Project1

Chengpeng Dai

2025-06-13

R Markdown

This is an R Markdown document. Markdown is a simple formatting syntax for authoring HTML, PDF, and MS Word documents. For more details on using R Markdown see http://rmarkdown.rstudio.com.

When you click the **Knit** button a document will be generated that includes both content as well as the output of any embedded R code chunks within the document. You can embed an R code chunk like this:

Load common packages

```
library(tidyverse)
## -- Attaching core tidyverse packages ----- tidyverse 2.0.0 --
              1.1.4
## v dplyr
                        v readr
                                     2.1.5
## v forcats
              1.0.0
                        v stringr
                                     1.5.1
              3.5.1
                                     3.2.1
## v ggplot2
                        v tibble
## v lubridate 1.9.4
                        v tidyr
                                    1.3.1
## v purrr
              1.0.4
## -- Conflicts ----- tidyverse conflicts() --
## x dplyr::filter() masks stats::filter()
## x dplyr::lag()
                    masks stats::lag()
## i Use the conflicted package (<a href="http://conflicted.r-lib.org/">http://conflicted.r-lib.org/</a>) to force all conflicts to become error
library(lubridate)
library(naniar)
library(GGally)
## Registered S3 method overwritten by 'GGally':
    method from
##
     +.gg
           ggplot2
library(corrplot)
## corrplot 0.95 loaded
library(sf)
## Linking to GEOS 3.13.0, GDAL 3.8.5, PROJ 9.5.1; sf_use_s2() is TRUE
library(tmap)
library(spdep)
## Loading required package: spData
## To access larger datasets in this package, install the spDataLarge
## package with: `install.packages('spDataLarge',
```

```
## repos='https://nowosad.github.io/drat/', type='source')`
library(lme4)
## Loading required package: Matrix
## Attaching package: 'Matrix'
##
## The following objects are masked from 'package:tidyr':
##
       expand, pack, unpack
##
library(feasts)
## Loading required package: fabletools
## Registered S3 method overwritten by 'tsibble':
    method
##
                          from
##
     as_tibble.grouped_df dplyr
##
## Attaching package: 'fabletools'
## The following object is masked from 'package:lme4':
##
##
       refit
library(zoo)
## Attaching package: 'zoo'
## The following objects are masked from 'package:base':
##
##
       as.Date, as.Date.numeric
library(INLA)
## Loading required package: sp
## This is INLA_24.06.27 built 2024-06-27 03:00:51 UTC.
## - See www.r-inla.org/contact-us for how to get help.
## - List available models/likelihoods/etc with inla.list.models()
## - Use inla.doc(<NAME>) to access documentation
library(car)
## Loading required package: carData
##
## Attaching package: 'car'
## The following object is masked from 'package:dplyr':
##
##
       recode
##
## The following object is masked from 'package:purrr':
##
##
       some
library(glmnet)
```

```
## Loaded glmnet 4.1-9
library(caret)
## Loading required package: lattice
## Attaching package: 'caret'
##
## The following objects are masked from 'package:fabletools':
##
       MAE, RMSE
##
##
## The following object is masked from 'package:purrr':
##
       lift
##
library(e1071)
##
## Attaching package: 'e1071'
## The following object is masked from 'package:fabletools':
##
##
       interpolate
library(dplyr)
library(tibble)
library(rsample)
## Attaching package: 'rsample'
## The following object is masked from 'package:e1071':
##
##
       permutations
library(rjags)
## Loading required package: coda
## Linked to JAGS 4.3.2
## Loaded modules: basemod, bugs
library(patchwork)
library(rnaturalearth)
library(rnaturalearthdata)
## Attaching package: 'rnaturalearthdata'
## The following object is masked from 'package:rnaturalearth':
##
       countries110
library(ggplot2)
library(scales)
## Attaching package: 'scales'
```

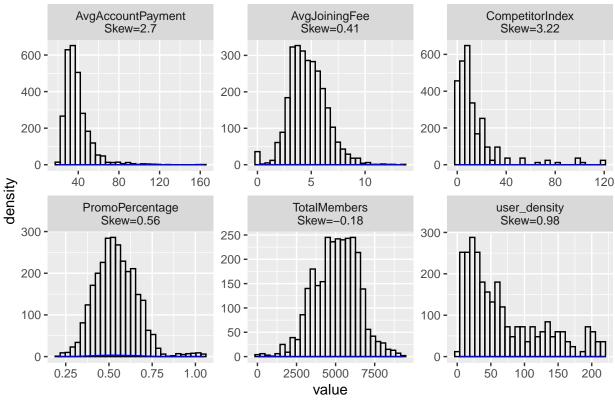
```
##
## The following object is masked from 'package:purrr':
##
## discard
##
## The following object is masked from 'package:readr':
##
## col_factor
library(knitr)
```

EDA

```
df <- read_csv("/Users/Devin/Library/CloudStorage/OneDrive-UniversityofEdinburgh/24Fall-3/Project_1/Uoe
## Rows: 2832 Columns: 52
## -- Column specification -------
## Delimiter: ","
## chr (4): StartMonth, GymSiteType, GymParking, HashedGymPublicName
## dbl (48): TotalMembers, GymUsableSqFt, GymMaxOccupancy, unis_within_0_0.5_mi...
## i Use `spec()` to retrieve the full column specification for this data.
## i Specify the column types or set `show_col_types = FALSE` to quiet this message.
df$GymUsableSqFt <- NULL
df$GymMaxOccupancy <- NULL</pre>
df <- df %>%
 mutate(
   StartMonth = as.Date(as.yearmon(StartMonth, "%b-%y"))
 )
# Univariate exploration
# Distribution of numerical variables: Histogram + Density plot
key_numeric_vars <- c("TotalMembers",</pre>
                     "AvgAccountPayment",
                     "PromoPercentage",
                     "AvgJoiningFee",
                     "user_density",
                     "CompetitorIndex")
df %>%
  select(all_of(key_numeric_vars)) %>%
  mutate(across(everything(), as.numeric)) %>%
 pivot_longer(
   cols = everything(),
   names_to = "var",
   values to = "value"
  ) %>%
  group_by(var) %>%
  mutate(skewness = e1071::skewness(value, na.rm = TRUE)) %>%
  ggplot(aes(x = value)) +
  geom_histogram(bins = 30, fill = NA, color = "black") +
  geom_density(color = "blue") +
```

```
facet_wrap(~ paste0(var, '\nSkew=', round(skewness,2)), scales = "free", ncol = 3) +
labs(title = "Distribution and Skewness of Key Numerical Variables")
```

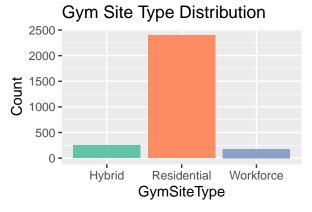
Distribution and Skewness of Key Numerical Variables



```
# Distribution of categorical variables
df$GymSiteType <- factor(df$GymSiteType, levels = c("Hybrid", "Residential", "Workforce"))</pre>
df$GymParking <- factor(df$GymParking, levels = c("No Parking", "Parking"))</pre>
# 1. GymSiteType
p1 <- df %>%
  count(GymSiteType) %>%
  ggplot(aes(x = n, y = GymSiteType, fill = GymSiteType)) +
  geom_col(show.legend = FALSE) +
  scale_fill_brewer(palette = "Set2") +
  coord_flip() +
  labs(title = "Gym Site Type Distribution", x = "Count", y = "GymSiteType")
# 2. GymParking
p2 <- df %>%
  count(GymParking) %>%
  ggplot(aes(x = GymParking, y = n, fill = GymParking)) +
  geom_col(show.legend = FALSE) +
  scale_fill_brewer(palette = "Set1") +
  labs(title = "Parking Availability", x = "Parking", y = "Count")
# 3. GymSiteType and TotalMembers
p3 <- ggplot(df, aes(x = GymSiteType, y = TotalMembers, fill = GymSiteType)) +
  geom_boxplot(outlier.shape = NA) +
  scale_fill_brewer(palette = "Set2") +
```

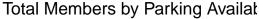
```
labs(title = "Total Members by Gym Site Type", x = "GymSiteType", y = "TotalMembers") +
theme(legend.position = "none")

# 4. GymParking TotalMembers
p4 <- ggplot(df, aes(x = GymParking, y = TotalMembers, fill = GymParking)) +
geom_boxplot(outlier.shape = NA) +
scale_fill_brewer(palette = "Set1") +
labs(title = "Total Members by Parking Availability", x = "Parking", y = "TotalMembers") +
theme(legend.position = "none")</pre>
(p1 | p2) / (p3 | p4)
```

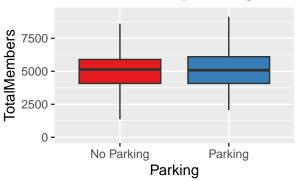




Total Members by Gym Site Type

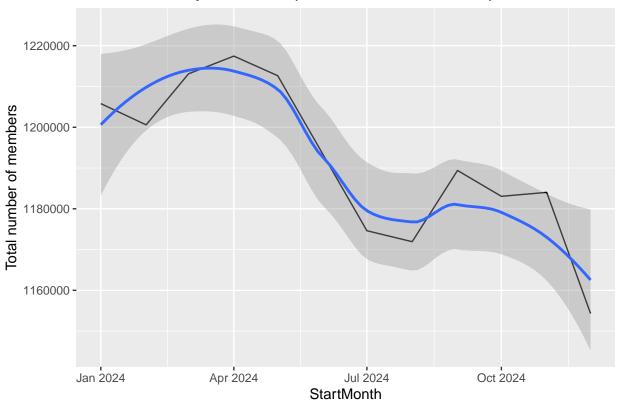






```
# Time series
df %>%
group_by(StartMonth) %>%
summarize(total_members = sum(TotalMembers, na.rm = TRUE)) %>%
ggplot(aes(x = StartMonth, y = total_members)) +
    geom_line() +
    geom_smooth(method = "loess") +
    labs(title = "Trend of monthly membership numbers in the full sample",
        y = "Total number of members")
```

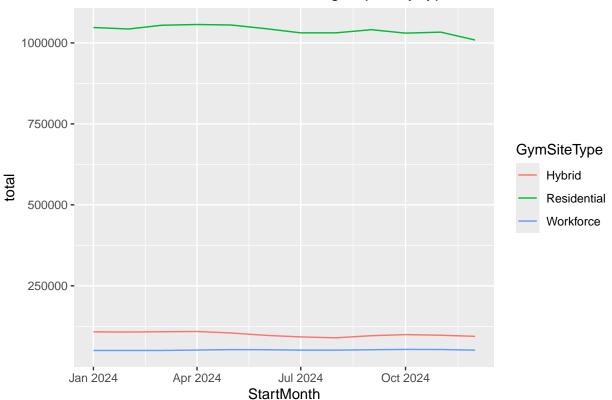
Trend of monthly membership numbers in the full sample



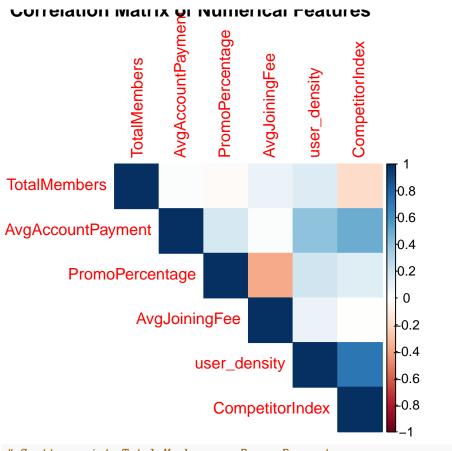
```
# Examples of categorical trend
df %>%
  group_by(StartMonth, GymSiteType) %>%
  summarize(total = sum(TotalMembers, na.rm = TRUE)) %>%
  ggplot(aes(x = StartMonth, y = total, color = GymSiteType)) +
    geom_line() +
  labs(title = "Trend of the number of members grouped by type")
```

`summarise()` has grouped output by 'StartMonth'. You can override using the
`.groups` argument.

Trend of the number of members grouped by type

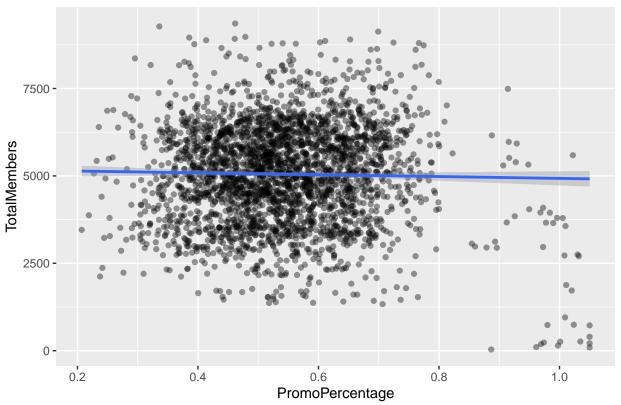


```
# # Spatial EDA
# gyms_sf <- df %>%
  distinct(HashedGymPublicName, .keep all = TRUE) %>%
  st_as_sf(coords = c("Longitude", "Latitude"), crs = 4326)
# tmap_mode("view")
# tm_shape(gyms_sf) +
  tm_dots(size = 0.1, col = "TotalMembers",
            palette = "Blues", title = "Number of members")
#
#
# # Examples of categorical trend
\# nb <- spdep::knearneigh(st\_coordinates(gyms\_sf), k = 8) %>% <math>spdep::knn2nb()
# lw <- spdep::nb2listw(nb, style = "W")</pre>
\# spdep::moran.test(gyms\_sf\$TotalMembers, lw)
# Bivariate
cor_df <- df %>% select(all_of(key_numeric_vars)) %>% na.omit()
corrplot(cor(cor_df), method = "color", type = "upper",
         title = "Correlation Matrix of Numerical Features")
```

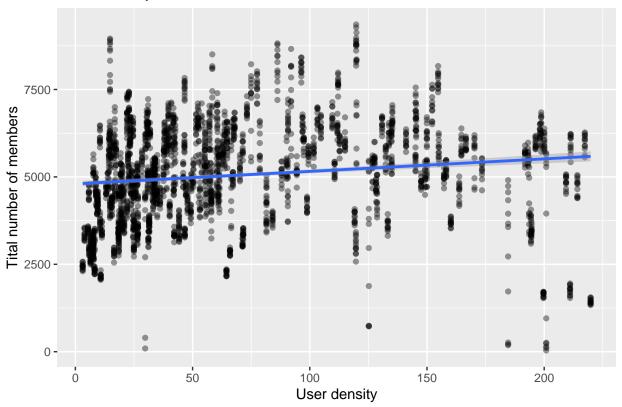


```
# Scatter points Total Members vs Promo Percentage
df %>%
    ggplot(aes(x = PromoPercentage, y = TotalMembers)) +
        geom_point(alpha = 0.4) +
        geom_smooth(method = "lm") +
        labs(title = "Promotion ratio vs. Number of members")
```

Promotion ratio vs. Number of members

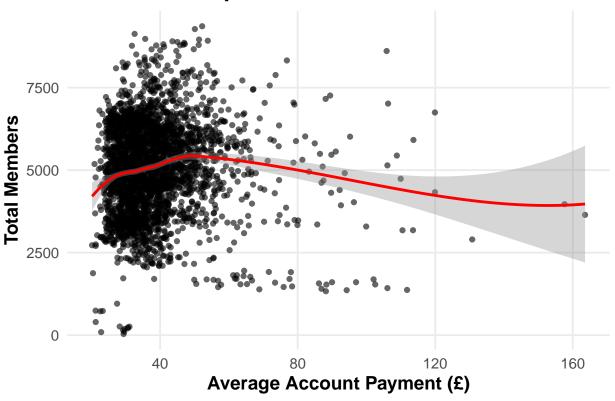


User density vs. Total number of members



```
ggplot(df, aes(x = AvgAccountPayment, y = TotalMembers)) +
geom_point(alpha = 0.6, size = 1.5, color = "black") +
geom_smooth(method = "loess", se = TRUE, color = "red", linetype = "solid") +
labs(
   title = "Relationship between Total Members & AAP",
   x = "Average Account Payment (£)",
   y = "Total Members"
) +
theme_minimal(base_size = 14) +
theme(
   plot.title = element_text(face = "bold", hjust = 0.5),
   axis.title = element_text(face = "bold"),
   panel.grid.minor = element_blank()
)
```

Relationship between Total Members & AAP



```
cor(df$AvgAccountPayment, df$TotalMembers, use = "complete.obs")
```

