# Capstone Project - Predicting Patient No-Shows Using Appointment Data

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Missed medical appointments are a major problem in the medical industry, resulting in lost revenue. Medical providers can over-book appointments to try to minimize the lost revenue, but without any way to predict the probability of an appointment being missed, there will be times where more or fewer patients show up at a given time than expected. The result will be that lost revenue will be reduced but not eliminated, as there will still be times that more appointments are missed than expected. There will aslo be times more approintments show up than expected, which can overwhelm staff and resources and affect the level of patient care.

This project is a classification problem that will explore the prediction of whether a medical appointment will be missed, and its probability of being kept or missed. The goal of this project is to minimize the prediction error of missed appointments, as the error results in times where there are too many or too few patients at a given time. This is important to the client because it reduces the revenue loss caused by missed appointments in a way that reduces the undesired consequences of overbooking.

There are countless reasons and circumstances that can lead someone to miss an appointment, such as a last minute work meeting or a family emergency, that aren't directly captured in the data and are impossible to know in advance of future appointments. Missed appointments can only be predicted based on indirect factors that are known, such as patient history and demographics. Because of this, there will be a level of error that cannot be eliminated, however, any reduction in error compared to having no predictive model at all is still beneficial as it allows more overbooking to be done with fewer negative consequences.

Medical providers can use the missed appointment predictions by incorporating them into their booking methods and systems. The methods used in booking will have to consider the implications of the inherent prediction errors and balance the risk the errors represent: too many patients leading to staff/resource shortage, and too few patients leading to lost revenue. The methods of implementing the use of missed appointentment predictions into a booking system are client-specific and not included in the scope of this project, which is limited to minimizing the error while predicting the classification and associated probability that an appointment will be missed or kept.

I will start off by loading the required packages and the data.

```
library(tidyverse)
library(lubridate)
library(caret)

appointments <- read_csv("Final_Data.csv")
appointments_original <- appointments
zipcodes <- read_csv("zipcodes.csv")</pre>
```

The raw data, which has been named appointments, contains information on 342862 past appointments, pre-sorted by the date and time of appointment. The dependended variable, kept\_status, shows whether the appintment was be kept or missed.

There is no field that can be used to identify a specific patient in the data set. A patient may have had more than one appointment during the time-period represented in the data, meaning that one individual patient may make up one or multiple observations. If there was a patient ID field, it would allow the data to be grouped by patient and give the option of organizing the data by patient rather than by appointment.

A secondary data set, zipcodes, has information about the county the offices are located in. This will be used to see if the location can help predict whether an appointment will be missed. The county names are

## **Data Summary and Structure**

```
summary(appointments)
   kept_status
                        appt_date
                                           appt_time
                                                             appt_length
##
   Length: 342862
                       Length: 342862
                                          Length: 342862
                                                            Min.
                                                                   : 10
   Class : character
                       Class : character
                                          Class1:hms
                                                            1st Qu.: 60
  Mode :character
                       Mode :character
                                          Class2:difftime
                                                            Median: 60
##
##
                                          Mode :numeric
                                                            Mean
                                                                    : 57
##
                                                            3rd Qu.: 60
##
                                                            Max.
                                                                    :600
##
##
   date_scheduled
                        patient_age
                                        patient_gender
                                                           billing_type
##
  Length: 342862
                       Min. : 0.00
                                        Length: 342862
                                                           Length: 342862
                       1st Qu.: 17.00
##
   Class : character
                                        Class : character
                                                           Class : character
##
   Mode :character
                       Median : 34.00
                                        Mode :character
                                                           Mode :character
##
                       Mean
                             : 35.56
##
                       3rd Qu.: 54.00
                              :264.00
##
                       Max.
##
##
    prior_missed
                        prior_kept
                                       patient_distance office_zip
   Min. : 0.000
                      Min. : 0.00
                                       Min.
                                              :
                                                  0.0
                                                        Length: 342862
   1st Qu.: 1.000
                      1st Qu.: 2.00
                                                  0.0
                                       1st Qu.:
                                                        Class : character
##
   Median : 2.000
                      Median: 6.00
##
                                       Median:
                                                  3.0
                                                        Mode :character
                                              : 10.8
   Mean
                      Mean : 8.02
##
         : 2.451
                                       Mean
##
   3rd Qu.: 3.000
                      3rd Qu.: 11.00
                                       3rd Qu.:
                                                  9.0
##
   Max.
         :117.000
                      Max.
                           :676.00
                                       Max.
                                              :2688.0
##
                                       NA's
                                              :974
   provider_specialty remind_call_result
##
  Length:342862
                       Length: 342862
                       Class : character
##
   Class :character
##
   Mode :character
                      Mode :character
##
##
##
##
str(appointments, give.attr = FALSE)
## Classes 'tbl_df', 'tbl' and 'data.frame':
                                                342862 obs. of 14 variables:
                               "Kept" "Kept" "Kept" "Kept" ...
   $ kept_status
##
                        : chr
                               "9/1/16" "9/1/16" "9/1/16" "9/1/16" ...
##
   $ appt_date
                        : chr
                        :Classes 'hms', 'difftime' atomic [1:342862] 19800 28800 28800 28800 28800 28800
##
   $ appt_time
                               90 60 120 60 60 60 60 60 60 90 ...
##
   $ appt_length
                        : int
                               "8/1/16" "1/18/16" "2/3/16" "6/8/16" ...
##
   $ date_scheduled
                        : chr
  $ patient_age
                        : int 7 75 31 45 49 71 49 38 36 13 ...
##
   $ patient_gender
                               "Male" "Female" "Male" "Male" ...
                        : chr
                               "DMAP" "Commercial" "DMAP" "DMAP" ...
##
   $ billing_type
                        : chr
##
   $ prior_missed
                        : int
                               1 2 1 6 5 6 8 0 2 3 ...
##
  $ prior_kept
                        : int
                               3 5 5 15 6 6 20 0 5 12 ...
  $ patient_distance : int
                               41 29 5 5 0 5 0 539 0 4 ...
   $ office zip
                               "AP" "BL" "BL" "BL" ...
##
                        : chr
```

```
## $ provider_specialty: chr "A" "A" "A" "B" ...
## $ remind_call_result: chr "Left Message" "Answered - Confirmed" "Left Message" "Answered - No Resp
head(appointments[, 1:5])
## # A tibble: 6 x 5
    kept_status appt_date appt_time appt_length date_scheduled
##
     <chr>>
                 <chr>
                           <time>
                                    <int> <chr>
                           05:30
## 1 Kept
                 9/1/16
                                             90 8/1/16
## 2 Kept
                 9/1/16
                           08:00
                                             60 1/18/16
                                             120 2/3/16
## 3 Kept
                 9/1/16
                           08:00
## 4 Kept
                 9/1/16
                           08:00
                                              60 6/8/16
## 5 Missed
                 9/1/16
                           08:00
                                              60 6/28/16
## 6 Kept
                 9/1/16
                                              60 7/12/16
                           08:00
head(appointments[, 6:10])
## # A tibble: 6 x 5
   patient_age patient_gender billing_type prior_missed prior_kept
##
           <int> <chr>
                                <chr>>
                                                    <int>
               7 Male
## 1
                                DMAP
                                                        1
                                                                   3
## 2
              75 Female
                                Commercial
                                                        2
                                                                   5
## 3
                                DMAP
                                                                   5
              31 Male
                                                        1
## 4
              45 Male
                                DMAP
                                                        6
                                                                  15
## 5
              49 Male
                                Commercial
                                                        5
                                                                   6
## 6
             71 Male
                                                                   6
                                DMAP
head(appointments[, 11:14])
## # A tibble: 6 x 4
   patient_distance office_zip provider_specialty remind_call_result
               <int> <chr>
##
                                 <chr>
                                                    <chr>
## 1
                   41 AP
                                                    Left Message
## 2
                   29 BL
                                                    Answered - Confirmed
                                 Α
                   5 BL
## 3
                                Α
                                                    Left Message
## 4
                   5 BL
                                В
                                                    Answered - No Response
## 5
                    0 BL
                                В
                                                    Answered - No Response
## 6
                    5 BL
                                 Α
                                                    Answered - Confirmed
```

