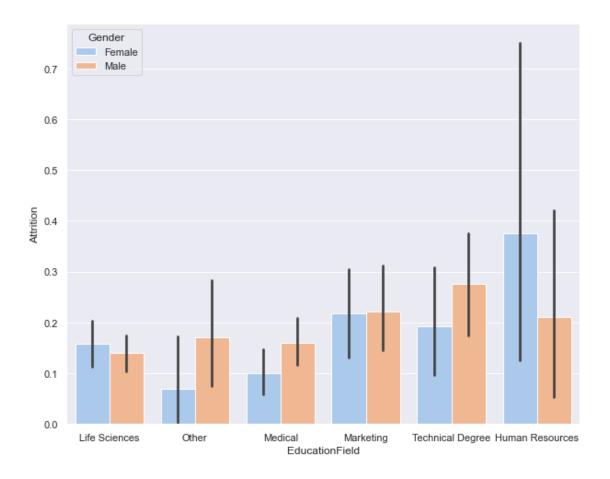
analysis

June 12, 2021

```
[2]: import numpy as np
     import pandas as pd
     import seaborn as sns
     import matplotlib.pyplot as plt
[3]: # Load Data
     df = pd.read_csv('attrition_data.csv')
     # Convert outcome to binary
     df['Attrition'] = np.where(df['Attrition']=='Yes', 1, 0)
[4]: df.head()
                                                           Department \
[4]:
        Attrition
                    Age
                            BusinessTravel
     0
                 1
                     41
                              Travel_Rarely
                                                                Sales
     1
                 0
                     49
                         Travel_Frequently
                                              Research & Development
     2
                              Travel_Rarely
                 1
                     37
                                              Research & Development
     3
                 0
                         Travel_Frequently
                                              Research & Development
                     33
     4
                 0
                     27
                              Travel_Rarely
                                              Research & Development
                           Education EducationField EnvironmentSatisfaction
        DistanceFromHome
     0
                                    2 Life Sciences
                                                                               2
                        8
                                    1 Life Sciences
                                                                               3
     1
     2
                        2
                                                Other
                                                                               4
     3
                        3
                                      Life Sciences
                                                                               4
                        2
     4
                                              Medical
                                                                               1
        Gender
                JobInvolvement
                                  ... OverTime
                                              PercentSalaryHike PerformanceRating
       Female
                               3
                                         Yes
                                                               11
                                                                                    3
                                  ...
          Male
                               2
                                          No
                                                               23
                                                                                    4
     1
     2
          Male
                               2
                                                               15
                                                                                    3
                                         Yes
     3
       Female
                               3
                                         Yes
                                                                                    3
                                                               11
          Male
                               3
                                                               12
                                                                                    3
                                          No
        {\tt RelationshipSatisfaction} \quad {\tt TotalWorkingYears} \ {\tt WorkLifeBalance}
     0
                                                     8
                                 1
     1
                                 4
                                                    10
                                                                       3
```

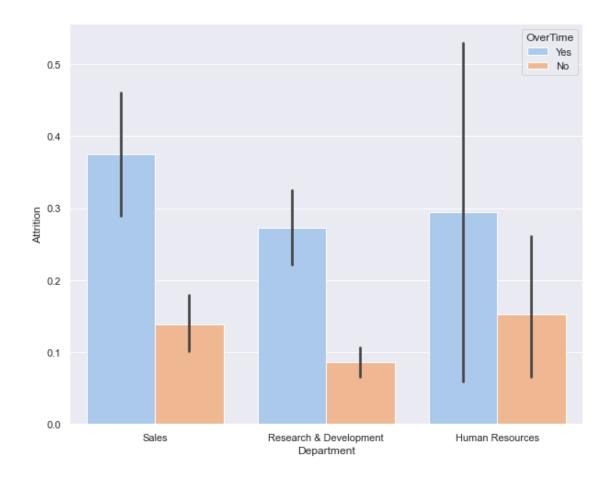
```
2
                               2
                                                   7
                                                                   3
    3
                               3
                                                   8
                                                                   3
     4
                               4
                                                   6
                                                                   3
                       YearsInCurrentRole YearsSinceLastPromotion
        YearsAtCompany
    0
                     6
                                          4
     1
                    10
                                          7
                                                                   1
    2
                     0
                                          0
                                                                   0
                     8
                                          7
    3
                                                                   3
     4
                     2
                                          2
                                                                   2
        YearsWithCurrManager
    0
     1
                           7
    2
                           0
     3
                           0
     4
                           2
     [5 rows x 25 columns]
[5]: # Gender and Education
    sns.set(rc={'figure.figsize':(10,8)})
    sns.barplot(x='EducationField', y='Attrition', data=df, hue='Gender',
     →palette='pastel')
```