[1] 0.01133169

Select variables

```
# Candidate variable definition
exclude_vars <- c("TotalMembers", "StartMonth", "HashedGymPublicName", "Longitude", "Latitude")
cand_vars <- setdiff(names(df), exclude_vars)</pre>
safe_vars <- paste0("`", cand_vars, "`")</pre>
formula_all <- reformulate(termlabels = safe_vars, response = "logTM")</pre>
# Preliminary OLS
# Fit an OLS model with all candidate variables
df_mod <- df %>% mutate(logTM = log(TotalMembers + 1))
ols1 <- lm(formula_all, data = df_mod)</pre>
print(summary(ols1))
##
## Call:
## lm(formula = formula_all, data = df_mod)
##
## Residuals:
##
       Min
                1Q Median
                                 3Q
                                        Max
## -4.7389 -0.1399 0.0271 0.1726 0.8044
##
```

```
## Coefficients: (13 not defined because of singularities)
##
                             Estimate Std. Error t value Pr(>|t|)
## (Intercept)
                             1.005e+01
                                       3.591e-01 27.980 < 2e-16 ***
## GymSiteTypeResidential
                             5.788e-02
                                        2.504e-02
                                                    2.311 0.020900 *
## GymSiteTypeWorkforce
                            -3.101e-02
                                        3.896e-02
                                                   -0.796 0.426180
## GymParkingParking
                            1.273e-01
                                        1.876e-02
                                                    6.783 1.43e-11 ***
## unis within 0 0.5 mile
                            3.187e-02
                                        5.757e-03
                                                    5.536 3.37e-08 ***
## unis_within_0.5_1_mile
                           -4.376e-03
                                        3.985e-03 -1.098 0.272235
## unis_within_1_2_mile
                             2.587e-03
                                        2.810e-03
                                                    0.920 0.357407
## PromoPercentage
                           -4.332e-01
                                        5.444e-02 -7.957 2.53e-15 ***
## AvgJoiningFee
                             2.514e-03
                                        3.956e-03
                                                    0.636 0.525146
## AvgAccountPayment
                             2.849e-03
                                        5.877e-04
                                                    4.848 1.31e-06 ***
## BASEADL_0.5
                            1.489e-05
                                        2.391e-06
                                                    6.229 5.41e-10 ***
## UMAP2D_1
                           -5.498e-03
                                        2.125e-03 -2.587 0.009726 **
## UMAP2D_2
                                                   -0.723 0.469729
                           -2.504e-03
                                        3.463e-03
## POP_0.5_1
                            4.367e-06
                                        1.299e-06
                                                    3.361 0.000786 ***
## POP_1_2
                           -2.190e-06
                                        4.550e-07
                                                   -4.812 1.57e-06 ***
## POP 2 3
                            4.416e-07
                                        3.102e-07
                                                    1.424 0.154649
## POP 3 4
                                        2.335e-07
                                                    1.059 0.289673
                            2.473e-07
## DENS 0 0.5
                                    NΑ
                                               NA
                                                       NA
                                                                 NΑ
## DENS_0.5_1
                                    NΑ
                                               NA
                                                       NA
                                                                 NΔ
## DENS 1 2
                                               NA
                                                       NA
                                                                 NΑ
## DENS_2_3
                                    NA
                                                       NA
                                                                 NA
                                               NA
## DENS 3 4
                                    NA
                                               NA
                                                       NA
                                                                 NΑ
## DENSITY DROP 2
                                    NA
                                               NΑ
                                                       NΑ
                                                                 NΑ
## DENSITY DROP 3
                                    NA
                                               NA
                                                       NA
                                                                 NA
## DENSITY_DROP_4
                                                                 NA
                                    NA
                                               NA
                                                       NA
## NEAR_POP_SHARE
                            8.368e-01
                                        8.109e-01
                                                    1.032 0.302163
## INNER_RING_SHARE
                                        2.867e-01
                           -7.077e-01
                                                   -2.468 0.013639 *
## RATIO_0_5_TO_1
                           -3.472e-01
                                        9.426e-02
                                                   -3.683 0.000235 ***
## RATIO_1_TO_2
                           -1.903e-01
                                        7.945e-02
                                                   -2.395 0.016685 *
## `0-0.5_mile_comp`
                           -5.428e-02
                                        9.640e-03
                                                   -5.631 1.97e-08 ***
## `0.5-1_mile_comp`
                           -2.741e-02
                                        7.456e-03
                                                   -3.676 0.000241 ***
## `1-2_mile_comp`
                           -3.072e-02
                                        6.422e-03
                                                   -4.784 1.80e-06 ***
## CompetitorIndex
                            2.667e-03
                                        2.392e-03
                                                    1.115 0.264922
## transaction_density_4
                            2.478e-04
                                        2.559e-04
                                                    0.968 0.332953
## user density
                           -6.034e-03
                                        1.574e-03
                                                   -3.834 0.000129 ***
## avg_spend_per_user
                                        3.297e-04
                                                   -4.047 5.32e-05 ***
                           -1.335e-03
## user_repeat_rate
                                        3.283e-01
                                                   -6.496 9.74e-11 ***
                            -2.133e+00
## distance_weighted_spend 9.935e-03
                                        2.530e-03
                                                    3.927 8.79e-05 ***
## avg_merchant_per_user
                             2.581e-01
                                        1.595e-01
                                                    1.618 0.105759
## txn_count_0_1_mi
                             2.754e-05
                                        5.992e-06
                                                    4.597 4.47e-06 ***
## txn_density_0_1_mi
                                    NA
                                               NA
                                                       NA
                                                                 NA
                             2.800e-05
                                        4.830e-06
                                                    5.798 7.48e-09
## txn_count_1_2_mi
## txn_density_1_2_mi
                                    NA
                                               NA
                                                       NA
                                                                 NA
                             2.273e-05
                                        4.484e-06
                                                    5.069 4.26e-07 ***
## txn_count_2_3_mi
## txn_density_2_3_mi
                                    NA
                                               NA
                                                       NA
                                                                 NA
## txn_count_3_4_mi
                                    NA
                                               NA
                                                       NA
                                                                 NA
## txn_density_3_4_mi
                                    NA
                                               NA
                                                       NA
                                                                 NΑ
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
## Residual standard error: 0.3043 on 2798 degrees of freedom
## Multiple R-squared: 0.3382, Adjusted R-squared: 0.3304
```

```
## F-statistic: 43.34 on 33 and 2798 DF, p-value: < 2.2e-16
# Check for variables that are completely collinear
aliases <- alias(ols1)</pre>
if(length(aliases$Complete) > 0) {
  cat("Completely collinear variables (linear combinations) detected:", paste(names(aliases$Complete),
  cat("Please use alias(ols1) to view the specific linear relationship, and retry after manually removing
} else {
  # VIF calculation, capturing aliasing coefficient errors
  vif_vals <- tryCatch(car::vif(ols1), error = function(e) {</pre>
   message("Unable to calculate VIF: The model has aliased coefficients. Please use alias(ols1) to vie
 })
  print(vif_vals)
## Completely collinear variables (linear combinations) detected: Please use alias(ols1) to view the s
# stepwise regression guided by BIC
step_bic <- step(ols1, direction = "both", k = log(nrow(df)))</pre>
## Start: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + DENSITY_DROP_3 + DENSITY_DROP_4 +
##
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
##
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       CompetitorIndex + transaction_density_4 + user_density +
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_density_0_1_mi +
##
       txn_count_1_2_mi + txn_density_1_2_mi + txn_count_2_3_mi +
##
       txn_density_2_3_mi + txn_count_3_4_mi + txn_density_3_4_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
##
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + DENSITY_DROP_3 + DENSITY_DROP_4 +
##
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_T0_1 + RATIO_1_T0_2 +
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       CompetitorIndex + transaction_density_4 + user_density +
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_density_0_1_mi +
##
       txn_count_1_2_mi + txn_density_1_2_mi + txn_count_2_3_mi +
##
       txn_density_2_3_mi + txn_count_3_4_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
```

```
DENS 2 3 + DENS 3 4 + DENSITY DROP 2 + DENSITY DROP 3 + DENSITY DROP 4 +
##
##
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
##
       CompetitorIndex + transaction_density_4 + user_density +
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_density_0_1_mi +
##
       txn_count_1_2_mi + txn_density_1_2_mi + txn_count_2_3_mi +
##
       txn_density_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
##
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + DENSITY_DROP_3 + DENSITY_DROP_4 +
##
##
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       CompetitorIndex + transaction_density_4 + user_density +
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_density_0_1_mi +
##
       txn_count_1_2_mi + txn_density_1_2_mi + txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + DENSITY_DROP_3 + DENSITY_DROP_4 +
##
##
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       CompetitorIndex + transaction_density_4 + user_density +
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_density_0_1_mi +
##
       txn_count_1_2_mi + txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       unis within 1 2 mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + UMAP2D 2 + POP 0.5 1 +
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
##
##
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + DENSITY_DROP_3 + DENSITY_DROP_4 +
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_T0_1 + RATIO_1_T0_2 +
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
##
       CompetitorIndex + transaction_density_4 + user_density +
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
```

```
##
       unis within 1 2 mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
       POP 1 2 + POP 2 3 + POP 3 4 + DENS 0 0.5 + DENS 0.5 1 + DENS 1 2 +
##
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + DENSITY_DROP_3 + NEAR_POP_SHARE +
##
       INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 + `O-0.5_mile_comp` +
##
##
       `0.5-1_mile_comp` + `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
##
       user density + avg spend per user + user repeat rate + distance weighted spend +
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
##
       txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
##
       DENS_2_3 + DENS_3_4 + DENSITY_DROP_2 + NEAR_POP_SHARE + INNER_RING_SHARE +
##
       RATIO 0 5 TO 1 + RATIO 1 TO 2 + `0-0.5 mile comp` + `0.5-1 mile comp` +
##
       `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
##
       user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + DENS_1_2 +
       DENS_2_3 + DENS_3_4 + NEAR_POP_SHARE + INNER_RING_SHARE +
##
##
       RATIO_0_5_TO_1 + RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` +
##
       `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
##
       user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn count 2 3 mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
##
       AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + UMAP2D 2 + POP 0.5 1 +
       POP 1 2 + POP 2 3 + POP 3 4 + DENS 0 0.5 + DENS 0.5 1 + DENS 1 2 +
##
       DENS_2_3 + NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 +
##
##
       RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
       CompetitorIndex + transaction_density_4 + user_density +
##
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
##
       txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
```

```
POP 1 2 + POP 2 3 + POP 3 4 + DENS 0 0.5 + DENS 0.5 1 + DENS 1 2 +
##
##
       NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
       CompetitorIndex + transaction_density_4 + user_density +
##
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn count 2 3 mi
##
##
## Step: AIC=-6502.84
  logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 +
##
##
       POP_1_2 + POP_2_3 + POP_3_4 + DENS_0_0.5 + DENS_0.5_1 + NEAR_POP_SHARE +
##
       INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 + `0-0.5_mile_comp` +
##
       `0.5-1_mile_comp` + `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
##
       user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       unis within 1 2 mile + PromoPercentage + AvgJoiningFee +
##
##
       AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + UMAP2D 2 + POP 0.5 1 +
##
       POP 1 2 + POP 2 3 + POP 3 4 + DENS 0 0.5 + NEAR POP SHARE +
##
       INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 + `0-0.5_mile_comp` +
       `0.5-1_mile_comp` + `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
##
##
       user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
## Step: AIC=-6502.84
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       unis_within_1_2_mile + PromoPercentage + AvgJoiningFee +
##
       AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + UMAP2D 2 + POP 0.5 1 +
##
       POP_1_2 + POP_2_3 + POP_3_4 + NEAR_POP_SHARE + INNER_RING_SHARE +
##
       RATIO_0_5_TO_1 + RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` +
##
       `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
       user density + avg spend per user + user repeat rate + distance weighted spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn count 2 3 mi
##
                             Df Sum of Sq
                                             RSS
                                   0.0374 259.11 -6510.4
## - AvgJoiningFee
                              1
## - UMAP2D_2
                              1
                                   0.0484 259.12 -6510.3
## - unis_within_1_2_mile
                                   0.0784 259.15 -6509.9
## - transaction_density_4
                              1
                                   0.0868 259.16 -6509.8
## - NEAR_POP_SHARE
                              1
                                   0.0986 259.17 -6509.7
## - POP_3_4
                                   0.1038 259.18 -6509.7
                              1
## - unis within 0.5 1 mile
                              1
                                0.1117 259.18 -6509.6
## - CompetitorIndex
                              1
                                   0.1151 259.19 -6509.5
## - GymSiteType
                              2
                                   0.9060 259.98 -6508.9
```

```
## - POP 2 3
                                   0.1877 259.26 -6508.7
                              1
## - avg_merchant_per_user
                                   0.2424 259.31 -6508.1
                              1
                                   0.5311 259.60 -6505.0
## - RATIO 1 TO 2
## - INNER_RING_SHARE
                                   0.5641 259.64 -6504.6
                              1
## - UMAP2D 1
                                   0.6198 259.69 -6504.0
## <none>
                                          259.07 -6502.8
## - POP 0.5 1
                                   1.0461 260.12 -6499.4
## - `0.5-1 mile comp`
                              1
                                   1.2512 260.32 -6497.1
## - RATIO 0 5 TO 1
                              1
                                   1.2560 260.33 -6497.1
## - user_density
                              1
                                   1.3613 260.43 -6495.9
## - distance_weighted_spend 1
                                   1.4282 260.50 -6495.2
## - avg_spend_per_user
                              1
                                   1.5166 260.59 -6494.3
## - txn_count_0_1_mi
                              1
                                   1.9568 261.03 -6489.5
## - `1-2_mile_comp`
                                   2.1195 261.19 -6487.7
## - POP_1_2
                                   2.1441 261.22 -6487.4
                              1
## - AvgAccountPayment
                              1
                                   2.1764 261.25 -6487.1
## - txn_count_2_3_mi
                                   2.3792 261.45 -6484.9
                              1
## - unis within 0 0.5 mile
                                   2.8382 261.91 -6479.9
                              1
## - `0-0.5_mile_comp`
                                   2.9358 262.01 -6478.9
                              1
## - txn_count_1_2_mi
                              1
                                   3.1123 262.19 -6477.0
## - BASEADL_0.5
                              1
                                   3.5922 262.67 -6471.8
## - user_repeat_rate
                                   3.9070 262.98 -6468.4
## - GymParking
                                   4.2603 263.33 -6464.6
                              1
## - PromoPercentage
                                   5.8625 264.94 -6447.4
##
## Step: AIC=-6510.38
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       unis_within_1_2_mile + PromoPercentage + AvgAccountPayment +
##
       BASEADL_0.5 + UMAP2D_1 + UMAP2D_2 + POP_0.5_1 + POP_1_2 +
##
       POP_2_3 + POP_3_4 + NEAR_POP_SHARE + INNER_RING_SHARE + RATIO_0_5_TO_1 +
##
       RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       CompetitorIndex + transaction_density_4 + user_density +
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
                             Df Sum of Sq
                                             RSS
## - UMAP2D 2
                                   0.0567 259.17 -6517.7
## - unis_within_1_2_mile
                                   0.0757 259.19 -6517.5
                              1
## - transaction_density_4
                                   0.0829 259.19 -6517.4
                              1
## - NEAR POP SHARE
                              1
                                   0.0976 259.21 -6517.3
## - unis within 0.5 1 mile
                                   0.1058 259.22 -6517.2
                              1
## - POP_3_4
                              1
                                   0.1064 259.22 -6517.2
## - CompetitorIndex
                              1
                                   0.1066 259.22 -6517.2
## - GymSiteType
                              2
                                   0.9068 260.02 -6516.4
## - POP_2_3
                              1
                                  0.1923 259.30 -6516.2
## - avg_merchant_per_user
                              1
                                  0.2337 259.34 -6515.8
## - RATIO_1_TO_2
                              1
                                   0.5194 259.63 -6512.7
                                   0.5558 259.67 -6512.3
## - INNER_RING_SHARE
                              1
## - UMAP2D_1
                              1
                                   0.6285 259.74 -6511.5
## <none>
                                          259.11 -6510.4
## - POP_0.5_1
                                   1.0269 260.14 -6507.1
## - `0.5-1_mile_comp`
                                   1.2254 260.33 -6505.0
                              1
## - RATIO 0 5 TO 1
                                   1.2636 260.37 -6504.6
```

```
## - user density
                                  1.3413 260.45 -6503.7
                             1
                                  1.4077 260.52 -6503.0
## - distance_weighted_spend 1
## + AvgJoiningFee
                                  0.0374 259.07 -6502.8
## - avg_spend_per_user
                                 1.4841 260.59 -6502.2
                             1
## - txn_count_0_1_mi
                             1
                                  1.9404 261.05 -6497.2
## - `1-2 mile comp`
                             1
                                2.0927 261.20 -6495.5
## - POP 1 2
                             1 2.1577 261.27 -6494.8
                                2.1896 261.30 -6494.5
## - AvgAccountPayment
                             1
## - txn count 2 3 mi
                             1
                                  2.3743 261.48 -6492.5
## - unis_within_0_0.5_mile
                             1
                                2.8038 261.91 -6487.8
## - `0-0.5_mile_comp`
                                  3.0120 262.12 -6485.6
                             1
                                  3.1110 262.22 -6484.5
## - txn_count_1_2_mi
                             1
## - BASEADL_0.5
                             1
                                  3.6625 262.77 -6478.6
## - user_repeat_rate
                             1
                                3.9300 263.04 -6475.7
## - GymParking
                                4.2233 263.33 -6472.5
                             1
## - PromoPercentage
                             1
                                  7.6108 266.72 -6436.3
##
## Step: AIC=-6517.71
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       unis within 1 2 mile + PromoPercentage + AvgAccountPayment +
##
       BASEADL_0.5 + UMAP2D_1 + POP_0.5_1 + POP_1_2 + POP_2_3 +
##
       POP 3 4 + NEAR POP SHARE + INNER RING SHARE + RATIO 0 5 TO 1 +
      RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       CompetitorIndex + transaction_density_4 + user_density +
##
##
       avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
                            Df Sum of Sq
                                            RSS
                                                    AIC
## - unis_within_1_2_mile
                                  0.0547 259.22 -6525.1
                             1
## - transaction_density_4
                             1
                                  0.0625 259.23 -6525.0
## - CompetitorIndex
                             1
                                  0.0793 259.25 -6524.8
## - NEAR_POP_SHARE
                                  0.1199 259.29 -6524.3
                                  0.1305 259.30 -6524.2
## - POP_3_4
                             1
## - unis_within_0.5_1_mile
                                  0.1538 259.32 -6524.0
                             1
## - POP 2 3
                                0.1790 259.35 -6523.7
                             1
## - avg_merchant_per_user
                             1 0.2316 259.40 -6523.1
## - GymSiteType
                             2 1.0170 260.18 -6522.5
## - RATIO 1 TO 2
                             1
                                  0.4988 259.67 -6520.2
## - UMAP2D_1
                                  0.5729 259.74 -6519.4
                             1
## - INNER_RING_SHARE
                                  0.6062 259.77 -6519.0
## <none>
                                          259.17 -6517.7
## - POP_0.5_1
                             1
                                  0.9841 260.15 -6514.9
## - `0.5-1_mile_comp`
                                  1.1701 260.34 -6512.9
                             1
## - user_density
                             1
                                  1.2866 260.45 -6511.6
## - distance_weighted_spend 1
                                  1.3680 260.54 -6510.7
## + UMAP2D 2
                             1
                                  0.0567 259.11 -6510.4
## + AvgJoiningFee
                                  0.0457 259.12 -6510.3
## - RATIO_0_5_T0_1
                             1
                                 1.4165 260.58 -6510.2
## - avg_spend_per_user
                             1
                                  1.4276 260.59 -6510.1
## - txn_count_0_1_mi
                             1
                                  2.0597 261.23 -6503.2
## - `1-2_mile_comp`
                             1
                                2.0662 261.23 -6503.2
## - AvgAccountPayment
                                  2.1349 261.30 -6502.4
                             1
## - POP 1 2
                                  2.2870 261.45 -6500.8
```

```
## - txn_count_2_3_mi
                                  2.3505 261.52 -6500.1
                              1
                                  2.7953 261.96 -6495.3
## - unis_within_0_0.5_mile
                              1
                                  2.9557 262.12 -6493.5
## - `0-0.5 mile comp`
## - txn_count_1_2_mi
                                  3.1448 262.31 -6491.5
                              1
## - BASEADL 0.5
                              1
                                  3.6405 262.81 -6486.2
## - user repeat rate
                              1
                                  3.9567 263.12 -6482.7
## - GymParking
                              1
                                  4.8459 264.01 -6473.2
## - PromoPercentage
                                   7.6211 266.79 -6443.6
                              1
##
## Step: AIC=-6525.06
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       PromoPercentage + AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 +
       POP_0.5_1 + POP_1_2 + POP_2_3 + POP_3_4 + NEAR_POP_SHARE +
##
##
       INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 + `O-0.5_mile_comp` +
##
       `0.5-1_mile_comp` + `1-2_mile_comp` + CompetitorIndex + transaction_density_4 +
##
       user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
##
                             Df Sum of Sq
                                             RSS
                                                     AIC
## - transaction_density_4
                              1
                                   0.0653 259.29 -6532.3
## - CompetitorIndex
                                   0.0825 259.30 -6532.1
## - POP_3_4
                                0.1083 259.33 -6531.8
                              1
## - NEAR_POP SHARE
                              1
                                  0.1221 259.34 -6531.7
## - unis_within_0.5_1_mile
                              1
                                  0.1557 259.38 -6531.3
## - POP 2 3
                              1
                                  0.2076 259.43 -6530.7
## - avg_merchant_per_user
                                  0.2161 259.44 -6530.6
                              1
                              2
## - GymSiteType
                                 0.9985 260.22 -6530.1
## - RATIO_1_TO_2
                              1
                                  0.4947 259.72 -6527.6
## - INNER_RING_SHARE
                              1
                                  0.6061 259.83 -6526.4
## - UMAP2D_1
                              1
                                   0.6127 259.83 -6526.3
## <none>
                                          259.22 -6525.1
## - POP_0.5_1
                                   0.9804 260.20 -6522.3
## - `0.5-1_mile_comp`
                                  1.1518 260.37 -6520.5
                              1
## - user density
                                  1.3060 260.53 -6518.8
                              1
## - distance_weighted_spend 1
                                  1.3274 260.55 -6518.5
## + unis within 1 2 mile
                                  0.0547 259.17 -6517.7
## - avg_spend_per_user
                                  1.4086 260.63 -6517.7
                              1
## + AvgJoiningFee
                                  0.0414 259.18 -6517.6
                              1
## + UMAP2D_2
                              1
                                  0.0357 259.19 -6517.5
## - RATIO_0_5_TO_1
                                  1.4542 260.68 -6517.2
## - txn count 0 1 mi
                                 2.0289 261.25 -6510.9
                              1
## - `1-2 mile comp`
                              1
                                  2.0595 261.28 -6510.6
## - AvgAccountPayment
                                  2.1671 261.39 -6509.4
                              1
## - POP_1_2
                              1
                                  2.2498 261.47 -6508.5
## - txn_count_2_3_mi
                                  2.3765 261.60 -6507.2
                              1
## - unis_within_0_0.5_mile
                              1
                                  2.7450 261.97 -6503.2
## - `0-0.5_mile_comp`
                                  2.9487 262.17 -6501.0
## - txn_count_1_2_mi
                              1
                                  3.0914 262.31 -6499.4
## - BASEADL_0.5
                              1
                                  3.6732 262.89 -6493.2
## - user_repeat_rate
                              1
                                3.9550 263.18 -6490.1
## - GymParking
                                4.8300 264.05 -6480.7
## - PromoPercentage
                             1
                                  7.7408 266.96 -6449.7
##
```

```
## Step: AIC=-6532.3
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
       PromoPercentage + AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 +
##
       POP_0.5_1 + POP_1_2 + POP_2_3 + POP_3_4 + NEAR_POP_SHARE +
##
       INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 + `O-0.5_mile_comp` +
       `0.5-1_mile_comp` + `1-2_mile_comp` + CompetitorIndex + user_density +
##
       avg spend per user + user repeat rate + distance weighted spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
##
       txn_count_2_3_mi
##
##
                            Df Sum of Sq
                                            RSS
                                                     AIC
                                  0.1041 259.39 -6539.1
## - CompetitorIndex
                             1
## - unis_within_0.5_1_mile
                                  0.1230 259.41 -6538.9
                             1
## - NEAR_POP_SHARE
                                  0.1238 259.41 -6538.9
## - POP_2_3
                                  0.1999 259.49 -6538.1
                             1
## - avg_merchant_per_user
                             1
                                  0.2585 259.55 -6537.4
## - POP_3_4
                                  0.2598 259.55 -6537.4
                             1
## - GymSiteType
                             2 1.0333 260.32 -6536.9
## - RATIO_1_TO_2
                                0.4896 259.78 -6534.9
                             1
## - INNER RING SHARE
                             1
                                  0.6051 259.89 -6533.6
## - UMAP2D 1
                             1
                                  0.6515 259.94 -6533.1
## <none>
                                          259.29 -6532.3
## - POP_0.5_1
                                  0.9225 260.21 -6530.2
                             1
## - `0.5-1_mile_comp`
                                  1.2046 260.49 -6527.1
                             1
## - distance weighted spend 1
                                  1.2801 260.57 -6526.3
## + transaction_density_4
                             1
                                  0.0653 259.22 -6525.1
## + txn_count_3_4_mi
                                  0.0653 259.22 -6525.1
                             1
## + txn_density_3_4_mi
                             1
                                  0.0653 259.22 -6525.1
## + unis_within_1_2_mile
                                0.0576 259.23 -6525.0
                             1
## + AvgJoiningFee
                             1
                                0.0360 259.25 -6524.7
## + UMAP2D 2
                             1
                                0.0198 259.27 -6524.6
## - avg_spend_per_user
                             1
                                1.5279 260.81 -6523.6
## - RATIO_0_5_TO_1
                                1.5814 260.87 -6523.0
## - `1-2_mile_comp`
                                2.1633 261.45 -6516.7
                             1
## - AvgAccountPayment
                             1
                                 2.1860 261.47 -6516.5
## - POP 1 2
                                2.3115 261.60 -6515.1
                             1
## - user density
                             1 2.4308 261.72 -6513.8
## - txn_count_0_1_mi
                                2.6156 261.90 -6511.8
                             1
## - unis_within_0_0.5_mile
                                2.7127 262.00 -6510.8
                             1
## - txn_count_2_3_mi
                                  3.1661 262.45 -6505.9
                             1
## - `0-0.5 mile comp`
                                3.2298 262.52 -6505.2
                             1
## - txn count 1 2 mi
                                  3.7882 263.07 -6499.2
                             1
## - user repeat rate
                             1
                                  3.8912 263.18 -6498.1
## - BASEADL_0.5
                                3.9161 263.20 -6497.8
                             1
## - GymParking
                             1
                                4.7847 264.07 -6488.5
                                  7.8251 267.11 -6456.0
## - PromoPercentage
                             1
##
## Step: AIC=-6539.11
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + unis_within_0.5_1_mile +
##
       PromoPercentage + AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 +
##
       POP_0.5_1 + POP_1_2 + POP_2_3 + POP_3_4 + NEAR_POP_SHARE +
##
       INNER RING SHARE + RATIO 0 5 TO 1 + RATIO 1 TO 2 + `O-O.5 mile comp` +
##
       `0.5-1_mile_comp` + `1-2_mile_comp` + user_density + avg_spend_per_user +
##
       user_repeat_rate + distance_weighted_spend + avg_merchant_per_user +
```

```
##
       txn_count_0_1_mi + txn_count_1_2_mi + txn_count_2_3_mi
##
                             Df Sum of Sq
##
                                             RSS
                                   0.1371 259.53 -6545.6
## - unis_within_0.5_1_mile
                              1
## - NEAR POP SHARE
                              1
                                   0.1530 259.54 -6545.4
## - POP 2 3
                                   0.2105 259.60 -6544.8
                              1