# Data Dictionary

```
variable_descriptions <- c(
    "Dependent variable: kept or missed",
    "Appointment date",
    "Appointment time",
    "Appointment length in minutes",
    "Date appointment was scheduled",
    "Patient age",
    "Patient gender",
    "Billing type",
    "Number of prior missed appointments",
    "Number of prior kept appointments",
    "Patient distance from office in miles",
    "Office Zip Code - Anonymized",
    "Provider primary specialty code",</pre>
```

```
"Reminder Call result")
variable <- colnames(appointments)</pre>
variable_type <- unlist(map(appointments, class))</pre>
variable_type <- variable_type[-4]</pre>
as_data_frame(cbind(c(1:length(variable)), variable, variable_type, variable_descriptions))
## # A tibble: 14 x 4
##
      V1
            variable
                                variable_type variable_descriptions
##
      <chr> <chr>
                                <chr>>
                                              <chr>>
## 1 1
            kept status
                                character
                                              Dependent variable: kept or mis~
## 2 2
            appt_date
                                character
                                              Appointment date
## 3 3
            appt_time
                                              Appointment time
                                hms
## 4 4
            appt_length
                                              Appointment length in minutes
                                integer
## 5 5
            date_scheduled
                                              Date appointment was scheduled
                                character
## 66
                                              Patient age
            patient_age
                                integer
## 7 7
            patient_gender
                                character
                                              Patient gender
## 88
            billing_type
                                character
                                              Billing type
## 9 9
                                              Number of prior missed appointm~
            prior_missed
                                integer
## 10 10
            prior_kept
                                              Number of prior kept appointmen~
                                integer
## 11 11
            patient_distance
                                              Patient distance from office in~
                                integer
## 12 12
            office_zip
                                character
                                              Office Zip Code - Anonymized
## 13 13
            provider specialty character
                                              Provider primary specialty code
## 14 14
            remind_call_result character
                                              Reminder Call result
```

The appt\_date and appt\_time variables can be combined into one variable, appt\_datetime.

```
appointments <- appointments %>%
    mutate(appt_datetime = lubridate::mdy_hms(paste(appt_date, appt_time)))
appointments$date_scheduled <- lubridate::as_date(
    appointments$date_scheduled, format = "%m/%d/%y", tz = "UTC")</pre>
```

## **Data Exploration**

First I want to calculate the percent of missed appointments overall by creating a logical variable missed, where 1 represents a missed appointment and 0 represents a kept appointment. This will determine the degree of class imbalance.

```
appointments <- appointments %>%
    mutate(missed = ifelse(appointments$kept_status == "Missed", 1, 0))
missed_rate <- mean(appointments$missed)
missed_rate</pre>
```

```
## [1] 0.1592944
```

 $15.93\,\%$  of the total appointments are missed. This is an imbalanced classification, which will have implications in the modeling. For example, the model could predict all of the appointments will be kept and be correct 84.07 % of the time. This results in a high accuracy without providing any useful prediction of which appointments will be missed.

Next I want to check the data to see if there are any missing values that could indicate reduced data integrity or adversely affect the modelling.

```
map_dbl(appointments, ~sum(is.na(.)))
## kept_status appt_date appt_time
```

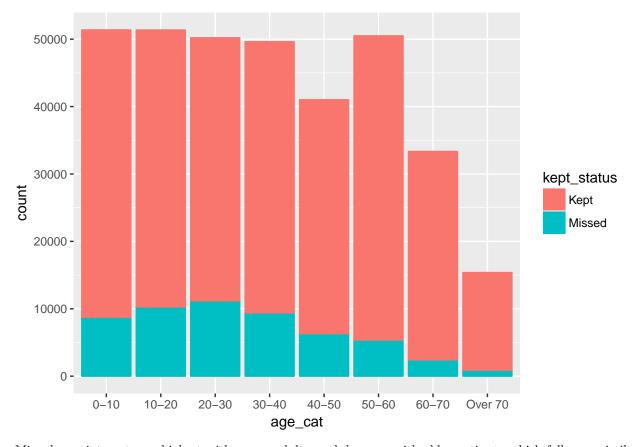
```
##
##
          appt_length
                           date_scheduled
                                                   patient_age
##
##
                              billing_type
       patient_gender
                                                  prior_missed
##
##
           prior_kept
                         patient distance
                                                    office zip
##
##
   provider_specialty remind_call_result
                                                 appt_datetime
##
##
               missed
##
```

One variable, patient\_distance has 974 missing value. This is fairly minor considering the size of the data set and will be evaluated later on when exploring the variable further.

#### patient\_age

I expected missed appointments to vary across age ranges. Perhaps older patients have fewer commitments with children or work, and make their appointments more regularly, or perhaps younger adults might skip more appointments because they aren't as critical. I will break the data into age groups to make the plot simpler to evaluate.

There are a small number of observations where the age is higher than plausible. Therefore, the observations greater than age 110 will be removed from the data.

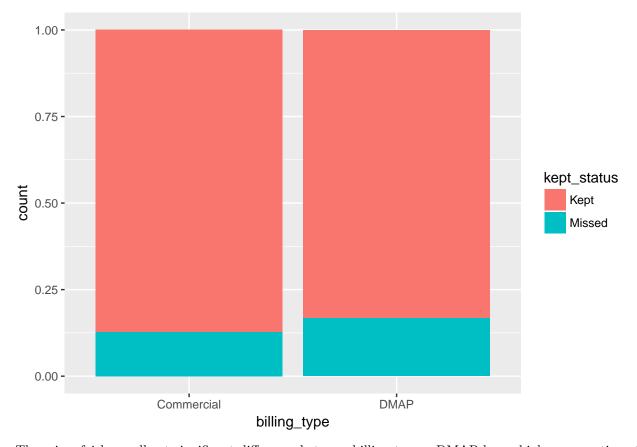


Missed appointments are highest with young adults, and decrease with older patients, which follows a similar pattern to what I expected.

## billing\_type

```
##
## Commercial DMAP To Be Assigned
## 78282 264500 1
There is only one observation of "To Be Assigned", therefore it will be removed from the data.
appointments <- subset(appointments, billing_type != "To Be Assigned")

ggplot(
    appointments,
    aes(x = billing_type, fill = kept_status)
) +
    geom_bar(position = "fill")</pre>
```



There is a fairly small yet significant difference between billing types. DMAP has a higher proportion of missed appointments than commercial.

