16,485,408	\$16,863,679
Internal Services Fund- Fuel	\$3,874,340	\$3,526,273	\$4,565,083
Grant and Other Funds	\$180	\$60,805	\$61,952
All Funds	\$19,646,467	\$20,072,486	\$21,490,714

FULL TIME POSITIONS

General Fund	113.0	113.0	112.0
Other Funds	8.0	7.0	6.0
All Funds	121.0	120.0	118.0

Division: 910 Equipment Services
Program: 01 Fleet Support
Department: Board of Public Service

Division Budget 910-01

MISSION & SERVICES

The Fleet Support program controls the quality and specifications of fleet units in City service. It schedules and provides services in accordance with manufacturer's guidelines and repairs units when repair costs don't exceed residual values.

PROGRAM NOTES

In FY19, ESD allocated and tracked fuel costs of ESD customers within the internal service fund. ESD also expanded and completed a commuting study. In FY20, the program will get bulk fluids online for controlled distribution and replace the diesel fuel tank at Forest Park 5600 Clayton.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Fleet Size / Average Age	2,685/12	2,629/11.8	2,550/6.5
Maintenance Cost Per Vehicle	\$5,132	\$5,000	\$5,000
Vehicle Availability	82%	79%	70%
Unnecessary Expenses (crash, abuse)	\$ 417,865	\$ 243,378	\$ -

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$4,472,527	\$4,644,527	\$4,701,353
Materials and Supplies	2,538,446	3,111,111	3,263,988
Equipment, Lease, and Assets	53,782	44,595	114,893
Contractual and Other Services	4,436,608	3,761,826	4,052,530
Debt Service and Special Charges	0	0	0
General Fund	\$11,501,363	\$11,562,059	\$12,132,764
Internal Services Fund- Fuel	\$3,874,340	\$3,526,273	\$4,565,083
Grant and Other Funds	\$180	\$60,805	\$61,952
All Funds	\$15,375,883	\$15,149,137	\$16,759,799

FULL TIME POSITIONS

General Fund	64.0	64.0	64.0
Other Funds	8.0	7.0	6.0
All Funds	72.0	71.0	70.0

Division: 910 Equipment Services
Program: 02 Police Unit
Department: Board of Public Service

Division Budget 910-02

MISSION & SERVICES

Following local control of the Police Department, this unit has moved from SLMPD into the City's Equipment Services Division.

PROGRAM NOTES

In FY20, ESD will update the City's Vehicle Policy Manual to accommodate the addition of Police Department vehicles.

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$2,928,232	\$3,488,127	\$3,425,724
Materials and Supplies	1,002,436	1,060,750	1,012,573
Equipment, Lease, and Assets	7,371	16,372	88,235
Contractual and Other Services	332,545	358,100	204,383
Debt Service and Special Charges	0	0	0
General Fund	\$4,270,584	\$4,923,349	\$4,730,915
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,270,584	\$4,923,349	\$4,730,915

FULL TIME POSITIONS

General Fund	49.0	49.0	48.0
Other Funds	0.0	0.0	0.0
All Funds	49.0	49.0	48.0

Division: 914 Office of Special Events

Program: Ø

Department: Public Safety

Division Budget 914

MISSION & SERVICES

The Office of Special Events has moved from the Department of Public Safety to the Board of Public Service effective July 1, 2019. For prior year budget and expenditures, see page 167 in the Public Safety section. The Office is responsible for the permitting and scheduling the use of the City Hall Rotunda and 1520 Market St. for public and private events and represents the City on various local organizing committees. This move will streamline the permitting process.

PROGRAM NOTES

In FY20, the Office of Special Events anticipates 16 major parades, 22 neighborhood parades, at least 60 runs/walks and at least 10 bike races/rides.

PERFORMANCE MEASURES	Actual FY18	Estimate FY19	Goal / Est. FY20
Rentals-City Hall Rotunda	125	150	150
Rentals- 1520 Market Building	175	200	200
Rotunda Rental Revenue	\$10,620	\$12,000	\$9,000

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$0	\$0	\$160,779
Materials and Supplies	0	0	400
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	1,180
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$162,359
All Funds	\$0	\$0	\$162,359

FULL TIME POSITIONS

General Fund	0.0	0.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	2.0

Division: 930 Soldiers Memorial
Program: Ø
Department: Board of Public Service

Division Budget 930

MISSION & SERVICES

Soldiers Memorial is dedicated as a memorial for veterans and as a museum for preserving a historic collection of military artifacts. The Memorial is open to the public and has meeting space available for veterans and other groups.

PROGRAM NOTES

In FY19, staff worked closely with the Missouri Historical Society (MHS) to re-open Soldier's Memorial in November 2018. In FY20, staff will continue to work in a cooperative partnership with MHS and assist veteran organizations, area-wide veteran and military events, and monitor upkeep and management of the Soldier's Memorial property as a City of St. Louis asset.

PERFORMANCE MEASURES

	Actual FY18	Estimate FY19	Goal / Est. FY20
Total Museum Visitors	NA	30,000	50,000
Attendance Increase	NA	NA	67%

EXPENDITURE CATEGORY	ACTUAL FY18	BUDGET FY19	BUDGET FY20
Personal Services	\$121,403	\$123,222	\$125,598
Materials and Supplies	144	1,300	1,300
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	475	2,300	2,300
Debt Service and Special Charges	0	0	0
General Fund	\$122,022	\$126,822	\$129,198
Grant and Other Funds	\$2,893	\$0	\$0
All Funds	\$124,915	\$126,822	\$129,198

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

CAPITAL IMPROVEMENTS

Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2020 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City. A flow chart of this process is shown on page C-3.

CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the Lansdowne Ave, South Kingshighway, Arsenal Street, Morganford, River des Peres Bridge at McKenzie Creek Alabama and Natural Bridge Road Forest Park Parkway Bridge over Metrolink.
- Truman Parkway, North Tucker Bridge, Manchester Streetscape in the Grove, 7th Street Reconstruction and resurfacing of arterial and residential streets throughout the City.

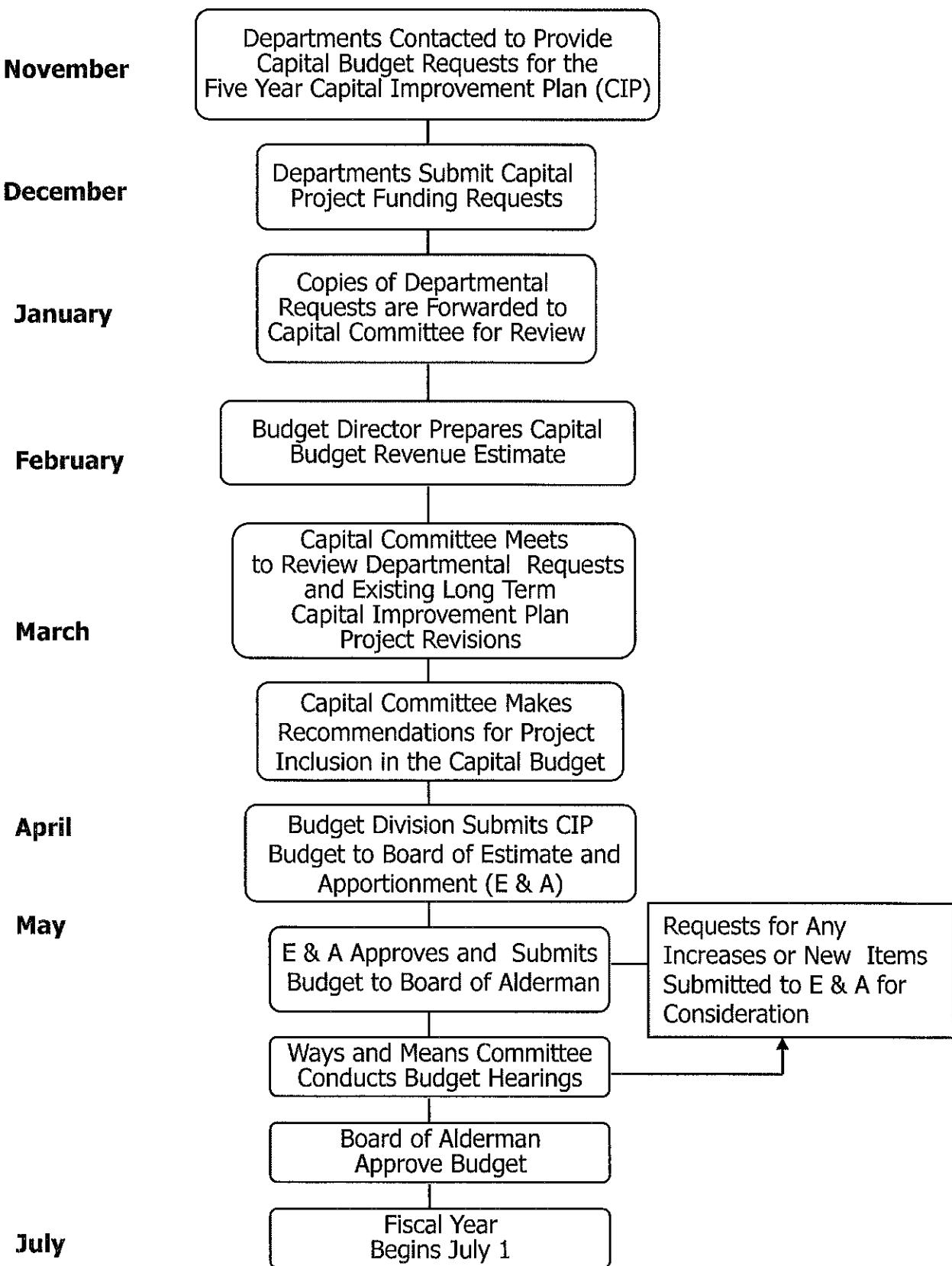
Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks
- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.
- Demolition of abandoned buildings
- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse, 1520 Market Street and the Police Department Area Command Stations.
- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

Capital Improvement Plan (CIP) Budget Process



The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

- 1) Required payment for existing debt service
- 2) Local match amounts for bridge and street improvements et al
- 3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
- 4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2020-2024 Capital Improvements Plan identifies the projects funded in the FY2020 Capital Budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2020-FY2024 have a projected cost of \$283 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately \$192 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table I presents a summary of proposed capital projects for the next five years. The projects presented in the FY2020 column represents the FY2020 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

	FY2020	FY2021	FY2022	FY2023	FY2024
ROAD AND BRIDGE PROJECTS					
ARTERIAL STREET RESURFACING	0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING	0	750,000	750,000	750,000	750,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)	0	650,000	650,000	0	0
STREET RECONSTRUCTION (ISTEA)	0	500,000	0	0	0
ROAD AND BRIDGE PROJECTS	Total	\$0	\$2,900,000	\$2,400,000	\$1,750,000
NEIGHBORHOOD STABILIZATION PROJECTS					
HAZARDOUS TREE REMOVAL ~ EMERALD ASH BORER	550,000	550,000	0	0	0
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)	5,698,881	5,715,464	5,720,464	5,725,464	5,725,464
NGA FINANCING AGREEMENT	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
POLICE DEPARTMENT IMPROVEMENTS	1,829,600	1,847,753	1,866,152	1,884,953	1,904,203
METRO PARKS - (NEIGHBORHOOD PARKS)	1,940,938	1,980,000	1,980,000	1,980,000	1,980,000
RECREATION CENTER IMPROVEMENTS	549,380	559,000	565,000	571,000	577,000
WARD IMPROVEMENT PROJECTS	9,148,000	9,322,000	9,421,000	9,522,000	9,623,000
NEIGHBORHOOD STABILIZATION	Total	\$21,216,799	\$21,474,217	\$21,052,616	\$21,183,417
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT					
BUILDING IMPROVEMENTS	350,000	950,000	950,000	950,000	950,000
CARNAHAN COURTHOUSE IMPROVEMENTS	2,184,000	2,189,000	2,190,000	2,193,000	2,188,000
COMMUNICATIONS SYSTEMS	150,000	150,000	150,000	0	0
FEDERAL MANDATES	0	100,000	100,000	100,000	100,000
FACILITY & INFRASTRUCTURE PROJECTS - FIRE/REFUSE GARAGE	1,465,000	1,464,000	1,464,000	1,464,000	1,464,000
JUSTICE CENTER PROJECT	1,866,800	0	0	0	0
FACILITY & INFRASTRUCTURE PROJECTS - JUVENILE DETENTION	1,473,000	1,547,000	1,544,000	1,546,000	1,548,000
1520 MARKET STREET IMPROVEMENTS	1,142,500	1,132,000	1,132,000	1,132,000	1,132,000
IMPROVEMENT PROJECTS	0	30,000	30,000	30,000	30,000
QECB ENERGY EFFICIENCY LOAN PROGRAM	339,500	339,000	339,000	339,000	339,000
ROLLING STOCK & COMPUTER REPLACEMENT	1,544,400	2,250,000	2,250,000	2,250,000	2,250,000
ROLLING STOCK & FACILITIES RENOVATIONS	3,358,730	4,751,700	4,751,700	4,751,700	4,751,700
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT	Total	\$13,873,930	\$14,902,700	\$14,900,700	\$14,755,700
ENGINEERING, DESIGN AND ADMINISTRATION	Total	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000
All Capital Improvement Projects		\$36,390,729	\$40,576,917	\$39,653,316	\$38,989,117
					\$37,362,367

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of \$1.8 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over \$78.0 million. This represents about 0.5 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes \$4.0 million for arterial street resurfacing and \$3.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately \$106.22 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- \$47.02 million for Ward improvements
- \$28.56 million for Major Park improvements
- \$9.30 million for Police Department improvements
- \$9.86 million for Neighborhood Park improvements
- \$2.82 million for Recreation Center improvements
- \$1.10 million for Hazardous Tree removal
- \$7.50 million for NGA Financing

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. These funds will be used to fund the debt service on the \$26.0 million 2014 Parks Bond Issue, for renovations in the Major Parks and Neighborhood Parks. In recent years, part of the ½ Cent Sales Tax receipts had been reallocated to fund existing Citywide capital debt obligations and the amount for Ward projects had been reduced. The proposed FY20 Budget anticipates funding Ward accounts at 100% of the normal levels. The Ward Improvements will see an allocation of \$9.14 million. Each Ward will receive an allocation of just over \$326,700 for capital improvements recommended by the Aldermen. In the past, the Aldermen have used these funds to resurface residential streets & alleys, improve parks, reconstruct alleys, sidewalk & curb replacement, street tree planting and dumpsters.