## - POP 3 4
                              1
                                   0.2217 259.61 -6544.6
## - avg_merchant_per_user
                              1
                                 0.2620 259.65 -6544.2
## - GymSiteType
                              2
                                   1.0160 260.41 -6543.9
## - RATIO_1_TO_2
                              1
                                   0.5285 259.92 -6541.3
## - UMAP2D_1
                                   0.6213 260.01 -6540.3
                              1
## - INNER_RING_SHARE
                              1
                                   0.6885 260.08 -6539.5
## <none>
                                          259.39 -6539.1
## - POP_0.5_1
                                   1.0680 260.46 -6535.4
## - distance_weighted_spend
                                   1.2731 260.66 -6533.2
                              1
## + CompetitorIndex
                                   0.1041 259.29 -6532.3
                              1
## + transaction_density_4
                                   0.0869 259.30 -6532.1
                              1
## + txn_density_3_4_mi
                                   0.0869 259.30 -6532.1
## + txn_count_3_4_mi
                                   0.0869 259.30 -6532.1
                              1
## + unis_within_1_2_mile
                              1
                                   0.0618 259.33 -6531.8
## + AvgJoiningFee
                              1
                                  0.0245 259.37 -6531.4
## + UMAP2D 2
                                 0.0036 259.39 -6531.2
                              1
## - avg_spend_per_user
                                1.5177 260.91 -6530.5
                              1
## - RATIO 0 5 TO 1
                              1
                                 1.6578 261.05 -6529.0
## - `0.5-1 mile comp`
                              1
                                1.6628 261.05 -6529.0
## - AvgAccountPayment
                              1
                                   2.2025 261.59 -6523.1
## - user_density
                                   2.3884 261.78 -6521.1
                              1
## - POP_1_2
                              1
                                   2.5259 261.92 -6519.6
## - txn_count_0_1_mi
                              1
                                   2.6013 261.99 -6518.8
## - unis_within_0_0.5_mile
                                   2.6515 262.04 -6518.3
                              1
## - txn_count_2_3_mi
                              1
                                   3.1571 262.55 -6512.8
## - txn_count_1_2_mi
                              1
                                   3.7147 263.11 -6506.8
## - user_repeat_rate
                                   3.8323 263.22 -6505.5
## - BASEADL_0.5
                                   3.9234 263.31 -6504.5
                              1
## - `0-0.5 mile comp`
                                  4.3776 263.77 -6499.7
                              1
## - GymParking
                              1
                                  4.9165 264.31 -6493.9
## - PromoPercentage
                                   7.8034 267.19 -6463.1
## - `1-2_mile_comp`
                                  11.5520 270.94 -6423.7
                              1
##
## Step: AIC=-6545.56
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + PromoPercentage +
##
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + POP_0.5_1 +
       POP_1_2 + POP_2_3 + POP_3_4 + NEAR_POP_SHARE + INNER_RING_SHARE +
##
       RATIO_0_5_TO_1 + RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` +
##
       `1-2_mile_comp` + user_density + avg_spend_per_user + user_repeat_rate +
##
       distance_weighted_spend + avg_merchant_per_user + txn_count_0_1_mi +
##
##
       txn_count_1_2_mi + txn_count_2_3_mi
##
                             Df Sum of Sq
##
                                             RSS
                                                     ATC
## - POP_2_3
                                   0.1594 259.69 -6551.8
## - NEAR_POP_SHARE
                                   0.1823 259.71 -6551.5
                              1
## - POP_3_4
                                   0.2211 259.75 -6551.1
## - avg_merchant_per_user
                                   0.2643 259.79 -6550.6
                              1
## - RATIO 1 TO 2
                                   0.5688 260.10 -6547.3
```

```
## - GymSiteType
                                   1.3063 260.83 -6547.2
## - UMAP2D 1
                                   0.6836 260.21 -6546.1
                                          259.53 -6545.6
## <none>
## - INNER_RING_SHARE
                                   0.7458 260.27 -6545.4
                              1
## - POP 0.5 1
                                   1.2070 260.74 -6540.4
## - distance weighted spend 1
                                   1.2918 260.82 -6539.4
## + unis within 0.5 1 mile
                              1
                                   0.1371 259.39 -6539.1
## + CompetitorIndex
                              1
                                   0.1183 259.41 -6538.9
## + unis_within_1_2_mile
                              1
                                   0.0630 259.46 -6538.3
## + txn_count_3_4_mi
                              1
                                   0.0479 259.48 -6538.1
## + txn_density_3_4_mi
                                   0.0479 259.48 -6538.1
                              1
## + transaction_density_4
                              1
                                   0.0479 259.48 -6538.1
## + UMAP2D_2
                              1
                                   0.0221 259.51 -6537.9
## + AvgJoiningFee
                                   0.0218 259.51 -6537.8
## - avg_spend_per_user
                              1
                                1.5250 261.05 -6536.9
## - RATIO_0_5_TO_1
                              1
                                   1.7086 261.24 -6534.9
## - `0.5-1_mile_comp`
                              1
                                   2.0590 261.59 -6531.1
## - AvgAccountPayment
                                2.2206 261.75 -6529.4
## - user_density
                                   2.3576 261.89 -6527.9
                              1
## - unis within 0 0.5 mile
                              1
                                   2.5398 262.07 -6525.9
## - POP 1 2
                              1
                                   2.5688 262.10 -6525.6
## - txn count 0 1 mi
                                 2.6679 262.20 -6524.5
                              1
## - txn_count_2_3_mi
                                 3.2767 262.81 -6518.0
                              1
## - user repeat rate
                              1
                                   3.7228 263.25 -6513.2
## - txn_count_1_2_mi
                              1
                                   3.7809 263.31 -6512.5
## - BASEADL 0.5
                              1
                                   3.8878 263.42 -6511.4
## - `0-0.5_mile_comp`
                                  4.6926 264.22 -6502.8
                              1
## - GymParking
                              1
                                  4.9760 264.50 -6499.7
## - PromoPercentage
                              1
                                   8.1581 267.69 -6465.9
## - `1-2_mile_comp`
                                  12.1449 271.67 -6424.0
##
## Step: AIC=-6551.77
  logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + PromoPercentage +
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + POP_0.5_1 +
##
##
       POP 1 2 + POP 3 4 + NEAR POP SHARE + INNER RING SHARE + RATIO 0 5 TO 1 +
##
      RATIO_1_TO_2 + `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
       user density + avg spend per user + user repeat rate + distance weighted spend +
##
       avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
       txn_count_2_3_mi
##
                             Df Sum of Sq
##
                                             RSS
## - NEAR POP SHARE
                                   0.2087 259.90 -6557.4
                              1
## - avg_merchant_per_user
                              1
                                   0.2165 259.90 -6557.4
## - POP_3_4
                                   0.4709 260.16 -6554.6
                              1
## - RATIO_1_TO_2
                                   0.5086 260.20 -6554.2
                              1
## - GymSiteType
                              2
                                   1.3071 261.00 -6553.4
## <none>
                                          259.69 -6551.8
## - UMAP2D_1
                              1
                                   0.7677 260.45 -6551.4
## - INNER_RING_SHARE
                                   0.9318 260.62 -6549.6
                              1
## - POP_0.5_1
                              1
                                   1.1995 260.89 -6546.7
## + DENSITY_DROP_3
                                   0.1594 259.53 -6545.6
                              1
## + POP_2_3
                              1
                                   0.1594 259.53 -6545.6
## + DENS 2 3
                              1
                                0.1594 259.53 -6545.6
## + DENSITY DROP 4
                                   0.1594 259.53 -6545.6
```

```
## + CompetitorIndex
                                  0.1252 259.56 -6545.2
                             1
## - distance_weighted_spend 1
                                  1.3651 261.05 -6544.9
## + unis within 1 2 mile
                                  0.0894 259.60 -6544.8
## + unis_within_0.5_1_mile
                                0.0861 259.60 -6544.8
                             1
## + txn_count_3_4_mi
                             1
                                 0.0488 259.64 -6544.4
## + txn density 3 4 mi
                             1
                               0.0488 259.64 -6544.4
## + transaction density 4
                             1 0.0488 259.64 -6544.4
                             1 0.0240 259.66 -6544.1
## + AvgJoiningFee
                               0.0089 259.68 -6543.9
## + UMAP2D 2
                             1
## - avg_spend_per_user
                             1 1.5931 261.28 -6542.4
## - RATIO_0_5_T0_1
                             1 1.7589 261.45 -6540.6
## - `0.5-1_mile_comp`
                                 1.9301 261.62 -6538.7
                             1
## - AvgAccountPayment
                             1
                                2.2796 261.97 -6535.0
                               2.3787 262.07 -6533.9
## - user_density
                             1
## - POP_1_2
                             1 2.4257 262.11 -6533.4
## - txn_count_0_1_mi
                             1
                                2.6152 262.30 -6531.3
## - unis_within_0_0.5_mile
                               2.7760 262.46 -6529.6
                             1
## - user repeat rate
                             1 3.7230 263.41 -6519.4
                               3.7727 263.46 -6518.9
## - txn_count_1_2_mi
                             1
## - BASEADL 0.5
                             1
                                 3.9211 263.61 -6517.3
## - `0-0.5_mile_comp`
                             1
                               4.5602 264.25 -6510.4
## - txn_count_2_3_mi
                             1 4.7402 264.43 -6508.5
## - GymParking
                             1 5.1003 264.79 -6504.6
## - PromoPercentage
                             1
                                 8.1520 267.84 -6472.2
## - `1-2_mile_comp`
                             1
                                 11.9868 271.67 -6431.9
## Step: AIC=-6557.44
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + PromoPercentage +
##
      AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + POP_0.5_1 +
##
      POP_1_2 + POP_3_4 + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
##
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
      user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
      avg_merchant_per_user + txn_count_0_1_mi + txn_count_1_2_mi +
##
      txn_count_2_3_mi
##
##
                            Df Sum of Sq
                                            RSS
                                                    ATC
## - avg_merchant_per_user
                               0.1940 260.09 -6563.3
## - RATIO_1_TO_2
                                  0.3528 260.25 -6561.5
                             1
## - POP_3_4
                                  0.4502 260.35 -6560.5
                                  1.2215 261.12 -6560.1
## - GymSiteType
                             2
## <none>
                                         259.90 -6557.4
## - UMAP2D 1
                                  0.8113 260.71 -6556.6
                             1
## - POP 0.5 1
                             1
                                  1.0562 260.95 -6553.9
## - INNER_RING_SHARE
                                 1.1638 261.06 -6552.7
                             1
## + NEAR_POP_SHARE
                             1
                               0.2087 259.69 -6551.8
## + DENSITY_DROP_3
                               0.1858 259.71 -6551.5
                             1
## + POP 2 3
                             1
                                 0.1858 259.71 -6551.5
## + DENS 2 3
                                 0.1858 259.71 -6551.5
## + DENSITY_DROP_4
                             1
                               0.1858 259.71 -6551.5
## + CompetitorIndex
                             1
                                 0.1654 259.73 -6551.3
## + unis_within_0.5_1_mile
                               0.1077 259.79 -6550.7
                             1
## + unis_within_1_2_mile
                             1
                               0.0968 259.80 -6550.5
## + txn_count_3_4_mi
                               0.0501 259.85 -6550.0
                             1
## + txn density 3 4 mi
                             1
                                  0.0501 259.85 -6550.0
```

```
## + transaction density 4
                                  0.0501 259.85 -6550.0
                             1
## + AvgJoiningFee
                                  0.0225 259.87 -6549.7
                             1
## + UMAP2D 2
                                  0.0197 259.88 -6549.7
## - distance_weighted_spend 1
                                 1.4992 261.39 -6549.1
## - avg_spend_per_user
                             1
                                  1.7027 261.60 -6546.9
## - 0.5-1 mile comp
                                1.8509 261.75 -6545.3
                             1
## - RATIO_0_5_TO_1
                             1
                               1.9597 261.86 -6544.1
## - POP 1 2
                             1
                                2.2198 262.12 -6541.3
                                2.2275 262.12 -6541.2
## - AvgAccountPayment
                             1
## - user_density
                             1 2.4321 262.33 -6539.0
## - txn_count_0_1_mi
                             1 2.6108 262.51 -6537.1
## - unis_within_0_0.5_mile
                                2.6561 262.55 -6536.6
                             1
## - BASEADL_0.5
                             1
                                  3.7847 263.68 -6524.4
## - txn_count_1_2_mi
                                3.8570 263.75 -6523.7
## - user_repeat_rate
                                3.8922 263.79 -6523.3
                             1
## - `0-0.5_mile_comp`
                             1
                                4.6427 264.54 -6515.2
## - GymParking
                                4.9094 264.81 -6512.4
                             1
## - txn count 2 3 mi
                                4.9640 264.86 -6511.8
                                  8.1657 268.06 -6477.8
## - PromoPercentage
                             1
## - `1-2_mile_comp`
                                 12.3246 272.22 -6434.2
##
## Step: AIC=-6563.28
## logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + PromoPercentage +
      AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + POP 0.5 1 +
##
      POP_1_2 + POP_3_4 + INNER_RING_SHARE + RATIO_0_5_TO_1 + RATIO_1_TO_2 +
       `0-0.5_mile_comp` + `0.5-1_mile_comp` + `1-2_mile_comp` +
##
      user_density + avg_spend_per_user + user_repeat_rate + distance_weighted_spend +
##
      txn_count_0_1_mi + txn_count_1_2_mi + txn_count_2_3_mi
##
                            Df Sum of Sq
                                            RSS
                                                    AIC
## - RATIO_1_TO_2
                                  0.4278 260.52 -6566.6
## - POP_3_4
                             1
                                  0.4529 260.54 -6566.3
## - GymSiteType
                                  1.2760 261.37 -6565.3
## <none>
                                         260.09 -6563.3
## - INNER RING SHARE
                             1
                                  1.0315 261.12 -6560.0
## - POP 0.5 1
                                  1.0387 261.13 -6559.9
                             1
## - UMAP2D 1
                             1 1.0589 261.15 -6559.7
## + avg_merchant_per_user
                               0.1940 259.90 -6557.4
                             1
## + NEAR POP SHARE
                                0.1862 259.90 -6557.4
                             1
## + CompetitorIndex
                             1
                                0.1656 259.92 -6557.1
                                0.1347 259.95 -6556.8
## + DENSITY DROP 3
                             1
## + DENS 2 3
                                  0.1347 259.95 -6556.8
                             1
## + POP 2 3
                             1
                                  0.1347 259.95 -6556.8
## + DENSITY_DROP_4
                                  0.1347 259.95 -6556.8
                             1
## + unis_within_0.5_1_mile
                                  0.1151 259.98 -6556.6
                             1
## + transaction_density_4
                                  0.0815 260.01 -6556.2
                             1
## + txn_count_3_4_mi
                             1
                                  0.0815 260.01 -6556.2
## + txn_density_3_4_mi
                                  0.0815 260.01 -6556.2
## + unis_within_1_2_mile
                                  0.0728 260.02 -6556.1
                             1
## + UMAP2D_2
                             1
                                  0.0186 260.07 -6555.5
## + AvgJoiningFee
                                0.0154 260.07 -6555.5
                             1
## - distance_weighted_spend 1
                                1.5441 261.63 -6554.5
## - avg_spend_per_user
                                1.6002 261.69 -6553.9
                             1
## - `0.5-1 mile comp`
                             1
                                  1.7583 261.85 -6552.1
```

```
## - RATIO 0 5 TO 1
                                  1.9378 262.03 -6550.2
                              1
## - AvgAccountPayment
                                  2.2685 262.36 -6546.6
                              1
## - user density
                                  2.4041 262.49 -6545.2
## - POP_1_2
                                  2.4403 262.53 -6544.8
                              1
## - unis_within_0_0.5_mile
                              1
                                 2.5696 262.66 -6543.4
## - txn count 0 1 mi
                                2.9425 263.03 -6539.4
                              1
## - BASEADL_0.5
                              1
                                3.7170 263.81 -6531.0
## - txn count 1 2 mi
                              1
                                4.1199 264.21 -6526.7
## - user_repeat_rate
                              1
                                  4.5221 264.61 -6522.4
## - `0-0.5_mile_comp`
                              1
                                4.6433 264.73 -6521.1
## - GymParking
                                4.7404 264.83 -6520.1
                              1
## - txn_count_2_3_mi
                              1
                                  5.1318 265.22 -6515.9
## - PromoPercentage
                                  8.1214 268.21 -6484.1
                              1
## - `1-2_mile_comp`
                                 12.1313 272.22 -6442.1
##
## Step: AIC=-6566.57
  logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + PromoPercentage +
       AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + POP 0.5 1 +
##
       POP_1_2 + POP_3_4 + INNER_RING_SHARE + RATIO_0_5_TO_1 + `0-0.5_mile_comp` +
##
       `0.5-1_mile_comp` + `1-2_mile_comp` + user_density + avg_spend_per_user +
##
       user_repeat_rate + distance_weighted_spend + txn_count_0_1_mi +
##
       txn_count_1_2_mi + txn_count_2_3_mi
##
##
                            Df Sum of Sa
                                            RSS
                                                     ATC
## - POP 3 4
                                   0.3092 260.83 -6571.2
## - GymSiteType
                              2
                                   1.1980 261.72 -6569.5
## - POP_0.5_1
                                   0.6825 261.20 -6567.1
                              1
## <none>
                                          260.52 -6566.6
## - UMAP2D_1
                                   0.9337 261.45 -6564.4
## + RATIO_1_TO_2
                                   0.4278 260.09 -6563.3
                              1
## + avg_merchant_per_user
                              1
                                   0.2691 260.25 -6561.5
                                  0.1879 260.33 -6560.7
## + CompetitorIndex
                              1
## + unis_within_0.5_1_mile
                                  0.1474 260.37 -6560.2
## + transaction_density_4
                                  0.0802 260.44 -6559.5
                              1
## + txn_count_3_4_mi
                              1
                                  0.0802 260.44 -6559.5
## + txn_density_3_4_mi
                              1
                                0.0802 260.44 -6559.5
## + DENSITY DROP 3
                                0.0654 260.45 -6559.3
## + POP_2_3
                                0.0654 260.45 -6559.3
                              1
## + DENS 2 3
                                0.0654 260.45 -6559.3
                              1
## + DENSITY_DROP_4
                                0.0654 260.45 -6559.3
                              1
## + unis within 1 2 mile
                                0.0569 260.46 -6559.2
## + NEAR POP SHARE
                                  0.0322 260.49 -6559.0
                              1
## + UMAP2D 2
                              1
                                  0.0067 260.51 -6558.7
## + AvgJoiningFee
                              1
                                  0.0061 260.51 -6558.7
## - avg_spend_per_user
                              1
                                  1.4730 261.99 -6558.6
                                1.5770 262.10 -6557.4
## - distance_weighted_spend 1
## - `0.5-1_mile_comp`
                              1
                                  1.6258 262.14 -6556.9
## - POP_1_2
                                   2.0211 262.54 -6552.6
## - RATIO_0_5_TO_1
                                   2.0807 262.60 -6552.0
                              1
## - AvgAccountPayment
                              1
                                   2.3752 262.89 -6548.8
## - user_density
                                  2.4780 263.00 -6547.7
                              1
## - unis within 0 0.5 mile
                                2.5752 263.09 -6546.7
## - txn_count_0_1_mi
                                  3.0062 263.52 -6542.0
                              1
## - BASEADL 0.5
                                   4.1192 264.64 -6530.1
```

```
## - txn_count_1_2_mi
                                  4.1498 264.67 -6529.8
                              1
## - `0-0.5_mile_comp`
                                   4.7510 265.27 -6523.3
                              1
## - INNER RING SHARE
                                  4.8401 265.36 -6522.4
                                  4.9042 265.42 -6521.7
## - GymParking
                              1
## - txn_count_2_3_mi
                              1
                                  5.1171 265.63 -6519.4
## - user repeat rate
                                  5.2931 265.81 -6517.6
                              1
## - PromoPercentage
                              1
                                   8.2929 268.81 -6485.8
## - `1-2_mile_comp`
                                  12.3006 272.82 -6443.9
##
## Step: AIC=-6571.16
  logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile + PromoPercentage +
       AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 + POP_0.5_1 +
##
##
       POP_1_2 + INNER_RING_SHARE + RATIO_0_5_TO_1 + `0-0.5_mile_comp` +
##
       `0.5-1_mile_comp` + `1-2_mile_comp` + user_density + avg_spend_per_user +
##
       user_repeat_rate + distance_weighted_spend + txn_count_0_1_mi +
##
       txn_count_1_2_mi + txn_count_2_3_mi
##
                                             RSS
##
                             Df Sum of Sq
                                                     AIC
## - POP 0.5 1
                                   0.6504 261.48 -6572.1
## <none>
                                          260.83 -6571.2
## - GymSiteType
                              2
                                   1.4767 262.30 -6571.1
## - UMAP2D 1
                                   0.9932 261.82 -6568.3
## + POP_3_4
                                   0.3092 260.52 -6566.6
                              1
## + DENS 3 4
                              1
                                  0.3092 260.52 -6566.6
## + RATIO 1 TO 2
                              1
                                0.2842 260.54 -6566.3
## - avg_spend_per_user
                              1
                                1.1883 262.01 -6566.2
                                 0.2698 260.56 -6566.1
## + txn_count_3_4_mi
                              1
## + txn_density_3_4_mi
                              1
                                  0.2698 260.56 -6566.1
## + transaction_density_4
                              1
                                  0.2698 260.56 -6566.1
## + avg_merchant_per_user
                                0.2573 260.57 -6566.0
                              1
## + DENSITY_DROP_3
                              1
                                  0.2164 260.61 -6565.6
## + POP_2_3
                              1
                                  0.2164 260.61 -6565.6
## + DENS_2_3
                                   0.2164 260.61 -6565.6
## + CompetitorIndex
                                  0.1200 260.71 -6564.5
                              1
## + unis within 0.5 1 mile
                                  0.1080 260.72 -6564.4
                              1
## + NEAR_POP_SHARE
                              1
                                  0.0397 260.79 -6563.6
## + unis within 1 2 mile
                                   0.0285 260.80 -6563.5
## + UMAP2D_2
                                   0.0157 260.81 -6563.4
                              1
## + DENSITY DROP 4
                                   0.0127 260.81 -6563.4
## + AvgJoiningFee
                                   0.0118 260.81 -6563.3
                              1
## - distance_weighted_spend 1
                                  1.5418 262.37 -6562.4
## - 0.5-1 mile comp
                                   1.5924 262.42 -6561.9
                              1
## - POP 1 2
                              1
                                   1.7924 262.62 -6559.7
## - RATIO_0_5_TO_1
                              1
                                   2.1145 262.94 -6556.2
## - AvgAccountPayment
                                   2.3136 263.14 -6554.1
                              1
## - txn_count_0_1_mi
                              1
                                   2.7090 263.54 -6549.8
## - unis_within_0_0.5_mile
                              1
                                   2.7373 263.56 -6549.5
## - user_density
                                   3.0408 263.87 -6546.3
## - BASEADL_0.5
                                  4.0014 264.83 -6536.0
                              1
## - txn_count_1_2_mi
                              1
                                  4.1061 264.93 -6534.9
## - `0-0.5_mile_comp`
                              1
                                 4.6384 265.46 -6529.2
## - GymParking
                              1
                                4.6744 265.50 -6528.8
## - INNER_RING_SHARE
                                4.7593 265.59 -6527.9
                              1
## - txn count 2 3 mi
                                  4.8255 265.65 -6527.2
```

```
5.2431 266.07 -6522.7
## - user repeat rate
                             1
## - PromoPercentage
                                  8.4804 269.31 -6488.5
                              1
## - `1-2_mile_comp`
                                  12.1849 273.01 -6449.8
##
## Step: AIC=-6572.06
## logTM ~ GymSiteType + GymParking + unis within 0 0.5 mile + PromoPercentage +
       AvgAccountPayment + BASEADL 0.5 + UMAP2D 1 + POP 1 2 + INNER RING SHARE +
##
       RATIO_0_5_T0_1 + `0-0.5_mile_comp` + `0.5-1_mile_comp` +
##
       `1-2_mile_comp` + user_density + avg_spend_per_user + user_repeat_rate +
##
       distance_weighted_spend + txn_count_0_1_mi + txn_count_1_2_mi +
       txn_count_2_3_mi
##
##
                            Df Sum of Sq
                                             RSS
                                                     AIC
                                          261.48 -6572.1
## <none>
## + DENSITY_DROP_2
                                   0.6504 260.83 -6571.2
                              1
## + DENS_0.5_1
                                  0.6504 260.83 -6571.2
## + POP_0.5_1
                                  0.6504 260.83 -6571.2
                              1
## - GymSiteType
                                1.5825 263.06 -6570.9
## - UMAP2D 1
                                 1.0087 262.49 -6569.1
                              1
## - avg_spend_per_user
                              1
                                  1.1414 262.62 -6567.7
## + POP_3_4
                              1
                                0.2771 261.20 -6567.1
## + DENS 3 4
                                0.2771 261.20 -6567.1
                              1
## + DENSITY_DROP_3
                                0.2395 261.24 -6566.7
                              1
## + POP 2 3
                              1
                                 0.2395 261.24 -6566.7
## + DENS 2 3
                              1
                                  0.2395 261.24 -6566.7
## + CompetitorIndex
                              1
                                0.2262 261.25 -6566.6
                                  0.1981 261.28 -6566.3
## + avg_merchant_per_user
                              1
## + unis_within_0.5_1_mile
                              1
                                  0.1763 261.30 -6566.0
## - POP_1_2
                              1
                                  1.3176 262.80 -6565.8
## + txn_count_3_4_mi
                                  0.1275 261.35 -6565.5
                              1
## + txn_density_3_4_mi
                              1
                                  0.1275 261.35 -6565.5
## + transaction_density_4
                              1
                                  0.1275 261.35 -6565.5
## - `0.5-1_mile_comp`
                                 1.3870 262.87 -6565.0
## + unis_within_1_2_mile
                                  0.0322 261.44 -6564.5
                              1
## + RATIO 1 TO 2
                                  0.0313 261.45 -6564.4
                              1
## + NEAR POP SHARE
                              1
                                  0.0266 261.45 -6564.4
## + DENSITY DROP 4
                                0.0039 261.47 -6564.2
## + AvgJoiningFee
                                  0.0037 261.47 -6564.1
                              1
## + UMAP2D 2
                                  0.0034 261.47 -6564.1
## - distance_weighted_spend 1
                                  1.4850 262.96 -6564.0
## - unis within 0 0.5 mile
                             1
                                  2.4830 263.96 -6553.2
## - AvgAccountPayment
                                  2.5513 264.03 -6552.5
                              1
## - user density
                              1
                                  3.0565 264.53 -6547.1
## - txn_count_0_1_mi
                                  3.0937 264.57 -6546.7
                              1
## - INNER_RING_SHARE
                              1
                                4.1431 265.62 -6535.5
                                  4.2686 265.75 -6534.1
## - GymParking
                              1
## - txn_count_1_2_mi
                             1
                                  4.3533 265.83 -6533.2
## - `0-0.5_mile_comp`
                                4.6793 266.16 -6529.8
## - txn_count_2_3_mi
                             1
                                4.8758 266.35 -6527.7
## - user_repeat_rate
                              1
                                 5.1416 266.62 -6524.9
## - RATIO_0_5_T0_1
                             1
                                6.6552 268.13 -6508.8
## - PromoPercentage
                                8.6566 270.13 -6487.8
## - `1-2_mile_comp`
                             1
                                 12.2954 273.77 -6449.9
## - BASEADL 0.5
                                 12.3841 273.86 -6449.0
```

```
print(summary(step_bic))
## Call:
## lm(formula = logTM ~ GymSiteType + GymParking + unis_within_0_0.5_mile +
      PromoPercentage + AvgAccountPayment + BASEADL_0.5 + UMAP2D_1 +
##
      POP_1_2 + INNER_RING_SHARE + RATIO_0_5_TO_1 + `0-0.5_mile_comp` +
       `0.5-1_mile_comp` + `1-2_mile_comp` + user_density + avg_spend_per_user +
##
##
      user_repeat_rate + distance_weighted_spend + txn_count_0_1_mi +
##
      txn_count_1_2_mi + txn_count_2_3_mi, data = df_mod)
##
## Residuals:
##
      Min
               1Q Median
                               3Q
                                      Max
## -4.8003 -0.1411 0.0243 0.1730 0.7428
##
## Coefficients:
##
                            Estimate Std. Error t value Pr(>|t|)
                           1.043e+01 2.524e-01 41.314 < 2e-16 ***
## (Intercept)
## GymSiteTypeResidential
                           6.867e-02 2.319e-02
                                                 2.961 0.003092 **
## GymSiteTypeWorkforce
                          -4.281e-02 3.662e-02 -1.169 0.242483
## GymParkingParking
                           1.168e-01 1.725e-02
                                                 6.773 1.53e-11 ***
## unis within 0 0.5 mile
                          2.813e-02 5.446e-03
                                                 5.166 2.56e-07 ***
## PromoPercentage
                          -4.712e-01 4.885e-02 -9.645 < 2e-16 ***
## AvgAccountPayment
                           3.029e-03 5.784e-04 5.236 1.76e-07 ***
                           1.945e-05 1.686e-06 11.536 < 2e-16 ***
## BASEADL 0.5
## UMAP2D 1
                          -6.405e-03 1.945e-03 -3.292 0.001006 **
## POP 1 2
                          -1.248e-06 3.316e-07 -3.763 0.000171 ***
## INNER_RING_SHARE
                          -6.329e-01 9.486e-02 -6.673 3.01e-11 ***
## RATIO 0 5 TO 1
                          -4.241e-01 5.014e-02 -8.457 < 2e-16 ***
                          -4.953e-02 6.984e-03 -7.091 1.67e-12 ***
## `0-0.5_mile_comp`
## `0.5-1_mile_comp`
                          -1.754e-02 4.544e-03 -3.861 0.000116 ***
                          -2.151e-02 1.872e-03 -11.495 < 2e-16 ***
## `1-2_mile_comp`
## user_density
                          -3.490e-03 6.090e-04 -5.731 1.10e-08 ***
                          -8.940e-04 2.553e-04 -3.502 0.000469 ***
## avg_spend_per_user
## user_repeat_rate
                          -2.296e+00 3.089e-01 -7.433 1.40e-13 ***
## distance_weighted_spend 9.360e-03 2.343e-03 3.995 6.64e-05 ***
## txn_count_0_1_mi
                           3.022e-05 5.242e-06
                                                  5.766 9.00e-09 ***
                           2.654e-05 3.881e-06
                                                  6.840 9.69e-12 ***
## txn_count_1_2_mi
## txn_count_2_3_mi
                           2.647e-05 3.657e-06 7.239 5.82e-13 ***
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
## Residual standard error: 0.305 on 2810 degrees of freedom
## Multiple R-squared: 0.3321, Adjusted R-squared: 0.3271
## F-statistic: 66.53 on 21 and 2810 DF, p-value: < 2.2e-16
# LASSO variable screening
x <- model.matrix(formula_all, data = df_mod)[,-1]</pre>
y <- df mod$logTM
cv_lasso <- cv.glmnet(x, y, alpha = 1)</pre>
best_lambda <- cv_lasso$lambda.min
lasso coef <- coef(cv lasso, s = best lambda)</pre>
print(lasso_coef)
```