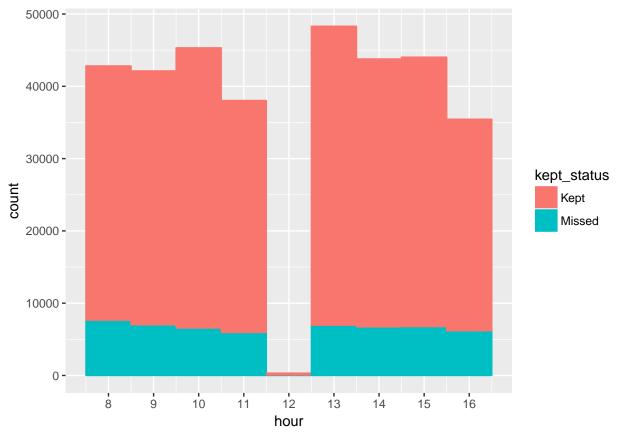
## appt\_datetime

For the variable appt\_datetime, I will create an hour variable to see the variation in missed appointments by hour of day. Thre are many ways the time of day can have an effect, such as rush hour traffic in the morning and afternoon causing more missed appointments, whereas mid-day appointments could be more likely to be missed by work factors.

```
appointments <- appointments %>%
    mutate(hour = lubridate::hour(appointments$appt_datetime))
table(appointments$hour)
##
##
       0
              5
                    6
                           7
                                 8
                                        9
                                             10
                                                    11
                                                          12
                                                                 13
                                                                        14
                                                                              15
##
       7
             24
                   25
                          98 42816 42133 45326 38033
                                                         321 48307 43787 44033
      16
                          19
                                20
                                       21
##
             17
                   18
## 35449
          2180
                  205
                          33
                                 3
Most appointments are scheduled between 8:00 AM and 5:00 PM, with a one hour gap starting at 12:00.
```

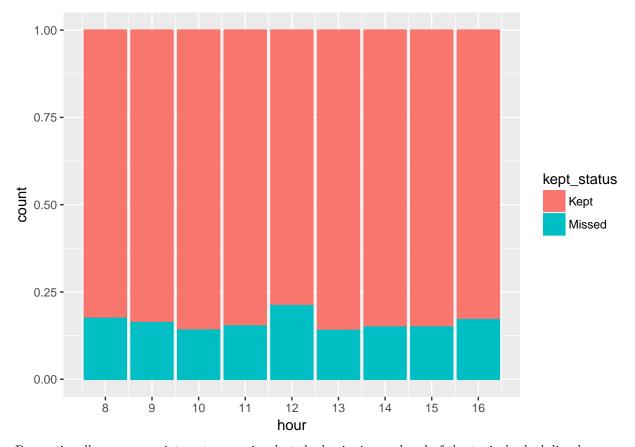
```
appointments_hour <- appointments %>%
    select(kept_status, hour) %>%
   filter(hour >= 8 & hour <= 16)
ggplot(
```

```
appointments_hour,
  aes(x = hour, col = kept_status, fill = kept_status)
) +
  geom_histogram(binwidth = 1) +
  scale_x_continuous(breaks = seq(8, 17, 1))
```



There is a decline in the total number of missed appointments as both the morning and afternoon period progress, however, there are fewer appointments towards the end of the two periods. The ratio of missed appointments is hard to read, so I will create a proportional plot to see if it shows any trends.

```
ggplot(
    appointments_hour,
    aes(x = hour, col = kept_status, fill = kept_status)
) +
    geom_bar(position = "fill") +
    scale_x_continuous(breaks = seq(8, 17, 1))
```



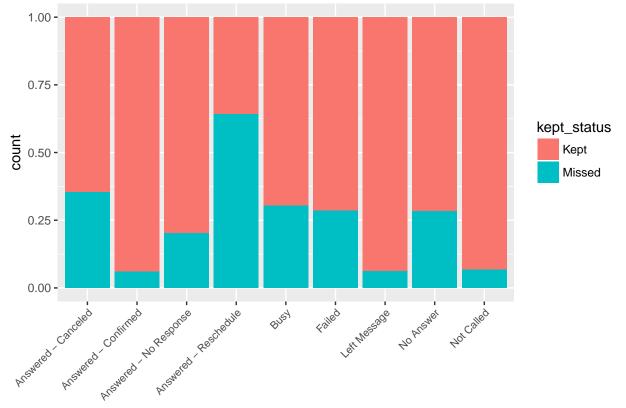
Proportionally more appointments are missed at the beginning and end of the typical scheduling hours, and during the few noon appointments.

## ${\bf remind\_call\_result}$

```
table(appointments$remind_call_result)
##
##
      Answered - Canceled
                             Answered - Confirmed Answered - No Response
##
                       152
                                             49108
                                                                    180869
##
    Answered - Reschedule
                                              Busy
                                                                    Failed
##
                      1369
                                              1104
                                                                     27944
##
             Left Message
                                         No Answer
                                                                Not Called
                     18430
                                               377
                                                                     63429
```

There are relatively few instances of "Answered - Cancelled", "Answered - Reschedule", "Busy", and "No Answer"

```
ggplot(
    appointments,
    aes(x = remind_call_result, fill = kept_status)
) +
    geom_bar(position = "fill") +
    theme(axis.text.x = element_text(size = 8, angle = 45,hjust = 1, vjust = 1))
```



remind\_call\_result

Reminder call responses of "Answered - Confirmed", "Left Message", and "Not Called" have the lowest ratios of missed appointments. This seems logical although I would not expect "Not Called" to have as low of a rate, since it doesn't seem like it is indicating one way or another. The best explanation for the low miss rate is a bias in choosing who doesn't need a reminder call.

Responses of "Answered - No Response", "Busy", "Failed", and "No Answer" have average or higher rates of missed appointments, which makes sense as I would rate these responses as neutral to slightly negative.

Responses "Answered - Cancelled" and "Answered - Reschedule" have the highest rates of about 35% and 65%, respectively. It's not surprising that these have the highest missed rates, but I would expect them to be higher. Perhaps the patients wanted to cancel or reschdule, but circumstances changed and they ultimately decided to come.

# ${\bf provider\_specialty}$

THe variable provider\_specialty indicates what the medical staff assigned to the appointment specializes in, but is encoded for confidentiality.

```
table(appointments$provider_specialty)
```

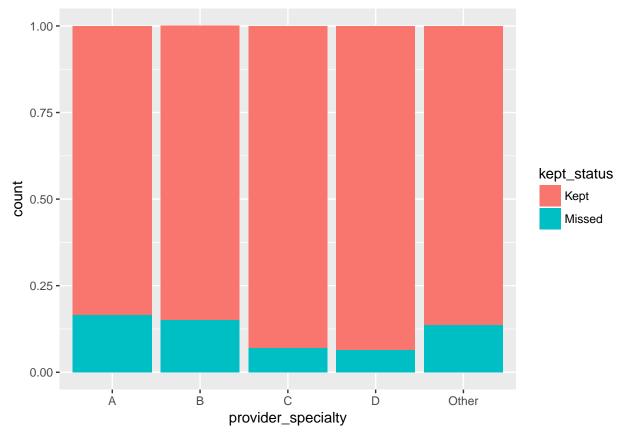
```
## ## A B C D E F G
## 246917 84115 5623 5512 42 525 48
```

Most observations are specialty A and B. Specialties E, F, and G have very few observations and will be grouped as "Other".

```
appointments$provider_specialty <- appointments$provider_specialty %>%
  fct_collapse(Other = c("E", "F", "G"))
```

```
ggplot(
    appointments,
    aes(x = provider_specialty, col = kept_status, fill = kept_status)
    stat_count()
  250000 -
  200000 -
  150000 -
                                                                                kept_status
count
                                                                                    Kept
                                                                                    Missed
  100000 -
   50000 -
                              В
                Å
                                          Ċ
                                                       b
                                                                   Other
                                  provider_specialty
ggplot(
    aes(x = provider_specialty, fill = kept_status)
) +
```