Facility Improvement and Equipment Replacement

Approximately \$69.32 million will be expended for facility improvements and equipment replacement in the next five years. More than 88% will be spent on servicing existing debt obligations. Projects financed in the past year include the Downtown Justice Center, the Medium Security Institution, expansion of Carnahan Courthouse, the Rolling Stock, Communications & Computer Systems, Facility & Infrastructure Debt Service (Juvenile Detention), 1520 Market (Abram) Building - Debt Service and the consolidated Fire & Refuse Garage Debt Service. The details of individual projects are available in the Capital Improvements Plan presented in a separately bound volume. Facility improvement and equipment replacement projects proposed in the five-year Capital Improvement Plan include:

- \$1.86 million for the MSI expansion and Justice Center financing
- \$1.69 million for financing of the QECB Energy Efficiency Load Program
- \$10.92 million for renovations & financing of the Carnahan Courthouse
- \$32.88 million for rolling stock and computer equipment replacement
- \$7.31 million for financing of the new consolidated Fire & Refuse Garage
- \$4.72 million Federal Mandates, repairs to City buildings and other projects
- \$5.66 million for renovations & financing of 1520 Market (Abram) Building
- \$7.64 million for Facility & Infrastructure Debt Service (Juvenile Detention)

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2020	FY2021	FY2022	FY2023	FY2024
1/2 Cent Sales Tax for Capital Improvement	19,746,000	19,943,000	20,142,000	20,343,000	20,546,000
Transfer from Gaming Revenue Fund	4,800,000	4,200,000	4,200,000	4,200,000	4,200,000
Income from Sale of City Assets	0	0	0	0	0
General Fund Transfer -Justice Center Lease Payment	1,545,000	0	0	0	0
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	726,800	734,000	741,200	748,800	756,400
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	1,090,200	1,101,000	1,111,800	1,123,200	1,134,600
Courthouse Restoration Fund - State Courts	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Courthouse Restoration Fund - Municipal Courts	150,000	150,000	150,000	150,000	150,000
Gasoline Tax Revenue - (County Share)	630,000	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	984,000	2,335,000	2,331,000	2,214,000	2,217,000
1/2 Cent Sales Tax for Capital Improvement - Police Capital Beginning Balance	-15,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Ward Accounts	-75,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Major Parks	-10,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Recreation Center	-4,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance City Wide	-30,000	0	0	0	0
1/10 Cent Sales Tax for Metro Parks - Beginning Balance	-10,000	0	0	0	0
Previous Year Citywide Capital Operating Balance	-412,373	0	0	0	0
CVC Capital Lease Reimbursements	167,000	167,000	167,000	167,000	167,000
3/16 Cent Sales Tax for Metro Parks (Major Parks)	1,090,000	1,100,800	1,112,000	1,123,200	1,134,400
3/16 Cent Sales Tax for Metro Parks (Neighborhood Parks)	1,635,000	1,651,200	1,668,000	1,684,800	1,701,600
3/16 Cent Sales Tax for Metro Parks - Beginning Balance	-18,000	0	0	0	0
General Fund Transfer - Refuse Debt Service	500,000	500,000	500,000	500,000	500,000
Municipal Garage Revenue	184,000	184,000	184,000	184,000	184,000
Central Industrial Rent Revenues (Net Mgmt. Fees)	565,000	565,000	565,000	565,000	565,000
Economic Development Sales Tax - 10% of 1/2 Cent	2,110,000	2,131,000	2,152,000	2,174,000	2,196,000
TOTAL SOURCES OF REVENUE	\$36,398,627	\$36,442,000	\$36,704,000	\$36,857,000	\$37,132,000

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about \$100.5 million over the next five years and \$19.75 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). In FY20, Capital Funds included 10% of the proceeds from a recent voter approved ½ Cent Sales Tax dedicated to Capital infrastructure. The Economic Development Sales Tax in FY20 will provide \$2.11 million for the Capital Budget.

The City's General fund, supported by local taxes and fees, remains the funding source for times when existing capital revenues are insufficient to meet all obligations. In FY2020, the general fund budget will include a transfer of \$3.02 million to the Capital Fund.

Beginning in FY2002 the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax and in FY2013 a tax was approved by the voters, the 3/16 Cent Metro Parks Sales Tax. The City's combined portion of the tax from both sources will be approximately \$4.53 million in FY2020. The Metro Parks tax distribution is as follows; \$1.82 million will go to the Major Parks and \$2.72 million to the neighborhood parks.

In FY2002, the City passed an ordinance imposing court costs of \$5.00 on certain cases adjudicated in Municipal Courts. In FY2019, revenue from these cases is estimated to be \$150,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2020, \$630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program. In 1995 the state legislature imposed an additional \$35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to \$45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about \$1.05 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives matching funds and is currently on a three year planning cycle.

Gaming Revenue

In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility, though not subject to Port lease payments due to its location, led to a more than doubling of the gaming revenues in FY09.

In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the State tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of the AGR. In addition, the City continues to receive \$1 of the State imposed \$2 head tax on the number of admissions. The closing of the old President casino on the Admiral Riverboat in July of 2010 resulted in the loss of approximately \$2.0M in Port lease payments and gaming revenues. The opening of the new Pinnacle casino in south St. Louis County had also drawn some business from the existing Lumiere operation in the City. As part of the development agreement of this second casino, Pinnacle has made annual payments to the City of \$1M, to help offset this reduction in gaming receipts. Beginning in FY2014 these payments have been allocated to support the City's combined City/County development efforts. In the past out of a total estimate of \$7.6 million in gaming revenues, two fiscal years receipts have shown signs of a rebound. In FY20, \$4.8 million in gaming revenues will be appropriated to the Capital Fund.

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, a total of 2.1% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.

FY2020 CAPITAL BUDGET

The Capital Budget for FY2020 is \$36.4 million. A summary of the budget is presented in Table III. Citywide capital projects comprise over 43% of the total capital budget and Ward improvement projects are about 25% of the budget. The remainder of the Capital Budget is divided among Parks improvements and the debt service needs of the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately \$19.74 million in revenue for capital improvements in FY2020. Other major sources of funding include the Metro Parks sales tax, Gaming revenue, Courthouse Restoration fees, the sale of City assets, gasoline tax revenues, a portion of the new Economic Development Sales Tax, and transfers from the General Fund.

The FY2020 capital budget is about 3% or \$1.08 million lower than the previous year's budget. Whereas in recent years some of the ½ Cent Ward and Recreation Capital funds had been reallocated for Citywide Capital purposes, the FY20 Capital Budget anticipates all accounts to be fully allocated. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are approximately 7% higher than in FY2019.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

TABLE III
FY20 CAPITAL BUDGET

	FY19 Budget	FY20 Budget
SOURCES		
Capital Improvement Sales Tax	19,700,000	19,746,000
Metro Parks Sales Tax	1,812,000	1,817,000
Economic Development Sales Tax - 10% of 1/2 Cent	2,100,000	2,725,000
3/16 Cent Metro Parks Sales Tax	2,719,000	2,110,000
Beginning Balance (Police 1/2 Cent Account)	0	(15,000)
Beginning Balance (CityWide 1/2 Cent Account)		(30,000)
Beginning Balance (Parks 1/2 Cent Account)	0	(10,000)
Beginning Balance (Rec Centers 1/2 Cent Account)	0	(4,000)
Beginning Balance (Wards 1/2 Cent Account)	0	(75,000)
Metro Parks Sales Tax - 1/10 Cent Beginning Balance	0	(10,000)
Metro Parks Sales Tax - 3/16 Cent Beginning Balance	0	(18,000)
Prior Year Citywide Capital Surplus / (Deficit)	0	(412,373)
Gaming Revenues	4,000,000	4,800,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Justice Center Lease Payment	1,333,368	1,545,000
General Fund Transfer - Caranahan Courthouse Debt Service	2,065,800	984,000
General Fund Transfer - Refuse Debt Service	500,000	500,000
Municipal Garage Revenue	184,000	184,000
Central Industrial Rent Revenue (Net Mgmt., Fees)	565,000	565,000
Courthouse Restoration Funds	1,200,000	1,200,000
CVC Capital Lease Reimbursement	167,000	167,000
Income from Sale of City Assets	500,000	0
Total Sources	37,476,168	36,398,627
USES		
Citywide		
Existing Debt	14,798,487	14,723,930
City Building Improvements & Equipment	2,125,000	1,200,000
Total Citywide	16,923,487	15,923,930
Engineering, Design and Administration	1,300,000	1,300,000
Ward Improvements	9,200,000	9,148,000
Major & Neighborhood Parks Debt & Improvements	7,659,000	7,639,820
Recreation Center Improvements	552,000	549,380
Police Department Improvements	1,840,000	1,829,600
Total Uses of Funds	20,551,000	20,466,800
Operating Balance	37,474,487	36,390,730
	\$1,681	\$7,897

Citywide

Approximately \$15.92 million in citywide capital improvement projects are funded for FY2020.

Highlights for FY2020 include:

- \$6.65 million in lease purchase payments for the renovation of the 1520 Market (Abram) Building, Carnahan Courthouse and Facility & Infrastructure (Juvenile Detention) Projects, the QECB Loan Program and the new Fire/Refuse Garage.
- \$4.75 million for the debt service for the rolling stock replacement program, an increase of \$17,700.
- \$1.86 million for Justice Center Debt Service, a reduction of \$1.58 million from prior year.
- \$1.50 million for NGA Financing Agreement.
- \$1.20 million for pay as you go projects to the Courts and other City buildings. Also, Ash Tree removal, Communications Systems equipment and Information Systems equipment.

Citywide capital projects are funded from two funds, the Capital Improvement Project Fund (Fund 1217) and the Capital Improvements Sales Tax Trust Fund (Fund 1220). Exhibits A and B present the capital budgets for each of these funds.

Ward Improvements

In FY2020 the Ward Improvements will receive a total of \$9.14 million. . This is a decrease of \$52,000 from the previous fiscal year. As such, each of the 28 Wards will receive approximately \$326,700 for capital improvements recommended by the Aldermen. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement. Ward projects are funded by the Capital Improvements Sales Tax Trust Fund (Fund 1220). A summary of the Ward Capital Projects, when selected by the Aldermen, will appear in Exhibit C. Individual Ward Capital projects may be seen in the Capital Improvements Plan book, that were selected by the Aldermen.

Major Parks

The City's major parks will receive approximately \$4.92 million in FY2020 for debt service and capital improvement projects from ½ Cent sales tax and 3/16 & ½ Cent Metro Parks sales taxes. The distribution of these funds among the parks is normally based upon the acreage. However, all of these funds will be used to fund existing debt service and the new debt from the 2014 Parks Bond Issue. The new Park Bonds provides for renovations in the Major Parks and Neighborhood Parks. The FY2020 Capital Budget appropriates the following amounts:

Major Parks – Fund 1220 (Exhibit D)	\$3,125,820
Major Parks – Fund 1219 (Exhibit H)	\$724,750
Major Parks – Fund 1219 3/16 Cent Sales Tax (Exhibit I)	\$1,084,312
Neighborhood Parks Fund 1219 Exhibit J)	\$1,082,250
Major Parks / Neighborhood – Fund 1219 3/16 Cent Sales Tax (Exhibit K)	\$1,622,688

Exhibit D presents the capital budget for the Major Parks Fund 1220 and Exhibits H, I, J and K presents the Metro Parks Taxes for this section.

Recreation Centers

Recreation Centers will receive approximately \$549,380 in FY2020 for capital improvement projects from ½ Cent Sales Tax Centers. Exhibit E presents detail on the FY2020 capital budget for Recreation Centers.

Police Department

In FY2019 the Police Department will receive \$1.82 million from the ½ Cent Sales Tax. The debt service payment scheduled for FY2020 is approximately \$1.21 million. An additional \$519,628 is being appropriated for Fleet Replacements and \$97,919 has been budgeted for the 2013 Rolling Stock lease payment. Exhibit F provides project details.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the Metro Parks sales taxes. In FY2020 the tax Metro Park tax will provide \$1.08 million. The 3/16 Cent Metro

Parks sales tax will provide \$1.62 million. Both sources will be used to fund the debt service on the 2014 Park Improvement Bonds and part for Neighborhood Park projects, when selected by the Aldermen. The Neighborhood Parks (Fund 1122) will also aid in funding. The three sources will be used to fund improvement projects at various locations selected by the Aldermanic Parks Committee. Exhibits J, K and L will have project details of the projects when approval by the Aldermanic Parks Committee.

2016 General Obligation (G.O.) Bond Issue

The 2016 G.O. Bond Issue, voters approved the authorization of \$25 million bond issue for the purchase of needed Fire Equipment & Fire Station renovations, Police, Corrections, Recreation Centers, Assessor, and Information Services improvements and a limited number of Refuse trucks. Expenditure reports are updated monthly and available on the City's Website. Details of the Projects may be seen in Exhibit M.

2018 General Obligation (G.O.) Bond Issue

The 2018 G.O. Bond Issue, voters approved the authorization of \$50 million bond issue for the purchase of needed Fire Equipment & Fire Station renovations, Police Equipment & Facility repairs, Corrections, Courts & Juvenile Building repairs, Accounting & Payroll Computer System, Matching Funds for Bridge Renovations and an ADA Transition Plan. Expenditure reports are updated monthly and available on the City's Website. Details of the Projects may be seen in Exhibit O.

Park Improvement Bonds

In FY2014, an Ordinance recommended by the Board of Estimate and Apportionment authorizing and directing the St. Louis Municipal Finance Corporation (the "Corporation") to issue and sell the Corporation's City Parks Leasehold Improvement Dedicated Revenue Bonds (City of St. Louis, Missouri, Lessee), Series 2014, in an aggregate principal amount not to exceed \$26,000,000 (the "Series 2014 Bonds") in order to fund all or a portion of the planting of trees and other landscape materials in the rights of way of, and the design, construction, renovation, equipping, and installation of long-lasting, essential capital improvements to, certain City Parks. Exhibit N provides project details.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs but the conversion to LED traffic signal lights has reduced the electrical costs. The completion of a salt storage facility and roof repairs to smaller storage units should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center, Gateway Transportation Center, Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. With the opening of the Abram Building and the consolidation of numerous departments at that location, the City receives the benefits of reduction of the costs for rental space and an improved environment for those departments and the Citizens they serve. In FY2018 the City Consolidated the Fire & Refuse Repair Garages which will improve service and reduce operational costs. The following is a summary of projects from the FY2020 Capital Budget that have or will have known impacts on current or future operating costs.

CAPITAL IMPROVEMENT PLAN ESTIMATED IMPACT ON OPERATIONS SUMMARY

Project / Division

Public Works Projects &

Ward Capital Projects

Street Division

Board of Public Service (BPS)

Operating Budget Impact

The Board of Public Service (BPS) and Street Divisions provides the labor, engineering, design and project management services for the City's paving, street, sidewalk public work projects and the Capital projects. Many of these projects are small in size and have little impact on the operating budget, however collectively the need to design and manage a greater number of projects has led to increases in the operating budget for Streets and BPS. To offset these costs the Capital Budget reimburses the departments for a portion of their labor costs, as noted below.

Qualified Energy Conservation

Bonds Program (QECB)

City-Wide Accounts

The QECB Program provides public and private funding for energy efficiency improvements. The City backs the program and pays the annual cost of \$339K for issuing the QECB. The proceeds from the QECB Bonds are funding projects such as a portion of a new HVAC project for the Carnahan Courthouse that otherwise would have required additional Capital funding.

City Justice Center (CJC)

City-Wide Accounts, Dept of Public Safety & Facilities Management

FY20 will mark the final year of debt payments on the CJC at \$1.8M. With the completion of the facility the City has gained added detention capacity. Currently the Justice Center has an operating budget of \$24M. The Facilities Management Division is incurring an annual operating costs for maintenance and has utility costs of approximately \$1.0M for this facility.

Carnahan Courthouse Debt

Service & Improvements

City-Wide Accounts, Board of Public Service, Facilities Management & Circuit Courts

In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The Board of Public Service had design and management costs associated with renovations. The Circuit Courts has operational costs for building maintenance of \$1.8M and Facilities Management Division is incurring utility costs of approx. \$810,000.

Consolidated Fire & Refuse

Repair Garage Debt Service

City-Wide Accounts & Facilities

Both the Fire Garage & No. Refuse Garage facilities were outdated and had a limited capacity to repair modern equipment. In FY18 these facilities will be combined into a centralized location that has capacity for the large vehicles and the consolidation will allow for a reduction in operational staff. This debt service will also fund major renovations to the Municipal Garage. The FY20 Capital Budget provides \$1.46M for Debt Service.

1520 Market Building Debt

Service & Improvements

City-Wide Accounts &

Facilities Management

City Departments began operations in this facility in Spring 2009. The building allowed Departments which were previously in rental space or in substandard facilities to move to a more modern facility. Debt service on initial improvements total approx. \$850k with \$375k of this amount paid by development agencies. An additional \$650k in payments is related to subsequent debt issue related to securing the NGA site and improvements with 1520 Market as security. The operational costs of the facility are estimated at \$1.8 million annually. This facility has allowed City Courts and SLATE to move from rental space and the Health Department to move from an antiquated building. A number of City departments, such as CDA, SLDC, CEMA and others have also moved into the facility.

Facility & Infrastructure

Debts Service (Juvenile Detention)

In FY09 the Facility & Infrastructure Debt Service, funded by the Capital Budget, provided \$4.5 million for HVAC, Plumbing and Electrical Remediation at the facility. The Capital Budget provides the funding for the Facility & Infrastructure Debt Service of \$1.5 million annually.

