

QUESTIONS TO ANSWER FROM THE DATA

1) What's the age distribution in the company?

age distribution

```
SELECT  
  
MIN(age) AS youngest,  
  
MAX(age) AS OLDEST  
  
FROM hr_data;
```

age group count

```
SELECT age_group,  
  
count(*) AS count  
  
FROM  
  
(SELECT  
  
CASE  
  
WHEN age <= 21 AND age <= 30 THEN '21 to 30'  
  
WHEN age <= 31 AND age <= 40 THEN '31 to 40'  
  
WHEN age <= 41 AND age <= 50 THEN '41 to 50'  
  
ELSE '50+'  
  
END AS age_group  
  
FROM hr_data  
  
WHERE new_termdate IS NULL  
  
) AS subquery  
  
GROUP BY age_group  
  
ORDER BY age_group;
```

Age group by gender

```
SELECT age_group,  
  
gender,  
  
count(*) AS count  
  
FROM  
  
(SELECT  
  
CASE  
  
WHEN age <= 21 AND age <= 30 THEN '24 to 30'
```

```
WHEN age <= 31 AND age <= 40 THEN '31 to 40'
WHEN age <= 41 AND age <= 50 THEN '41 to 50'
ELSE '50+'
END AS age_group,
gender
FROM hr_data
WHERE new_termdate IS NULL
) AS subquery
GROUP BY age_group, gender
ORDER BY age_group, gender;
```

2) What's the gender breakdown in the company?

```
SELECT
gender,
COUNT(gender) AS count
FROM hr_data
WHERE new_termdate IS NULL
GROUP BY gender
ORDER BY gender ASC;
```

3) How does gender vary across departments and job titles?

```
SELECT
department,
gender,
count(gender) AS count
FROM hr_data
WHERE new_termdate IS NULL
GROUP BY department, gender,
ORDER BY department, gender ASC;
```

job titles

```
SELECT
department, jobtitle,
gender,
count(gender) AS count
FROM hr_data
WHERE new_termdate IS NULL
GROUP BY department, jobtitle, gender
ORDER BY department, jobtitle, gender ASC;
```

4) What's the race distribution in the company?

```
SELECT
race,
count(*) AS count
FROM
hr_data
WHERE new_termdate IS NULL
GROUP BY race
ORDER BY count DESC;
```

5) What's the average length of employment in the company?

```
SELECT
AVG(DATEDIFF(year, hire_date, new_termdate)) AS tenure
FROM hr_data
WHERE new_termdate IS NOT NULL AND new_termdate <= GETDATE();
```

6) Which department has the highest turnover rate?

- get total count
- get terminated count
- terminated count/total count

```

SELECT
    department,
    total_count,
    terminated_count,
    (round((CAST(terminated_count AS FLOAT)/total_count), 2)) * 100 AS turnover_rate
FROM
    (SELECT
        department,
        count(*) AS total_count,
        SUM(CASE
            WHEN new_termdate IS NOT NULL AND new_termdate <= GETDATE() THEN 1 ELSE 0
            END
        ) AS terminated_count
    FROM hr_data
    GROUP BY department
    ) AS subquery
ORDER BY turnover_rate DESC;

```

7) What is the tenure distribution for each department?

```

SELECT
    department,
    AVG(DATEDIFF(year, hire_date, new_termdate)) AS tenure
FROM
    hr_data
WHERE
    new_termdate IS NOT NULL
    AND new_termdate <= GETDATE()
GROUP BY
    department;

```

8) How many employees work remotely for each department?

```
SELECT  
location,  
count(*) as count  
FROM hr_data  
WHERE new_termdate IS NULL  
GROUP BY location;
```

9) What's the distribution of employees across different states?

```
SELECT  
location_state,  
count(*) AS count  
FROM hr_data  
WHERE new_termdate IS NULL  
GROUP BY location_state  
ORDER BY count DESC;
```

10) How are job titles distributed in the company?

```
SELECT  
jobtitle,  
count(*) AS count  
FROM hr_data  
WHERE new_termdate IS NULL  
GROUP BY jobtitle  
ORDER BY count DESC;
```

11) How have employee hire counts varied over time?

- calculate hires

- calculate terminations
- $(\text{hires} - \text{terminations}) / \text{hires}$ percent hire change

```
SELECT
hire_year,
hires,
terminations,
hires - terminations AS net_change,
(round(CAST(hires-terminations AS FLOAT)/hires, 2)) * 100 AS percent_hire_change
FROM
    (SELECT
        YEAR(hire_date) AS hire_year,
        count(*) AS hires,
        SUM(CASE
            WHEN new_termdate is not null and new_termdate <= GETDATE() THEN 1 ELSE 0
            END
        ) AS terminations
    FROM hr_data
    GROUP BY YEAR(hire_date)
    ) AS subquery
ORDER BY percent_hire_change ASC;
```