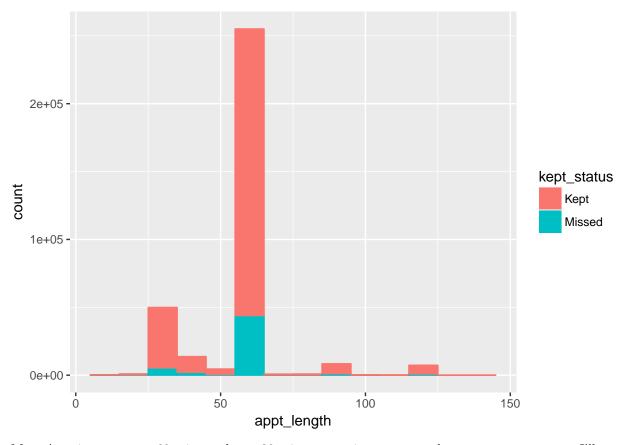
geom\_bar(position = "fill")



The first plot shows that most appointments have a provider specialty of "A" or "B". The second plot shows that specialties "C" and "D" have the lowest rates of missed appointments. Without knowing the details of the specialties, my best hypothesis is that specialties "C" and "D" could be for more critical but less common types of appointments, leading to fewer misses.

# $appt\_length$

```
appointments %>%
  filter(appt_length < 150) %>%
  ggplot(
    aes(x = appt_length, color = kept_status, fill = kept_status)
) +
    geom_histogram(binwidth = 10)
```



Most Appointments are 60 minutes long. 30-minute appointments are the next most common. I'll group them as "30 Min", "60 Min", and the rest as "Other", and take a look at the differences.

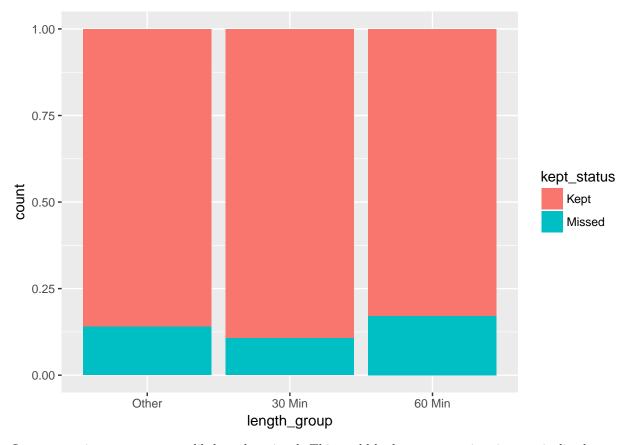
```
length_breaks <- c(-1, 29, 30, 59, 60, 1000)

length_labels <- c("Other1", "30 Min", "Other2", "60 Min", "Other3")

appointments <- appointments %>%
    mutate(
        length_group = cut(
            appt_length, breaks = length_breaks, labels = length_labels)
        )

appointments$length_group <- appointments$length_group %>%
        fct_collapse(Other = c("Other1", "Other2", "Other3"))

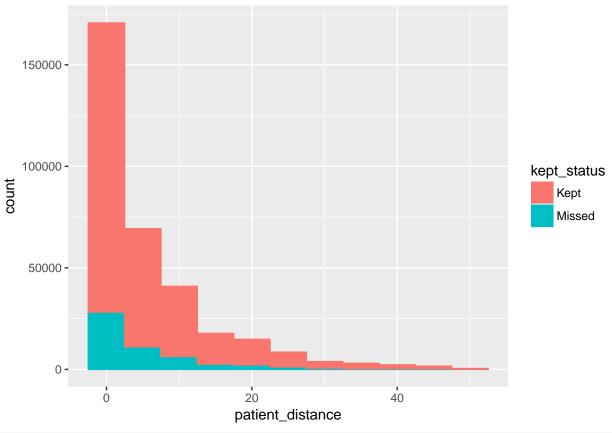
ggplot(
    data = appointments,
    mapping = aes(x = length_group, fill = kept_status)
) +
    geom_bar(position = "fill")
```



Longer appointments are more likely to be missed. This could be because a patient is more inclined to go to a shorter appointment, and shorter appointments are less likely to be impacted by scheduling conflicts.

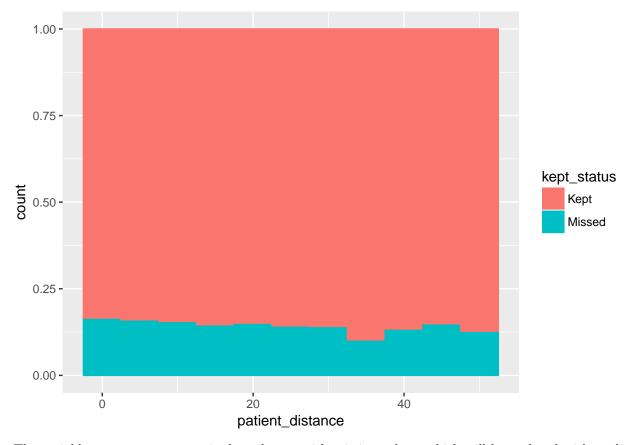
## patient\_distance

```
appointments %>%
  filter(patient_distance < 50) %>%
  ggplot(
     aes(x = patient_distance, color = kept_status, fill = kept_status)
) +
     geom_histogram(binwidth = 5)
```



```
appointments %>%
  filter(patient_distance < 50) %>%
  ggplot(
    aes(x = patient_distance, color = kept_status, fill = kept_status)
) +
    geom_bar(position = "fill", binwidth = 5)
```

## Warning: `geom\_bar()` no longer has a `binwidth` parameter. Please use
## `geom\_histogram()` instead.



The variable patient\_distance is the only one with missing values, which will be replaced with median rather than mean since it is a right-skewed distribution.

```
appointments$patient_distance <- appointments$patient_distance %>%
    replace_na(median(appointments$patient_distance, na.rm = TRUE))
```

#### **New Variables**

In addition to the original variables, there are several additional variables that can be calculated. Five new variables will be created, summarized below:

The prior\_percent\_missed variable is the percentage of prior appointments missed, calculated by dividing the prior missed appointments by the total number of prior appointments. For new patients, this calculation will result in an error because it will be attempting to divide by zero. The errors will be replaced with zero.

The variable is\_new\_patient will specify whether a patient is new, represented by a 1, or existing, represented by 0. My hypothesis is that new patients are more likely to keep their appointments, since I think it is human nature to try to give a good first impression. This is calculated by searching for appointments where prior\_missed and prior\_kept are both 0.

The variable appt\_lead\_time will calculate how far in advance an appointment was booked. This is calculated by taking the difference between date\_scheduled and appt\_date. If people are more likely to forget appointments booked farther in advance, or they are more likely to be for less urgent preventative care than last-minute appointments, this will pick that up.

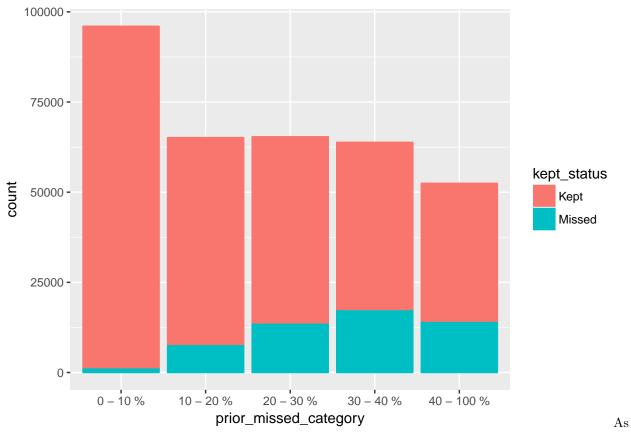
The variable appt\_weekday is the day of the week the appointments occurs, and weekday\_scheduled is the date the appointment was booked.