NGA Financing Agreement

City-Wide Accounts

The National Geospatial Intelligence Agency's new facility is being constructed on the near northside and is expected to be completed by 2024. The City will spend up to \$1.5 million from earning tax generated by the NGA to fund the project.

**CAPITAL IMPROVEMENT PLAN
ESTIMATED IMPACT ON OPERATIONS COST SUMMARY**

Project / Division	FY20	FY21	FY22	FY23	FY24
<u>Public Works & Ward Capital Projects</u>					
Street Division - Street Projects	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
Street Division - Capital Reimbursements	(650,000)	(650,000)	(650,000)	(650,000)	(650,000)
BPS - Ward & Public Works Projects	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Board of Public Service - Capital Reimbursement	(650,000)	(650,000)	(650,000)	(650,000)	(650,000)
<u>QECB Energy Efficiency Loan Program</u>					
City-Wide Accounts	339,500	339,000	339,000	339,000	339,000
<u>Justice Center</u>					
City-Wide Accounts	1,866,800	0	0	0	0
Facilities Management	1,025,000	1,040,000	1,055,000	1,070,000	1,090,000
<u>Carnahan Courthouse Debt & Improvements</u>					
City-Wide Accounts	2,184,000	2,189,000	2,190,000	2,193,000	2,188,000
Facilities Management	820,000	825,000	830,000	835,000	840,000
Improvements	1,075,000	500,000	500,000	500,000	500,000
<u>Consolidated Fire & Refuse</u>					
<u>Repair Garage Debt Service</u>					
City-Wide Accounts	1,465,000	1,464,000	1,464,000	1,464,000	1,464,000
Central Industrial Rent Revenue	(565,000)	565,000	565,000	565,000	565,000
Facilities Management	30,000	32,000	34,000	36,000	38,000
<u>1520 Market Building Debt Service, Improvements Debt Service & Improvements</u>					
Operational Costs	1,142,500	1,132,000	1,132,000	1,132,000	1,132,000
Rental & Operational Costs Savings	(763,000)	(763,000)	(763,000)	(763,000)	(763,000)
<u>Facility & Infrastructure Debts</u>					
<u>Service (Juvenile Detention)</u>					
City-Wide Accounts	1,473,000	1,547,000	1,544,000	1,546,000	1,548,000
<u>NGA Financing Agreement</u>					
City-Wide Accounts	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
	\$12,292,800	\$11,070,000	\$11,090,000	\$11,117,000	\$11,141,000

EXHIBIT A
FY20 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)

SOURCES OF FUNDS:

Gaming Revenues - Admissions Receipts	4,800,000
General Fund Transfers - Justice Center Lease Payment	1,545,000
General Fund Transfer - Caranahan Courthouse Debt Service	984,000
General Fund Transfer - Refuse Debt Service	500,000
Gasoline Tax - (County Share)	630,000
Courthouse Restoration Fund - Municipal Courts	150,000
Courthouse Restoration Fund - State Courts	1,050,000
Economic Development Sales Tax - 10% of 1/2 Cent	2,110,000
CVC Capital Lease Reimbursement	167,000
Prior Year Citywide Capital Surplus / (Deficit)	(412,373)
Municipal Garage Revenue	184,000
Central Industrial Rent Revenue (Net Mgmt., Fees)	565,000
Income from Sale of City Assets	0

Total Funds Available for Appropriation **12,272,627**

USES OF FUNDS:

Existing Debt	11,214,730
---------------	-------------------

Justice Center Debt Service	1,866,800
Carnahan Courthouse Debt Service	2,184,000
NGA Financing Agreement	1,500,000
Juvenile Detention Debt Service	1,473,000
QECD Loan	339,500
Fire/Refuse Garage Debt Service	1,465,000
Rolling Stock Debt	2,386,430

Building Repairs and Equipment	1,050,000
--------------------------------	------------------

BPS Building Repairs	350,000
1520 Market Communications System	150,000
Ash Tree Removals	550,000

Total Uses of Funds **12,264,730**

ESTIMATED YEAR END SURPLUS (DEFICIT) **\$7,897**

EXHIBIT B
FY20 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	3,689,200
CityWide Capital Existing Balance	(30,000)
Total Funds Available for Appropriation	3,659,200

USES OF FUNDS:

Existing Debt	3,509,200
Rolling Stock Lease Debt	2,366,700
1520 Market Building Debt Service	1,142,500
Building Repairs and Equipment	150,000
ITSA Computer Equipment	150,000
Total Uses of Funds	3,659,200
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT C
FY20 CAPITAL BUDGET
WARD IMPROVEMENTS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	9,223,000
Beginning Balance	(75,000)
Total Funds Available for Appropriation	9,148,000

USES OF FUNDS: Projects

Ward Projects to be determined by Aldermen

Residential Alley Resurfacing	122,200
Residential Street Resurfacing	1,952,760
Neighborhood Park Improvements & Metro Parks Match	281,361
50/50 Sidewalk Program	856,964
Lighting Improvements (BPS)	60,000
Street Lighting Improvements	615,600
Decorative Street Lights & Repairs	90,200
Refuse Container Replacement	435,000
Sidewalk / Curb / Street / Alley Improvements	4,249,085
Street Tree Program	142,000
Traffic Mitigation Devices	16,000
Contingency for Future Projects	326,710
Total Uses of Funds	9,147,880
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$120

EXHIBIT D
FY20 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	3,135,820
Beginning Balance	(10,000)
Total Funds Available for Appropriation	3,125,820

USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1220)	1,922,258
Debt Service On Forest Park Bonds	1,922,258
DEBT SERVICE 2014 PARKS IMPROVEMENT BONDS DEBT SERVICE AND PARK CAPITAL PROJECTS AND MAINTENANCE	1,203,563
Debt Service On 2014 Park Improvement Bonds	709,000
Tower Grove Park	
Stuupp Center Accessible Restrooms	150,000
Equipment Replacement	16,132
Carondelet Park	
Pickleball Courts (Multi-Color Court)	10,000
Lyle House Cornice Replacement	98,625
Fairground Park	
Pool Piping Replacement	79,233
O'Fallon Park	
Spray Pad Improvements	76,676
Wilmore Park	
Pavilion Repairs	63,897
Total Uses of Funds	3,125,820
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT E
FY20 CAPITAL BUDGET
RECREATION CENTER ACCOUNT (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	553,380
Beginning Balance	(4,000)
Total Funds Available for Appropriation	549,380

USES OF FUNDS: Capital Improvement Sales Tax

Cherokee Recreation Center	
New Bleachers	75,000
12th & Park Rec Center	
Replace Tile Floor	40,000
Wohl Rec Center	
Paint Gymnasium	70,000
Marquette Rec Center	
Paint Gymnasium	50,000
Recreation Center Roofs	
Repair Roofs as Needed	100,000
Recreation Center Metal Dectors	25,000
Recreation Emergency Repairs	189,380
Total Uses of Funds	549,380
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT F
FY20 CAPITAL BUDGET
POLICE DEPARTMENT ACCOUNT (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	1,844,600
Beginning Balance	(15,000)
Total Funds Available for Appropriation	1,829,600

USES OF FUNDS: Capital Improvement Sales Tax

Debt Service for Police Capital Improvements	1,212,053
2013 Rolling Stock Lease	97,919
Fleet Replacements	519,628
Total Uses of Funds	1,829,600

ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT G
FY20 CAPITAL BUDGET
ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	1,300,000
-------------------------------	-----------

Total Funds Available for Appropriation	1,300,000
--	------------------

USES OF FUNDS:

Engineering, Design and Administration- BPS	650,000
Engineering, Design and Administration - Street Dept	650,000

Total Uses of Funds	1,300,000
----------------------------	------------------

ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0
---	------------

EXHIBIT H
FY20 CAPITAL BUDGET
METRO PARKS 1/10 CENT - MAJOR PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:

Metro Parks Sales Tax	726,800
Beginning Balance	(2,050)
Total Funds Available for Appropriation	724,750

USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1219)	724,750
Debt Service On Forest Park Bonds (2013 Series)	445,528
DEBT SERVICE 2014 PARKS IMPROVEMENT BONDS	
Debt Service On 2014 Park Improvement Bonds	159,000
TOWER GROVE PARK SUBACCOUNT (FUND 1219)	
Equipment Replacement	40,385
CARONDELET PARK SUBACCOUNT (FUND 1219)	
Park Improvements	26,405
(Ballfield Backstops, Drinking Fountains, Comfort Stations Picnic Tables)	
FAIRGROUND PARK SUBACCOUNT (FUND 1219)	
Park Improvements	19,260
(Ballfield Backstops, Drinking Fountains, Comfort Stations Picnic Tables)	
O'FALLON PARK SUBACCOUNT (FUND 1219)	
Park Improvements	18,639
(Ballfield Backstops, Drinking Fountains, Comfort Stations Picnic Tables)	
WILMORE PARK SUBACCOUNT (FUND 1219)	
Park Improvements	15,534
(Ballfield Backstops, Drinking Fountains, Comfort Stations Picnic Tables)	
Total Uses of Funds	724,750
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT I
FY20 CAPITAL BUDGET
METRO PARKS 3/16 CENT - MAJOR PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:

Metro Parks Sales Tax	1,090,000
Beginning Balance	(5,688)
Total Funds Available for Appropriation	1,084,312

USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1219)	333,540
Greenhouse Heaters	100,000
Annual Maintenance of LPR/PTZ Cameras	100,000
Jewel Box Glass Repairs	27,420
Emergency Repairs	106,120
TOWER GROVE PARK SUBACCOUNT (FUND 1219)	255,306
Basketball Courts	250,000
Equipment Replacement	5,306
CARONDELET PARK SUBACCOUNT (FUND 1219)	163,352
Foundation Repairs to Lyle House	75,000
Waterproof Foundation	25,000
Downspout/Gutter Replacement	25,000
Shutter/Repairs & Replacements	38,352
FAIRGROUND PARK SUBACCOUNT (FUND 1219)	118,998
Lake Area Improvements	118,998
O'FALLON PARK SUBACCOUNT (FUND 1219)	115,753
Permanent Band Stand	115,753
WILMORE PARK SUBACCOUNT (FUND 1219)	97,362
LED Ball Field Lighting	97,362
Total Uses of Funds	1,084,312
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT J
FY20 CAPITAL BUDGET
METRO PARKS 1/10 CENT - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:

Metro Parks Sales Tax - (Neighborhood Parks Portion)	1,090,200
Beginning Balance	(7,950)
Total Funds Available for Appropriation	1,082,250

USES OF FUNDS: Projects Approved by Parks Committee **1,082,250**

Windsor Park	Old Police Station Project	150,000
Compton Hill Reservoir Park	Decorative Lighting	289,716
Amherst Park	Replace Two Drinking Fountains	24,000
	Improve Basketball & Volley Ball Courts	45,000
Barrett Brothers Park	Playground Replacement	52,500
Hamilton Park	Replace Swing Set & Add Mulch	9,000
Chouteau Park	New Basketball Court	112,500
Jet Banks Park	Install Two Trash Receptacles	1,800
Terry Park	Install Four Park Benches by Playground Area	3,600
	Install Four Picnic Tables Under Pavilion	4,200
Unspecified Future Projects		389,934
Total Uses of Funds		1,082,250
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

EXHIBIT K
FY20 CAPITAL BUDGET
METRO 3/16 CENT PROP P - NEIGHBORHOOD PARKS (FUND 1219)

SOURCES OF FUNDS:

Metro Parks Sales Tax - (Neighborhood Parks Portion)	1,635,000
Beginning Balance	(12,312)
Total Funds Available for Appropriation	1,622,688

USES OF FUNDS: Metro 3/16 Cent Prop P Neighborhood Parks Sales Tax

DEBT SERVICE 2014 PARKS IMPROVEMENT BONDS

Debt Service On 2014 Park Improvement Bonds	764,000
---	---------

Park	Projects	Metro Parks Tax Funds
------	----------	------------------------------

Pontiac Square

Park	Replace Playground Equipment	189,656
-------------	------------------------------	---------

Benton Park	Repaint/Replace Decorative Benches @ Pedestrian Bridge	5,400
	Install Two Decorative Benches on Eastside of Bridge	2,700

Lyon Park	Softball Fields Lighting Improvements	131,250
------------------	---------------------------------------	---------

Christy Park	Install Electric for Events	56,250
---------------------	-----------------------------	--------

Turner Playgroud	Install Three Benches & Four Trash Receptacles @ Playground	6,300
	Install Drinking Fountain @ Playground	24,000
	Install Four Picnic Tables Under Pavilion	4,200

Marquette Park	Pool Area Bathrooms Renovation - Design	60,000
-----------------------	---	--------

Tilles Park	Player Benches, Bleachers & New Goals	90,000
--------------------	---------------------------------------	--------

Clifton Park	Playground Area Improvements Master Plan	172,500
---------------------	--	---------

Miscellaneous and Unspecified Projects	Design Retainers & Equipment	116,432
---	------------------------------	---------

Total Uses of Funds		1,622,688
----------------------------	--	------------------

ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0
---	--	------------

EXHIBIT L
FY20 NEIGHBORHOOD PARKS ACCOUNT (FUND 1122)

SOURCES OF FUNDS:

Neighborhood Parks Account (Fund 1122)	1,200,000
Total Funds Available for Appropriation	1,200,000

USES OF FUNDS: Neighborhood Park Fund

Park	Projects	Neighborhood Parks Funds
Hickey Park	Install Fence Around Playground & Picnic Tables	22,800
North Riverfront Park	Install New Playground - Additional Funds	3,569
Hyde Park	Ten Picnic Tables by Gazebo on the Grass	12,000
Windsor Park	Old Police Station Project	66,000
Compton Hill Park	Decorative Lighting	33,000
Pontiac Square Park	Electrical Improvements	30,000
Ray Leisure Park	Install Drinking Fountain @ Basketball Court	9,000
Benton Park	Chess Table Area Improvements	30,000
Fremont Park	Install Four Trash Receptacles In Dog Park	4,800
Berra Park	Replace Cobra Lights with Decorative Concrete Base & Globes	16,023
Alaska Park	Remove Trees, Restore Grass and Add Soccer Goals	30,000
St Marcus Park	Install Rip-Rap Drainage Swale	40,000
River Des Peres Park	Improve Comfort Stations	25,000
Christy Park	Install Four Park Benches and a Trash Receptacle @ Fitness Ar	6,000
Francis Park	Playground Repair Parts	1,459
Chouteau Park	Install Four Trash receptacles, Four Metal Park Benches and Four Picnic Tables	14,400
Beckett Park	Replace Drinking Fountain	16,000
Fountain Park	Install Lights around the Dr. Martin Luther King Statue Commemorative Plaque for Dr. King	25,000
Turner Playground	Install Drinking Fountain @ Playground and Four Picnic Tables Under Pavilion	8,000
Tiffany Park	Install Six Park Benches and Two Trash Receptacle and Replace Bike Rack and Improve Chess Table Area	1,000
		9,600
		51,000

Continued Following Page

EXHIBIT L
FY20 NEIGHBORHOOD PARKS ACCOUNT (FUND 1122)

USES OF FUNDS: Neighborhood Park Fund

Park	Projects	Neighborhood Parks Funds
Marquette Park	Replace Eight Park Benches and Eight Trash Receptacle and Improve Chess Table Area	19,200 10,000
Eugene Tink Bradley Park	Laser Grade Ballfield, Repair Backstop and Replace Team Bench Install Six Trash Receptacles and Install Curfew Signs Remove Concrete Structure Next to Playground	50,000 8,700 20,000
Barrett Brothers Park	Install Six Picnic Tables Under Pavilion and Install Drinking Fountain by Playground. Replace Two Bleachers	22,400 35,000
Hamilton Park	Repaint Porta Potties	2,000
Tilles Park	Playground Benches, Bleachers & New Goals	30,000
Clifton Park	Playground Area Improvements - Master Plan	
Gwen Giles Park	Shade Structure, Decorative Fencing & Play Structures	35,000
Parkland Park	Replace Wooden Park Signs	2,000
Russell Park	Re-Mulch Swing Area	6,000
Sherman Park	Re-Mulch Swing Area & Replace Two Bleachers	8,000
	Replace Playground Rubber Surface	42,000
Gregory Carter Park	ADA Upgrade to Comfort Station	40,000
Unity Park	Improvement Monument	50,000 8,000
	Unspecified Future Projects	347,049
Total Uses of Funds		1,200,000
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