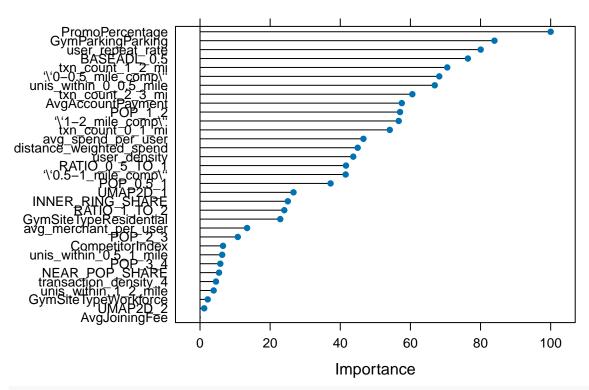
```
## 47 x 1 sparse Matrix of class "dgCMatrix"
##
                                      s0
                            9.990694e+00
## (Intercept)
## GymSiteTypeResidential
                            5.709849e-02
## GymSiteTypeWorkforce
                           -4.069281e-02
## GymParkingParking
                            1.248506e-01
## unis within 0 0.5 mile 3.035035e-02
## unis_within_0.5_1_mile -4.638511e-03
## unis_within_1_2_mile
                           1.679518e-03
## PromoPercentage
                           -4.424078e-01
## AvgJoiningFee
                           1.746392e-03
## AvgAccountPayment
                            2.762549e-03
## BASEADL_0.5
                            1.488663e-05
## UMAP2D_1
                           -5.186150e-03
## UMAP2D_2
                           -5.313798e-04
## POP_0.5_1
## POP_1_2
## POP 2 3
## POP_3_4
## DENS 0 0.5
                            2.147734e-09
## DENS_0.5_1
## DENS 1 2
## DENS_2_3
## DENS 3 4
## DENSITY_DROP_2
                           1.154245e-05
## DENSITY DROP 3
                           -1.318910e-05
## DENSITY_DROP_4
                           -4.128263e-06
## NEAR_POP_SHARE
                            5.462119e-01
## INNER_RING_SHARE
                           -6.161918e-01
## RATIO_0_5_T0_1
                           -3.407086e-01
## RATIO_1_TO_2
                           -1.728327e-01
## `0-0.5_mile_comp`
                           -4.991296e-02
## `0.5-1_mile_comp`
                           -2.238679e-02
## `1-2_mile_comp`
                           -2.438250e-02
## CompetitorIndex
                            6.028805e-04
## transaction_density_4
## user density
                           -3.654298e-03
## avg_spend_per_user
                           -9.528662e-04
## user_repeat_rate
                           -2.108133e+00
## distance_weighted_spend 8.182795e-03
## avg_merchant_per_user
                            2.654335e-01
## txn_count_0_1_mi
                            2.664708e-05
## txn_density_0_1_mi
                            1.378600e-12
## txn_count_1_2_mi
                            2.532602e-05
## txn_density_1_2_mi
## txn_count_2_3_mi
                            2.097394e-05
## txn_density_2_3_mi
                            4.419955e-13
## txn_count_3_4_mi
## txn_density_3_4_mi
# Cross - validation model comparison
set.seed(123)
train_ctrl <- trainControl(method = "cv", number = 5)</pre>
```

```
# OLS CV (Variables after step_bic model selection, which can be replaced with formula_all)
cv_ols <- train(</pre>
 formula_all,
 data = df_mod,
 method = "lm",
 trControl = train_ctrl
print(cv_ols)
## Linear Regression
##
## 2832 samples
    45 predictor
##
##
## No pre-processing
## Resampling: Cross-Validated (5 fold)
## Summary of sample sizes: 2266, 2265, 2266, 2267, 2264
## Resampling results:
##
##
    RMSE
               Rsquared
                          MAE
    0.3061412 0.3262578 0.2015713
##
## Tuning parameter 'intercept' was held constant at a value of TRUE
# LASSO CV
cv_glmnet <- train(</pre>
 x = x, y = y,
 method = "glmnet",
 tuneGrid = expand.grid(alpha = 1, lambda = cv_lasso$lambda),
 trControl = train ctrl
)
## Warning in nominalTrainWorkflow(x = x, y = y, wts = weights, info = trainInfo,
## : There were missing values in resampled performance measures.
print(cv_glmnet)
## glmnet
##
## 2832 samples
##
    46 predictor
##
## No pre-processing
## Resampling: Cross-Validated (5 fold)
## Summary of sample sizes: 2266, 2264, 2266, 2265, 2267
## Resampling results across tuning parameters:
##
##
    lambda
                  RMSE
                             Rsquared
                                         MAE
    2.045720e-05  0.3017140  0.34149257  0.2017783
##
    2.245175e-05 0.3017114 0.34150242 0.2017731
##
    ##
    2.704321e-05  0.3017018  0.34153798  0.2017550
##
    2.967989e-05 0.3016962 0.34155882 0.2017447
    3.257364e-05 0.3016901 0.34158197 0.2017333
##
    3.574953e-05 0.3016835 0.34160633 0.2017212
```

```
##
     3.923506e-05
                   0.3016764
                               0.34163267 0.2017080
##
     4.306043e-05
                    0.3016689
                               0.34166032
                                            0.2016940
##
     4.725877e-05
                    0.3016605
                               0.34169147
                                            0.2016782
##
                               0.34172428
                                            0.2016616
     5.186645e-05
                    0.3016517
##
     5.692336e-05
                    0.3016416
                               0.34176147
                                            0.2016427
##
     6.247332e-05
                    0.3016306
                               0.34180216
                                            0.2016220
##
     6.856439e-05
                    0.3016186
                               0.34184681
                                            0.2015989
##
     7.524933e-05
                    0.3016050
                               0.34189733
                                            0.2015727
##
     8.258605e-05
                    0.3015894
                               0.34195538
                                            0.2015433
##
     9.063809e-05
                    0.3015720
                               0.34202097
                                            0.2015108
##
     9.947519e-05
                    0.3015531
                               0.34209292
                                            0.2014782
##
     1.091739e-04
                    0.3015328
                               0.34216998
                                            0.2014456
                                            0.2014124
##
     1.198182e-04
                    0.3015120
                               0.34224924
##
     1.315003e-04
                    0.3014895
                               0.34233436
                                            0.2013762
##
                               0.34242328
     1.443215e-04
                    0.3014661
                                            0.2013370
##
     1.583926e-04
                    0.3014420
                               0.34251457
                                            0.2012956
##
     1.738357e-04
                    0.3014162
                               0.34261206
                                            0.2012503
##
     1.907845e-04
                    0.3013993
                               0.34267285
                                            0.2011930
##
                    0.3013963
     2.093857e-04
                               0.34267781
                                            0.2011282
##
     2.298006e-04
                    0.3013827
                               0.34272823
                                            0.2010781
##
     2.522059e-04
                    0.3013612
                               0.34280459
                                            0.2010130
##
                    0.3013434
                               0.34286224
                                            0.2009512
     2.767956e-04
##
                               0.34288351
                                            0.2009037
     3.037829e-04
                    0.3013352
                               0.34290147
##
     3.334013e-04
                    0.3013275
                                            0.2008723
##
     3.659075e-04
                    0.3013387
                               0.34283612
                                            0.2008035
##
     4.015831e-04
                    0.3013396
                               0.34281525
                                            0.2007496
##
                    0.3013370
                               0.34281909
                                            0.2007133
     4.407369e-04
##
     4.837082e-04
                    0.3013353
                               0.34279670
                                            0.2006675
##
                               0.34282802
     5.308692e-04
                    0.3013224
                                            0.2006410
##
     5.826283e-04
                    0.3013147
                               0.34283269
                                            0.2006047
##
     6.394338e-04
                    0.3012866
                               0.34290894
                                            0.2005629
                               0.34296248
##
     7.017778e-04
                    0.3012640
                                            0.2004944
##
     7.702003e-04
                    0.3012417
                               0.34301449
                                            0.2004558
##
     8.452938e-04
                    0.3012187
                               0.34305546
                                            0.2003844
##
     9.277089e-04
                    0.3012227
                               0.34298316
                                            0.2003491
##
                               0.34296554
     1.018159e-03
                    0.3012165
                                            0.2002877
##
     1.117429e-03
                    0.3011998
                               0.34299713
                                            0.2002295
##
     1.226377e-03
                    0.3011951
                               0.34297433
                                            0.2001860
##
     1.345947e-03
                    0.3011993
                               0.34291861
                                            0.2001544
                    0.3012090
##
     1.477175e-03
                               0.34284379
                                            0.2001257
##
     1.621198e-03
                    0.3012265
                               0.34273595
                                            0.2000978
##
                    0.3012609
                               0.34255527
                                            0.2000794
     1.779263e-03
##
     1.952738e-03
                    0.3013203
                               0.34226957
                                            0.2000739
##
                    0.3013953
                               0.34192178
                                            0.2000898
     2.143128e-03
##
     2.352080e-03
                    0.3014848
                               0.34152061
                                            0.2001170
##
     2.581405e-03
                    0.3015922
                               0.34105009
                                            0.2001421
##
     2.833089e-03
                    0.3017255
                               0.34046838
                                            0.2001846
##
     3.109312e-03
                    0.3018802
                               0.33980861
                                            0.2002367
##
     3.412466e-03
                    0.3020448
                               0.33913705
                                            0.2002687
##
     3.745177e-03
                    0.3021989
                               0.33855516
                                            0.2002890
##
     4.110327e-03
                    0.3023683
                               0.33796757
                                            0.2003161
##
     4.511079e-03
                    0.3025602
                               0.33734631
                                            0.2003478
##
     4.950904e-03
                   0.3028095
                               0.33653597
                                            0.2004179
##
     5.433611e-03 0.3031231
                              0.33550625
                                            0.2005308
```