In addition to the claculated variables, the variable **county\_code** will be brought in from the zipcode dataset. This will allow differences between geographical areas to be modeled. For example, a more populous county might have more traffic related missed appointments, and a county more prone to inclement weather could have more weather related missed appointments.

```
appointments <- dplyr::left_join(appointments, zipcodes, by = "office_zip")
```

### prior\_percent\_missed

This is expected to be an important variable, because regardless of the reason a patient missed appointments in the past, those same reasons are probably more likely to occur on future appointments. For example, a patient that has missed appointments in the past because they have a very hectic schedule, will be more likely to miss future appointments due to the same hectic schedule.



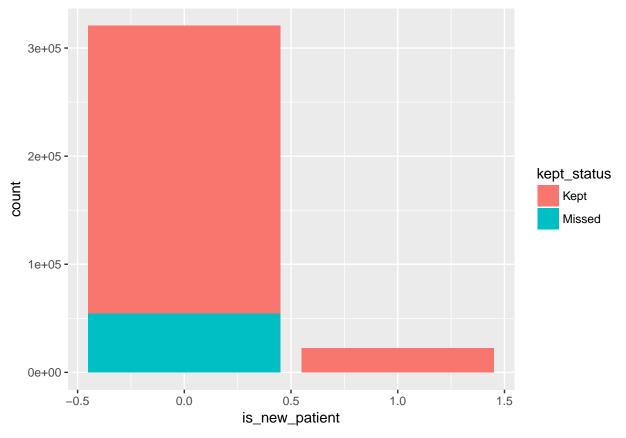
expected, past ratio of missed appointments is a strong predictor of future missed appointments. Appointments where the prior rate is 0 - 10% overwhelmingly kept their appointments.

## $is\_new\_patient$

```
table(appointments$is_new_patient)

##
## 0 1
## 320442 22340

ggplot(
    appointments,
    aes(x = is_new_patient, fill = kept_status)
) +
    geom_bar()
```



New patients have a very high percentage of kept appointments, but make up a small percentage of the total appointments.

# $appt\_lead\_time$

First I will check for negative values. Negative values suggest the appointment occured before it was booked, which wouldn't be possible and must represent an entry error.

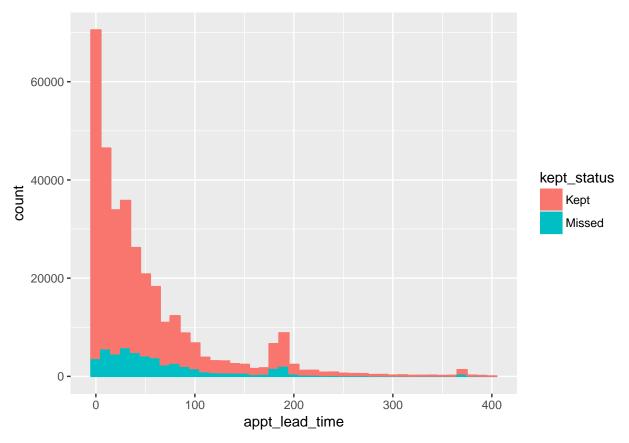
```
length(which(appointments$appt_lead_time < 0))</pre>
```

#### ## [1] 82

There are 82 negative values, which will be replaced with zero.

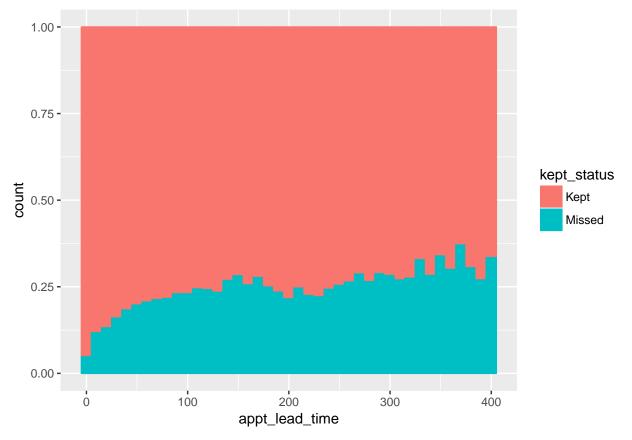
```
appointments$appt_lead_time <- ifelse(
    appointments$appt_lead_time < 0, 0, appointments$appt_lead_time)

appointments %>%
    filter(appt_lead_time >= 0 & appt_lead_time < 400) %>%
    ggplot(
        aes(x = appt_lead_time, color = kept_status, fill = kept_status)
    ) +
        geom_histogram(binwidth = 10)
```



There is a lower proportion of missed appointments among those with the shortest lead times. This backs up my theory that shorter lead times could indicate more urgent health matters which have a higher incentive to keep. Also, there are small bumps in the histogram around 180 and 360 days, which is probably indicitive of regular 6-month and 12-month checkups.

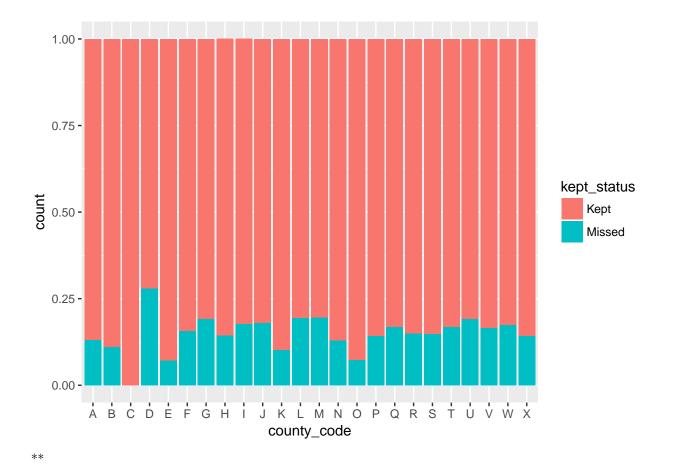
```
appointments %>%
  filter(appt_lead_time >= 0 & appt_lead_time < 400) %>%
  ggplot(
     aes(x = appt_lead_time, color = kept_status, fill = kept_status)
) +
     geom_histogram(binwidth = 10, position = "fill")
```



Looking at appt\_lead\_time proportionally, the drop in missed appointments among those with the shortest lead times is easier to see.