EXHIBIT M
Ordinance #70185
2016 CAPITAL FUNDING BOND ISSUE

SOURCES OF FUNDS:

Capital Funding Bond Issue	25,000,000
Total Funds Available	25,000,000

USES OF FUNDS: Capital Funding Bond Issue

St. Louis Fire Department Vehicles

2 Fire Rescue Squad Vehicles	2,400,000
1 Hook & Ladder 105ft Platform Fire Truck	1,300,000
3 Fire Truck Pumpers	2,100,000
1 Hook & Ladder 125ft Platform Fire Truck	1,300,000
3 Fire Truck Pumpers with 75ft Ladders	3,300,000
7 EMS Ambulances	1,750,000

St. Louis Fire Department Facility Renovations

Roof Replacement & Repair	1,245,000
Emergency Generator for Fire Headquarters	800,000
HVAC and MEP at Various Fire Stations	550,000

St. Louis Police Department Facility Renovations

Property Custody Facility	2,155,000
---------------------------	-----------

St. Louis Recreation Centers Facility Renovations

1,300,000

St. Louis Board of Public Service

Misc. Building System Repairs	500,000
Bridge Match Share of Projects	2,000,000

St. Louis Corrections - Facility Renovations

500,000

St. Louis Assessor - Computer Aided Mass Appraisal System

2,500,000

**St. Louis Information Tech. Services - Computer Switches
and Routers**

300,000

St. Louis Refuse Division - 4 Side Load Refuse Trucks

1,000,000

Total Uses of Funds

25,000,000

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

SOURCES OF FUNDS:

Park Improvements Bonds	26,000,000
Beginning Balance	0
Total Funds Available	26,000,000

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
14th STREET MALL	INSTALL PARK BENCHES	11,045
	INSTALL DRINKING FOUNTAIN	5,000
ABOUESSIE PARK	REPLACE CONCRETE SIDEWALKS	5,053
ADAMS PARK	LANDSCAPING	5,000
	REPAIR WROUGHT IRON FENCING	10,000
	REPLACE SCOREBOARD	11,563
	REPLACE TRASH CANS	3,000
ALASKA PARK	INSTALL PARK BENCHES	10,000
	INSTALL PERMANENT TRASH RECEPTACLES	10,000
	REPLACE EXTERIOR CONCRETE WALKS	39,504
AOE PLAZA	REPLACE EXPOSED AGGREGATE SIDEWALK	30,321
AOE PLAZA WEST	REPLACE EXTERIOR CONCRETE WALKS	12,002
AMBERG PARK	REPLACE INT/EXT WALKS	34,869
	REPL. RUBBER SURF UNDER PLAYGROUND	50,000
	RESURFACE INTERIOR WALKS	5,335
BARRETT BROS. PARK	REPLACE BALLFIELD LIGHT POLES/LIGHTS	166,258
BECKETT PARK	REPLACE INTERIOR WALKS	35,000
	REPLACE PARK BENCHES	7,196
BELLERIVE PARK	REPLACE INT/EXT SIDEWALKS	100,000
	REPLACE PARK BENCHES	9,533
BENTON PARK	EXPAND PLAYGROUND AREA	80,661
	RENOVATE TENNIS COURTS	100,000
BERRA PARK	REPLACE PARK FENCING	60,641

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
BUDER PARK	ADULT EXERCISE EQUIPMENT	19,184
	REPLACE DRINKING FOUNTAIN	5,000
	REPLACE PARK BENCHES	5,000
BUSCHE PARK	CONSTRUCT PERIMETER SIDEWALKS	39,164
	CONSTRUCT PERIMETER SIDEWALKS	39,164
CARNEGIE PLAYGROUND	INSTALL WROUGHT IRON FENCING	26,152
CARONDELET LIONS PARK	NEW SHELTERS	21,477
CARONDELET PARK	INSTALL DRAIN IN HOLLY HILLS SINKHOLE	50,000
	RENOVATE EX. BEAR PIT TO BIRD HABITAT	120,000
	UPGRADE PARK LIGHTING/ELECTRIC	125,000
	PARK SIGNAGE	150,000
	RENOVATE GRAVEL WALKING PATHS	150,000
	UPGRADE ATHLETIC FIELDS	150,000
	TENNIS COURT RENOVATIONS	175,000
	INTERIOR RENOVATION TO LYLE HOUSE	200,000
	ADA UPGRADE TO COMFORT STATIONS	250,000
	GRAND/HOLLY HILLS ROUNDABOUT	450,000
	BOATHOUSE/BOAT LAKE IMPROVEMENTS	450,174
CHAMBERS PARK	RENOVATE TENNIS COURTS	34,718
CHEROKEE PARK	REPLACE EXTERIOR CONCRETE WALKS	45,000
	RENOVATE PLAYGROUND	112,439
CHOUTEAU PARK	DECORATIVE LIGHTING	35,374
CHRISTY PARK	PICNIC TABLES	3,401
	PLAYGROUND RENOVATION	150,000
	REPLACE CURB AND SIDEWALKS	30,000
	REPLACE INTERIOR ASHALT WALKS	20,000

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
CITY-WIDE BIKE TRAIL/FACILITIES	BIKE TRAIL/FACILITIES	500,000
CITY-WIDE LANDSCAPING	LANDSCAPING	750,000
CLIFTON PARK	LANDSCAPING	50,000
	RENOVATE BASKETBALL COURT	25,000
	REPLACE PARK BENCHES/BIKE RACKS	5,588
COLUMBUS SQUARE PARK	REPLACE DECORATIVE LIGHTING	5,685
COMPTON HILL PARK	PAVILION	215,000
	REPLACE LIGHTS ON WATER TOWER	10,000
	RESERVOIR OVERLOOKS	160,000
	TENNIS COURT IMPROVEMENTS	79,917
DESOTO PARK	INSTALL PARK BENCHES	15,000
DESOTO PARK	PARK LIGHTING	204,572
DICKMANN PARK	DEVELOP PARK AREA	65,821
DWIGHT DAVIS PARK	RENOVATE BASKETBALL COURT	55,000
	RENOVATE TENNIS COURT	55,000
	SECURITY CAMERAS	11,283
EADS SQUARE PARK	RENOVATE PLAYGROUND	53,061
FAIRGROUND PARK	IMPROVE PLAYGROUND AREA	150,000
	RENOVATION TO POOL LOCKER BUILDING	900,000
	SKATING RINK IMPROVEMENTS	400,000
	UPGRADE COMFORT STATIONS TO ADA	210,814
FANETTI PLAZA	INSTALL DRINKING FOUNTAIN	10,000
	INSTALL PARK BENCHES	11,477
FOUNTAIN PARK	REPAIR AND PAINT FOUNTAIN	18,950
FOX PARK	CONSTRUCT DOG PARK AREA	28,984
	REPLACE PARK BENCHES	5,000
FR. FILIPIAK PARK	REPAIR DECORATIVE LIGHTING	15,000
	REPAIR TENNIS COURT LIGHTING	30,000
	REPLACE PARK BENCHES	9,325

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
FRANCIS PARK	BASEBALL FIELD IMPROVEMENTS	100,000
	ENTRY PLAZA	310,000
	LILLY PONDS	150,000
FRANCIS SLAY PARK	NATURALIZED SWALE& LILLY POND PLAZA	519,502
	INSTALL PERMANENT TRASH RECEPCTACLES	10,000
	REPLACE DRINKING FOUNTAINS	10,000
FRANZ PARK	REPLACE PARK BENCHES/BIKE RACKS	15,000
	BALLFIELD IMPROVEMENTS (Grading, Player Benches, B	112,701
	REPLACE CONCRETE SIDEWALKS	29,184
GATEWAY MALL PLAZAS	REPAIR DAMAGE SIDEWALKS	25,267
	INSTALL SECURITY CAMERAS	63,596
	INSTALL WATER SERVICE TO SIGN (Corner of Louisiana	10,000
GRAVOIS PARK	REPAIR PLAYGROUND SURFACING	15,000
	REPLACE IRRIGATION @ COMFORT STATION	15,000
	REBUILD KIOSK	4,169
GREG FREEMAN PARK	REPAIR AND PAINT WROUGHT IRON FENCE	4,169
	INSTALL (15) NEW BENCHES	10,000
	INSTALL PORTA-POTTY SHELTER	35,000
HANDY PARK	RESURFACE INTERIOR ASPHALT WALKS	22,590
	FENCING & PARK BENCHES	51,098
	UPGRADE CHILDREN'S PLAYGROUND AREA	100,000
HICKEY PARK	RENOVATE BALLFIELDS	115,422
	REPLACE INTERIOR WALKWAYS	25,000
	REPLACE ROOF ON COMFORT STATION	15,000
HYDE PARK	RESURFACE WALKING TRAIL	50,000
	OPEN AIR PAVILION W/PORTA-POTTY ENCL	130,651
	WALKING PATHS (CRUSHED GRANITE)	18,931
INTERCO PLAZA	INSTALL DRINKING FOUNTAIN	5,000
	INSTALL PARK BENCHES	3,970
	EXERCISE STATION EQUIPMENT	45,000
IVORY PERRY PARK	REPLACE EXT. CONCRETE WALKS	45,000
	RESURFACE PARKING LOT & WALKS	52,633
	CHIP & SEAL PERIMETER WALKING PATH	20,466
JACKSON PLACE PARK	INSTALL PARK PLAYGROUND	42,449
JET BANKS PARK		

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
JOE LEISURE PARK	INSTALL PERMANENT TRASH RECEPCTACLES	13,401
	LANDSCAPING	50,000
	REPLACE CONCRETE SIDEWALK	140,000
KAUFMANN PARK	REPLACE INT/EXT CONCRETE SIDEWALKS	12,634
KIENER PLAZA	REPLACE INT/EXT CONCRETE SIDEWALKS	24,004
KINGSBURY SQ. PARK	RENOVATE PARK GAZEBO	7,580
LACLEDE PARK	REPLACE WALKWAYS	20,049
	SECURITY CAMERAS	20,000
LAFAYETTE PARK	MISC. PARK REPAIRS	138,377
	MISC. WROUGHT IRON FENCE REPAIRS	15,000
	PAVE ASPHALT PATHWAYS	150,000
	REPLACE RAILINGS PEDESTRIAN BRIDGE	75,000
LINDENWOOD PARK	CONSTRUCT STAGE ON NORTH SIDE OF RECREATION E	177,881
LORETTA HALL PARK	RESURFACE INTERIOR WALKS	29,057
LUCAS GARDEN PARK	LANDSCAPING	13,771
LYONS PARK	REPLACE DRINKING FOUNTAINS	10,000
	REPLACE INT/EXT CONCRETE WALKS	127,959
MARIE FOWLER PARK	REPLACE EXTERIOR CONCRETE WALKS	9,096
MARQUETTE PARK	RENOVATE FIELDHOUSE	214,266
MAY AMPHITHEATER	REPLACE STONEWORK AT FOUNTAIN	24,004
MCDONALD PARK	REPAIR PLAYGROUND EQUIPMENT	30,500
	REPLACE DRINKING FOUNTAIN	7,401
MEMORIAL PLAZA	REPLACE INTERIOR/EXTERIOR WALKS	143,139
MESTRES PARK	REPLACE INTERIOR WALKS	25,000
	REPLACE PARK BENCHES	7,974
MINNESOTA & HILL PARK	CREATE SOCCER FIELD	6,317
MINNIEWOOD PARK	INSTALL SECURITY CAMERAS	41,851
	INSTALL TIMER ON SPRAY FOUNTAIN	5,000
	REPAIR PLAYGROUND SURFACING	10,000
MT. PLEASANT PARK	ADD LIGHTING TO PLAYGROUND/RINK AREA	10,049
	REPAIR SURFACING ON SKATING RINK	30,000
MURPHY PARK	REPLACE PARK BENCHES	2,599
	REPLACE PLAYGROUND EQUIPMENT	100,000
	RESURFACE INTERIOR ASPHALT WALKS	25,000

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
NORMAN SEAEY PARK	REPLACE PERIMETER CONCRETE WALKS	37,901
NORTH RIVERFRONT PARK	BOAT ACCESS AND PARKING	1,556,098
	COMFORT STATION RENOVATION	131,900
	EXERCISE PATH W/SCULPTURED STATIONS	80,500
	EXPANDED SOUTH PARKING AREA	288,800
	FISHING PLATFORM & CLEANING STATION	331,150
	NORTH PARK AND RESTROOM FACILITY	533,305
	OPEN PICNIC AND GATHERING AREA	120,500
	SUN AN SHADE SEATING AREA	116,150
O'FALLON	CONSTRUCT AND LIGHT FOOTBALL FIELD	200,000
	RENOVATE BOATHOUSE RESTROOMS/DRAIN	350,000
	RENOVATE RESIDENCE	259,794
	REPLACE INTERIOR CONCRETE SIDEWALKS	125,000
	REPLACE PARK BENCHES	25,000
	RE-ROOF PICNIC PAVILIONS	40,000
	RESURFACE PARK ROADWAYS	600,000
PARKLAND PARK	RECONSTRUCT INTERIOR ASPHALT WALK	29,689
PENROSE PARK	CONSTRUCT PARKING LOT	97,094
	RENOVATE RESIDENCE AND CONSTRUCT NEW RESTRO	300,000
	RENOVATE VELODROME	250,000
PHILIP LUCIER PARK	REPAIR RUBBER PLAYGROUND SURFACING	12,522
	INSTALL SECURITY LIGHTING IN PARK	25,000
POELKER PARK	REPLACE IRRIGATION SYSTEM	12,634
PONTIAC SQUARE PARK	REPLACE INT/EXT CONCRETE SIDEWALKS	18,950
RAY LEISURE PARK	PLAYGROUND RENOVATION	92,352
RIVER DES PERES	BALLFIELD IMPROVEMENTS	100,000
	INSTALL DRINKING FOUNTAINS	25,000
	LANDSCAPING	100,000
	RENOVATE PLAYGROUND	150,000
	REPLACE CONCRETE CURBS	373,242
	REPLACE CONCRETE SIDEWALKS	150,000
	RESURFACE PARKING LOTS @ GREENS	200,000
RIVER DES PERES EXT. PK	CORRECT PARK DRAINAGE	60,938
	REPLACE FENCING ALONG CREEK AREA	75,000

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
RUMBOLD PARK	RENOVATE COMFORT STATION	20,000
	RENOVATE PLAYGROUND	17,901
RUSSELL PARK	REPLACE DRINKING FOUNTAIN	5,000
	REPAIR/PAINT PAVILION	8,897
RUTH PORTER MALL	RENOVATE (1) PLAYGROUNDS	102,585
SAMUEL KENNEDY PARK	REPAIR PERIMETER CONCRETE WALKS	12,634
SERRA SCULPTURE PARK	REPLACE IRRIGATION SYSTEM	14,402
SHERMAN PARK	REHABILITATE TENNIS COURTS	150,000
	REPLACE PARK BENCHES	8,445
	RESURFACE INTERIOR WALKS	55,000
	SURFACE ROADWAYS AND PARKING LOT	65,000
SISTER MARIE CHARLES PARK	REPLACE CONCRETE ALONG BOARDWALK	37,901
SOULARD PARK	REPLACE BRICK PAVERS IN PLAZA AREA	24,509
SOUTH ST. LOUIS SQ.	REPLACE EXTERIOR CONCRETE WALKS	20,972
ST. LOUIS PLACE PARK	PLAYGROUND RENOVATIONS	43,513
	REPLACE PARK BENCHES/TRASH CANS	35,000
	RESURFACE INTERIOR WALKS	100,000
ST. MARCUS PARK	ACCENT LIGHTING	62,157
	ENTRY GATE AND PERIMETER FENCE	200,000
	LANDSCAPING	25,000
	SITE FURNITURE	35,000
STRODTMAN PARK	REPLACE EXTERIOR CONCRETE WALKS	21,856
SUBLETTE PARK	REPLACE COMFORT STATION TO ADA	165,806
	REPLACE DRINKING FOUNTAINS	5,000
TANDY PARK	CONSTRUCT CONCESSION STAND	70,748
TAYLOR PARK	LANDSCAPING	2,653
TERRY PARK	REPAIR PLAYGROUND SURFACING	35,000
	REPLACE FENCING	15,534
TIFFANY PARK	INSTALL WOOD MULCH @ PLAYGROND	10,000
	REPLACE DRINKING FOUNTAIN	3,897

