An aerial photograph of a tropical island. The island is covered in dense, vibrant green forest. The surrounding water is a clear, bright turquoise color. A small boat is visible in the water, leaving a white wake. The island has a small sandy beach area. The overall scene is serene and beautiful.

# EU Carbon Border Adjustment Mechanism: What effective compliance looks like

**Wednesday, 4 October 2023**

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# Agenda

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UK and beyond  
developments

If you have any questions,  
please use the Q&A feature

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and actions

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considerations

# 1

## Setting the scene



Ana Fallas

# Setting the context – European Green Deal

## European Green Deal objectives

- ▶ No net emissions of greenhouse gases (GHG) by 2050
- ▶ Economic growth decoupled from resource use
- ▶ No person and no place left behind



Clean energy



Sustainable mobility



Sustainable agriculture



Sustainable food industry



Building and renovating



Eliminating pollution



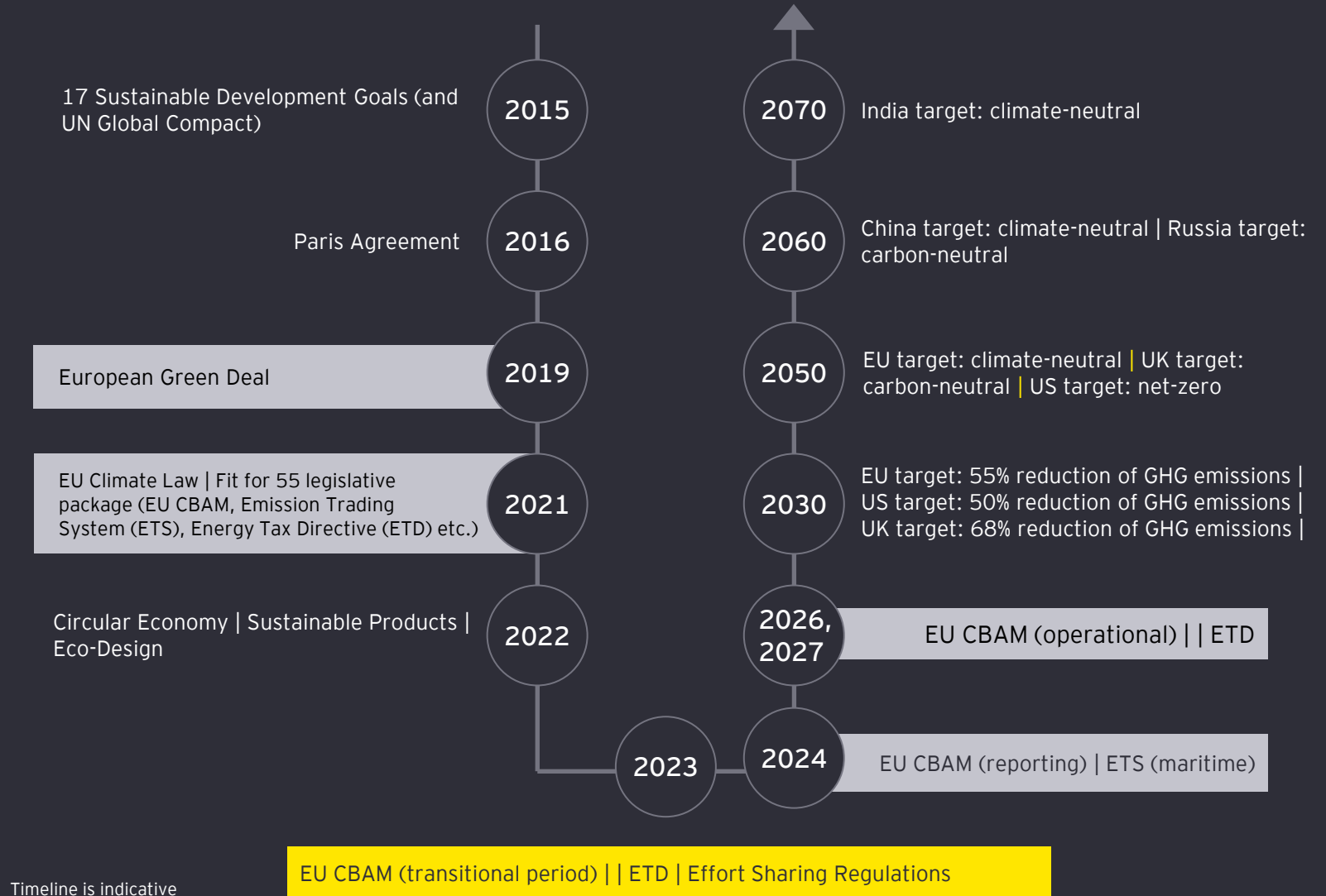
Climate action



Sustainable industry



Biodiversity





# 2

## CBAM overview



Richard J. Albert



Robert Seiter

# Overview – CBAM

## Product categories

- ▶ Cement
- ▶ Fertilizers