# ${\bf county\_code}$

```
ggplot(
    appointments,
    aes(x = county_code, fill = kept_status)
) +
    geom_bar(position = "fill")
```



appt\_weekday

```
table(appointments$appt_weekday)
```

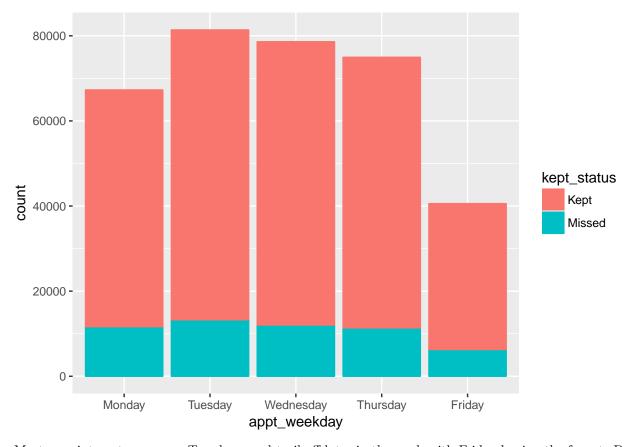
```
## ## Friday Monday Sunday Thursday Tuesday Wednesday ## 40558 67280 12 74952 81376 78604
```

There are only 12 Sunday appointments, so I will remove the observations. I will also convert the character variable to an ordered factor to see the days of the week in the correct order.

```
appointments <- appointments %>%
    filter(appt_weekday != "Sunday")

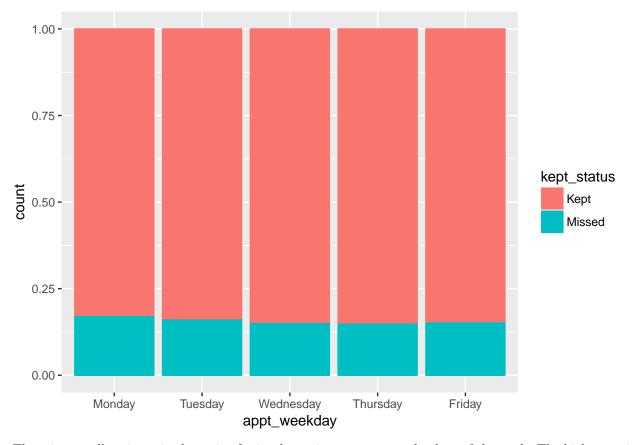
appointments$appt_weekday <- factor(
    appointments$appt_weekday,
    levels = c("Monday", "Tuesday", "Wednesday", "Thursday", "Friday"))

ggplot(
    appointments,
    aes(x = appt_weekday, color = kept_status, fill = kept_status)
) +
    geom_bar()</pre>
```



Most appointments occur on Tuesdays, and trail off later in the week with Friday having the fewest. Due to the difference between the number of appointments each day, it is difficult to see the ratio of missed appointments each day, so I will create a proportional plot.

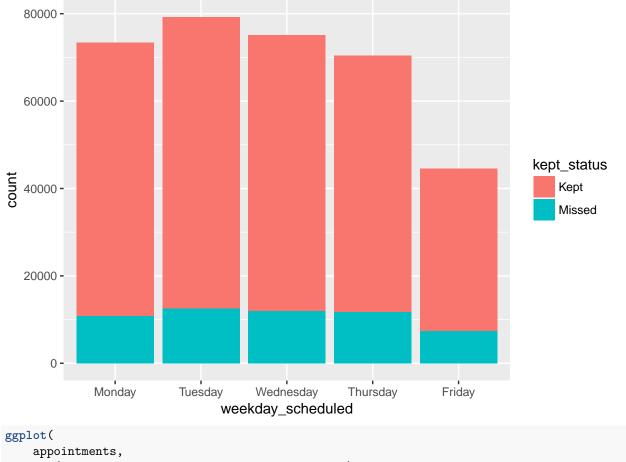
```
ggplot(
    appointments,
    aes(x = appt_weekday, color = kept_status, fill = kept_status)
) +
    geom_bar(position = "fill")
```



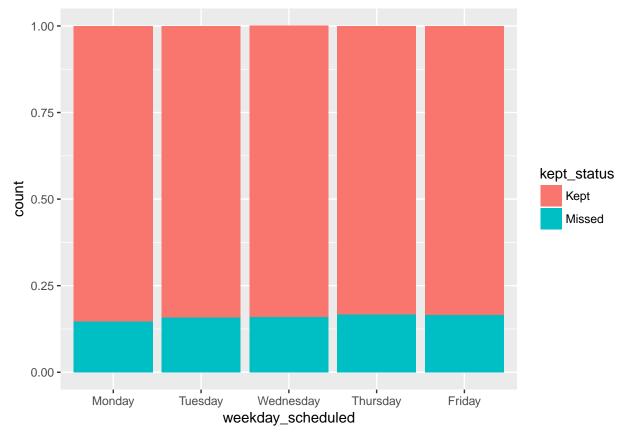
There is a small variance in the ratio of missed appointments across the days of the week. The highest ratio of missed appointments occurs on Monday, and drops off slightly through Wednesday before leveling off.

## weekday\_scheduled

```
table(appointments$weekday_scheduled)
##
##
      Friday
                                      Sunday
                                                           Tuesday Wednesday
                 Monday
                         Saturday
                                               Thursday
       44553
##
                  73413
                                                  70441
                                                             79261
                                                                       75052
A very small percentage of the observations occur on Saturday or Sunday, so I will remove them.
appointments <- appointments %>%
    filter(weekday_scheduled != "Sunday") %>%
    filter(weekday_scheduled != "Saturday")
appointments$weekday_scheduled <- factor(</pre>
    appointments $ weekday_scheduled,
    levels = c("Monday", "Tuesday", "Wednesday", "Thursday", "Friday"))
ggplot(
    appointments,
    aes(x = weekday_scheduled, fill = kept_status)
) +
    geom_bar()
```



```
ggplot(
    appointments,
    aes(x = weekday_scheduled, fill = kept_status)
) +
    geom_bar(position = "fill")
```



The weekday the appointments are scheduled follows a similar pattern as the weekday the appointments occur, peaking on Tuesday and trailing off as the week progresses. However, the weekday the appointment is initially booked has the opposite effect as the weekday the appointment occurs, with the ratio of missed appointments gradually rising throughout the week. I'm not sure what could cause this, but perhaps people who call in early in the week after a weekend o

# Modeling

## Create Modeling Data

I will select the data to be used in modeling and assign to model\_data, then convert the categorical information to dummy variables to help with the modelling.

```
model_data <- appointments %>%
    select(
        length_group, patient_age, patient_gender, billing_type,
        patient_distance, provider_specialty, remind_call_result, hour,
        prior_percent_missed, appt_lead_time, appt_weekday,
        weekday_scheduled, county_code)

factor_columns <- c(
    "length_group", "patient_gender", "billing_type",
    "provider_specialty", "remind_call_result", "hour",
    "appt_weekday", "weekday_scheduled",
    "county_code")

model_data[factor_columns] <- map(model_data[factor_columns], factor)</pre>
```

```
dummy_vars <- caret::dummyVars(~ ., data = model_data)
model_data_dummy <- data.frame(predict(dummy_vars, newdata = model_data))</pre>
```

The next step is to look for linear combinations, highly correlated variables, and variables with near zero variance. These variables add complexity to the model without providing any significant information, so I will remove them to help the model work better and more efficiently.