plt.show()



```
[6]: # Department and Overtime
sns.set(rc={'figure.figsize':(10,8)})
sns.barplot(x='Department', y='Attrition', data=df, hue='OverTime',

→palette='pastel')
plt.show()
```



```
[7]: # Environment and Job Involvement

s = sns.FacetGrid(df, col="Department", height=8, aspect=.75)

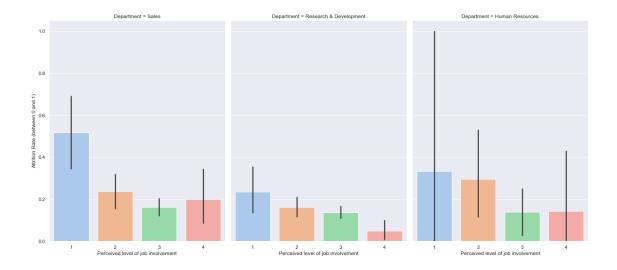
s.map(sns.barplot, 'JobInvolvement', 'Attrition', palette='pastel',

→order=[1,2,3,4])

s.set_axis_labels("Perceived level of job involvement", "Attrition Rate

→(between 0 and 1)")

plt.show()
```



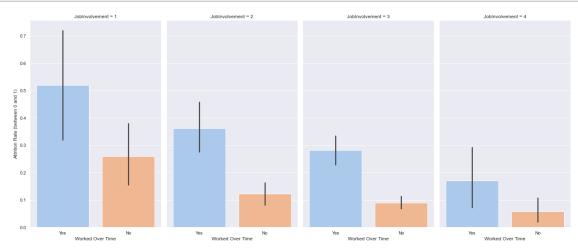
```
[8]: # Overtime and Job Involvement

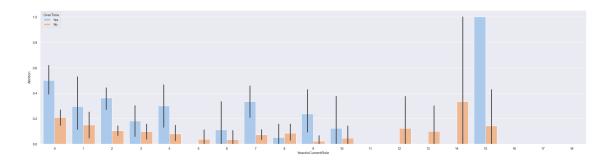
s = sns.FacetGrid(df, col="JobInvolvement", height=8, aspect=.6)

s.map(sns.barplot, 'OverTime', 'Attrition', palette='pastel', order=["Yes", 
→"No"])

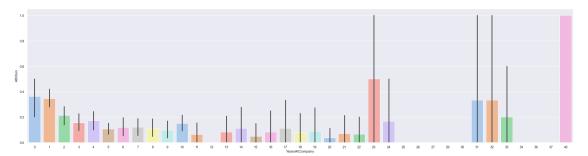
s.set_axis_labels("Worked Over Time", "Attrition Rate (between 0 and 1)")

plt.show()
```

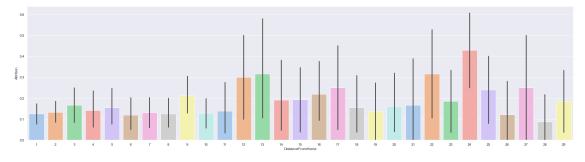




```
[10]: # Years at the same company
sns.set(rc={'figure.figsize':(32,8)})
sns.barplot(x='YearsAtCompany', y='Attrition', data=df, palette='pastel')
plt.show()
```

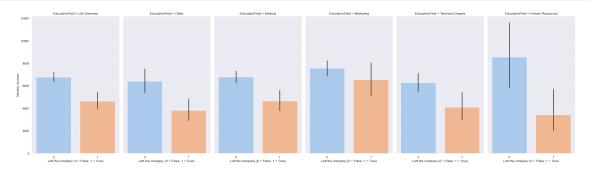


```
[11]: # Distance From Home
sns.set(rc={'figure.figsize':(32,8)})
sns.barplot(x='DistanceFromHome', y='Attrition', data=df, palette='pastel')
plt.show()
```



```
[12]: # Education, Attrition and Monthly Income
s = sns.FacetGrid(df, col="EducationField", height=8, aspect=.6)
s.map(sns.barplot, 'Attrition', 'MonthlyIncome', palette='pastel', order=[0, 1])
```

s.set_axis_labels("Left the company (0 = False; 1 = True)", "Monthly Income") plt.show()



[13]: # Conclusion

111

The turnover of employees seems to be driven by three main factors – monthly \rightarrow income, perceived level of job involvement and working over time. On \rightarrow average, employees that left the company

earned markedly lower wages than those who chose to remain. Similarly, the \neg attrition rate was highest among employees who were the most dissatisfied \neg with the level of involvement in their

job. Therefore, if employees feel left out or insufficiently engaged, then \hookrightarrow their incentive to leave is heightened. Lastly, another key differentiator \hookrightarrow is the possibility of working over time.

Specifically, employees who did work over time demonstrated a significantly \hookrightarrow higher likelihood of leaving the company. Taken together with the other two \hookrightarrow factors discussed above, it appears that

the risk of burnout and discontentment is much more pronounced when the \rightarrow employees have to work beyond their regular remit. All of the above problems \rightarrow were most visible within the Sales and Human

Resources departments.

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