- ▶ Iron and steel (including some down stream products)
- ▶ Aluminium
- ▶ Electricity
- ▶ Hydrogen

Political discussions seem to favor extending CBAM further by 2030, to cover all product categories that are subject to the EU ETS if these products were manufactured in the EU. This would include polymers, diverse chemicals, mineral oil products, paper and pulp, among other categories.

## Emissions covered



**Direct and indirect emissions** related to manufacture + electricity

Footprint calculation may at some point be extended to cover further indirect emissions, e.g., transportation

\*CO<sub>2</sub> = carbon dioxide, PFCs = perfluorocarbons, N<sub>2</sub>O = nitrous oxide

## Geographic scope



Import from non-EU, except products originating in:

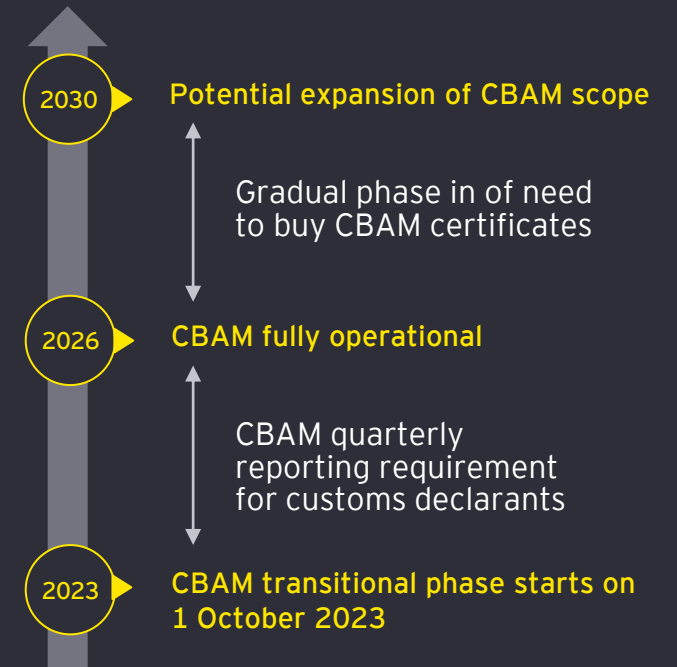
- |             |               |
|-------------|---------------|
| Switzerland | Iceland       |
| Norway      | Liechtenstein |

Other jurisdictions may also apply a type of carbon border policy (e.g., ongoing discussions in UK, Switzerland, Japan, Canada and others)

## CBAM certificate requirement

- ▶ Release of goods for customs-free circulation
- ▶ Irregularities occurring to goods under customs supervision (non-Union goods)

## Timeline





# A simplified example for CBAM calculation

Assumption: 1,000 tons of steel, worth EUR 510/per ton

Embedded emissions in  
imported product  
(emission intensity per kilogram)