First I will look for linear combinations.

```
linear_combos <- caret::findLinearCombos(model_data_dummy)</pre>
colnames(model data dummy[, linear combos$remove])
## [1] "patient_gender.Unknown"
                                        "billing_type.DMAP"
## [3] "provider_specialty.Other"
                                        "remind_call_result.Not.Called"
## [5] "hour.21"
                                        "appt_weekday.Friday"
## [7] "weekday_scheduled.Friday"
                                        "county_code.X"
model_data_dummy <- model_data_dummy[, -linear_combos$remove]</pre>
Next I will check for highly correlated variables.
cor_matrix <- cor(model_data_dummy)</pre>
high_cor <- as.data.frame(which(abs(cor_matrix) > 0.90, arr.ind = TRUE))
cm_index <- high_cor %>% filter(row != col)
cor_matrix[cm_index[, 1], cm_index[, 2]]
                          patient_gender.Female patient_gender.Male
                                   -0.997632962
                                                         1.000000000
## patient_gender.Male
## patient_gender.Female
                                    1.000000000
                                                        -0.997632962
## provider_specialty.B
                                   -0.004807503
                                                         0.004841524
## provider_specialty.A
                                    0.008441594
                                                        -0.008524185
##
                          provider_specialty.A provider_specialty.B
## patient gender.Male
                                  -0.008524185
                                                         0.004841524
## patient_gender.Female
                                   0.008441594
                                                        -0.004807503
## provider specialty.B
                                  -0.915215490
                                                         1.00000000
## provider_specialty.A
                                   1.000000000
                                                        -0.915215490
cbind(
    cm_index[, 1],
    colnames(model_data_dummy[cm_index[,1]]),
    cm_index[,2],
    colnames(model_data_dummy[cm_index[,2]]))
##
        [,1] [,2]
                                      [,3] [,4]
## [1,] "6"
             "patient_gender.Male"
                                      "5"
                                           "patient_gender.Female"
## [2,] "5" "patient_gender.Female" "6" "patient_gender.Male"
## [3,] "11" "provider_specialty.B"
                                      "10" "provider_specialty.A"
```

Most cases of patient\_gender are male or female, with few values of other and unknown, leading to a high negative correlation between male and female. Similarly, most cases of provider\_specialty are A or B. Due to the dominance of two possible values, there is a high correlation between them and one of each pair will be eliminated. I will eliminate the dummy variables patient\_gender.Male and provider\_specialty.B.

## [4,] "10" "provider\_specialty.A" "11" "provider\_specialty.B"

```
model_data_dummy <- model_data_dummy[,-c(6, 11)]</pre>
Finally, I will check for variables with a variance near zero, and remove them.
near_zero_var <- caret::nearZeroVar(model_data_dummy)</pre>
colnames(model_data_dummy[, near_zero_var])
##
    [1] "patient_gender.Other"
    [2] "provider_specialty.C"
##
##
   [3] "provider_specialty.D"
    [4] "remind call result.Answered...Canceled"
##
##
    [5]
        "remind call result.Answered...Reschedule"
    [6] "remind_call_result.Busy"
##
##
    [7] "remind_call_result.No.Answer"
    [8] "hour.0"
##
##
   [9]
        "hour.5"
## [10] "hour.6"
## [11] "hour.7"
        "hour.12"
## [12]
##
   [13]
        "hour.17"
   [14] "hour.18"
  [15] "hour.19"
##
   [16] "hour.20"
## [17] "county_code.A"
## [18] "county_code.B"
## [19] "county_code.C"
## [20] "county_code.D"
## [21] "county_code.E"
## [22] "county code.G"
## [23] "county_code.H"
## [24] "county_code.K"
## [25] "county_code.L"
## [26] "county_code.M"
## [27] "county_code.N"
## [28] "county_code.0"
## [29] "county_code.Q"
## [30] "county_code.R"
  [31] "county_code.S"
## [32] "county_code.T"
## [33] "county code.V"
## [34] "county_code.W"
model_data_dummy <- model_data_dummy[, -near_zero_var]</pre>
```

Now that the dummy variables are created and removed when necassary, I will add back the dependent variable kept\_status.

```
model_data_dummy <- cbind(appointments[, 1], model_data_dummy)
model_data_dummy$kept_status <- as.factor(model_data_dummy$kept_status)</pre>
```

#### Divide model\_data into train, validate, and test sets

The data will be divided into three sets: train, validate, and test. I will use 60% of the tata for training, and 20% each for validation and test.

Because the data is sorted by date, I want to use the most recent data for the test data, the next oldest for validation, and the oldest for training. Since I am trying to predict future appointments, testing on the most recent data will result in the best measure of the model's performance on future appointments.

```
train <- model_data_dummy[1:205660,]</pre>
validate <- model_data_dummy[205661:274200,]</pre>
test <- model_data_dummy[274201:nrow(model_data_dummy),]</pre>
table(train$kept_status)
##
##
     Kept Missed
## 174610 31050
train_balance_subset <- train[168750:205660,]</pre>
table(train_balance_subset$kept_status)
##
##
     Kept Missed
##
    31050
             5861
train_kept <- train_balance_subset[train_balance_subset$kept_status == "Kept",]</pre>
train_missed <- train[train$kept_status == "Missed",]</pre>
train_balanced <- rbind(train_kept, train_missed)</pre>
table(train balanced$kept status)
##
##
     Kept Missed
    31050 31050
##
```

The models chosen for the missed appointment predictions are glm and random forest, which will both be used with the caret package. The glm model is chosen because this is a binary classification problem, where it is also useful to predict the probabilities of each outcome, and the glm will is well suited to this task. The probabilities of each class will be useful for a client's implementation of the prediction because it allows the individual probabilities to be combined in a given time slot to give an the expected probability for each possible number of mis

\*\*Explain why random forest is being used

#### Set Up Model Parameters

```
control <- caret::trainControl(method = "cv", number = 2, classProbs = TRUE)
seed <- 7
metric <- "Accuracy"
set.seed(seed)
mtry <- 3
tunegrid <- expand.grid(.mtry = mtry)</pre>
```

#### Logistic Regression Model

## hour.14

## hour.15

## hour.16

```
glm model <- caret::train(</pre>
   kept_status ~ .,
   data = train_balanced,
   method = "glm",
   trControl = control
## Warning in predict.lm(object, newdata, se.fit, scale = 1, type =
## ifelse(type == : prediction from a rank-deficient fit may be misleading
## Warning in predict.lm(object, newdata, se.fit, scale = 1, type =
## ifelse(type == : prediction from a rank-deficient fit may be misleading
## Warning in predict.lm(object, newdata, se.fit, scale = 1, type =
## ifelse(type == : prediction from a rank-deficient fit may be misleading
## Warning in predict.lm(object, newdata, se.fit, scale = 1, type =
## ifelse(type == : prediction from a rank-deficient fit may be misleading
summary(glm_model)
##
## Call:
## NULL
## Deviance Residuals:
      Min 1Q Median
                                  30
                                          Max
## -4.6549 -0.8904 -0.0916 0.9228
                                       2.6492
## Coefficients: (1 not defined because of singularities)
                                             Estimate Std. Error z value
## (Intercept)
                                           -1.1872445 0.1006652 -11.794
                                           -0.4327036 0.0309163 -13.996
## length_group.Other
## length_group.30.Min
                                            -0.5177630 0.0300340 -17.239
## length_group.60.Min
                                                   NA
                                                              NA
## patient_age
                                           -0.0107111 0.0005059 -21.171
## patient_gender.Female
                                           -0.0727063 0.0187210 -3.884
## billing_type.Commercial
                                           -0.0251882 0.0238528 -1.056
## patient_distance
                                           -0.0001383 0.0001371 -1.009
## provider specialty.A
                                             0.4185288 0.0216471 19.334
## remind_call_result.Answered...Confirmed -0.1412512 0.0410870 -3.438
## remind_call_result.Answered...No.Response 0.9341118 0.0300142 31.122
## remind_call_result.Failed
                                             1.4894795 0.0393891 37.815
## remind_call_result.Left.Message
                                            -0.1073545 0.0579059 -1.854
                                            -0.8348102 0.0875714 -9.533
## hour.8
## hour.9
                                            ## hour.10
                                            -1.0100098 0.0876417 -11.524
## hour.11
                                            -0.9046058 0.0884389 -10.229
                                            -0.9605157 0.0875406 -10.972
## hour.13
```