Continued Following Page

EXHIBIT N
Ordinance #69665
PARK IMPROVEMENT BONDS (Series 2014)

USES OF FUNDS: Park Improvement Bonds

Park	Projects	
TILLES PARK	REBUILDING PARK OVERLOOK ON FYLER SIDE OF PARK	250,000
	SCULPTURE/ARTWORK	16,375
	SPRAY PAD (Motion Activated)	100,000
TINK BRADLEY PARK	INSTALL (2) DRINKING FOUNTAINS	15,000
	REFURBISH BASEBALL FIELD	25,175
TOWER GROVE PARK	HVAC BUILDING REPAIRS AND UPGRADES	150,000
	RECONSTRUCT PARK ROADWAYS (Curbs, Roads, Walkin	1,438,406
	RECONSTRUCT STORM SEWER INTLETS	30,000
	REFORESTATION & LANDSCAPING	300,000
	REFURBISH (3) PARK BATHROOMS	275,000
	REFURBISH (6) TENNIS COURTS	380,000
	REFURBISH GRASS TENNIS COURTS	200,000
	REPAIR/REPAIN HISTORIC STRUCTURES (Bridges, Buil	690,000
	STREET LIGHT REPLACEMENT AND REPAIR	187,708
TURNER PLAYGROUND	REDEVELOP PARK	17,687
UNITY PARK	DECORATIVE LIGHTING	15,267
	SECURITY CAMERAS	10,000
VIVIAN-ASTRA PARK	SECURITY CAMERAS	13,897
WALNUT PARK	EXERCISE STATIONS	15,020
	SECURITY CAMERAS	14,037
WASHINGTON SQ. PARK	REPLACE CONCRETE SIDEWALKS	69,922
	REPLACE IRRIGATION SYSTEM	100,000
WILLMORE PARK	ADA UPGRADE TO MAINT BLDG. RESTROOM	150,000
	BALLFIELD IMPROVEMENTS	150,000
	FIX PARK DRAINAGE PROBLEMS	250,000
	PICNIC GROUND IMPROVEMENTS	50,000
	RENOVATE TENNIS COURTS	200,173
	REPLACE FENCING ALONG RIVER DES PERES	100,000
	REPLACE INTERIOR CONCRETE SIDEWALKS	100,000
	RESURFACE BICYCLE TRAIL	250,000
	RESURFACE PARK ROADWAY	500,000
WINDSOR PARK	UPGRADE COMFORT STATION TO ADA	42,070
YEATMAN SQUARE PARK	RESURFACE TENNIS COURTS	43,712
Total Uses of Funds		25,999,790
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$210

EXHIBIT O
Ordinance #707105
2018 CAPITAL FUNDING BOND ISSUE

SOURCES OF FUNDS:

Capital Funding Bond Issue	50,000,000
Total Funds Available	50,000,000

USES OF FUNDS: Capital Funding Bond Issue

St. Louis Fire Department Equipment

5 Ambulances	1,250,000
8 Pumper Ladder Trucks & 3 Pumper Trucks	10,840,000
1 100ft aerial Platform Truck	1,300,000
4 Command Vehicles & Support Vehicles	716,000

St. Louis Fire Department Facility Renovations

Roof Replacement & Repair	1,105,000
Emergency Generator for Fire Headquarters	592,000

St. Louis Police Department Equipment

Radio Equipment	6,500,000
-----------------	-----------

St. Louis Police Department Facility Renovations

Property Custody Facility	1,300,000
---------------------------	-----------

St. Louis Corrections - Facility Renovations

Video Security Equipment	1,200,000
HVAC Renovations	3,220,000
Plumbing, Boiler & Bath Repairs	1,165,000
Sprinkler System	912,000

St. Louis Board of Public Service

Misc. Building System Repairs	4,900,000
Bridge Match Share of Projects	2,500,000
Courts & Juvenile Building Repairs	5,000,000

St. Louis Accounting & Payroll Computer System

5,000,000

St. Louis ADA Transition Plan

1,500,000

Cost of Issuance

1,000,000

Total Uses of Funds

50,000,000

ESTIMATED YEAR END SURPLUS (DEFICIT)

\$0

BUDGET PROCESS

Budget as Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City's Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.
- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.
- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.
- Departments respond by submitting their budget requests and service level information to the Budget Division.
- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.
- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

BUDGET PROCESS

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment (E&A), comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

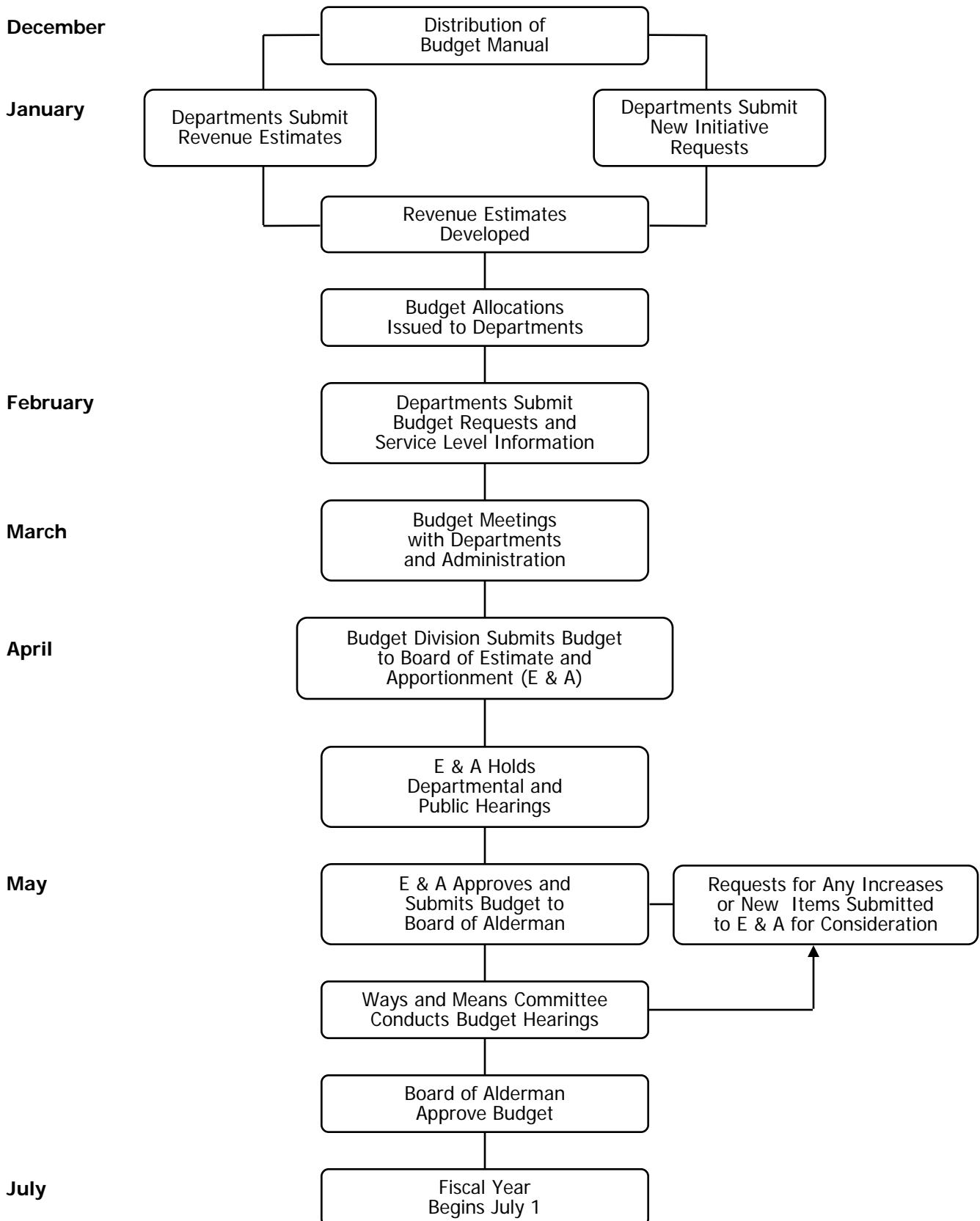
Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.
- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.
- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.
- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

BUDGET PROCESS



CITY DEBT

General Discussion

The City of St. Louis is authorized to issue general obligation bonds, payable from unlimited and ad valorem taxes to finance capital improvements, upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system. The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area and may also be secured by annual appropriations from the City's General Fund. The City's potential general fund obligation has been limited to two TIFs to date and only one of these has debt still outstanding. In 2007, the City issued \$16,961,000 in TIF bonds for the One City Centre Redevelopment Project and this financing was redeemed and replaced with special obligation redevelopment bonds in 2010. These notes are secured by general revenues in addition to incremental revenues. No payments from the general fund from this project are anticipated in FY20.

CITY DEBT

Outstanding Debt and Lease Obligations

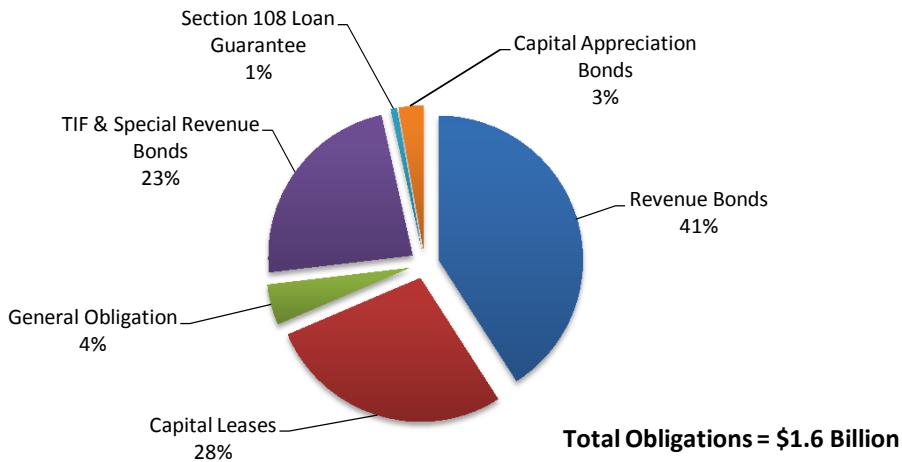
In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations as of June 2019 will be approximately \$1.6 billion. This total includes \$381.7M in TIF and special revenue bonds, most of which are backed solely by project revenues. This amount also includes \$11.8M in Section 108 (HUD) loan guarantees for the convention center hotel and Hope VI housing development projects. As illustrated below, over 40% of the City's total debt is in the form of revenue bonds issued primarily by the Airport and to a lesser extent, the Water and Parking

Legal Debt Margin		
	City Purposes Basic Limit	Streets & Sewers Additional Limit
Assessed Value for 2018 Calendar Year	4,581,679,048	4,581,679,048
<u>Debt Limit</u>		
10% of AV:	458,167,905	458,167,905
Less: General Obligation Bonds Outstanding	74,565,000	0
Legal Debt Margin	\$383,602,905	\$458,167,905

Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.

Source: Office of the Comptroller

TOTAL CITY DEBT AND LEASE OBLIGATIONS



Estimated obligations outstanding as of 6/30/19 per Office of the Comptroller

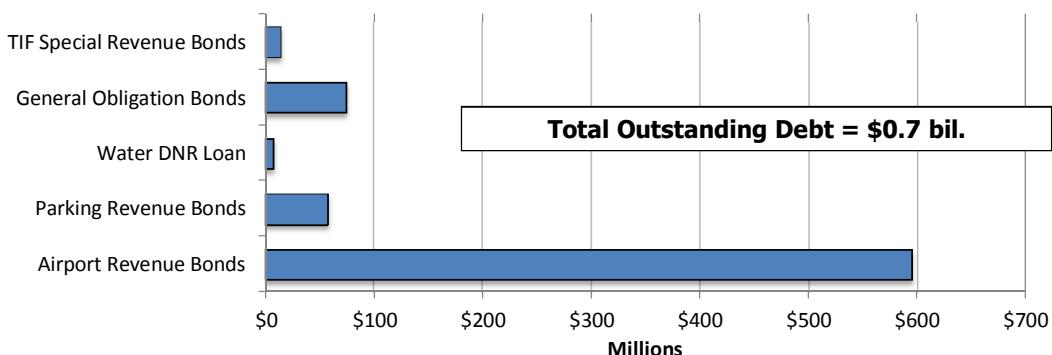
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In April, 2016 voters approved the issuance of a general obligation (GO) bond issue to provide \$25M in capital equipment and improvements. Over half of this amount was for purchasing and replacing Fire department trucks and ambulances as well as for funding roof repairs to firehouses and other minor equipment purchases of the department. The remaining amounts were allocated toward improvements to the property custody unit of the Police Department, improvements to City recreation centers, funds for the local match share of federally funded bridge projects, improvements to the Assessor's appraisal system, a purchase of 4 refuse trucks and some switch and router equipment at City Hall. A second bond issue of approximately \$50M was approved by voters in 2018. This issuance was structured to take advantage of the expiration of existing debt so as to keep the property tax levy from rising and similar to the issue two years earlier was allocated to providing funds for Fire and Police equipment, Courts and Corrections facilities and other municipal building capital needs. The City's overall GO debt remains historically low although other forms of debt bring the City's debt profile higher. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport and its various improvement projects.

Bond Type	Est. Outstanding as of June 30, 2019
General Obligation Bonds	\$74,565,000
Water DNR Loan	7,633,000
Parking Revenue Bonds	57,707,667
Airport Revenue Bonds	594,475,000
TIF Revenue Bonds (gen fund backed)	14,364,979
Total	\$748,745,646

OUTSTANDING DEBT



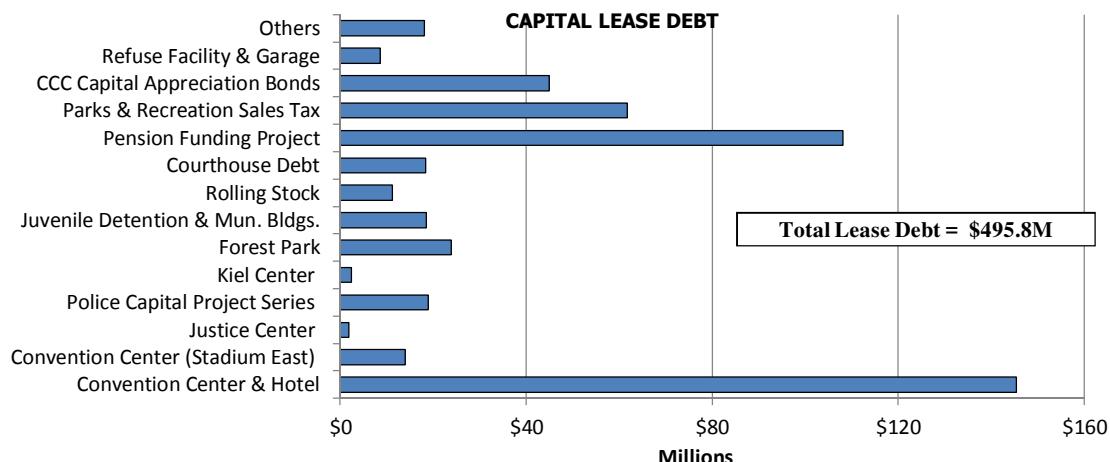
CITY DEBT

Capital Leases

The City has a number of outstanding lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

Description	Est. Outstanding June 30, 2019	Remaining Term In Years	Issue Date
Convention Center (East) ¹	13,910,757	2	Feb-97
CCC Hotel	10,304,853	2	2000
Scottrade	53,605,000	29	2018
Convention Cntr Leasehold Refunding - 2017	25,650,000	20	Jun-17
Convention Cntr Leasehold Refunding - 2015	23,300,000	12	Jun-93
Convention Center Capital Improvements - 2010	24,736,396	19	Nov-08
Convention Center Capital Improvements - 2009	7,761,922	18	Jul-09
Capital Appreciation Bonds -2005	44,997,891	12	various
Kiel Center Refunding	2,365,000	3	Aug-97
Police Capital Project Series	18,965,000	19	Dec-07
Justice Center	1,810,000	1	Aug-17
Forest Park Revenue Refunding - 2015	3,625,000	3	Mar-97
Carnahan Courthouse / QECB	18,330,000	8 / 13 / 1	Apr-02
Parks & Recreation Sales Tax	38,330,000	18	Jul-07
FPP Loan Agreement	20,215,000	25	2013
City Park Bonds Series 2014	23,460,000	25	May-14
Pension Funding Project - 2007	108,154,888	18	Sep-07
Juvenile Detention / Mun Bldg. Funding - 2017	18,470,000	20	Jun-17
1520 Market Building 2016A	4,645,000	7	Jun-07
1520 Market NGA Line of Credit 2016B	12,693,507	16	2016
Refuse Facility & Garage 2016A	5,975,000	8	2016
Refuse Facility & Garage 2016B	2,570,000	3	2016
Energy Loan Agreement	777,183	6	
Rolling Stock	11,195,795		various
Total	\$495,848,192		

¹ Includes \$1M per year in asset preservation funds to the Regional Convention and Sports Authority through 2024.