X

Actual weight of  
imported product

X

Price of CBAM  
certificates

–

Carbon price paid  
at origin

Assume 1.85 t of  
emission per tonne  
of steel

1,000 t of steel  
arriving  
by vessel

EUR 80 per  
EU-A\*  
certificate

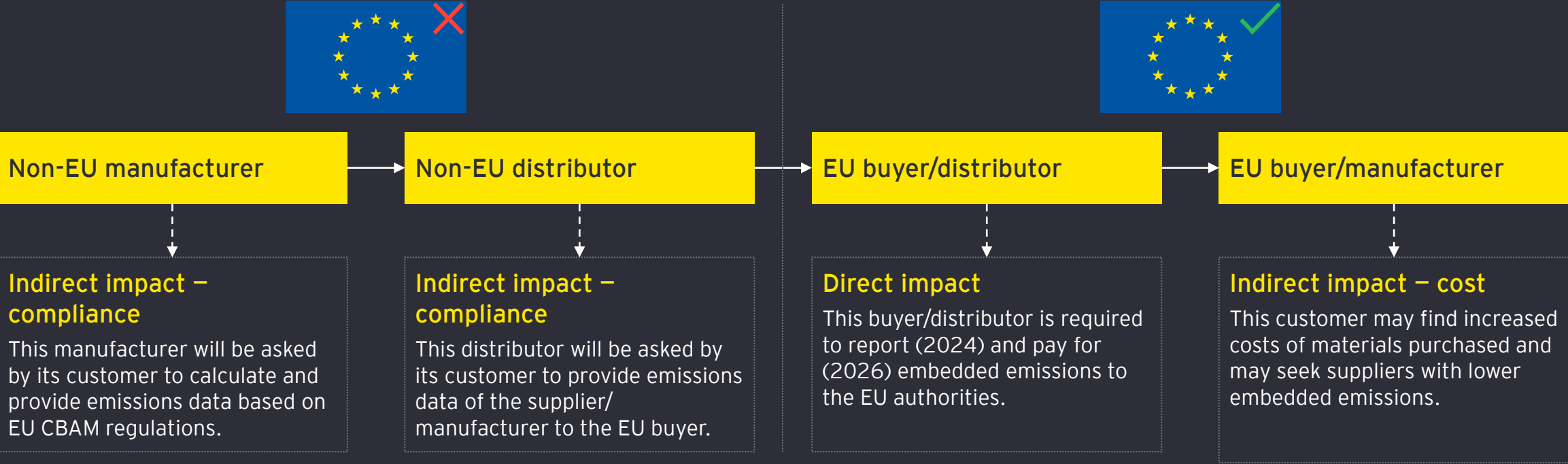
No carbon  
payment at  
origin

Steel purchase price      EUR 510,000

+ CBAM certificates      EUR 148,000

\*EU-A = EU ETS allowance

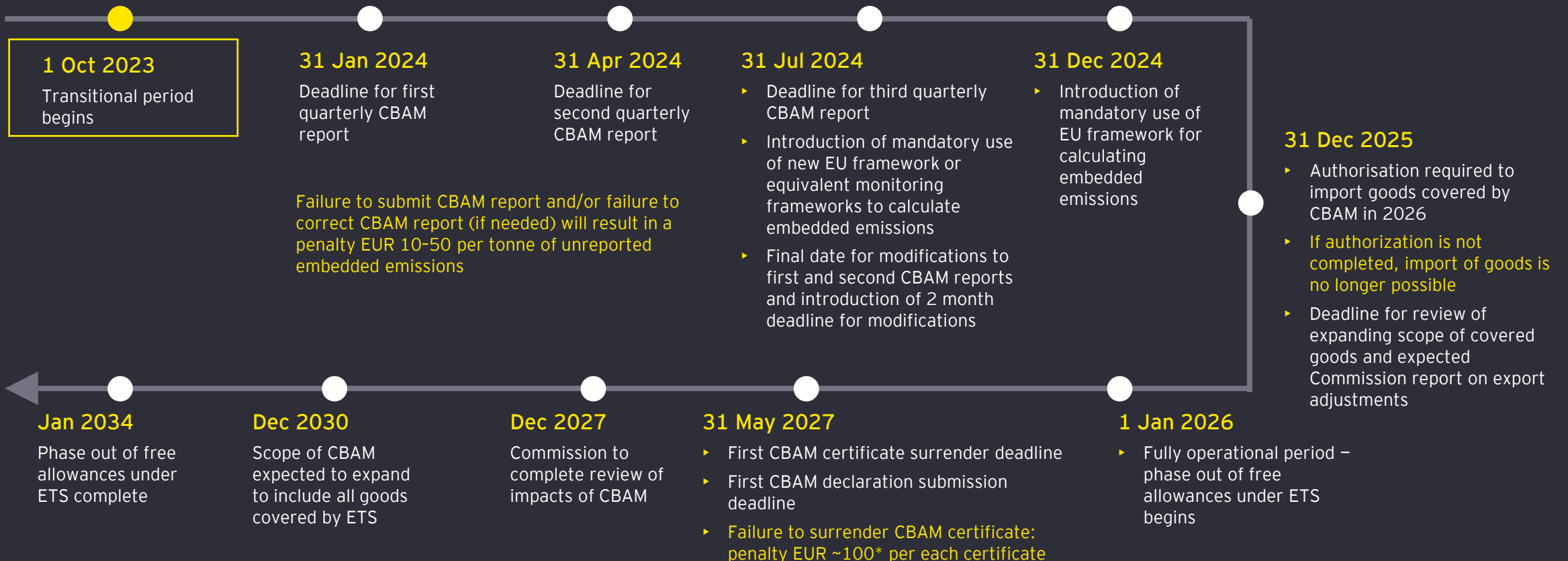
# Areas of potential indirect and direct impact