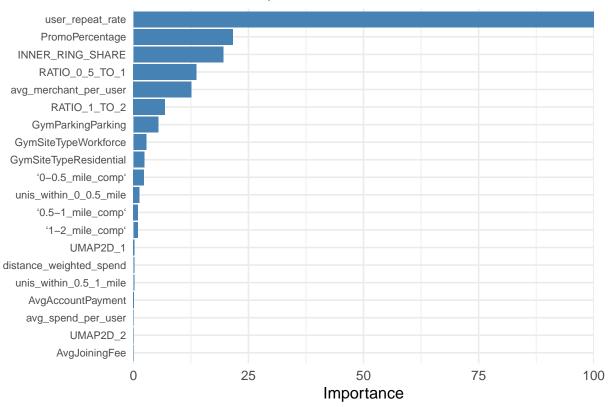
```
##
    5.963381e-03 0.3035148 0.33419903 0.2006903
##
    7.182913e-03 0.3045600
##
                            0.33063089
                                        0.2011885
##
    7.883239e-03 0.3052258
                            0.32833563
                                       0.2015692
##
    8.651845e-03 0.3059770
                             0.32577010
                                        0.2020470
##
    9.495389e-03 0.3068694
                            0.32263918 0.2026757
    1.042118e-02 0.3078966
                            0.31898113
##
                                        0.2034802
##
    1.143723e-02 0.3090292
                            0.31495501
                                        0.2043770
##
    1.255235e-02 0.3102542
                            0.31063709
                                        0.2054067
##
    1.377618e-02 0.3114876
                            0.30656062 0.2065030
##
    1.511934e-02 0.3127148
                             0.30294570
                                        0.2076079
##
    1.659346e-02 0.3141138
                            0.29879273 0.2089070
##
    1.821130e-02 0.3157229
                            0.29375769 0.2104330
##
    1.998688e-02 0.3174357
                             0.28846920 0.2120434
    2.193558e-02 0.3191164
##
                             0.28397032 0.2135997
##
    2.407427e-02 0.3208434
                             0.27980245
                                        0.2151942
##
    2.642148e-02 0.3226963
                            0.27539544 0.2168378
##
    2.899755e-02 0.3248213
                             0.26975021
                                        0.2187262
##
    3.182477e-02 0.3273639
                            0.26177876
                                       0.2209210
##
    3.492765e-02 0.3303989
                            0.25022079
                                        0.2234775
##
    3.833305e-02 0.3338928
                            0.23439563 0.2263948
##
    4.207047e-02 0.3376490
                            0.21505019
                                        0.2295157
##
    4.617229e-02 0.3415511
                            0.19248516
                                        0.2327899
##
    5.067403e-02 0.3450462 0.17279302
                                        0.2357229
##
    5.561469e-02 0.3479977
                            0.15767225 0.2382702
##
    6.103705e-02 0.3508790
                            0.14153153
                                        0.2407584
##
    6.698809e-02 0.3535986
                            0.12562448
                                        0.2430112
                             0.12010175
##
    7.351935e-02 0.3555455
                                        0.2444195
##
    8.068739e-02 0.3574338
                            0.11796574 0.2455248
##
    8.855431e-02 0.3595801
                             0.11569631
                                        0.2467159
##
    9.718825e-02 0.3619810
                             0.11461235
                                        0.2481192
##
    1.066640e-01 0.3647695
                            0.11453610
                                        0.2498739
##
    1.170636e-01 0.3671931
                            0.08279812 0.2515002
##
## Tuning parameter 'alpha' was held constant at a value of 1
## RMSE was used to select the optimal model using the smallest value.
## The final values used for the model were alpha = 1 and lambda = 0.001226377.
# Visualize CV results
plot(caret::varImp(cv_ols), main = "OLS Variable Importance")
```

OLS Variable Importance



```
imp <- caret::varImp(cv_glmnet)$importance</pre>
imp$Var <- rownames(imp)</pre>
top20 <- imp %>%
  arrange(desc(Overall)) %>%
  slice_head(n = 20)
ggplot(top20, aes(x = reorder(Var, Overall), y = Overall)) +
  geom_col(fill = "steelblue") +
  coord_flip() +
  scale_y_continuous(expand = c(0, 0)) +
    title = "LASSO Most Important 20 Variables",
    x = NULL,
    y = "Importance"
  theme_minimal(base_size = 12) +
  theme(
    axis.text.y = element_text(size = 8),
    plot.margin = margin(t = 5, r = 20, b = 5, 1 = 5)
```

LASSO Most Important 20 Variables



Variable processing

```
selected_vars <- c(</pre>
  "BASEADL_0.5", "POP_0.5_1", "POP_1_2", "POP_2_3", "POP_3_4",
  "DENS_0_0.5", "DENS_0.5_1", "DENS_1_2", "DENS_2_3", "DENS_3_4",
  "DENSITY_DROP_2", "DENSITY_DROP_3", "DENSITY_DROP_4",
  "txn_count_0_1_mi", "txn_density_0_1_mi",
  "txn_count_1_2_mi", "txn_density_1_2_mi",
 "txn_count_2_3_mi", "txn_density_2_3_mi",
  "txn_count_3_4_mi", "txn_density_3_4_mi"
        <- c("HashedGymPublicName", "Longitude", "Latitude", "StartMonth")</pre>
# Numerical predictor variables (excluding ID, latitude and longitude, time, and response)
num_cols <- df %>%
  select(-all_of(id_cols), -TotalMembers) %>%
  select(where(is.numeric)) %>%
 names()
# Categorical (non-numerical) predictor variables
cat_cols <- df %>%
  select(-all_of(id_cols), -TotalMembers) %>%
  select(where(~ !is.numeric(.))) %>%
 names()
# Calculate skewness
```

```
skew_df <- tibble(</pre>
 var = selected_vars,
 skew = map_dbl(selected_vars, ~ skewness(df[[.x]], na.rm = TRUE))
# Classification processing methods
skewed_vars <- skew_df %>% filter(abs(skew) > 1) %>% pull(var)
scale_vars <- setdiff(selected_vars, skewed_vars)</pre>
# • For variables with small skewness (scale_vars), it is quite reasonable to directly perform standard
# • For variables with high skewness (skewed_vars), standardization still retains the influence of extr
df_trans <- df %>%
 mutate(across(all_of(skewed_vars), ~ log(.x + 1))) %>%
 mutate(across(all_of(scale_vars), ~ as.numeric(scale(.x)))) %>%
 mutate(across(all_of(cat_cols), as.factor))
# Perform preprocessing (only on selected columns)
df_final <- df %>%
 mutate(across(all_of(skewed_vars), ~ log(.x + 1))) %>%
 mutate(across(all_of(scale_vars), ~ as.numeric(scale(.x)))) %>%
 mutate(across(all_of(cat_cols), as.factor)) #
# Check which variables are logged and which are standardized.
skew_df %>% mutate(transformed = case_when(
 var %in% skewed_vars ~ "log1p",
 var %in% scale_vars ~ "standardize",
## # A tibble: 21 x 3
##
                           skew transformed
     var
##
     <chr>
                          <dbl> <chr>
                         0.854 standardize
## 1 BASEADL_0.5
## 2 POP_0.5_1
                         1.07
                                log1p
## 3 POP_1_2
                         1.13
                                log1p
## 4 POP 2 3
                         1.23
                                log1p
## 5 POP 3 4
                         1.26
                                log1p
## 6 DENS_0_0.5
                         0.854 standardize
## 7 DENS_0.5_1
                         1.07
                                log1p
## 8 DENS_1_2
                         1.13
                                log1p
## 9 DENS_2_3
                         1.23
                                log1p
## 10 DENS 3 4
                         1.26
                                log1p
## 11 DENSITY_DROP_2
                         0.463 standardize
## 12 DENSITY_DROP_3
                        -0.405 standardize
                         0.0719 standardize
## 13 DENSITY_DROP_4
## 14 txn_count_0_1_mi
                         0.549 standardize
## 15 txn_density_0_1_mi 0.549 standardize
                         1.03
## 16 txn_count_1_2_mi
                                log1p
## 17 txn_density_1_2_mi 1.03
                                log1p
## 18 txn_count_2_3_mi
                         0.939
                                standardize
## 19 txn_density_2_3_mi 0.939
                                standardize
## 20 txn_count_3_4_mi
                         1.19
                                log1p
```

glimpse(df_final)

```
## Rows: 2,832
## Columns: 50
## $ StartMonth
                                            <date> 2024-01-01, 2024-02-01, 2024-03-01, 2024-04-0~
## $ TotalMembers
                                            <dbl> 3373, 3439, 3413, 3547, 3389, 3402, 3651, 3377~
## $ GymSiteType
                                            <fct> Residential, Residential, Residential, Residen~
                                            <fct> Parking, Parkin
## $ GymParking
## $ unis within 0 0.5 mile
                                            <dbl> 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 0, 0, 0, 0~
## $ unis_within_0.5_1_mile
                                            <dbl> 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 1, 1, 1~
## $ unis_within_1_2_mile
                                            <dbl> 0.6442813, 0.3344648, 0.4310850, 0.4503497, 0.~
## $ PromoPercentage
## $ AvgJoiningFee
                                            <dbl> 2.105873, 3.818538, 3.207478, 3.001166, 3.6444~
## $ AvgAccountPayment
                                            <dbl> 25.98586, 31.23805, 25.15532, 27.32462, 30.932~
## $ BASEADL 0.5
                                            <dbl> -0.3737683, -0.3737683, -0.3737683, -0.3737683~
## $ UMAP2D_1
                                            <dbl> 15.117895, 15.117895, 15.117895, 15.117895, 15~
## $ UMAP2D_2
                                            <dbl> 0.9827856, 0.9827856, 0.9827856, 0.9827856, 0.~
## $ POP_0.5_1
                                            <dbl> 9.674816, 9.674816, 9.674816, 9.674816, 9.6748~
## $ POP_1_2
                                            <dbl> 10.20665, 10.20665, 10.20665, 10.20665, 10.206~
## $ POP 2 3
                                            <dbl> 9.983878, 9.983878, 9.983878, 9.983878, 9.9838~
## $ POP 3 4
                                            <dbl> 10.699909, 10.699909, 10.699909, 10.699909, 10~
                                            <dbl> -0.3737683, -0.3737683, -0.3737683, -0.3737683~
## $ DENS_0_0.5
## $ DENS_0.5_1
                                            <dbl> 8.826151, 8.826151, 8.826151, 8.826151, 8.8261~
                                            <dbl> 7.971912, 7.971912, 7.971912, 7.971912, 7.9719~
## $ DENS_1_2
## $ DENS 2 3
                                            <dbl> 7.238681, 7.238681, 7.238681, 7.238681, 7.2386~
## $ DENS 3 4
                                            <dbl> 7.522775, 7.522775, 7.522775, 7.522775, 7.5227~
                                            <dbl> 0.2006485, 0.2006485, 0.2006485, 0.2006485, 0.~
## $ DENSITY_DROP_2
## $ DENSITY DROP 3
                                            <dbl> -0.17487873, -0.17487873, -0.17487873, -0.1748~
                                            <dbl> -0.9381247, -0.9381247, -0.9381247, -0.9381247~
## $ DENSITY_DROP_4
## $ NEAR_POP_SHARE
                                            <dbl> 0.08579795, 0.08579795, 0.08579795, 0.08579795~
## $ INNER_RING_SHARE
                                            <dbl> 0.2192245, 0.2192245, 0.2192245, 0.2192245, 0.~
## $ RATIO_0_5_T0_1
                                            <dbl> 0.6430349, 0.6430349, 0.6430349, 0.6430349, 0.~
                                            <dbl> 0.5875133, 0.5875133, 0.5875133, 0.5875133, 0.~
## $ RATIO_1_TO_2
## $ `0-0.5_mile_comp`
                                            ## $ `0.5-1_mile_comp`
                                            <dbl> 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 1, 1, 1~
## $ `1-2_mile_comp`
                                            ## $ CompetitorIndex
                                            <dbl> 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 4, 4, 4, 4~
## $ transaction_density_4
                                            <dbl> 124.6979, 124.6979, 124.6979, 124.6979, 124.69~
                                            <dbl> 18.34261, 18.34261, 18.34261, 18.34261, 18.342~
## $ user_density
## $ avg_spend_per_user
                                            <dbl> 144.3027, 144.3027, 144.3027, 144.3027, 144.30~
## $ user_repeat_rate
                                            <dbl> 0.8373102, 0.8373102, 0.8373102, 0.8373102, 0.~
## $ distance_weighted_spend <dbl> 22.12553, 22.12553, 22.12553, 22.12553, 22.12554,
## $ avg merchant per user
                                            <dbl> 1.138829, 1.138829, 1.138829, 1.138829, 1.1388~
                                            <dbl> 0.0573393, 0.0573393, 0.0573393, 0.0573393, 0.~
## $ txn_count_0_1_mi
## $ txn_density_0_1_mi
                                            <dbl> 0.0573393, 0.0573393, 0.0573393, 0.0573393, 0.~
                                            <dbl> 6.242223, 6.242223, 6.242223, 6.242223, 6.24222
## $ txn_count_1_2_mi
## $ txn_density_1_2_mi
                                            <dbl> 4.015139, 4.015139, 4.015139, 4.015139, 4.0151~
                                            <dbl> -0.9720249, -0.9720249, -0.9720249, -0.9720249~
## $ txn_count_2_3_mi
## $ txn_density_2_3_mi
                                            <dbl> -0.9720249, -0.9720249, -0.9720249, -0.9720249~
## $ txn_count_3_4_mi
                                            <dbl> 7.495542, 7.495542, 7.495542, 7.495542, 7.4955~
## $ txn_density_3_4_mi
                                            <dbl> 4.416496, 4.416496, 4.416496, 4.416496, 4.4164~
## $ Latitude
                                            <dbl> 53.75214, 53.75214, 53.75214, 53.75214, 53.752~
## $ Longitude
                                            <dbl> -2.3624993, -2.3624993, -2.3624993, -2.3624993~
```

```
## $ HashedGymPublicName
                           <chr> "303d35421b8d224ed997d4af7f0a0dfd189ac35c84b1d~
df_tmp <- df %>%
  mutate(
   logTM = log(TotalMembers)
# 1. First, define a set of possible values;
# 2. For each , perform a simple model cross - validation (here only weighted_pop is used for demonstrated)
# 3. Record the corresponding to the minimum RMSE.
# 4. Finally, assign this best_beta to your mutate to generate the formal weighted features.
betas \leftarrow seq(0.1, 2, by = 0.1)
results <- tibble(beta = betas, RMSE = NA_real_)
set.seed(42)
for(i in seq_along(betas)) {
  b <- betas[i]</pre>
  df_w <- df_tmp %>%
    mutate(
      weighted_pop =
        POP_0.5_1 * exp(-b * 0.75) +
        POP_1_2 * exp(-b * 1.5) +
        POP_2_3 * exp(-b * 2.5) +
        POP_3_4 * exp(-b * 3.5)
    )
  cv <- train(
   logTM ~ weighted_pop,
    data
            = df_w,
             = "lm",
    method
   trControl = trainControl(method = "cv", number = 5)
  results$RMSE[i] <- cv$results$RMSE</pre>
}
best <- results %>% slice_min(RMSE, n = 1)
best_beta <- best$beta</pre>
cat("best =", best_beta, "Corresponding to RMSE =", best$RMSE, "\n")
## best = 1.3 Corresponding to RMSE = 0.3686686
beta <- best_beta
df time <- df %>%
  # Exponential decay weighted features
    mutate(
    weighted_pop =
      POP_0.5_1 * exp(-beta * 0.75) +
      POP_1_2 * exp(-beta * 1.5) +
      POP_2_3 * exp(-beta * 2.5) +
      POP_3_4 * exp(-beta * 3.5),
    weighted_den =
      DENS_0_0.5 * exp(-beta * 0.25) +
      DENS_0.5_1 * exp(-beta * 0.75) +
```

```
DENS_1_2 * exp(-beta * 1.5) +
      DENS_2_3 * exp(-beta * 2.5) +
      DENS_3_4 * exp(-beta * 3.5),
    weighted_txn =
      txn_density_0_1_mi * exp(-beta * 0.5) +
      txn_density_1_2_mi * exp(-beta * 1.5) +
      txn_density_2_3_mi * exp(-beta * 2.5) +
      txn_density_3_4_mi * exp(-beta * 3.5),
    weighted_comp =
      ^{\circ}0-0.5_mile_comp^{\circ} * exp(-beta * 0.25) +
      0.5-1_{mile\_comp} * exp(-beta * 0.75) +
      `1-2_mile_comp` * exp(-beta * 1.5),
    weighted_unis =
      unis_within_0_0.5_mile * exp(-beta * 0.25) +
      unis_within_0.5_1_mile * exp(-beta * 0.75) +
      unis_within_1_2_mile * exp(-beta * 1.5),
    weighted_density_drop =
      DENSITY_DROP_2 * exp(-beta * 0.75) +
      DENSITY_DROP_3 * exp(-beta * 1.5) +
      DENSITY_DROP_4 * exp(-beta * 2.5),
    weighted ring share =
      NEAR_POP_SHARE * exp(-beta * 0.25) +
      INNER_RING_SHARE * exp(-beta * 0.75),
    weighted_ratio =
      RATIO_0_5_T0_1 * exp(-beta * 0.75) +
      RATIO_1_TO_2 * exp(-beta * 1.5)
  )%>%
  mutate(
    price_share = AvgAccountPayment / avg_spend_per_user
m_wpop <- mean(df_time$weighted_pop, na.rm = TRUE)</pre>
sd_wpop <- sd( df_time$weighted_pop, na.rm = TRUE)</pre>
m_wden <- mean(df_time$weighted_den, na.rm = TRUE)</pre>
sd_wden <- sd( df_time$weighted_den, na.rm = TRUE)</pre>
m_wtxn <- mean(df_time$weighted_txn, na.rm = TRUE)</pre>
sd_wtxn <- sd( df_time$weighted_txn, na.rm = TRUE)</pre>
m_wcomp <- mean(df_time$weighted_comp, na.rm = TRUE)</pre>
sd_wcomp <- sd( df_time$weighted_comp, na.rm = TRUE)</pre>
m_unis_std <- mean(df_time$weighted_unis, na.rm = TRUE)</pre>
sd_unis_std <- sd( df_time$weighted_unis, na.rm = TRUE)</pre>
```

```
m_ddrop_std <- mean(df_time$weighted_density_drop, na.rm=TRUE)</pre>
              <- sd(df_time$weighted_density_drop, na.rm=TRUE)</pre>
sd_ddrop_std
m ringshare std
                   <- mean(df time$weighted ring share, na.rm=TRUE)</pre>
sd_ringshare_std
                      <-sd(df_time$weighted_ring_share, na.rm=TRUE)</pre>
m_ratio_std <- mean(df_time$weighted_ratio, na.rm=TRUE)</pre>
sd ratio std <- sd(df time$weighted ratio, na.rm=TRUE)
df_time <- df_time %>%
 mutate(
    w_pop = (weighted_pop - m_wpop) / sd_wpop,
    w_den = (weighted_den - m_wden) / sd_wden,
    w_txn = (weighted_txn - m_wtxn) / sd_wtxn,
    w_comp = (weighted_comp - m_wcomp) / sd_wcomp,
    w_unis = (weighted_unis - m_unis_std) / sd_unis_std,
    w_ddrop_std = (weighted_density_drop - m_ddrop_std) / sd_ddrop_std,
    w_ringshare_std = (weighted_ring_share - m_ringshare_std) / sd_ringshare_std,
    w_ratio_std =(weighted_ratio - m_ratio_std) / sd_ratio_std
# Define the variables to be excluded
drop_vars <- c(</pre>
  "POP_0.5_1", "POP_1_2", "POP_2_3", "POP_3_4",
  "DENS 0 0.5", "DENS 0.5 1", "DENS 1 2", "DENS 2 3", "DENS 3 4",
  "txn_density_0_1_mi", "txn_density_1_2_mi",
  "txn_density_2_3_mi", "txn_density_3_4_mi",
  "txn_count_0_1_mi", "txn_count_1_2_mi",
  "txn_count_2_3_mi", "txn_count_3_4_mi",
  "0-0.5_mile_comp", "0.5-1_mile_comp", "1-2_mile_comp",
  "unis_within_0_0.5_mile", "unis_within_0.5_1_mile", "unis_within_1_2_mile",
  "DENSITY_DROP_2", "DENSITY_DROP_3", "DENSITY_DROP_4",
  "NEAR_POP_SHARE", "INNER_RING_SHARE",
  "RATIO_0_5_TO_1", "RATIO_1_TO_2",
  "weighted_pop", "weighted_den", "weighted_txn", "weighted_comp", "weighted_unis",
  "weighted_density_drop", "weighted_ring_share", "weighted_ratio"
# Select numerical variables and exclude the above-mentioned variables
numeric_data <- df_time %>%
 select(where(is.numeric)) %>%
  select(-any of(drop vars))
# Calculate the correlation coefficient matrix
cor_mat <- cor(numeric_data, use = "complete.obs")</pre>
cor_vec <- cor_mat["TotalMembers", ]</pre>
cor_vec <- cor_vec[names(cor_vec) != "TotalMembers"]</pre>
# Take the top 10 with the highest absolute values
top10 <- sort(abs(cor_vec), decreasing = TRUE)[1:10]</pre>
top10_df <- tibble(</pre>
 Variable = names(top10),
```

```
Correlation = cor_vec[names(top10)]
print(top10_df)
## # A tibble: 10 x 2
##
     Variable Correlation
     <chr>
##
                           <dbl>
## 1 BASEADL_0.5
                           0.235
## 2 w comp
                          -0.221
## 3 w_den
                          0.219
## 4 w_txn
                          0.209
## 5 w_unis
                          -0.193
## 6 CompetitorIndex
                         -0.189
## 7 w_ringshare_std
                         -0.185
## 8 user_repeat_rate
                         -0.181
## 9 w_ddrop_std
                          0.180
## 10 Latitude
                          -0.149
```