Outstanding capital lease debt estimate as of 6/30/19 per Office of the Comptroller.

CITY DEBT

Capital Leases (continued)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the Justice Center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations.

Police Department, Forest Park and Recreation leases are funded utilizing sales tax proceeds and other revenues dedicated to those departments. In 2007 and 2008, the City issued \$158M in pension bonds supported in part by a new 1/2 cent public safety sales tax approved by voters in February, 2008. Issues related to Recreation Center construction and Police Capital Improvements were also issued last year utilizing sales taxes dedicated for those purposes. In May, 2014 the City issued a \$26M Parks Improvement Revenue Bond issue utilizing 1/2 cent capital improvement sales tax and metro parks sales tax receipts as funding. Over 60% of the lease debt service requirements of \$59.4 million in FY20 are supported by direct and indirect sources of revenue. Below are debt service requirements for the ensuing fiscal year. From time to time, when economically viable, refinancing of some of these issues may occur.

Schedule of Lease Debt Payments - FY2020	
Cervantes Convention Center	17,689,000
Convention Center East / Stadium ¹	6,000,000
Pension Funding Project (2008)	11,143,000
Juvenile Detention Ctr./ Mun. Bldgs. - 2008	1,473,000
Forest Park Lease - 1997	1,303,000
Parks & Recreation Lease - 2007	3,007,000
Justice Center Lease	1,867,000
Kiel Center - 1997	836,000
Scottrade Center - 2018	1,500,000
Police Capital Improvements - 2007	1,213,000
Rolling Stock Lease 2011-19	5,412,000
Carnahan Courthouse -2006 / QECB	2,683,000
1520 Market (Abram) Building & NGA LOC	1,504,000
Refuse and Repair Garage	1,464,000
Parks Improvement Revenue Bonds	1,610,000
Energy Conservation Loan	660,000
Total	\$59,364,000

¹ Includes asset preservation payment

CITY DEBT

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace and a more recent project for One City Centre were unique in that City general revenue is to be made available should there be any shortfall in project revenue. So, while the outstanding debt table listed earlier includes all outstanding TIF debt and with the Marketplace debt retired in FY11, only the One City Centre debt (refinanced in 2010 as special obligation redevelopment bonds, known as TIF project 600 Washington) remains a potential obligation of the City. Listed below are outstanding debt totals as of the end of June, 2018 for those TIF projects that have issued debt.

TIF Project	Debt Outstanding TIF Project	Debt Outstanding
Chouteau Compton #6	2,144,000 West Town Lofts #70	2,205,000
Convention Center Hotel (2)	12,550,000 Southside Natl. #71	1,352,056
Edison Brothers #8	0 Packard Lofts #72	1,116,000
3800 Park #12	382,703 Bee Hat Lofts #73	1,169,000
Gravois Plaza #13	1,997,000 Delmar East Loop #76	1,315,000
Lafayette Square #14	0 6175-81 Delmar #77	1,017,000
4200 Laclede #17	621,400 Syndicate Building #79	7,888,766
MLK Plaza #18	695,000 Ludwig Lofts #80	1,080,000
Tech Electronics #19	900,000 Union Club #82	1,900,000
1505 Missouri #20	654,540 Park Pacific #83	19,946,000
Grand Center #21	18,257,940 2200 Gravois #84	1,000,000
Walter Knoll Florist #22	937,760 600 Washington	14,669,979
Louderman Building #23	1,807,103 4100 Forest Park #86	5,966,000
920/1000 Olive #24	2,667,732 Grand/Cozens/Evans #88	1,461,000
Grace Lofts #25	1,490,725 Ballpark Lofts #89	7,198,000
Paul Brown Building #26	2,963,200 GEW #90	3,004,000
1141-1151 So. 7th Street #27	302,600 1818 Washington #91	2,160,000
Terra Cotta Lofts #28	3,505,000 Ballpark Village #92	0
1312 Washington #29	162,000 The Foundry #95	434,500
Southtowne Centre #30	4,276,923 Leather Trade Building #100	2,885,500
2500 S. 18th St.	510,000 City Hospital III #102	9,749,000
Soulard Apts. #32	4,400,000 1910 Locust #106	1,311,000
Printers Lofts #33	4,410,000 1001 Locust #112	2,013,000
City Hospital #34	2,286,000 South Carondelet 1 #113	2,461,924
Fashion Square Lofts #35	2,643,000 S. Carondelet II #114	143,500
1601 Washington #36	3,288,000 City Hospital II #116	7,100,000
1619 Washington #37	1,879,000 S. Carondelet IV #118	305,144
Highlands At Forest Park #38	850,000 Magnolia Thurman #119	339,000
Security Building #39	3,043,000 4900 Manchester #121	1,229,000
Catlin Townhomes #40	205,000 3693 Forest Park #122	1,300,000
Shenandoah Place #41	213,699 374 S. Grand #123	3,389,000
1133 Washington #42	813,000 Midtown Lofts #124	485,000
Maryland Plaza S. #43	3,447,176 REO Lofts #125	554,000

CITY DEBT

<u>TIF Project</u>	<u>Debt Outstanding TIF Project</u>	<u>Debt Outstanding</u>
410 N. Jefferson #44	1,664,000 1225 Washington #128	6,300,000
Barton Street Lofts #45	65,000 Laurel / 555 Washington #129	18,477,000
Warehouse of Fixtures #46	5,594,000 Chouteau Crossing #130	1,930,183
Maryland Plaza N. #47	174,242 Ford Building #132	826,000
Marquette Bldg. #48	4,175,000 Taylor Carrie #134	4,029,000
Gaslight Sq. East #49	924,000 Railway Exchange #137	9,268,920
1136 Washington #50	3,255,000 1111 Olive #139	2,392,000
Wash. East Condo #51	7,362,521 North Broadway Carrie #141	2,877,000
Auto Row I #53	0 1601-45 So. Jefferson RPA1 #142	1,700,000
1300 Conv. Plz. #55	899,000 2727 Washington #144	445,500
Mississippi Place #56	688,000 Northeast Hampton/Berthold #145	2,454,000
Loughborough #57	7,820,000 Carondelet Coke #146	2,929,838
5700 Arsenal #58	136,000 100 N. Euclid (City Walk)	9,455,000
Alder Lofts #59	758,151 St. Louis Innovation RPA 1A #148	7,767,351
Dogtown Walk #60	392,000 St. Louis Innovation RPA 1AI #149	21,783,722
East Bank #61	1,456,825 St. Louis Innovation RPA 1B #150	15,572,020
2300 Locust #62	1,503,088 St. Louis Innovation RPA C #151	0
Pet Building #63	3,006,500 St. Louis Innovation RPA D #152	0
Moon Bros. #65	1,481,000 Carrie Ave #153	934,000
1635 Washington #67	1,780,000 706 Market #154	7,073,000
3949 Lindell #68	2,274,000 St. Louis Innovation RPA 5 #155	0
Ely Walker Lofts #69	5,478,000 St. Louis Innovation RPA 6 #156	31,907,144
Total		<u>\$391,458,875</u>

CITY DEBT

Principal and Interest Requirements on Direct Debt

as of June 30, 2018

Fiscal Year	General Obligation Bonds		
	Principal	Interest	Total
2019	4,415,000	1,336,000	5,751,000
2020	1,025,000	1,192,000	2,217,000
2021	1,090,000	1,144,000	2,234,000
2022	1,145,000	1,113,000	2,258,000
2023	1,200,000	1,079,000	2,279,000
2024-2028	7,135,000	4,664,000	11,799,000
2029-2033	9,775,000	2,724,000	12,499,000
2034-2036	7,275,000	489,000	7,764,000
	<u>\$33,060,000</u>	<u>\$13,741,000</u>	<u>\$46,801,000</u>

Source: Office of the Comptroller, City of St. Louis

Debt Ratios

estimate as of June 30, 2018

Net Debt
Per Capita

Direct Debt (incl. G.O. & Lease debt)	\$1,970
Direct Debt (above plus Revenue Bonds)	\$4,175

Source: City of St. Louis Budget Division:
Based on 2018 census of 302,838

CITY DEBT

The City's outstanding general obligation debt, that is debt supported by a property tax levy, will total \$33M at the end of FY19. This total includes the \$25M in capital project funding issued in 2016. While this total is low by historical standards and well below the 10% of valuation cap established by the Missouri Constitution, it reflects the fact that other methods of financing debt have become more prominent in recent years. Direct debt supported by property tax levies and City general and capital fund revenue totals about \$1,970 per capita. Adding outstanding revenue bonds (primarily Airport) brings the debt per capita to slightly above \$4,000. In the past few years, rating agencies have changed their rating models to assess additional challenges presented by non-debt liabilities such as pensions as well as a city's financial flexibility in economic downturns. Partly as a result of these new methodologies, Moody's Investors Service, downgraded its rating of City debt from Aa3 to A1 in August of 2015 and Fitch Ratings downgraded the City's debt rating from AA- to A- in June of 2016. Coupling these changes with ongoing financial challenges including low budget reserves and moderate to high debt levels, Moody's has since followed with three downgrades in October 2016, March 2017 and subsequently May 2018. Since the cost of borrowing is affected by these ratings (lower ratings lead to higher borrowing costs) the City's ability to manage its finances (including these longer term liabilities) and maintain positive operating balances will be keys to the City's future debt issuance policy.

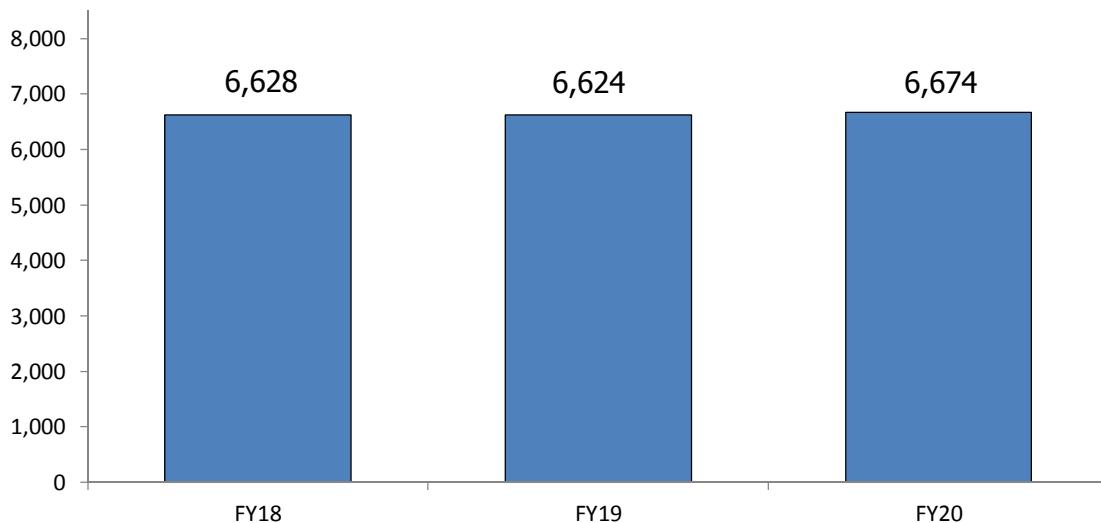
The following table highlights the City's current rating among comparable investment grade ratings of the three major rating agencies.

Bond Ratings			
	Moody's	Standard & Poor's	Fitch
Best Quality	Aaa	AAA	AAA
High Quality	Aa1	AA+	AA+
	Aa2	AA	AA
	Aa3	AA-	AA-
Upper Medium Grade	A1	A+	A+
	A2	A	A
	A3	A-	A-
Medium Grade	Baa1	BBB+	BBB+
	Baa2	BBB	BBB
	Baa3	BBB-	BBB-

Note: A grade that is lower than the categories listed above (e.g. lower than Baa tier in Moody's or BBB tier in S&P and Fitch) is considered to be below "investment grade".

PERSONNEL SUMMARY

PERSONNEL TOTALS FY19 - FY20



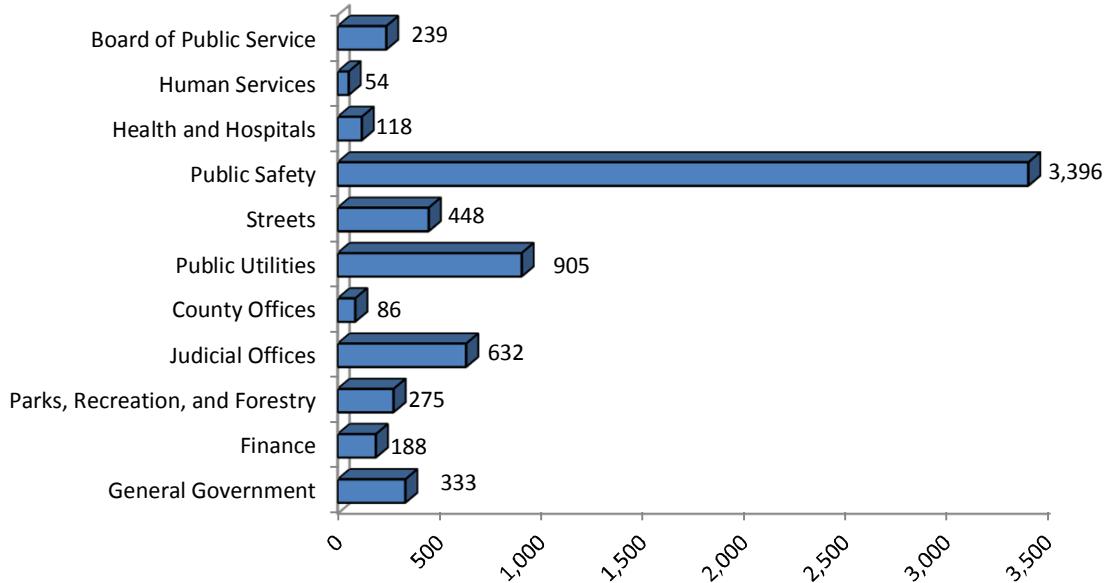
Personnel Trends FY19-20

The proposed budget for FY2020 contains a net increase of 50 positions in all funds. In the City's main operating fund, the General Fund, there is a net increase of 19 positions. The biggest change is the transfer of 21 positions from Forestry to the new Street Department Debris Crew. Increases include five positions in the Sheriff, two in the City Counselor, the Comptroller, and the Building Division, and three in Transportation and Traffic. Seven positions were added to the Police Department. There were decreases of three positions in the Recorder of Deeds and two in the Board of Elections. The two positions in the Office of Special Events were moved from Public Safety to BPS. A number of smaller increases and decreases are scattered across other departments.