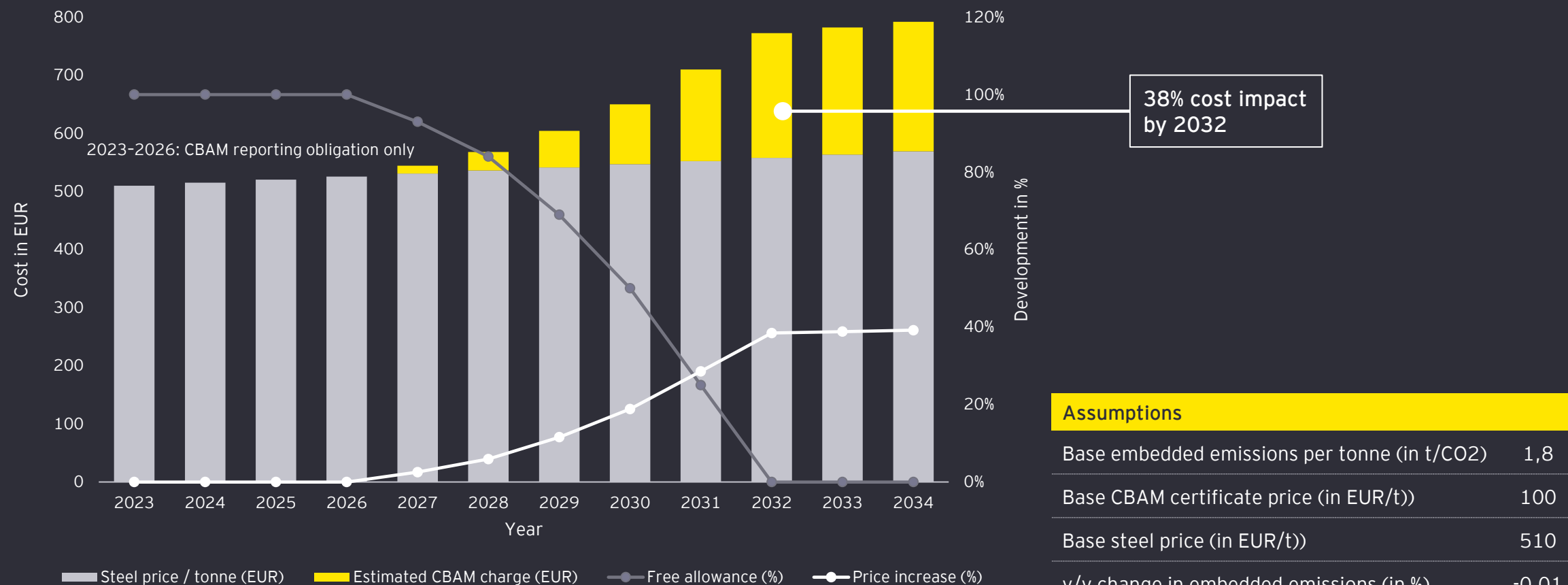
# Timeline: obligations and consequences of non-compliance

➔ CBAM will be introduced in a phased approach from 1 October 2023, with gradual changes in the required approach to calculating embedded emissions. The scope of CBAM is expected to be expanded over time alongside incremental reductions in the allocation of free allowances under the ETS. It is anticipated all goods covered under ETS will be included in 2030.