Main Indicators and Model Summary

$$RMSE = \sqrt{\frac{1}{n}\sum(\hat{y}_i - y_i)^2}, \quad MAE = \frac{1}{n}\sum|\hat{y}_i - y_i|$$

OLS

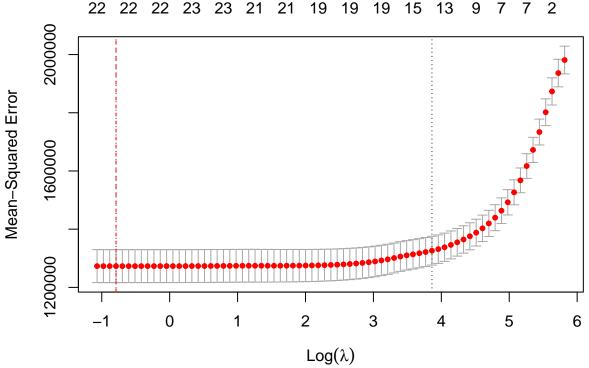
```
# Divide the training set and the test set (3/4; 1/4) by each row.
df_time$GymSiteType <- factor(df_time$GymSiteType,levels = c("Hybrid", "Residential", "Workforce"))</pre>
sp <- initial_split(df_time, prop = .75)</pre>
set_train <- training(sp)</pre>
set_test <- testing(sp)</pre>
set_train_ols <- set_train %>% select(-any_of(c(drop_vars, "HashedGymPublicName", "StartMonth")))
set_test_ols <- set_test %>% select(-any_of(c(drop_vars, "HashedGymPublicName", "StartMonth")))
# OLS
m_ols <- lm(TotalMembers ~ ., data = set_train_ols)</pre>
pred_ols <- predict(m_ols, newdata = set_test_ols)</pre>
# RMSE MAE
rmse <- sqrt(mean((pred_ols - set_test_ols$TotalMembers)^2))</pre>
mae <- mean(abs(pred_ols - set_test_ols$TotalMembers))</pre>
summary(m_ols)
##
## Call:
## lm(formula = TotalMembers ~ ., data = set_train_ols)
## Residuals:
              1Q Median
                               3Q
                                         Max
```

```
## -6294.8 -724.9
                  4.3 725.5 3152.6
##
## Coefficients:
                           Estimate Std. Error t value Pr(>|t|)
##
## (Intercept)
                          1.967e+04 6.850e+03 2.872 0.00412 **
## GymSiteTypeResidential
                         2.526e+02 1.037e+02 2.437 0.01490 *
## GymSiteTypeWorkforce
                         -3.411e+02 1.558e+02 -2.189 0.02870 *
## GymParkingParking
                          3.612e+02 7.677e+01
                                               4.705 2.70e-06 ***
## PromoPercentage
                         -7.046e+02 2.277e+02 -3.095 0.00199 **
## AvgJoiningFee
                          3.301e+01 1.667e+01 1.980 0.04783 *
## AvgAccountPayment
                          2.134e+01 9.230e+00 2.312 0.02089 *
                         -2.560e-01 5.095e-01 -0.502 0.61545
## BASEADL 0.5
## UMAP2D 1
                         -1.543e+01 8.889e+00 -1.735 0.08281
## UMAP2D_2
                         -1.310e+01 1.435e+01 -0.913 0.36137
## CompetitorIndex
                         -2.818e+01 4.646e+00 -6.066 1.55e-09 ***
## transaction_density_4
                          1.303e+00 9.750e-01
                                                1.336 0.18161
## user_density
                         -1.257e+00 6.571e+00 -0.191 0.84832
## avg spend per user
                         -4.646e+00 2.120e+00 -2.191 0.02854 *
                         -1.037e+04 1.475e+03 -7.031 2.76e-12 ***
## user_repeat_rate
## distance_weighted_spend 2.257e+01 1.048e+01
                                               2.154 0.03135 *
## avg_merchant_per_user
                         5.403e+02 6.982e+02 0.774 0.43907
## Latitude
                         -6.351e+01 2.477e+01 -2.564 0.01042 *
## Longitude
                         -1.186e+01 2.551e+01 -0.465 0.64188
## price share
                         -3.512e+03 1.966e+03 -1.787
                                                       0.07415 .
## w_pop
                         -1.515e+03 2.687e+03 -0.564 0.57282
## w_den
                          3.764e+03 6.468e+03 0.582 0.56063
## w_txn
                          9.883e+00 4.765e+01 0.207 0.83572
## w_comp
                         -5.239e+02 9.337e+01 -5.612 2.27e-08 ***
## w_unis
                         3.669e+02 5.166e+01 7.103 1.67e-12 ***
## w_ddrop_std
                          1.723e+01 5.101e+02 0.034 0.97307
## w_ringshare_std
                         -3.070e+02 4.698e+01 -6.534 8.01e-11 ***
## w_ratio_std
                         -6.899e+01 5.345e+01 -1.291 0.19690
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
## Residual standard error: 1109 on 2096 degrees of freedom
## Multiple R-squared: 0.3877, Adjusted R-squared: 0.3798
## F-statistic: 49.15 on 27 and 2096 DF, p-value: < 2.2e-16
cat(glue::glue("
RMSE = {round(rmse,2)}
MAE = {round(mae,2)}
R2_ols = {round(summary(m_ols)$r.squared,2)}
adj_R2_ols = {round(summary(m_ols)$adj.r.squared,2)}
"))
## RMSE = 1168.97
## MAE = 886.41
## R2 ols = 0.39
```

$adj_R2_ols = 0.38$

Lasso

```
set_train_lasso <- set_train_ols</pre>
set_test_lasso <- set_test_ols</pre>
X_train <- set_train_lasso %>%
  select(where(is.numeric)) %>%
  select(-TotalMembers) %>%
 as.matrix()
y_train <- set_train_lasso$TotalMembers</pre>
X_test <- set_test_lasso %>%
 select(where(is.numeric)) %>%
  select(-TotalMembers) %>%
  as.matrix()
y_test <- set_test_lasso$TotalMembers</pre>
# Select by cross - validation
set.seed(2025)
cv_lasso <- cv.glmnet(</pre>
 x = X_{train}
 y = y_train,
 alpha = 1,
 nfolds = 10,
 type.measure = "mse"
# View the optimal lambda
best_lambda <- cv_lasso$lambda.min</pre>
cat("The best = ", best_lambda, "\n")
## The best = 0.454046
# Visualize the CV curve
plot(cv_lasso)
abline(v = log(best_lambda), col = "red", lty = 2)
```



```
# Fit Lasso with the optimal
m_lasso <- glmnet(</pre>
  x = X_{train}
  y = y_train,
  alpha = 1,
  lambda = best_lambda
)
# Predict and evaluate on the test set
pred_lasso <- predict(m_lasso, newx = X_test, s = best_lambda)</pre>
rmse_lasso <- sqrt(mean((pred_lasso - y_test)^2))</pre>
mae_lasso <- mean(abs(pred_lasso - y_test))</pre>
sst_lasso <- sum((y_test - mean(y_test))^2)</pre>
sse_lasso <- sum((y_test - pred_lasso)^2)</pre>
R2_lasso <- 1 - sse_lasso / sst_lasso
n <- length(y_test)</pre>
p <- length(coef(m_lasso)) - 1</pre>
adjR2_{lasso} \leftarrow 1 - (1 - R2_{lasso}) * (n - 1) / (n - p - 1)
cat(sprintf("
Lasso Regression (=%.5f) Test Set Evaluation
  - RMSE = \%.2f
  - MAE = \%.2f
  - R2
        = \%.4f
  - Adjusted R2 = %.4f
", best_lambda, rmse_lasso, mae_lasso, R2_lasso, adjR2_lasso))
## Lasso Regression (=0.45405) Test Set Evaluation
```

- RMSE = 1182.54

```
## - MAE = 895.83
## - R2 = 0.3061
## - Adjusted R2 = 0.2817
```

JAGS

```
# AvqAccountPayment
mean_AAP <- mean(set_train$AvgAccountPayment, na.rm = TRUE)</pre>
sd_AAP <- sd(set_train$AvgAccountPayment, na.rm = TRUE)</pre>
# AvqJoiningFee
mean_AJF <- mean(set_train$AvgJoiningFee, na.rm = TRUE)</pre>
sd AJF <- sd(set train$AvgJoiningFee, na.rm = TRUE)</pre>
# distance weighted spend
mean_dws <- mean(set_train$distance_weighted_spend, na.rm = TRUE)</pre>
sd_dws <- sd(set_train$distance_weighted_spend, na.rm = TRUE)</pre>
# avg_spend_per_user
mean_aspu <- mean(set_train$avg_spend_per_user, na.rm = TRUE)</pre>
sd_aspu <- sd(set_train$avg_spend_per_user, na.rm = TRUE)</pre>
df_jags <- set_train %>%
  mutate(
    y = log(TotalMembers),
    AAP = (AvgAccountPayment - mean_AAP) / sd_AAP,
    AJF = (AvgJoiningFee - mean_AJF) / sd_AJF,
    dws = (distance_weighted_spend - mean_dws) / sd_dws,
    urepeat = user_repeat_rate,
    u1 = UMAP2D 1,
    u2 = UMAP2D 2,
    competitor = CompetitorIndex,
    aspu = (avg_spend_per_user - mean_aspu) / sd_aspu,
    ampu = avg_merchant_per_user,
    parking_num = as.integer(GymParking == "Parking"),
    lat = Latitude,
    lon = Longitude,
    userd = user_density,
    w_ddrop = w_ddrop_std,
    w_unis = w_unis,
    promo = PromoPercentage,
    w_ringshare = w_ringshare_std,
    w_ratio = w_ratio_std,
   w_{den} = w_{den}
    w_{txn} = w_{txn}
    w_{comp} = w_{comp},
    group = as.integer(GymSiteType)
  )
# data for jags
data_jags <- list(</pre>
```

```
N = nrow(df_jags),
  J = nlevels(df_jags$GymSiteType),
 y = df_jags$y,
 AAP = df_jags$AAP,
  AJF = df_jags$AJF,
  dws = df_jags$dws,
  urepeat = df_jags$urepeat,
  u1 = df_{jags}u1,
  u2 = df_{jags}u2,
  competitor = df_jags$competitor,
  aspu = df_jags$aspu,
  ampu = df_jags$ampu,
  parking = df_jags$parking_num,
 lat = df_jags$lat,
 lon = df_jags$lon,
  userd = df_jags$userd,
  w_ddrop = df_jags$w_ddrop,
  w_unis = df_jags$w_unis,
  promo = df_jags$promo,
  w_ringshare = df_jags$w_ringshare,
  w_ratio = df_jags$w_ratio,
  w_den = df_jags$w_den,
  w_txn = df_jags$w_txn,
  w_comp = df_jags$w_comp,
 group
            = df_jags$group,
 tau_mu = 1,
 tau_beta = 1,
 sigma_max = 1000
m_hier <- "
model {
 for(i in 1:N) {
   y[i] ~ dnorm(mu[i], tau)
   mu[i] <- alpha[group[i]]</pre>
            + beta_AAP * AAP[i]
             + beta_AJF * AJF[i]
             + beta_dws * dws[i]
             + beta_urepeat * urepeat[i]
             + beta_u1 * u1[i]
             + beta u2 * u2[i]
             + beta_comp * competitor[i]
             + beta_aspu * aspu[i]
            + beta_ampu * ampu[i]
             + beta_parking * parking[i]
            + beta_lat * lat[i]
             + beta_lon * lon[i]
             + beta_userd * userd[i]
             + beta_w_ddrop * w_ddrop[i]
             + beta_w_unis * w_unis[i]
             + beta_promo * promo[i]
```

```
+ beta_w_ringshare * w_ringshare[i]
             + beta_w_ratio * w_ratio[i]
             + beta_w_den * w_den[i]
             + beta_w_txn * w_txn[i]
             + beta_w_comp * w_comp[i]
  }
  for(j in 1:J) {
   alpha[j] ~ dnorm(mu_alpha, tau_mu)
  mu_alpha ~ dnorm(0, tau_mu)
  beta_AAP ~ dnorm(0, tau_beta)
  beta_AJF ~ dnorm(0, tau_beta)
  beta_dws ~ dnorm(0, tau_beta)
  beta_urepeat ~ dnorm(0, tau_beta)
  beta_u1 ~ dnorm(0, tau_beta)
  beta_u2 ~ dnorm(0, tau_beta)
  beta_comp ~ dnorm(0, tau_beta)
  beta_aspu ~ dnorm(0, tau_beta)
  beta_ampu ~ dnorm(0, tau_beta)
  beta_parking ~ dnorm(0, tau_beta)
  beta_lat ~ dnorm(0, tau_beta)
  beta_lon ~ dnorm(0, tau_beta)
  beta userd ~ dnorm(0, tau beta)
  beta_w_ddrop ~ dnorm(0, tau_beta)
  beta_w_unis ~ dnorm(0, tau_beta)
  beta_promo ~ dnorm(0, tau_beta)
  beta_w_ringshare ~ dnorm(0, tau_beta)
  beta_w_ratio ~ dnorm(0, tau_beta)
  beta_w_den ~ dnorm(0, tau_beta)
  beta_w_txn ~ dnorm(0, tau_beta)
  beta_w_comp ~ dnorm(0, tau_beta)
 tau_alpha <- pow(sigma_alpha, -2)</pre>
 sigma_alpha ~ dunif(0, sigma_max)
 tau <- pow(sigma, -2)
 sigma ~ dunif(0, sigma_max)
}
# Initial value
ini_value <- function(){</pre>
 list(
   mu_alpha = rnorm(1,0,1),
   alpha = rnorm(data_jags$J,0,1),
   beta_AAP = dnorm(0, 1),
   beta_AJF = dnorm(0, 1),
   beta_dws = dnorm(0, 1),
   beta_urepeat = rnorm(1),
```

```
beta_u1 = rnorm(1),
    beta_u2 = rnorm(1),
    beta_comp = rnorm(1),
    beta_aspu = rnorm(1),
    beta_ampu = rnorm(1),
    beta_parking = rnorm(1),
    beta_lat = rnorm(1),
    beta lon = rnorm(1),
    beta_userd = rnorm(1),
    beta_w_ddrop = rnorm(1),
    beta_w_unis = rnorm(1),
    beta_promo = rnorm(1),
    beta_w_ringshare = rnorm(1),
    beta_w_ratio = rnorm(1),
    beta_w_den = rnorm(1),
    beta_w_txn = rnorm(1),
    beta_w_comp = rnorm(1),
    sigma = runif(1,0,10),
    sigma_alpha = runif(1,0,10)
}
# sample
set.seed(2025)
m_jags <- jags.model(textConnection(m_hier),</pre>
                  data = data_jags,
                  inits = ini_value,
                  n.chains = 3, quiet=TRUE)
update(m_jags, 4000)
pars_jags <- c("mu_alpha", "alpha",</pre>
               "beta_AAP", "beta_AJF", "beta_dws",
               "beta_urepeat", "beta_u1", "beta_u2", "beta_comp",
               "beta_aspu", "beta_ampu", "beta_parking", "beta_lat",
               "beta_lon", "beta_userd", "beta_w_ddrop", "beta_w_unis",
               "beta_promo", "beta_w_ringshare", "beta_w_ratio", "beta_w_den",
               "beta_w_txn", "beta_w_comp", "sigma", "sigma_alpha")
mcmc_jags <- coda.samples(m_jags, pars_jags, n.iter=10000)</pre>
# 5.1 Gelman-Rubin R-hat & ESS
gel_full <- gelman.diag(mcmc_jags, multivariate = FALSE)</pre>
print(gel full)
## Potential scale reduction factors:
##
                    Point est. Upper C.I.
## alpha[1]
                          1.04
                                     1.08
                          1.04
                                      1.08
## alpha[2]
                          1.04
                                      1.08
## alpha[3]
## beta_AAP
                          1.00
                                      1.00
                          1.00
## beta_AJF
                                      1.00
## beta_ampu
                         1.04
                                      1.08
```

```
## beta_aspu
                          1.01
                                      1.01
## beta_comp
                          1.01
                                      1.02
                          1.00
                                      1.00
## beta dws
## beta_lat
                          1.27
                                      2.00
## beta_lon
                          1.02
                                      1.06
## beta_parking
                         1.00
                                      1.00
## beta_promo
                         1.01
                                      1.01
                          1.02
## beta u1
                                      1.06
## beta u2
                          1.04
                                      1.11
## beta_urepeat
                          1.16
                                      1.52
## beta_userd
                          1.02
                                      1.06
                                      1.02
## beta_w_comp
                          1.01
## beta_w_ddrop
                          1.00
                                      1.02
## beta_w_den
                          1.01
                                      1.02
## beta_w_ratio
                          1.01
                                      1.05
## beta_w_ringshare
                          1.00
                                      1.01
## beta_w_txn
                          1.00
                                      1.00
                          1.00
                                      1.00
## beta w unis
## mu_alpha
                          1.02
                                      1.04
## sigma
                          1.01
                                      1.02
## sigma_alpha
                          1.00
                                      1.00
# If all R-hats are 1.05 and the ESS is large enough, it is considered to have good convergence.
# DIC
dic <- dic.samples(m_jags, type="pD", n.iter=4000)</pre>
cat("DIC =", sum(dic$deviance)+sum(dic$penalty), "\n")
## DIC = 858.2024
# Posterior mean prediction, RMSE, MAE
invisible({
# Extract the posterior mean
poster <- suppressWarnings(summary(mcmc_jags)$statistics)</pre>
a <- poster[grep("^alpha\\[", rownames(poster)), "Mean"]</pre>
b <- function(x) poster[x, "Mean"]</pre>
# Build the linear predicted value mu
mu_hat <- a[data_jags$group] +</pre>
  b("beta_AAP") * data_jags$AAP +
  b("beta_AJF") * data_jags$AJF +
  b("beta_dws") * data_jags$dws +
  b("beta_urepeat") * data_jags$urepeat +
  b("beta_u1") * data_jags$u1 +
  b("beta_u2") * data_jags$u2 +
  b("beta_comp") * data_jags$competitor +
  b("beta_aspu") * data_jags$aspu +
  b("beta_ampu") * data_jags$ampu +
  b("beta_parking") * data_jags$parking +
  b("beta_lat") * data_jags$lat +
  b("beta_lon") * data_jags$lon +
  b("beta_userd") * data_jags$userd +
  b("beta_w_ddrop") * data_jags$w_ddrop +
  b("beta_w_unis") * data_jags$w_unis +
```

```
b("beta_promo") * data_jags$promo +
  b("beta_w_ringshare") * data_jags$w_ringshare +
  b("beta_w_ratio") * data_jags$w_ratio +
  b("beta_w_den") * data_jags$w_den +
  b("beta_w_txn") * data_jags$w_txn +
  b("beta_w_comp") * data_jags$w_comp
# Restore the predicted values to the original space
TotalMembers_hat <- exp(mu_hat)</pre>
y_true <- exp(data_jags$y)</pre>
# Evaluation indicators
rmse jags <- sqrt(mean((TotalMembers hat - y true)^2))</pre>
mae_jags <- mean(abs(TotalMembers_hat - y_true))</pre>
})
cat(sprintf("
Model Metrics:
RMSE_jags = %.2f
MAE_jags = %.2f
", rmse_jags, mae_jags))
##
## Model Metrics:
## RMSE_jags = 1166.40
## MAE_jags = 921.83
# True values & JAGS predicted values
pred_jags <- TotalMembers_hat</pre>
# Sample size \langle (n \rangle) and the number of fixed effects \langle (p \rangle) (excluding the random intercept and the inter
n <- length(y_true)</pre>
p <- 21
# SSE & SST
SSE_jags <- sum((pred_jags - y_true)^2)</pre>
       <- sum((y_true - mean(y_true))^2)
R2_jags <- 1 - SSE_jags / SST
adjR2_jags \leftarrow 1 - (1 - R2_jags) * (n - 1) / (n - p - 1)
cat(sprintf("JAGS model R2v= %.4f\n", R2_jags))
## JAGS model R2v= 0.3136
cat(sprintf("JAGS model Adjusted R2 = %.4f\n", adjR2_jags))
## JAGS model Adjusted R2 = 0.3067
```