There were a number of changes in the Special Funds category. The Economic Development Sales Tax will fund 11 positions in SLATE, Human Services, and Planning and Urban Design, while the Prop P Sales and Use Tax fund will fund 18 positions divided between the Circuit Attorney, the Recreation Division and Human Services. All but one position in the Health Commissioner's Office will be moved to the Director of Health and Hospitals. Among all grant funded positions there is a net increase of 10 positions. The largest change was an increase in 9 grant-funded uniformed police officers. In the Enterprise funds the Water Division is up by 3 positions while the Airport is up by 9 positions.

PERSONNEL SUMMARY

FY20 Personnel Totals by Department All Funds

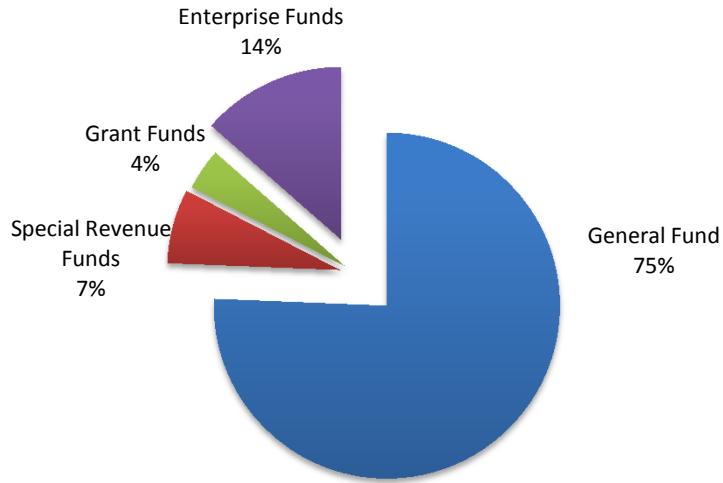


Authorized Full-Time Personnel Totals - By Department All Funds

Department	FY18	FY19	FY20
General Government	366.25	329.16	332.83
Finance	186.00	185.00	188.01
Parks, Recreation, and Forestry	281.00	273.00	275.00
Judicial Offices	634.00	632.00	632.00
County Offices	91.00	90.00	86.00
Public Utilities	887.00	891.00	905.00
Streets	426.00	445.00	448.00
Public Safety	3,350.50	3,375.85	3,396.00
Health and Hospitals	114.00	113.50	118.00
Human Services	49.00	51.00	54.00
Board of Public Service	243.00	238.00	239.00
Totals	6,627.75	6,623.51	6,673.84

PERSONNEL SUMMARY

FY20 Personnel by Fund



Authorized Full-Time Personnel Totals - By Fund

Fund	FY18	FY19	FY20
General Fund	5,011.51	5,007.07	5,025.59
Special Revenue and Other Funds			
Local Use Tax Fund	137.62	137.62	141.62
Assessment Fund	62.00	62.00	62.00
Communications Fund	11.00	11.00	13.00
Lateral Sewer Fund	12.65	12.65	12.65
1116-9 Special Funds	146.42	156.55	159.15
Surface Transportation Projects Fund	1.00	1.00	1.00
Street Improvements Fund	41.00	41.00	40.00
Tax Increment Financing Fund	13.42	12.65	13.00
Mail Center - Special Fund	8.27	8.38	8.42
Employees Health and Hospital Fund	7.40	0.00	0.00
Public Safety Trust Fund	8.38	8.50	8.46
Inmate Fund	3.00	3.00	3.00
Economic Development Sales Tax	0.00	8.00	11.00
Public Safety Sales Tax	0.00	21.00	18.00
Grant Funds			
SLATE	55.50	16.50	16.77
Community Development Block Grant	67.27	61.37	65.46
Other Grant Funds	159.58	169.43	175.30
Enterprise Funds			
Comptroller	3.73	3.79	5.42
Water Division	348.00	352.00	355.00
Airport	530.00	530.00	539.00
Totals	6,627.75	6,623.51	6,673.84

PERSONNEL SUMMARY

Department (All Funds)	FY18	FY19	FY20
General Government			
110 Board of Aldermen	47.00	47.00	48.00
120 Mayor's Office	28.00	24.00	22.00
121 St. Louis Agency on Training and Employment	55.00	19.00	19.00
123 Personnel	44.25	45.25	45.00
123 01 Personnel- Police Unit	7.00	6.00	6.00
124 Register	3.00	3.00	3.00
126 Civil Rights Enforcement Agency	7.00	7.00	6.00
127 Information Technology Service Agency	43.00	43.00	44.00
137 Budget Division	5.00	5.00	5.00
139 City Counselor	52.00	52.00	54.00
139 01 City Counselor- Police Unit	9.00	9.00	9.00
141 Planning and Urban Design	18.00	23.91	23.75
142 Community Development Administration	43.00	40.00	43.08
143 Affordable Housing Commission	5.00	5.00	5.00
Total General Government	366.25	329.16	332.83
Finance			
160 Comptroller	79.27	81.50	83.51
162 Municipal Garage	7.73	7.50	6.50
163 Microfilm	6.00	6.00	6.00
170 Supply Commissioner	9.73	9.62	11.58
171 Multigraph	13.00	10.00	10.00
172 Mail Room	8.27	8.38	8.42
180 Assessor	62.00	62.00	62.00
Total Finance	186.00	185.00	188.01
Parks, Recreation and Forestry			
210 Director, Parks, Recreation, and Forestry	11.00	12.00	15.00
213 Recreation	21.00	32.00	33.00
214 Forestry	111.00	91.00	90.00
215 Operation Brightside	3.00	3.00	3.00
220 Parks	133.00	133.00	132.00
225 Soulard Market	2.00	2.00	2.00
Total Parks, Recreation and Forestry	281.00	273.00	275.00
Circuit Clerk and Court En Banc			
311 Circuit Court	75.00	73.00	73.00
318 Public Administrator	6.00	6.00	6.00
320 Probation and Juvenile Detention Center	219.00	219.00	219.00
Total Circuit Clerk and Court En Banc	300.00	298.00	298.00

PERSONNEL SUMMARY

Department (All Funds)	FY18	FY19	FY20
Other Judicial Offices			
312 Circuit Attorney	139.00	146.00	141.00
315 Sheriff	165.00	160.00	165.00
316 City Courts	30.00	28.00	28.00
Total Other Judicial Offices	334.00	334.00	334.00
County Offices			
330 Tax Equalization Board	0.00	0.00	0.00
333 Recorder of Deeds	39.00	38.00	35.00
334 Election and Registration	28.00	28.00	26.00
335 Medical Examiner	13.00	13.00	13.00
340 Treasurer	11.00	11.00	12.00
Total County Offices	91.00	90.00	86.00
Public Utilities			
401 Communications Division	11.00	11.00	13.00
415 Water Division	346.00	350.00	353.00
420 Airport Commission	530.00	530.00	539.00
Total Public Utilities	887.00	891.00	905.00
Streets			
510 Director of Streets	26.00	24.00	25.00
511 Traffic and Lighting	84.00	83.00	86.00
513 Auto Towing	27.00	27.00	28.00
514 Street Division	141.00	143.00	141.00
514 01 Street Division- Debris Crew	0.00	20.00	21.00
516 Refuse	148.00	148.00	147.00
Total Streets	426.00	445.00	448.00
Public Safety			
610 Director, Public Safety	8.00	8.00	8.00
611 Fire Department	776.00	777.00	777.00
614 Office of Special Events	2.00	2.00	0.00
616 Excise Commissioner	6.00	6.00	7.00
620 Building Commissioner	190.00	190.00	194.00
622 Neighborhood Stabilization	41.00	40.00	40.00
625 City Emergency Management Agency	4.00	4.00	4.00
632 Corrections/ MSI	194.00	194.00	193.00
633 City Justice Center	303.00	303.00	304.00
635 Civilian Oversight Board	4.00	4.00	4.00
650 Police Department	1,764.50	1,791.85	1,809.00
650 01 Police Department- City Marshals	27.00	25.00	25.00
650 02 Police Department- Park Rangers	31.00	31.00	31.00
Total Public Safety	3,350.50	3,375.85	3,396.00

PERSONNEL SUMMARY

Department (All Funds)	FY18	FY19	FY20
Health and Hospitals			
700 Director, Health and Hospitals	1.00	1.00	17.00
710 Health Commissioner	14.50	14.50	1.00
711 Communicable Disease Control	46.50	45.00	45.00
714 Animal Care and Control	10.00	10.00	10.00
715 Community Environmental Health Services	26.00	27.00	29.00
719 Family/ Community/ School Health	16.00	16.00	16.00
Total Health and Hospitals	114.00	113.50	118.00
Human Services			
800 Human Services	49.00	51.00	54.00
Total Human Services	49.00	51.00	54.00
Board of Public Service			
900 President, Board of Public Service	47.00	47.00	47.00
903 Facilities Management	39.00	37.00	38.00
903 01 Facilities Management- Police Unit	34.00	32.00	32.00
910 Equipment Service Division	72.00	71.00	70.00
910 01 Equipment Service Division- Police Unit	49.00	49.00	48.00
914 Office of Special Events	0.00	0.00	2.00
930 Soldiers' Memorial	2.00	2.00	2.00
Total Board of Public Service	243.00	238.00	239.00
TOTALS	6,627.75	6,623.51	6,673.84

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

City Narrative

The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River.



The City occupies 61.74 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and laws of the State of Missouri.

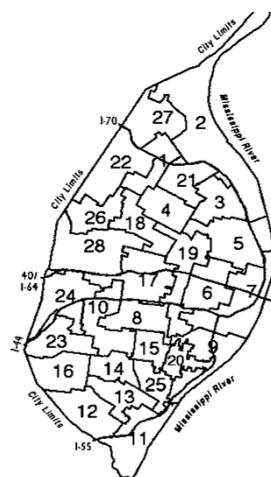
The City is popularly known as the "Gateway of the West," due to its central location and historic role in the nation's westward expansion.



Commemorating this role is the 630 foot stainless steel Gateway Arch, the world's tallest man made monument, which is the focal point of the 86 acre Jefferson National Expansion Memorial on the downtown riverfront.

While the City was originally incorporated as a town in 1809 and a city in 1823, the current City charter was adopted in 1923 by the electorate.

Source: City of St. Louis website



St. Louis' 28 Wards

Civic Timeline

<u>Year</u>	<u>Event</u>
1764	St. Louis founded by Pierre Laclede.
1823	City of St. Louis incorporated as a City.
1832	Municipal water distribution begins.
1857	City Fire Department established.
1861	Metropolitan Police System founded.
1876	City separation from St. Louis County.
1904	St. Louis hosts the 1904 World's Fair & Olympics.
1935	Bond Issue for Jefferson National Expansion Memorial approved.
1954	Metropolitan Sewer District created.
1963	Transit operations assumed by Bi-State Development Agency.
1965-66	Downtown building boom begins with completion of Gateway Arch and Busch Memorial Stadium.
1985-86	St. Louis Union Station & Historic Old Courthouse complete renovations.
1993	MetroLink light-rail system opens first line.
1994-95	Scottrade Center (formerly Kiel) & Edward Jones Dome (formerly TWA Dome) completed.
2000-02	Eagleton Federal Courthouse & St. Louis Justice Center completed.
2008	Gateway Transportation Center, multi-modal facility opened downtown.
2014	St. Louis' 250th Birthday

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Demographic & Social Characteristics

Population

2018	302,838
2010	319,294
2000	348,189



<u>Population By Age</u>	<u>2017</u>	<u>2016</u>
Under 5	6.5%	6.6%
5 to 19	15.8%	16.2%
20 to 34	27.1%	27.5%
35 to 44	12.9%	12.9%
45 to 54	12.4%	12.8%
55 to 64	13.0%	12.5%
65 & over	12.2%	11.5%

Median Age 35.2

Educational Attainment (>25 years of age)

Education Level	Percentage	Percentage
Graduate / Professional Degree	15.2%	14.4%
Bachelor's Degree	18.9%	18.6%
Associate's Degree	6.6%	6.5%
Some College (no degree)	21.7%	22.1%
High School Diploma	23.2%	22.9%
No Diploma	14.3%	15.5%

Households By Type

Family households	46.2%	46.1%
w/ own children under 18	20.0%	19.9%
Married-couple family	24.8%	24.3%
Male householder, no wife present	4.0%	4.0%
Female householder, no husband present	17.5%	17.8%
Nonfamily households	53.8%	53.9%
Householder living alone	44.8%	44.7%
65 years and over	10.9%	10.7%

Source: U.S. Census Bureau American Fact Finder

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

Top Employers

Washington University
BJC HealthCare
St. Louis University
City of St. Louis
Boeing Defense, Space and Security
Wells Fargo
Schnucks Markets Inc
SSM Health
Mercy Health
Archdiocese of St. Louis



2018 Employees

16,903
28,975
7,400
7,077
13,707
5,000
9,510
16,140
15,174
8,800

2017 Employees

15,818
28,351
7,400
7,404
14,000
5,107
9,956
14,926
14,195
8,780

NOTE: Employee counts includes employees in 15 counties in MO and IL

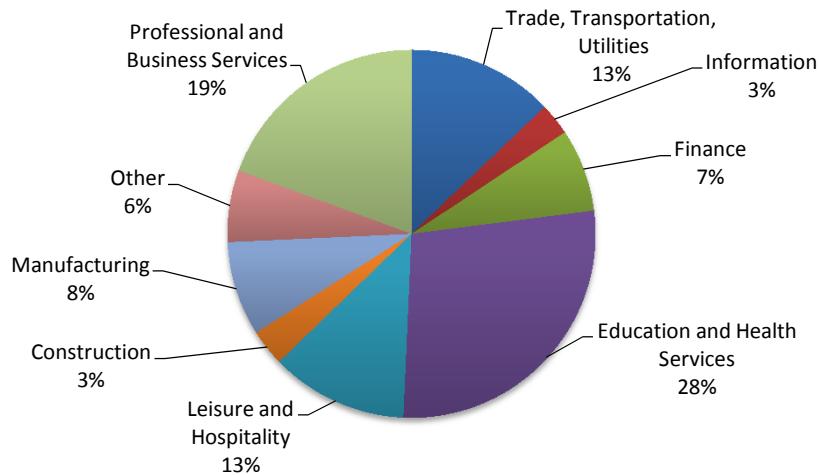
Source: St. Louis Business Journal Book of Lists 2017/2018 and 2018/2019

Income and Employment

	<u>Most Recent Period</u>	<u>Change</u>	<u>Previous Year Period</u>
Median Income	\$38,664	5.0%	\$36,809
Average Annual Pay	\$58,129	1.6%	\$57,188
Total Employment	231,527 (p)	1.6%	227,857
Establishments	14,724	0.4%	14,667
Total Wages (<i>In Thousands</i>)	\$3,341,754	4.9%	\$3,184,576
Civilian Labor Force	167,776	0.5%	166,896
Unemployment Rate	3.5% (p)	-10.3%	3.9%

Source: U.S. Bureau of Economic Analysis

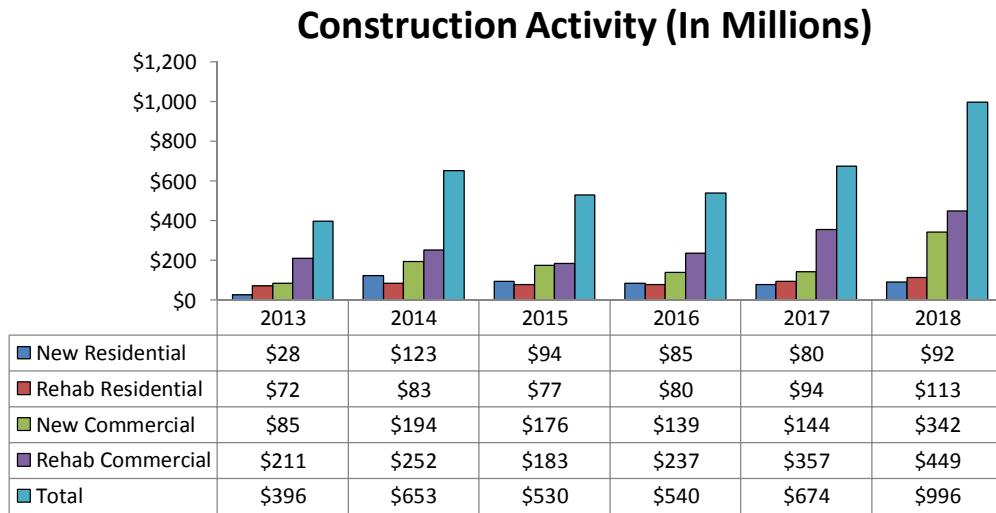
U.S. Bureau of Labor Statistics (p): Preliminary



Source: U.S. Census, Quarterly Workforce Indicators, Q1 2018

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data



Source: Building Division, City of St. Louis

Tourism

<i>Tourist Attractions</i>	<i>2018 Attendance</i>	<i>Change</i>	<i>2017 Attendance</i>
St. Louis Cardinals	3,403,587	-1.3%	3,447,937
St. Louis Zoo	2,884,961	-7.4%	3,117,113
Gateway Arch National Park	2,016,186	44.2%	1,398,191
St. Louis Science Center	971,349	-3.7%	1,008,470
Missouri Botanical Garden	1,047,641	1.0%	1,037,216
City Museum	798,110	-7.0%	858,437
Fox Theatre	631,000	29.1%	488,820
The Muny	400,000	7.5%	372,076
St. Louis Art Museum	653,074	28.2%	509,220

Source: Respective Organizations / Professional Leagues

St. Louis Convention & Visitors Commission

The St. Louis Convention & Visitors Commission is the official destination marketing organization for St. Louis City and St. Louis County for visitors of all types.