\*Penalty shall be identical to the EU ETS excess emissions penalty

# CBAM as a cost component of steel (illustrative)\*



Note: the indication reflects current state of the legislative regulations. The figures represent a general base model for illustrative purposes. All aspects may be subject to change. In modeling projects, we typically develop a number of scenarios.

\*Based upon latest European Parliament text adoption (22 June)

Assumptions	
Base embedded emissions per tonne (in t/CO2)	1,8
Base CBAM certificate price (in EUR/t))	100
Base steel price (in EUR/t))	510
y/y change in embedded emissions (in %)	-0,01
y/y change in certificate price (in %)	0,03
y/y change in commodity purchase price (in %)	0,01



# Act now to address short-term CBAM compliance requirements

## Now



Achieve short-term CBAM reporting compliance by setting up a high-level GHG emission calculation approach that is independent of supplier-specific data.

Inform the suppliers in a timely manner on the required data and the best method of measurement as most of them are not aware of the upcoming CBAM regulation and do not collect the relevant emission data.

## Next



Suppliers need time and guidance to implement monitoring systems and measure direct and indirect emissions.

If suppliers can not deliver the required data, new suppliers may still be selected in time.

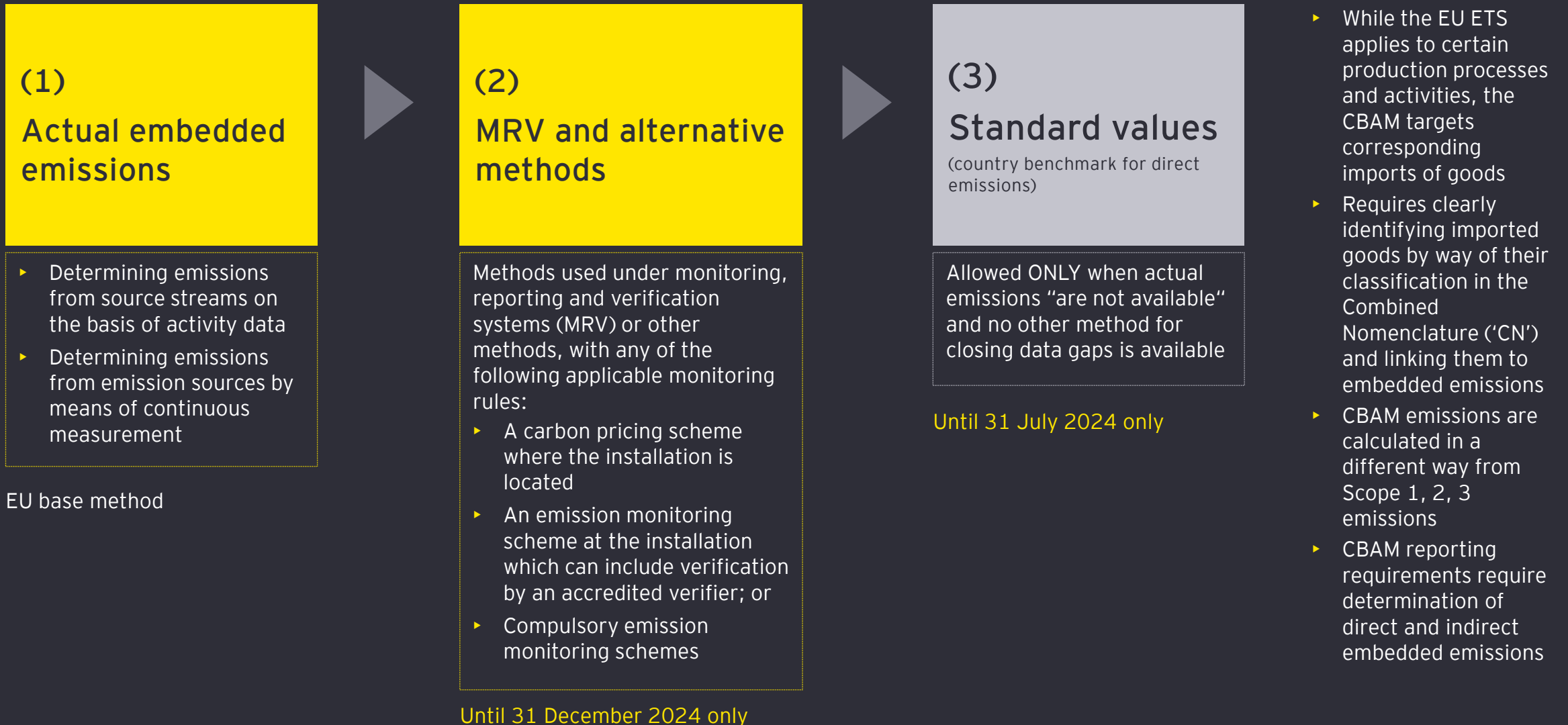
## Beyond



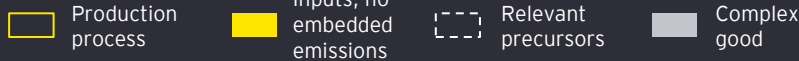
Compliance with regulatory requirements is mandatory to avoid sanctions and reputational damage.

Use data to better manage supply chain flows in terms of CBAM costs by engaging with suppliers to reduce emissions and considering existing carbon price schemes.

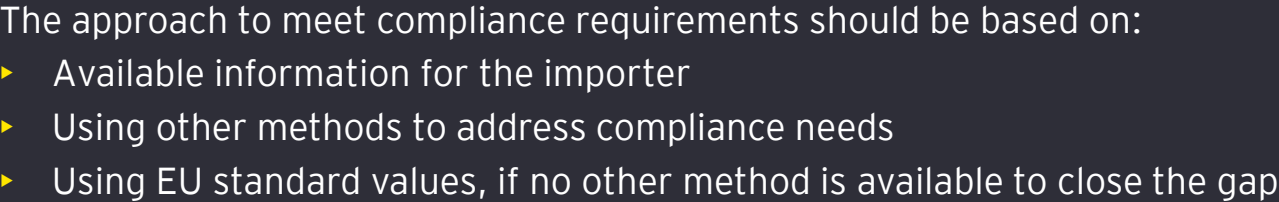
# Calculation of embedded emissions during transitional period







- Page 15 | EU Carbon Border Adjustment Mechanism (CBAM): what effective compliance looks like – 4 October 2023