-0.9842929 0.0878596 -11.203

```
## prior_percent_missed
                                              5.0904148 0.0647682 78.594
                                              0.0040572 0.0001165 34.832
## appt_lead_time
## appt_weekday.Monday
                                              0.0227201 0.0350346
                                                                   0.649
## appt_weekday.Tuesday
                                            -0.2141510 0.0333828 -6.415
## appt_weekday.Wednesday
                                             -0.3276031 0.0338726 -9.672
## appt weekday. Thursday
                                            -0.1710173 0.0344781 -4.960
## weekday_scheduled.Monday
                                            -0.0260882 0.0328475 -0.794
                                             0.0896933 0.0321042
## weekday_scheduled.Tuesday
                                                                     2.794
## weekday_scheduled.Wednesday
                                             0.0658365 0.0325136
                                                                     2.025
## weekday_scheduled.Thursday
                                             0.1149014 0.0326767
                                                                     3.516
## county_code.F
                                             -0.3994385 0.0366336 -10.904
                                              0.2251877 0.0301834
## county_code.I
                                                                    7.461
                                              0.0487022 0.0348062
## county_code.J
                                                                    1.399
                                            -0.0285786 0.0255264 -1.120
## county_code.P
## county_code.U
                                              0.3439278 0.0366015
                                                                    9.397
##
                                             Pr(>|z|)
                                             < 2e-16 ***
## (Intercept)
## length_group.Other
                                              < 2e-16 ***
## length_group.30.Min
                                              < 2e-16 ***
## length_group.60.Min
                                                   NA
## patient_age
                                             < 2e-16 ***
## patient_gender.Female
                                            0.000103 ***
## billing_type.Commercial
                                            0.290975
## patient distance
                                             0.312868
## provider_specialty.A
                                              < 2e-16 ***
## remind_call_result.Answered...Confirmed 0.000586 ***
## remind_call_result.Answered...No.Response < 2e-16 ***</pre>
## remind_call_result.Failed
                                              < 2e-16 ***
## remind_call_result.Left.Message
                                             0.063747 .
## hour.8
                                              < 2e-16 ***
                                              < 2e-16 ***
## hour.9
## hour.10
                                              < 2e-16 ***
## hour.11
                                              < 2e-16 ***
## hour.13
                                              < 2e-16 ***
## hour.14
                                              < 2e-16 ***
## hour.15
                                              < 2e-16 ***
## hour.16
                                             < 2e-16 ***
## prior_percent_missed
                                             < 2e-16 ***
## appt_lead_time
                                              < 2e-16 ***
## appt_weekday.Monday
                                             0.516658
## appt weekday. Tuesday
                                           1.41e-10 ***
## appt_weekday.Wednesday
                                             < 2e-16 ***
## appt_weekday.Thursday
                                            7.04e-07 ***
## weekday_scheduled.Monday
                                           0.427067
## weekday_scheduled.Tuesday
                                            0.005209 **
## weekday_scheduled.Wednesday
                                            0.042879 *
## weekday_scheduled.Thursday
                                             0.000438 ***
## county_code.F
                                             < 2e-16 ***
## county_code.I
                                             8.61e-14 ***
## county_code.J
                                             0.161741
## county_code.P
                                             0.262897
## county code.U
                                              < 2e-16 ***
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
```

```
##
## (Dispersion parameter for binomial family taken to be 1)
##
## Null deviance: 86089 on 62099 degrees of freedom
## Residual deviance: 68818 on 62065 degrees of freedom
## AIC: 68888
##
## Number of Fisher Scoring iterations: 5
```

## Random Forest Model

```
rf_model <- caret::train(
    kept_status ~ ., data = train_balanced, method = "rf", metric = metric,
    tuneGrid = tunegrid, trControl = control)</pre>
```

#### **Model Selection**

## ##

'Positive' Class : Missed

```
pred_glm <- predict(glm_model, validate)</pre>
## Warning in predict.lm(object, newdata, se.fit, scale = 1, type =
## ifelse(type == : prediction from a rank-deficient fit may be misleading
conf_mat_glm <- caret::confusionMatrix(</pre>
   pred glm, validate$kept status, positive = "Missed")
conf_mat_glm
## Confusion Matrix and Statistics
##
##
             Reference
## Prediction Kept Missed
##
       Kept
             42262
                      3460
                      7996
       Missed 14822
##
##
##
                  Accuracy : 0.7333
##
                    95% CI: (0.7299, 0.7366)
##
       No Information Rate: 0.8329
##
       P-Value [Acc > NIR] : 1
##
##
                     Kappa: 0.3139
   Mcnemar's Test P-Value : <2e-16
##
##
               Sensitivity: 0.6980
##
##
               Specificity: 0.7403
##
            Pos Pred Value: 0.3504
##
            Neg Pred Value: 0.9243
                Prevalence: 0.1671
##
##
            Detection Rate: 0.1167
##
      Detection Prevalence: 0.3329
         Balanced Accuracy: 0.7192
##
```

```
##
conf_mat_glm$byClass["F1"]
          F1
##
## 0.4665928
pred_rf <- predict(rf_model, validate)</pre>
conf_mat_rf <- caret::confusionMatrix(</pre>
    pred_rf, validate$kept_status, positive = "Missed")
conf mat rf
## Confusion Matrix and Statistics
##
##
             Reference
## Prediction Kept Missed
              40174
##
       Kept
                       2459
##
       Missed 16910
                       8997
##
##
                  Accuracy: 0.7174
                     95% CI: (0.714, 0.7208)
##
##
       No Information Rate: 0.8329
       P-Value [Acc > NIR] : 1
##
##
##
                      Kappa: 0.3252
##
    Mcnemar's Test P-Value : <2e-16
##
##
               Sensitivity: 0.7854
##
               Specificity: 0.7038
##
            Pos Pred Value: 0.3473
##
            Neg Pred Value: 0.9423
##
                Prevalence: 0.1671
##
            Detection Rate: 0.1313
##
      Detection Prevalence: 0.3780
##
         Balanced Accuracy: 0.7446
##
##
          'Positive' Class : Missed
##
conf_mat_rf$byClass["F1"]
##
          F1
```

```
## 0.4815994
```

I will use the positive predictive value (where positive is missed appointments) and the F1 scores to select the best model. Predicting the missed appointments is more difficult since it is the minority class, and this is where I am most interested in reducing the error. The missed appointments were designated the positive class, therefore the positive predictive value is the accuracy of the model in predicting the missed appointments. The F1 score will be looked at rather than accuracy, since the F1 is a harmonic average that is a better metric due to the imbalance.

Looking at the F1 scores, the random forest model outperforms the glm model, with a score of 0.4815994 vs the glm model with a score of 0.4665928.

The glm model has a positive predictive value of 0.3475, and the random forest model has a positive predictive value of ...

The random forest outperforms the glm model in both the F1 and positive predictive value metric.

## Testing Expected Model Performance

add code and desciption here

- Paragraph about the results
- speak about the performance overall and how i view it when considering the nature of the problem. eg
  the model is still wrong over half the time when it predicts a missed appointment, yet with no model,
  predicting a missed appointment would be incorrect 86 percent of the time.

## Recommendations

\*paragraph about the class predictions

```
rf_pred_probs <- predict(rf_model, newdata = validate, type = "prob")
rf_probs <- cbind(validate$kept_status, rf_pred_probs)
head(rf_probs)</pre>
```

#### Conclusion

```
final summary - client-benefit centric control <- caret::trainControl(method = "none")
```

<sup>\*3</sup> concrete recommendations.

<sup>\*</sup>Speak about additional improvements that could be made. further analysis can be done on combining the probabilities of multiple appointments and determining the error rate of the combined probability. could be interesting since the error goes both ways, multiple errors could somewhat offset each other.