<u>CVC Activities</u>	<u>FY2018</u>	<u>FY2017</u>
Hotel Rooms Booked (non-leisure)	620,451	578,092
Visitors' Centers Attendance	189,886	217,239
CVC Volunteer Hours	13,596	16,093
www.explorestlouis.com Website Visit	5,898,807	5,170,000



Source: CVC / CVC Annual Report

KEY TO FUND DESCRIPTIONS

Fund No.	Description	Revenue Source	Uses Of Funds
1010 General Fund	General Municipal Revenues	General Municipal Services	
1110 Local Use Tax Fund	Local Use Tax	Normal allocation includes: \$5M for Affordable Housing; \$5M for Public Health Care Services; and \$3M for Demolition of Derelict Buildings; Total amount exceeding \$13M can be used for those services plus Public Safety, and Neighborhood Preservation.	
1111 Convention & Tourism Fund	1 Cent Restaurant Gross Receipts Tax	Convention & Tourism Purposes; currently payments to Sister Cities and Grand Center with balance to offset Convention Center Debt.	
1111 Convention & Sports Facility Trust Fund	3.5% Hotel Gross Receipts Tax	State statute specifies hierarchy of use as follows: 1) Debt payments on existing convention center; 2) Payments on convention center dome stadium	
1115 Assessment Fund	State allocated portion of real estate tax; State reimbursements; General Fund subsidy	Assessor's Office Operations	
1116 Miscellaneous Special Funds (Major)			
123 - Employee Pension Trust Fund	7% gross receipts tax on telecommunications	Transferred to general fund to offset Employee pension costs	
160 - Gateway Transportation Fund	Rents from Amtrak; Greyhound; concessions	Restricted to operating costs of Gateway Transportation Center	
210 - Forest Park Fund	Revenues from various concessions and venues within Forest Park	Restricted to improvements within Forest Park	
312 - Circuit Attorney Child Support Unit	Reimbursements from State	Restricted to child support enforcement efforts of Circuit Attorney's office	
520 - Port Authority	Port lease revenue	Port authority and related operations	
620 - Building Division Lead Fund	\$2 per \$1,000 value of building permit	Lead inspection and remediation efforts	
620 - Building Division Demolition Fund	\$2 per \$1,000 value of building permit	Building demolition and board-up efforts	
633 - City Justice Center	The U.S. Marshal reimburses the City for housing federal detainees in the City's correctional facilities.	30% to the General Fund and 70% to a special fund to pay for improvements, upgrades, and equipment at the City's correctional facilities.	
800 - Human Services Battered Persons Shelter	Marriage fees / Court Fines	Subsidies to women's shelters	
900 - Board of Public Service - Special Projects	Bond and lease debt project funds	Costs associated with engineering and design of funded projects	
1117 Communications Fund	5% Gross receipts tax on cable services	Not restricted, but typically used to fund Communications division with balance remaining to general revenue	
1118 Lateral Sewer Fund	\$28 annual fee on real estate property taxes	Repair of residential sewer line connections within public right of way	
1120 Public Safety Trust Fund	2006 Increase in Graduated Business License	75% for Police Services; 15% for Criminal Prosecution; 10% for Problem Properties and Nuisance Crime prosecution	
1121 Gaming Fund	As home dock city, city receives share of taxes imposed by state; 10% of states 21% tax on adjusted gross receipts (2.1% of AGR) and 1/2 of \$2 admission fee.	City's share of AGR is for public safety of gaming public; share of admission fee is discretionary and typically used as source of capital improvements funding.	

KEY TO FUND DESCRIPTIONS

Fund No.	Description	Revenue Source	Uses Of Funds
1122 Special Parks Funds: Parks and Recreation Sales Tax Fund	1/8 cent sales tax		Funding for local parks and specifically funding for the construction and maintenance of new and existing recreation centers and recreation programs in parks.
Neighborhood Parks Fund	General Fund		\$1.6M paid annually from General Fund to be allocated for \$400k of recreation programs and \$1.2M for Neighborhood Park Improvements.
Barnes/City Trust	BJC lease payments		\$2.0M in annual lease payments from BJC for portion of Forest Park east of Kingshighway utilized for maintenance of Forest Park. (Basis for establishment of Neighborhood Parks fund above.)
1123 Public Safety Sales Tax Fund	1/2 Cent Sales Tax		\$5.5M allocated each for Fire and Police pensions; \$1.0M for crime prevention; balance of funds were allocated for cost of police/firefighter pay raises in 2008 and cost of additional police officers.
1124 Economic Development Sales Tax Fund	1/2 Cent Sales Tax		Funding for economic development purposes including north/south metrolink (60%); neighborhood revitalization (10%); workforce development (10%); public safety infrastructure (10%); other capital infrastructure (10%)
1125 Prop P Sales and Use Tax Fund	1/2 Cent Sales Tax		Funding for public safety purposes including Police salaries/pensions (64.5%); Fire salaries/pensions (28%); Circuit Attorney (7.5%). Corresponding increase in Use Tax allocated to afterschool programs and summer jobs (27%); building demolition (19%); recreation programming (27%); social work and mental health (27%)
1140-1142 Police Grants (including Asset Forfeiture)	Grants and Asset Forfeitures		Restricted to provisions of particular grant or asset forfeiture guidelines.
1162-1169 Grant Funds	Grants		Restricted to provisions of particular grant
1217 Capital Improvements Fund	Transfers from general fund and gaming fund; Courthouse restoration fees; sale of City assets		City wide capital improvements (including lease debt payments)
1218 Trustee Lease Fund	Payments from other funds or funds released with lease debt trustee		Restricted funds by lease debt agreement usually to offset portion of debt payment
1219 Metro Parks Trust Fund	50% of 1/10 Cent Sales Tax; 40% of 3/16 Cent Sales Tax (Balance to Metro Parks District)		Allocated for Parks capital improvements with 40% to Major Parks and 60% to Neighborhood Parks
1220 Capital Improvement Sales Tax Fund	1/2 cent sales tax		Restricted to Capital Improvements; Normal allocation is as follows: 50% Ward improvements; 20% Citywide; 17% Parks; 3% Recreation; 10% Police. Note a total of \$1.3M before split is allocated to BPS and Street Depts. for work related to capital improvement projects.
1311 General Obligation Debt Service Fund	Property tax levy		Restricted for retiring debt and expenses related to general obligation bond issues
1413 Tax Increment Financing Fund	TIF Revenues		Restricted to expenses related to TIF financings

KEY TO FUND DESCRIPTIONS

Fund No.	Description	Revenue Source	Uses Of Funds
1510 Water Division Enterprise Fund		Water Division Revenues; (e.g. sale of water, etc.)	Restricted to Water Division purposes
1511 Airport Enterprise Fund		Airport Revenues (e.g. landing fees, concessions, etc.)	(Restricted to Airport purposes)
1611-1730 Internal Service Funds		Payments between departments and funds for services provided within departments (e.g. ESD bills to department for fuel use; Personnel benefits payments for health insurance premiums funded through department health insurance line items, etc.)	Restricted to original purpose of payment

GLOSSARY

Accrual Basis of Accounting

Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund

Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of \$5.0 million per year is to be allocated to the Affordable Housing Trust Fund.

Airport, City of St. Louis

An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of

28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation

A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment

The valuation of property for the purpose of taxation.

Assessment Fund

Fund which supports the operations of the Assessor's office.

Balanced Budget

A budget in which resources available for appropriation equal planned expenditures.

Battered Persons Shelter Fund

Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a \$1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

BJC / City Trust Fund

Fund used to account for operating and maintenance costs for Forest Park, funded through lease revenues from Barnes-Jewish Children's Hospital.

Bond Issue

Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

GLOSSARY

Budget

A financial plan based on anticipated revenues and expenditures for a given period.

Budget Transfer

The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

Building Demolition Fund

Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of \$2.00 per \$1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund

Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Plan (CIP)

A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

Capital Improvement Expenditures

Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

Capital Improvement Sales Tax Trust Fund

Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Lease Debt

A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

Cash Basis of Accounting

Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)

State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

GLOSSARY

City Employee Pension Trust Fund

Fund established by City of St. Louis Ordinance 67815, effective January 27, 2008 used to account for \$13.5M of annual revenues from the City's gross receipts tax on telephone companies. Commencing with the fiscal year beginning July 1, 2008, payments from this fund will be used to pay debt service on Employee Retirement System (ERS) related bond issues and any additional actuarially required contributions to ERS.

Communications (Cable) Fund

Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency

City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

Community Development Block Grant (CDBG)

A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

Comprehensive Annual Financial Report (CAFR)

The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

Convention and Tourism Fund

Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

Convention and Sports Facility Trust Fund

Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service

Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund

Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department

Major unit of organization in the City comprised of subunits called divisions.

GLOSSARY

Earnings Tax

A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

Economic Development Sales Tax (Prop 1)

A one half of one percent sales tax levied on all retail sales in the City for economic development purposes. The proceeds are allocated as follows: 60% for transit, 10% for neighborhood revitalization, 10% for workforce development, 10% for public safety and 10% for infrastructure. City voters approved this tax in an election on April 4, 2017.

Efficiency Measure

A performance measure used to gauge the amount of resources / time required to deliver a given unit of service.

Employee Health & Hospital (Benefits) Fund

A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance

An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund

A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

Estimate and Apportionment, Board of

The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

Expenditure

Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate

A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fee Office

Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

Fiscal Year

Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

GLOSSARY

Franchise Tax

Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

Fund Balance

The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund

The main operating fund of the City.

General Obligation Bonds

Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

Generally Accepted Accounting Principles (GAAP)

The common set of accounting standards and procedures for reporting financial activity.

Health Care Trust Fund

Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

Intergovernmental Revenue

Revenue received from federal, state or other governmental agencies.

Internal Service Fund

Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lateral Sewer Repair Fund

Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a \$28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax

Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of \$5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, \$3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care

GLOSSARY

services.

Local Parks Fund

Fund used to account for revenues and expenses from the 1/8th cent sales tax approved by voters in November, 2006. The proceeds of the tax are to be used for the financing of two new recreation centers in the City, improvements to existing recreation centers and to provide additional recreation programming.

Outcome Measure

A performance measure used to gauge how well a given service results in a desired outcome.

Output Measure

A performance measure used to gauge workload or units of service provided through or by a program.

Parking Funds

Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Payroll Expense Tax

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

Performance Measure

Any one of a number of measures used to gauge a program's efficiency, outcome or output.

Personal Services

Account group of expenditures related to salaries, overtime, social security payments, health insurance and other fringe benefit costs of personnel.

Port Authority Fund

Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program

A set of activities conducted by a department or division to provide a specific service.

Property Tax

A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation

A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgments rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Public Safety Sales Tax (½ Cent)

Part of Proposition S, approved by voters on February 5, 2008, a one-half of one percent sales tax on all retail sales made in the City of St. Louis. Revenues collected by the tax are deposited into the Public Safety Trust Fund, from which payments are made to fund the police and fire

GLOSSARY

pension systems, crime prevention programs to be administered by resolution of the Board of Aldermen, as well as salary increases for firefighters, police and civilian employees of the police department.

Prop P Sales and Use Tax Fund

A one half of one percent sales tax levied on all retail sales in the City for the purpose of providing revenues for public safety including the police and fire departments and the Circuit Attorney. The proceeds are allocated as follows: 64.5% for the Police Department, 28% for the Fire Department and 7.5% for the Circuit Attorney. The increase in this tax led to a corresponding increase in the use tax paid by businesses on out-of-state purchases. The proceeds from the increase in the use tax are allocated as follows: 27% for afterschool programs and summer jobs, 19% for building demolition, 27% for recreation programming and 27% for social work and mental health. City voters approved this tax in an election November 7, 2017.

Public Safety Trust Fund

Funds used to account for receipts and expenditures from an increase in the Graduated Business License tax rates approved by voters in August, 2006. The proceeds are allocated as follows: 75% to the Police Department for new policing initiatives, 15% for the Circuit Attorney's Office for the establishment of a Career Criminal Unit and 10% for the City Counselor's Office for enhancing the problem properties unit.

Revenue

Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

Revenue Bonds

Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

Riverboat Gaming Fund

Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Street Improvement Fund (St. Louis Works)

A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Increment Financing

Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

GLOSSARY

Transportation Fund

Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% Metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds

Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve

Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. The last 27th pay period occurred in FY17 and the next one will occur in FY28.

Unreserved Fund Balance

That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance).

User Fees

Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

Water Division Fund

An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

GLOSSARY

COMMON ACRONYMS

ADA	Americans with Disabilities Act		Center
BPS	Board of Public Service	HCD	Housing Conservation District
CAFR	Comprehensive Annual Financial Report	ITSA	Information Technology Services Agency
CDA	Community Development Agency	ISTEA	Inter-modal Surface Transportation Efficiency Act
CDBG	Community Development Block Grant	LLEBG	Local Law Enforcement Block Grant
CEMA	City Emergency Management Agency	MBE	Minority Business Enterprise
CIP	Capital Improvement Plan	MSI	Medium Security Institution
CJC	City Justice Center	NSO/T	Neighborhood Stabilization Officer/Team
COPS	Community Oriented Policing Services	PFPC	Public Facilities Protection Corporation
CREA	Civil Rights Enforcement Agency	PRS	Police Retirement System
C&T	Convention and Tourism Fund	REJIS	Regional Justice Information Service
CSB	Citizens' Service Bureau	SLAAA	St. Louis Area Agency on Aging
E&A	Board of Estimate and Apportionment	SLATE	St. Louis Agency on Training and Employment
EMS	Emergency Medical Service	SLDC	St. Louis Development Corporation
ERS	Employee Retirement System	SLMPD	St. Louis Metropolitan Police Department
ESD	Equipment Services Division	TIF	Tax Increment Financing
FRS	Firemen's Retirement System	WBE	Women's Business Enterprise
FRP	Firefighters' Retirement Plan		
GTC	Gateway Transportation		