jags Research on Variable Influence

```
poster <- summary(mcmc_jags)$statistics</pre>
```

```
# Only take the main slope variables (starting with beta_)
sel <- grep("^beta_", rownames(poster))
coefs <- poster[sel, c("Mean", "SD")]
coefs <- as.data.frame(coefs)
coefs$Var <- rownames(coefs)
coefs$AbsMean <- abs(coefs$Mean)

# Sort and display
coefs_sorted <- coefs[order(-coefs$AbsMean), ]
print(coefs_sorted[, c("Var", "Mean", "SD", "AbsMean")], digits = 3)</pre>
## Var Mean SD AbsMean
```

```
beta_ampu 1.182417 0.470565 1.182417
## beta_ampu
## beta urepeat
                       beta urepeat -0.494445 1.011179 0.494445
## beta_promo
                         beta_promo -0.406947 0.062339 0.406947
## beta_w_den
                         beta_w_den 0.145432 0.025996 0.145432
## beta_w_comp
                        beta_w_comp -0.127641 0.024923 0.127641
                       beta_parking 0.116760 0.022712 0.116760
## beta_parking
## beta_w_ringshare beta_w_ringshare -0.077898 0.013076 0.077898
## beta_w_unis
                        beta_w_unis 0.063174 0.013512 0.063174
                       beta_w_ddrop 0.046175 0.012952 0.046175
## beta_w_ddrop
## beta_aspu
                          beta_aspu -0.042313 0.019561 0.042313
## beta_AAP
                           beta_AAP 0.031864 0.008191 0.031864
## beta dws
                           beta_dws 0.030572 0.015416 0.030572
                         beta_w_txn 0.022545 0.012508 0.022545
## beta_w_txn
## beta w ratio
                       beta_w_ratio -0.021750 0.011488 0.021750
## beta lat
                           beta lat 0.014101 0.017799 0.014101
## beta AJF
                           beta AJF 0.007298 0.007839 0.007298
## beta lon
                           beta lon 0.006692 0.007900 0.006692
                           beta_u2 -0.005970 0.004671 0.005970
## beta_u2
## beta_comp
                         beta comp -0.005724 0.001267 0.005724
                            beta_u1 -0.005543 0.002726 0.005543
## beta_u1
## beta_userd
                        beta_userd -0.000147 0.000489 0.000147
```

SPDE

```
df_spde <- df_jags

# Extract the latitude and longitude matrix
coords <- as.matrix(df_spde[, c("lon", "lat")])

# Build a triangular mesh
mesh <- inla.mesh.2d(
  loc = coords,
  max.edge = c(0.1, 0.5),
  cutoff = 0.01,
  offset = c(0.1, 0.2)
)

# Define the SPDE Matern prior
spde <- inla.spde2.pcmatern(
  mesh = mesh,
  prior.range = c(0.1, 0.5),</pre>
```

```
prior.sigma = c(1, 0.01)
# Projection matrix A
A <- inla.spde.make.A(mesh, loc = coords)
# Construct INLA stack (fixed effects + spatial random field)
df_spde$GymSiteType <- factor(df_spde$GymSiteType,</pre>
                               levels = c("Hybrid", "Residential", "Workforce"))
stk <- inla.stack(</pre>
 data = list(y = df_spde$y),
 A = list(1, A),
  effects = list(
    data.frame(
     intercept = 1,
      GymSiteType = df_spde$GymSiteType,
      AAP = df_spde$AAP,
      AJF = df_spde$AJF,
      dws = df_spde$dws,
      urepeat = df_spde$urepeat,
      u1 = df_spde$u1,
      u2 = df_spde$u2,
      competitor = df_spde$competitor,
      aspu = df_spde$aspu,
      ampu = df_spde$ampu,
      parking_num = df_spde$parking_num,
      lat = df_spde$lat,
      lon = df_spde$lon,
      userd = df_spde$userd,
      w_ddrop = df_spde$w_ddrop,
      w_unis = df_spde$w_unis,
      promo = df_spde$promo,
     w_ringshare = df_spde$w_ringshare,
     w_ratio = df_spde$w_ratio,
     w_den = df_spde$w_den,
     w_txn = df_spde$w_txn,
     w_comp = df_spde$w_comp
    field = 1:spde$n.spde
  ),
  tag = "est"
# Spatial Model Formula
formula_spde <- y ~ -1 + intercept +</pre>
 GymSiteType * AAP +
  AJF + dws + urepeat + u1 + u2 + competitor +
 aspu + ampu + parking_num + lat + lon + userd +
  w_ddrop + w_unis + promo + w_ringshare + w_ratio +
  w_den + w_txn + w_comp + f(field, model = spde)
# Spatial Model Formula
res_spde <- inla(</pre>
```

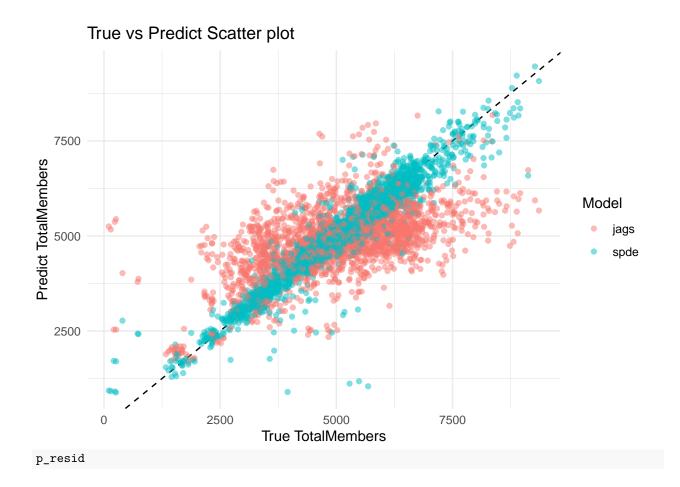
```
formula = formula_spde,
  data = inla.stack.data(stk),
  family = "gaussian",
  control.predictor= list(
   A = inla.stack.A(stk),
    compute = TRUE
  ),
  control.compute = list(
   dic = TRUE,
   waic = TRUE,
    cpo = TRUE
  )
)
cat(sprintf("DIC=%.2f WAIC=%.2f\n",
            res_spde$dic$dic, res_spde$waic$waic))
## DIC=-3194.83 WAIC=6055.02
# Compare prediction performance RMSE/MAE
# True TotalMembers
y_true <- exp(df_spde$y)</pre>
# Take out the predicted indices of the "est" part in the stack
idx_est <- inla.stack.index(stk, "est")$data</pre>
# Extract the corresponding predictions and restore them to the original space
pred_spde_obs <- exp(res_spde$summary.fitted.values$mean[idx_est])</pre>
rmse_spde <- sqrt(mean((pred_spde_obs - y_true)^2))</pre>
mae_spde <- mean(abs(pred_spde_obs - y_true))</pre>
cat(sprintf("Spatial model RMSE_spde = %.2f, MAE_spde = %.2f\n", rmse_spde, mae_spde))
## Spatial model RMSE_spde = 425.31, MAE_spde = 273.53
p <- length(res_spde$summary.fixed$mean) - 1</pre>
n <- length(y true)</pre>
# SSE & SST
SSE <- sum((y_true - pred_spde_obs)^2)</pre>
SST <- sum((y_true - mean(y_true))^2)</pre>
R2 <- 1 - SSE / SST
adjR2 \leftarrow 1 - (1 - R2) * (n - 1) / (n - p - 1)
cat(sprintf("R2 = \%.4f\n", R2))
## R2 = 0.9087
cat(sprintf("adjR2 = \%.4f\n", adjR2))
## adjR2 = 0.9076
```

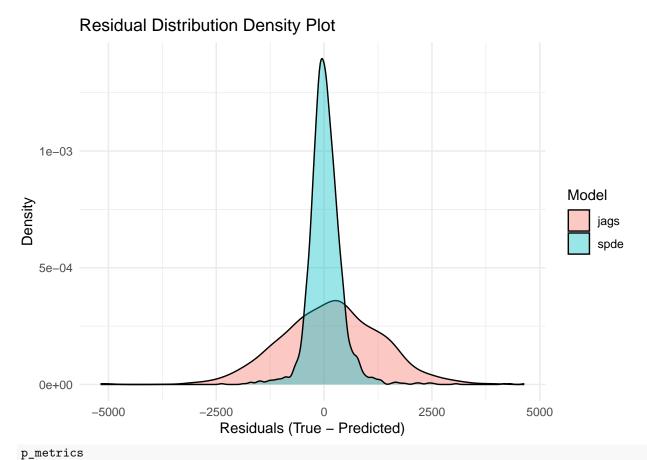
Verify spde on the test set

```
df_spde_test <- set_test %>%
 mutate(
    y = log(TotalMembers),
    AAP = (AvgAccountPayment - mean_AAP) / sd_AAP,
    AJF = (AvgJoiningFee - mean_AJF) / sd_AJF,
    dws = (distance_weighted_spend - mean_dws) / sd_dws,
    urepeat = user_repeat_rate,
    u1 = UMAP2D_1,
    u2 = UMAP2D 2,
    competitor = CompetitorIndex,
    aspu = (avg_spend_per_user - mean_aspu) / sd_aspu,
    ampu = avg_merchant_per_user,
    parking_num = as.integer(GymParking == "Parking"),
    lat = Latitude,
    lon = Longitude,
    userd = user_density,
    w_ddrop = w_ddrop_std,
    w_unis = w_unis,
    promo = PromoPercentage,
    w_ringshare = w_ringshare_std,
    w_ratio = w_ratio_std,
    w_{den} = w_{den},
    w_{txn} = w_{txn}
    w_{comp} = w_{comp},
    GymSiteType = factor(GymSiteType,levels = c("Hybrid", "Residential", "Workforce")),
    group = as.integer(GymSiteType)
df_spde_test$intercept <- 1</pre>
# Prepare test set coordinates & covariates
coords_test <- as.matrix(df_spde_test[, c("lon","lat")])</pre>
# Construct the projection matrix A_test
A_test <- inla.spde.make.A(mesh, loc = coords_test)
# Extract the posterior means of the fixed effects and the spatial random fields
# Fixed effect mean
beta_mean <- res_spde$summary.fixed$mean</pre>
# Mean of the spatial random field (field on nodes)
field_mean <- res_spde$summary.random$field$mean</pre>
# Build a linear prediction mu test
# Fixed effects part
Xtest <- model.matrix(</pre>
  ~ -1 + intercept + GymSiteType * AAP + AJF + dws + urepeat + u1 + u2 + competitor +
    aspu + ampu + parking_num + lat + lon + userd +
    w_ddrop + w_unis + promo + w_ringshare + w_ratio +
   w_den + w_txn + w_comp,
  data = df_spde_test
```

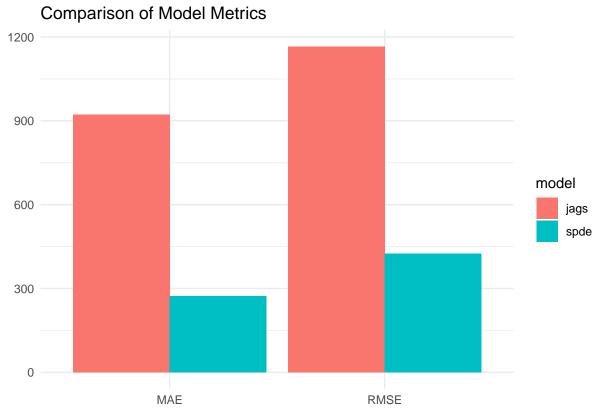
```
mu_fixed <- as.vector(Xtest %*% beta_mean)</pre>
# Spatial random field part: Interpolation at test points
mu_spatial <- as.vector(A_test %*% field_mean)</pre>
# Synthesize log predicted values
mu_test <- mu_fixed + mu_spatial</pre>
# Restore to the original TotalMembers space
pred_test <- exp(mu_test)</pre>
actual_test <- df_spde_test$TotalMembers</pre>
# RMSE & MAE
rmse_test <- sqrt(mean((pred_test - actual_test)^2))</pre>
mae_test <- mean(abs(pred_test - actual_test))</pre>
# R2
n_test <- length(actual_test)</pre>
p <- length(beta_mean) - 1</pre>
SSE_test <- sum((actual_test - pred_test)^2)</pre>
SST_test <- sum((actual_test - mean(actual_test))^2)</pre>
R2_test <- 1 - SSE_test / SST_test
adjR2_test <- 1 - (1 - R2_test) * (n_test - 1) / (n_test - p - 1)
cat(sprintf("Test set performance:\n"))
## Test set performance:
cat(sprintf("RMSE_spde_test = %.2f\n", rmse_test))
## RMSE_spde_test = 491.72
cat(sprintf("MAE_spde_test = %.2f\n", mae_test))
## MAE_spde_test = 306.41
cat(sprintf("R2_spde_test = %.4f\n", R2_test))
## R2_spde_test = 0.8800
cat(sprintf("Adjusted R2_spde_test= %.4f\n", adjR2_test))
## Adjusted R2_spde_test= 0.8754
# True values of the training set
         <- exp(df_jags$y)</pre>
y_true
# JAGS predicted value
pred_jags <- TotalMembers_hat</pre>
# SPDE predicted value
pred_spde <- pred_spde_obs</pre>
```

```
df_compare <- tibble(</pre>
           = y_true,
  actual
  jags
           = pred_jags,
  spde
            = pred_spde
) %>%
  pivot_longer(cols = c(jags, spde),
               names_to = "model",
               values to = "predicted") %>%
  mutate(
    residual = actual - predicted
metrics <- df compare %>%
  group_by(model) %>%
  summarize(
    RMSE = sqrt(mean((predicted - actual)^2)),
    MAE = mean(abs(predicted - actual)),
    R2 = 1 - sum((actual - predicted)^2) / sum((actual - mean(actual))^2),
    .groups = "drop"
  ) %>%
  pivot_longer(
   cols = -model,
   names_to = "metric",
    values_to = "value"
p_scatter <- ggplot(df_compare, aes(x = actual, y = predicted, color = model)) +</pre>
  geom_abline(intercept = 0, slope = 1, linetype = "dashed") +
  geom_point(alpha = 0.5) +
  labs(x = "True TotalMembers", y = "Predict TotalMembers",
       title = "True vs Predict Scatter plot",
       color = "Model") +
  theme_minimal()
p_resid <- ggplot(df_compare, aes(x = residual, fill = model)) +</pre>
  geom_density(alpha = 0.4) +
  labs(x = "Residuals (True - Predicted)", y = "Density",
       title = "Residual Distribution Density Plot",
       fill = "Model") +
  theme minimal()
metrics_plot <- metrics %>%
  filter(metric %in% c("RMSE", "MAE"))
p_metrics <- ggplot(metrics_plot, aes(x = metric, y = value, fill = model)) +</pre>
  geom_col(position = "dodge") +
  labs(x = "", y = "", title = "Comparison of Model Metrics") +
  theme_minimal()
p_scatter
```





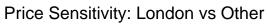


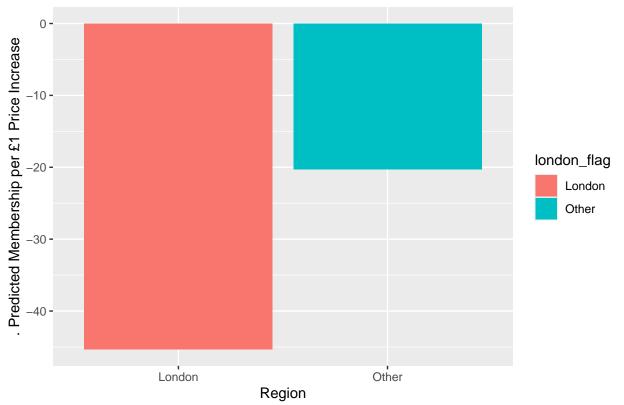


How sensitive is membership demand to price changes in each location?

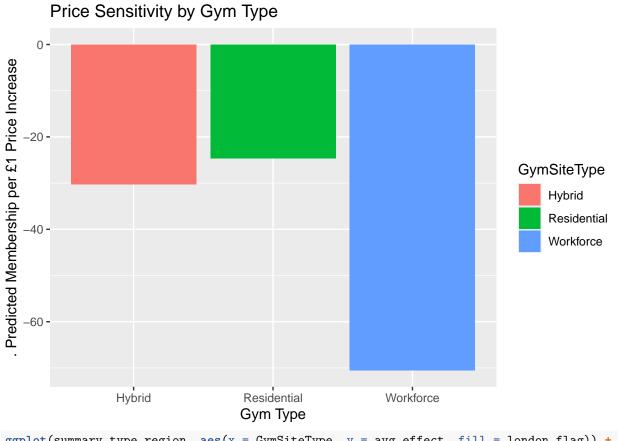
```
delta_AAP <- 1 / sd_AAP</pre>
london_center_lat <- 51.509865</pre>
london_center_lon <- -0.118092</pre>
london_radius_km <- 25</pre>
haversine <- function(lat1, lon1, lat2, lon2) {
 R <- 6371
 delta_lat <- (lat2 - lat1) * pi / 180
 delta_lon <- (lon2 - lon1) * pi / 180
 a <- sin(delta_lat / 2)^2 + cos(lat1 * pi / 180) * cos(lat2 * pi / 180) * sin(delta_lon / 2)^2
 c <- 2 * atan2(sqrt(a), sqrt(1 - a))</pre>
 R * c
}
# Construct a new price variable (AAP + delta_AAP)
df_spde$intercept <- 1</pre>
df_spde$AAP_new <- df_spde$AAP + delta_AAP</pre>
# Use the new AAP to predict the number of members after "the price is increased by 1 pound"
X_new <- model.matrix(</pre>
 ~ -1 + intercept + GymSiteType * AAP_new + AJF + dws + urepeat + u1 + u2 + competitor +
    aspu + ampu + parking_num + lat + lon + userd +
    w_ddrop + w_unis + promo + w_ringshare + w_ratio +
    w_den + w_txn + w_comp,
 data = df_spde
coords <- as.matrix(df_spde[, c("lon", "lat")])</pre>
A <- inla.spde.make.A(mesh, loc = coords)
beta mean <- res spde$summary.fixed$mean
field_mean <- res_spde$summary.random$field$mean</pre>
mu_fixed_new <- as.vector(X_new %*% beta_mean)</pre>
mu_spatial <- as.vector(A %*% field_mean)</pre>
mu_pred_new <- mu_fixed_new + mu_spatial</pre>
pred_new <- exp(mu_pred_new)</pre>
# Merge into data
df_sens <- df_spde %>%
 mutate(
    price_effect = pred_new - TotalMembers,
    price_elasticity = 100 * (pred_new - TotalMembers) / TotalMembers,
    GymSiteType = GymSiteType,
   london_flag = ifelse(
      haversine(lat, lon, london_center_lat, london_center_lon) <= london_radius_km,
      "London", "Other"
    )
  )
# Grouping and Visualization
```

```
summary_region <- df_sens %>%
  group_by(london_flag) %>%
  summarize(
   avg_effect = mean(price_effect),
   avg_elasticity = mean(price_elasticity),
   weighted_elasticity = sum(price_effect) / sum(TotalMembers) * 100,
   n = n()
  )
summary_type <- df_sens %>%
  group_by(GymSiteType) %>%
 summarize(
   avg_effect = mean(price_effect),
   avg_elasticity = mean(price_elasticity),
   weighted_elasticity = sum(price_effect) / sum(TotalMembers) * 100,
   n = n()
  )
summary_type_region <- df_sens %>%
  group_by(GymSiteType, london_flag) %>%
  summarize(
   avg_effect = mean(price_effect),
   avg_elasticity = mean(price_elasticity),
   weighted_elasticity = sum(price_effect) / sum(TotalMembers) * 100,
)
## `summarise()` has grouped output by 'GymSiteType'. You can override using the
## `.groups` argument.
# Visualization
ggplot(summary_region, aes(x = london_flag, y = avg_effect, fill = london_flag)) +
 geom_col() +
 labs(title = "Price Sensitivity: London vs Other",
      x = "Region", y = "\Delta Predicted Membership per £1 Price Increase")
```





```
ggplot(summary_type, aes(x = GymSiteType, y = avg_effect, fill = GymSiteType)) +
    geom_col() +
    labs(title = "Price Sensitivity by Gym Type",
        x = "Gym Type", y = "\Delta Predicted Membership per £1 Price Increase")
```



