Milestone 1: Verifying the Problem

Payout

This sheet gives the actual and budget payout information of all the partners along with branch they work in, and cluster associated with the branch.

- 1. **BP code:** Unique code or ID of the partner. E.g., BP1003.
- 2. **BP:** Name of the partner.
- 3. **OU:** Branch code in which the partner operates.
- 4. **Cluster:** Name of the cluster associated with the branch
- 5. **Total Payout:** Total payout to the partner in ₹ for the month for delivering packages.
- 6. **Budgeted payout:** Payout of the partner in ₹ as per budget allocation by the finance team.

Milestone 2: Building Cost Model

partner_vehicles_form_AMD

This sheet consolidates the form data acquired from the partners. Each row has information about one partner. It gives information about the vehicles operated by the partner: name of the vehicle, year of purchase, and type of purchase.

- 1. OU: Name of the branch in which partner works.
- 2. BP name: Name of the partner
- **3. Vehicle:** Code of the vehicles the partner has. If a partner has multiple vehicles, they are separated by a comma.
- **4. Vehicle Ownership:** Describes how the partner acquired the vehicle. It can be owned, EMI, or Market.
- 5. **Year of purchase:** The year when the vehicle was purchased. Market vehicles are taken on rent hence their year of purchase is NA.

AMD OU Data

The data in this sheet was collected by the ground team. It may have inconsistencies. This sheet contains 4 tables:

- 1. Capacity (tons): Gives information on capacity of vehicles across branches.
- 2. Mileage (in km/liter): Has the mileage of each vehicle across branches.
- **3. KM and Fuel cost:** Gives information on distance travelled by all vehicles in km and fuel cost per liter (₹/liter) across branches.
- **4.** Maintenance and additional cost (in ₹): Maintenance and any other cost incurred by the partners for running a vehicle across branches.

AMD EMI Data

This sheet contains data for calculating EMI of vehicles which a partner may incur. It contains downpayment % required, default tenure of EMI, yearly interest rate charged by banks, and exshowroom price (in ₹) of all the vehicles.

vehicle_mapping

This sheet contains the mapping of vehicle codes and names.

1. Code: Unique code of a vehicle.

2. Name: Name of the vehicle.

Milestone 3: Analyzing Current Situation

payouts_table_AMD

This sheet gives the information on per kg rates and load delivered by partners responsible for delivering in pin codes covered by the Ahmedabad cluster.

- 1. **bp_id:** Unique code or ID of the partner. E.g., BP1003.
- 2. **bp_name:** Name of the partner.
- 3. **branch_name:** Name of the branch in which the partner operates.
- 4. **per_kg_rate:** Per kg rate offered to partner.
- 5. **kg_delivered:** Total load delivered by the partner in the month in kilograms.

Milestone 4: Improving Current Situation

cost_base_improved

You have to develop improved cost structure of partners in this sheet.

*Rest of the sheets are already covered in previous milestones.

Milestone 5: Deep Diving Into Profitability

You need to use the workbook of milestone 4 for this milestone as well.

Milestone 6: Solving the Problem

Drop Down Lists

This sheet all the data required to make drop down lists for model inputs. It also contains additional charges rates, and on which cost they apply.

Cost Calculator

This sheet is where your final model will be.

Calculator Raw

You can use this sheet to do backend calculations for the model. A basic template is given to you. You are free to develop your own approach.

Assumption Distance

This sheet contains the expected distances across clusters that a vehicle would cover. The distances are different for partners with different delivery capabilities.

- 1. Cluster: Code of the cluster with which the partner's branch is associated with.
- 2. Intra-city: Maximum distance a partner can travel with "intra-city" delivery capability.
- 3. Intra-city: Maximum distance a partner can travel with "Long distance" delivery capability.

Vehicle Maintenance

This sheet contains vehicles' capacity and maintenance cost rates (tyre maintenance ₹ per km and other costs ₹ per km).

- 1. Vehicles: Unique Code of vehicle.
- 2. Capacity: Vehicle capacity in tons.
- 3. Insurance and RTO: Arrived Insurance and RTO costs per month in ₹.
- **4. Driver Expenses:** Expected expenses of the driver in ₹.

Vehicle EMI Sheet

This sheet contains data for calculating EMI.

- 1. Vehicles: Unique code of vehicle.
- **2. Ex-Showroom Price:** Ex-showroom price in ₹ of the vehicle obtained from manufacturer's site.
- 3. **Downpayment %:** Percentage of downpayment required.
- 4. Balance: Balance on which EMI must be paid.
- **5. Rate of interest:** Interest charged by bank per annum.

Assumption Mileage

This sheet contains data on mileage a vehicle gives across different clusters.

To calculate fuel consumed, calculate **bottom cap** of mileage by **rounding down the average mileage** of vehicles across all clusters.

Assumption Salary

This sheet contains data on salaries obtained from government websites.

- 1. Cluster: Unique cluster code.
- 2. State: State in which cluster is.
- 3. Semi skilled: Salary of a semi-skilled labor in that state.
- **4. Skilled:** Salary of a skilled labor in that state.
- **5. Highly skilled:** Salary of a highly skilled labor in that state.

Manpower (team) cost = loader salary + driver salary + supervisor salary

Rules:

1. If vehicle capacity is more than 2 tons, 2 loaders are required, otherwise 1 loader is sufficient.

- 2. Every vehicle will require 1 driver. Market vehicle's driver's salary is **NOT paid by partner.**
- 3. If a partner has:
 - a) More than 6 vehicles, 2 supervisors are required.
 - b) More than 3 vehicles, 1 supervisor is required.
 - c) Less than or equal to 3 vehicles, no supervisor is required.

Cluster Mapping

This sheet contains the mapping of branches and clusters.

- **1. Location code:** Unique code of the branch.
- 2. **CLUSTER:** Unique code of the cluster under which the branch operates.
- 3. Cluster Name: Name of the cluster.

Vehicle Mapping

This sheet contains mapping of vehicle codes and names.

- 1. Vehicle: Unique code of the vehicle.
- **2.** Mapped Vehicles: Name of the vehicle.