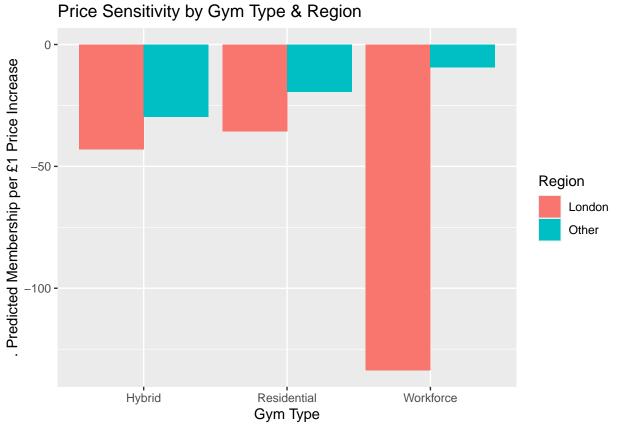


Table 1: Average and Weighted Price Elasticity by Gym Type and Region

•		Avg			
${\bf GymSiteType}$	London/Other	$\Delta \text{Members}$	Avg Elasticity (%)	Weighted Elasticity (%)	n
Hybrid	London	-43.03	1.61	-0.92	9
Hybrid	Other	-29.59	0.16	-0.62	179
Residential	London	-35.58	3.70	-0.62	577
Residential	Other	-19.49	0.49	-0.39	1229
Workforce	London	-133.75	16.29	-4.72	64
Workforce	Other	-9.28	0.63	-0.24	66

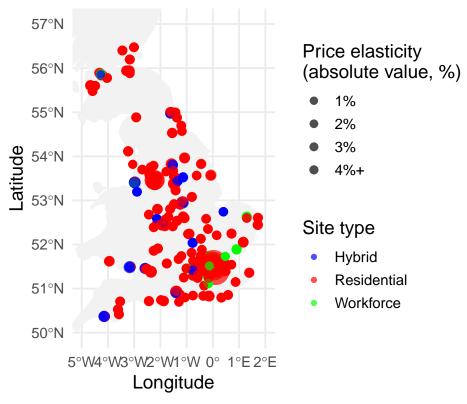
```
uk <- ne_countries(scale = "medium", country = "United Kingdom", returnclass = "sf")

df_sens$GymSiteType <- factor(df_sens$GymSiteType, levels = c("Hybrid", "Residential", "Workforce"))

GymSiteType_colors <- c(</pre>
```

```
"Hybrid" = "blue",
  "Residential" = "red",
  "Workforce" = "green"
)
ggplot() +
  geom_sf(data = uk, fill = "grey95", color = NA) +
  geom_point(
   data = df_sens,
    aes(
     x = lon, y = lat,
     color = GymSiteType,
     size = abs(price_elasticity)
    ),
   alpha = 0.7
  ) +
  scale_color_manual(
   name = "Site type",
   values = GymSiteType_colors
  scale_size_continuous(
   name = "Price elasticity\n(absolute value, %)",
   breaks = c(1, 2, 3, 4),
   labels = c("1\%", "2\%", "3\%", "4\%+"),
   range = c(2, 10)
  ) +
  labs(
    x = "Longitude",
   y = "Latitude",
   title = "Spatial Distribution of Gym Price Elasticity"
  coord_sf(xlim = c(-5, 2), ylim = c(50, 57)) +
  theme_minimal(base_size = 14) +
  theme(
   legend.position = "right",
    plot.title = element_text(size = 16, face = "bold")
```

Spatial Distribution of Gym Price Elasticity



Visualization

```
# Extract all fixed effects
coef_tab <- res_spde$summary.fixed

# Sort in descending order by absolute mean value
coef_tab$abs_mean <- abs(coef_tab$mean)
coef_tab <- coef_tab[order(-coef_tab$abs_mean), ]

# Show the top few
print(coef_tab[, c("mean", "0.025quant", "0.975quant", "abs_mean")], digits=3)</pre>
```

```
##
                                 mean 0.025quant 0.975quant abs_mean
## intercept
                             8.195813 -22.86109
                                                  39.25273 8.195813
## GymSiteTypeWorkforce
                             2.803514 -28.20670
                                                  33.81373 2.803514
## GymSiteTypeResidential
                             2.742157 -28.26823 33.75255 2.742157
## GymSiteTypeHybrid
                             2.650141 -28.36015 33.66043 2.650141
## urepeat
                            -2.472003
                                       -4.23683
                                                 -0.71246 2.472003
## promo
                            -0.344412
                                       -0.42959 -0.25921 0.344412
## ampu
                             0.114682
                                      -0.78127 1.00990 0.114682
## GymSiteTypeWorkforce:AAP
                             0.083526
                                       0.04837
                                                0.11868 0.083526
                                       0.00578 0.14338 0.074269
## w_ddrop
                             0.074269
                             0.066360 -0.06559 0.19668 0.066360
## w_den
## w unis
                             0.059862 -0.02200 0.14204 0.059862
                            -0.042780
                                       -0.09552 0.00995 0.042780
## w_ratio
                            -0.036772
                                       -0.09563 0.02228 0.036772
## w_ringshare
```

```
0.00189
## GymSiteTypeResidential:AAP 0.029689
                                                   0.05749 0.029689
                            -0.026872 -0.08935 0.03489 0.026872
## w txn
## AAP
                            -0.018932 -0.04396 0.00610 0.018932
                                       -0.05982 0.09569 0.017902
## dws
                             0.017902
                                       -0.02283 -0.01013 0.016441
## competitor
                            -0.016441
                            -0.013814 -0.04711 0.01955 0.013814
## lon
## parking_num
                            -0.010627 -0.09580 0.07352 0.010627
                            -0.007073 -0.04041 0.02628 0.007073
## lat
                                       -0.13963 0.12781 0.006555
## w_comp
                            -0.006555
## AJF
                            -0.006549 -0.01819 0.00509 0.006549
## u2
                             0.003985
                                       -0.01543 0.02345 0.003985
                                       -0.07117 0.07876 0.003711
## aspu
                             0.003711
## userd
                             0.003356
                                       0.00122 0.00553 0.003356
                             0.000724
                                       -0.01227 0.01380 0.000724
## u1
coef_tab$significant <- with(coef_tab,</pre>
   ( `0.025quant` > 0 & `0.975quant` > 0 )
   ( `0.025quant` < 0 & `0.975quant` < 0 )
)
sig_vars <- coef_tab[coef_tab$significant, ]</pre>
print(sig_vars[, c("mean", "0.025quant", "0.975quant", "significant")], digits=3)
##
                                mean 0.025quant 0.975quant significant
## urepeat
                            -2.47200
                                     -4.23683
                                                -0.71246
                                                                TRUE
                                       -0.42959
                                               -0.25921
                                                                TRUE
## promo
                            -0.34441
                                     0.04837
## GymSiteTypeWorkforce:AAP
                             0.08353
                                                0.11868
                                                                TRUE
## w ddrop
                             0.07427 0.00578 0.14338
                                                                TRUE
## GymSiteTypeResidential:AAP 0.02969 0.00189 0.05749
                                                                TRUE
                                       -0.02283
## competitor
                            -0.01644
                                                 -0.01013
                                                                TRUE
## userd
                             0.00336
                                       0.00122
                                                  0.00553
                                                                TRUE
```

What's the ideal price point for maximizing revenue in a specific location?

```
# Set price range
price_grid <- seq(10, 60, by = 0.5)

# Take the first 100 points
n_sites <- min(100, nrow(df_spde))

# Spatial field average value
field_mean <- res_spde$summary.random$field$mean

# Record the results
results <- data.frame(
    site_id = 1:n_sites,
    orig_price = NA_real_,
    GymSiteType = NA_character_,
    orig_members = NA_real_,
    best_price = NA_real_,
    max_revenue = NA_real_,
    demand_at_best = NA_real_,
    demand_at_best = NA_real_</pre>
```

```
for (i in 1:n_sites) {
  this_point <- df_spde[i, ]</pre>
  spatial_offset <- as.vector(A[i, ] %*% field_mean)</pre>
  orig_price <- this_point$AvgAccountPayment</pre>
  orig_members <- this_point$TotalMembers</pre>
  site_type <- as.character(this_point$GymSiteType)</pre>
  rev_grid <- numeric(length(price_grid))</pre>
  demand_grid <- numeric(length(price_grid))</pre>
  for (j in seq_along(price_grid)) {
    this_price <- price_grid[j]</pre>
    this_AAP <- (this_price - mean_AAP) / sd_AAP
    covar_row <- data.frame(</pre>
      intercept = 1,
      GymSiteType = factor(this_point$GymSiteType, levels = c("Hybrid", "Residential", "Workforce")),
      AAP = this_AAP,
      AJF = this_point$AJF,
      dws = this_point$dws,
      urepeat = this_point$urepeat,
      u1 = this point$u1,
      u2 = this_point$u2,
      competitor = this_point$competitor,
      aspu = this_point$aspu,
      ampu = this_point$ampu,
      parking_num = this_point$parking_num,
      lat = this_point$lat,
      lon = this_point$lon,
      userd = this_point$userd,
      w_ddrop = this_point$w_ddrop,
      w_unis = this_point$w_unis,
      promo = this_point$promo,
      w_ringshare = this_point$w_ringshare,
      w_ratio = this_point$w_ratio,
      w_den = this_point$w_den,
      w_txn = this_point$w_txn,
      w_comp = this_point$w_comp
    X new <- model.matrix(</pre>
      ~ -1 + intercept + GymSiteType * AAP + AJF + dws + urepeat + u1 + u2 + competitor +
        aspu + ampu + parking_num + lat + lon + userd +
        w_ddrop + w_unis + promo + w_ringshare + w_ratio +
        w_den + w_txn + w_comp,
      data = covar_row
    )
    mu_fixed <- as.vector(X_new %*% res_spde$summary.fixed$mean)</pre>
    mu_pred <- mu_fixed + spatial_offset</pre>
    demand <- exp(mu_pred)</pre>
    revenue <- this_price * demand
```

```
demand_grid[j] <- demand
  rev_grid[j] <- revenue
}

max_idx <- which.max(rev_grid)

results$orig_price[i] <- orig_price
  results$GymSiteType[i] <- site_type
  results$orig_members[i] <- orig_members
  results$best_price[i] <- price_grid[max_idx]
  results$max_revenue[i] <- rev_grid[max_idx]
  results$demand_at_best[i] <- demand_grid[max_idx]
}
head(results, 100)</pre>
```

```
site_id orig_price GymSiteType orig_members best_price max_revenue
## 1
                  49.76229 Residential
                                                 6553
                                                               60
                                                                      403664.4
## 2
             2
                  31.86496 Residential
                                                 6546
                                                               60
                                                                      383285.6
## 3
             3
                  53.85660 Residential
                                                 8920
                                                               60
                                                                      492817.6
## 4
             4
                  21.27039 Residential
                                                  398
                                                               60
                                                                      172011.4
## 5
             5 130.76375 Residential
                                                 2900
                                                               60
                                                                      167324.2
## 6
                  45.74215 Residential
                                                 7515
                                                               60
                                                                      428558.0
             6
## 7
             7
                  37.38008 Residential
                                                 4863
                                                               60
                                                                      311870.7
## 8
             8
                  63.57703 Residential
                                                 5802
                                                               60
                                                                      362020.1
## 9
             9
                  35.53741 Residential
                                                 6311
                                                               60
                                                                      382902.9
## 10
             10
                  33.09622 Residential
                                                 5364
                                                               60
                                                                      302884.6
## 11
             11
                  42.84683 Residential
                                                 5977
                                                                60
                                                                      320256.9
## 12
             12
                  30.79135 Residential
                                                 5813
                                                               60
                                                                      367033.3
## 13
             13
                  34.56794 Residential
                                                 4441
                                                               60
                                                                      259340.1
## 14
                  39.29420
                                                                      243030.2
             14
                                 Hybrid
                                                 4434
                                                               60
## 15
                  41.69905 Residential
                                                 6764
                                                               60
                                                                      400066.4
## 16
             16
                  37.59785 Residential
                                                 6068
                                                               60
                                                                      357639.6
## 17
             17
                  29.40561 Residential
                                                               60
                                                                      212144.6
                                                 3335
## 18
                                                                      368261.0
             18
                  35.43446 Residential
                                                 6008
                                                               60
## 19
             19
                  30.17003 Residential
                                                 3787
                                                               60
                                                                      227664.4
## 20
             20
                  41.80710 Residential
                                                 4237
                                                               60
                                                                      271264.6
## 21
             21
                  56.88668 Residential
                                                 5871
                                                               60
                                                                      370786.7
## 22
             22
                  37.34240 Residential
                                                 7052
                                                               60
                                                                      424543.5
## 23
             23
                  30.25512 Residential
                                                 5363
                                                               60
                                                                      300905.6
## 24
             24
                  35.25028 Residential
                                                 3437
                                                               60
                                                                      227633.0
## 25
             25
                  28.75936
                                                 6462
                                                               60
                                                                      351409.6
                                 Hybrid
## 26
             26
                  55.45999 Residential
                                                 2327
                                                                60
                                                                      176764.6
## 27
             27
                                                 4911
                                                                60
                                                                      286530.6
                  32.23027 Residential
## 28
             28
                  28.32629 Residential
                                                 5805
                                                               60
                                                                      352902.5
## 29
             29
                  35.48694
                                                               60
                                                                      277858.3
                                 Hybrid
                                                 3979
## 30
                  30.53194 Residential
                                                 4066
                                                               60
                                                                      268160.7
## 31
             31
                  35.50755 Residential
                                                 7526
                                                               60
                                                                      415775.6
## 32
             32
                  53.52255 Residential
                                                 6319
                                                               60
                                                                      365381.1
             33
## 33
                  35.82275
                                                 3684
                                                               60
                                                                      259594.3
                              Workforce
## 34
             34
                  47.89189 Residential
                                                 4854
                                                               60
                                                                      321114.7
## 35
             35
                  27.78948 Residential
                                                 6529
                                                               60
                                                                      419414.8
## 36
                  40.72382 Residential
                                                 2102
                                                               60
                                                                      136032.8
```

##	37	37	28 77036	Residential	3917	60	236929.8
	38	38		Residential	5329	60	377945.8
	39	39		Residential	5095	60	299557.2
	40	40		Residential	3690	60	235526.1
	41	41		Residential	5176	60	182345.7
	42	42		Residential	3356	60	183718.0
	43	43		Residential	6466	60	369843.4
	44	44		Residential	5704	60	364549.9
	45	45		Residential	5804	60	428055.6
	46	46		Residential	6414	60	399657.9
	47	47		Residential	6239	60	379266.4
	48	48		Residential	2965	60	182283.6
	49	49	32.75674	Workforce	3697	60	245396.0
##	50	50		Residential	5845	60	347534.4
	51	51		Residential	5725	60	353681.3
	52	52		Residential	4907	60	320110.0
	53	53		Residential	5036	60	321335.5
	54	54		Residential	6360	60	397075.3
	55	55		Residential	4639	60	289862.2
	56	56	29.63155	Hybrid	4946	60	271283.6
	57	57		Residential	6089	60	378961.7
	58	58		Residential	5908	60	341671.5
	59	59	36.66992	Hybrid	3991	60	245582.4
	60	60	36.51983	Residential	2350	60	136572.5
##	61	61	26.78690	Residential	6093	60	361254.0
##	62	62	44.59809	Residential	6651	60	360070.7
##	63	63	30.32761	Workforce	7284	60	492126.6
##	64	64	92.58029	Hybrid	3935	60	274307.9
##	65	65	31.09515	Residential	3488	60	236904.6
##	66	66	40.19714	Residential	6248	60	363903.5
##	67	67	33.19212	Residential	6193	60	411185.9
##	68	68	24.39020	Residential	6256	60	396336.4
##	69	69	38.61919	Residential	3870	60	268031.9
##	70	70	37.84290	Hybrid	4559	60	254693.4
##	71	71	37.28882	Residential	5192	60	316571.3
##	72	72	37.40582	Residential	2369	60	154012.6
##	73	73	35.05313	Residential	2120	60	145379.5
##	74	74	35.79660	Residential	5087	60	311246.1
##	75	75	44.28016	Residential	6065	60	377013.0
##	76	76	33.01591	Residential	5822	60	326600.4
##	77	77	29.32046	Hybrid	4966	60	280381.0
##	78	78	40.71417	Residential	4746	60	288739.1
##	79	79	41.84017	Workforce	2909	60	197217.3
##	80	80	79.93288	Workforce	3337	60	208640.6
##	81	81	28.67948	Residential	4709	60	272912.7
##	82	82	40.68745	Residential	6359	60	378911.5
##	83	83	47.38377	Residential	5286	60	319892.0
##	84	84	37.43408	Residential	6500	60	394137.8
##	85	85	43.12559	Residential	6380	60	388094.0
##	86	86	39.40252	Residential	6264	60	382183.6
##	87	87	30.46058	Residential	3381	60	216535.2
##	88	88		Residential	3668	60	223793.6
##	89	89	30.58539	Residential	4413	60	265971.9
##	90	90		Residential	6187	60	348018.5

```
## 91
             91
                  37.36705 Residential
                                                  7385
                                                                60
                                                                       390682.7
## 92
             92
                  31.14501 Residential
                                                                60
                                                                       305945.8
                                                  5271
## 93
             93
                  33.50361 Residential
                                                  6340
                                                                60
                                                                       371954.1
## 94
                  31.76081 Residential
             94
                                                  2766
                                                                60
                                                                       181458.1
## 95
             95
                  26.64654 Residential
                                                  2733
                                                                60
                                                                       185489.4
## 96
             96
                  89.80123 Residential
                                                                       179016.7
                                                  5465
                                                                60
## 97
             97
                  61.72654
                              Workforce
                                                                60
                                                                       101206.8
                                                  1715
                  24.30259 Residential
## 98
             98
                                                  6559
                                                                60
                                                                       383069.3
## 99
             99
                  57.55606 Residential
                                                  4560
                                                                60
                                                                       289511.2
## 100
            100
                  52.81152 Residential
                                                  5036
                                                                60
                                                                       314168.4
##
       demand_at_best
              6727.741
## 1
## 2
              6388.093
## 3
              8213.626
## 4
              2866.857
## 5
              2788.737
## 6
              7142.633
## 7
              5197.845
## 8
              6033.668
## 9
              6381.715
## 10
              5048.076
## 11
              5337.616
## 12
              6117.221
## 13
              4322.335
## 14
              4050.504
## 15
              6667.774
## 16
              5960.659
## 17
              3535.744
## 18
              6137.684
              3794.406
## 19
## 20
              4521.076
## 21
              6179.778
## 22
              7075.724
## 23
              5015.094
## 24
              3793.884
## 25
              5856.827
## 26
              2946.077
              4775.510
## 27
## 28
              5881.708
## 29
              4630.972
## 30
              4469.345
## 31
              6929.593
## 32
              6089.685
## 33
              4326.571
## 34
              5351.912
## 35
              6990.247
## 36
              2267.214
## 37
              3948.829
## 38
              6299.096
## 39
              4992.620
## 40
              3925.435
## 41
              3039.095
## 42
              3061.967
## 43
              6164.057
```

##	44	6075.832
	45	7134.259
##		6660.966
##	47	6321.106
	48	3038.060
	49	4089.934
##		5792.240
##		5894.688
##		5335.167
##		5355.591
##		6617.922
##		4831.037
##		4521.393
##		6316.029
##		5694.525
##		4093.040
	60	2276.209
##		6020.901
	62 63	6001.178
	64	8202.110
	65	4571.798
	66	3948.411 6065.058
	67	6853.099
	68	6605.606
	69	4467.199
##	70	4244.890
##	71	5276.188
##		2566.877
##		2422.991
##	74	5187.434
##	75	6283.550
##	76	5443.339
##	77	4673.017
##	78	4812.318
##	79	3286.955
##	80	3477.343
##	81	4548.546
##	82	6315.191
##	83	5331.533
##	84	6568.963
##	85	6468.234
##	86	6369.726
##	87	3608.920
##	88	3729.893
##	89	4432.866
##	90	5800.309
##	91	6511.378
##	92	5099.097
##	93	6199.235
##	94	3024.302
##	95 96	3091.490 2983.612
##	96 97	
##	91	1686.780

98 6384.489 ## 99 4825.187 ## 100 5236.139