# After securing compliance, next steps include supplier enablement

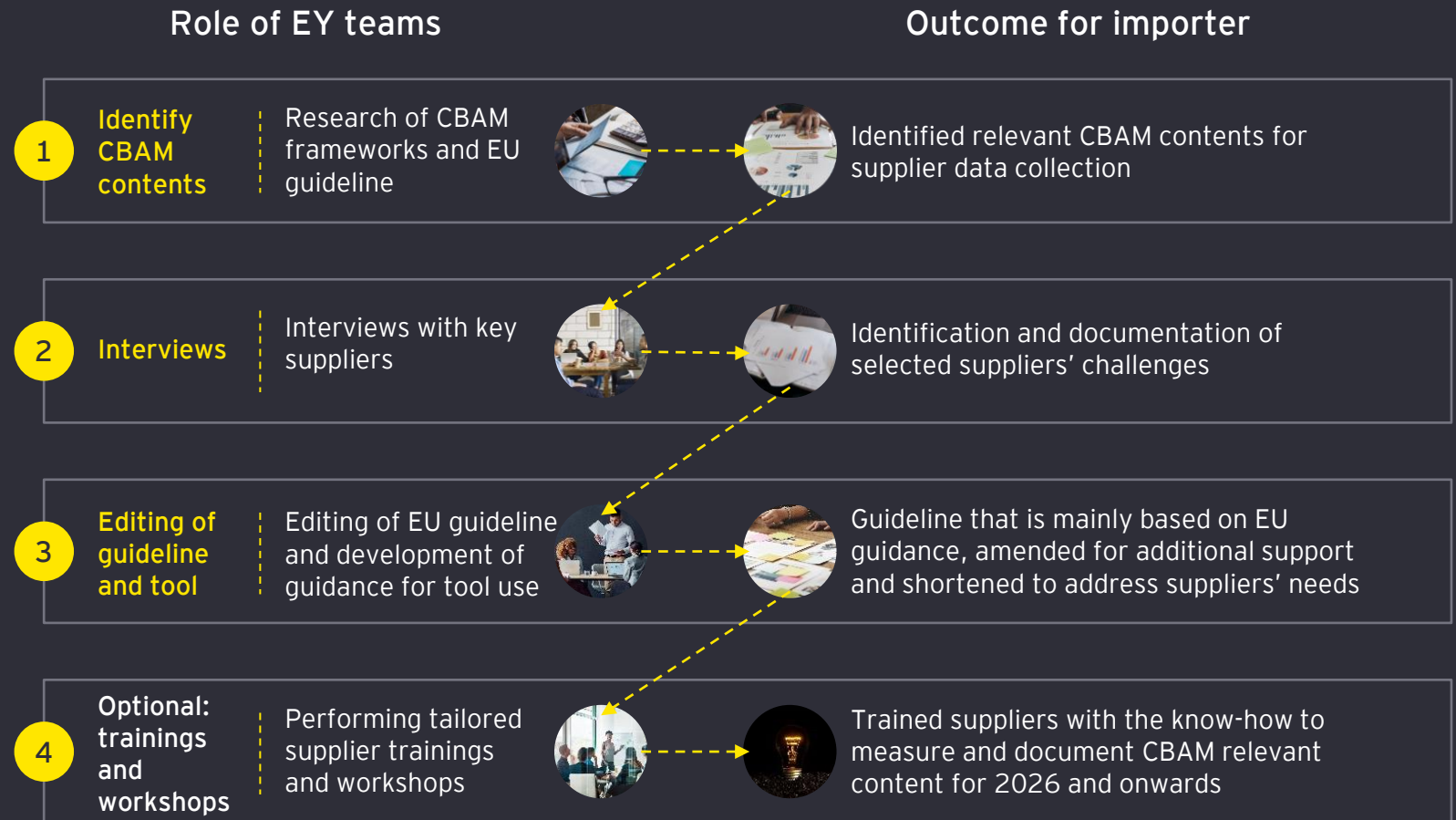
**Long-term goal:** Enable suppliers to independently collect relevant data, calculate GHG emissions according to CBAM rules and report the required data to the importer.

**Exemplary approach:** Inclusion of key suppliers during the process to support a more tailor-made guideline and guidance when using EU templates.

In addition, supplier trainings and workshops can be held in order to convey relevant know-how in terms of measurement and documentation of CBAM relevant data.

## Supplier enablement

### Exemplary approach





# UK and beyond developments

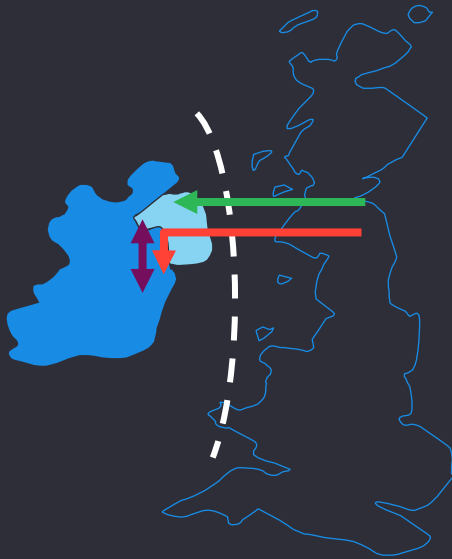


Mark Feldman

# EU CBAM – UK peculiarities: Northern Ireland trade arrangements

- ▶ CBAM is likely to add complexity to trade between Great Britain (GB) and Northern Ireland (NI)
- ▶ NI continues to apply EU customs rules on certain imports, which could be impacted by CBAM

## Movement of goods between GB and NI



### Key

- ← 'Green lane': streamlined customs procedures for qualifying goods
- ← 'Red lane': full customs procedures in place for goods "at risk" of entering the EU
- ← No customs procedures

## Key CBAM issues relating to the NI trade arrangements

Exact interactions between CBAM and NI will likely be subject to discussions between the EU and UK

### Key challenges:

- ▶ GB-NI trade "at risk" of entering the EU
- ▶ Electricity trade between GB-NI

Join tomorrow's webcast to hear more about this topic and other UK aspects in more detail. [Click here to register.](#)

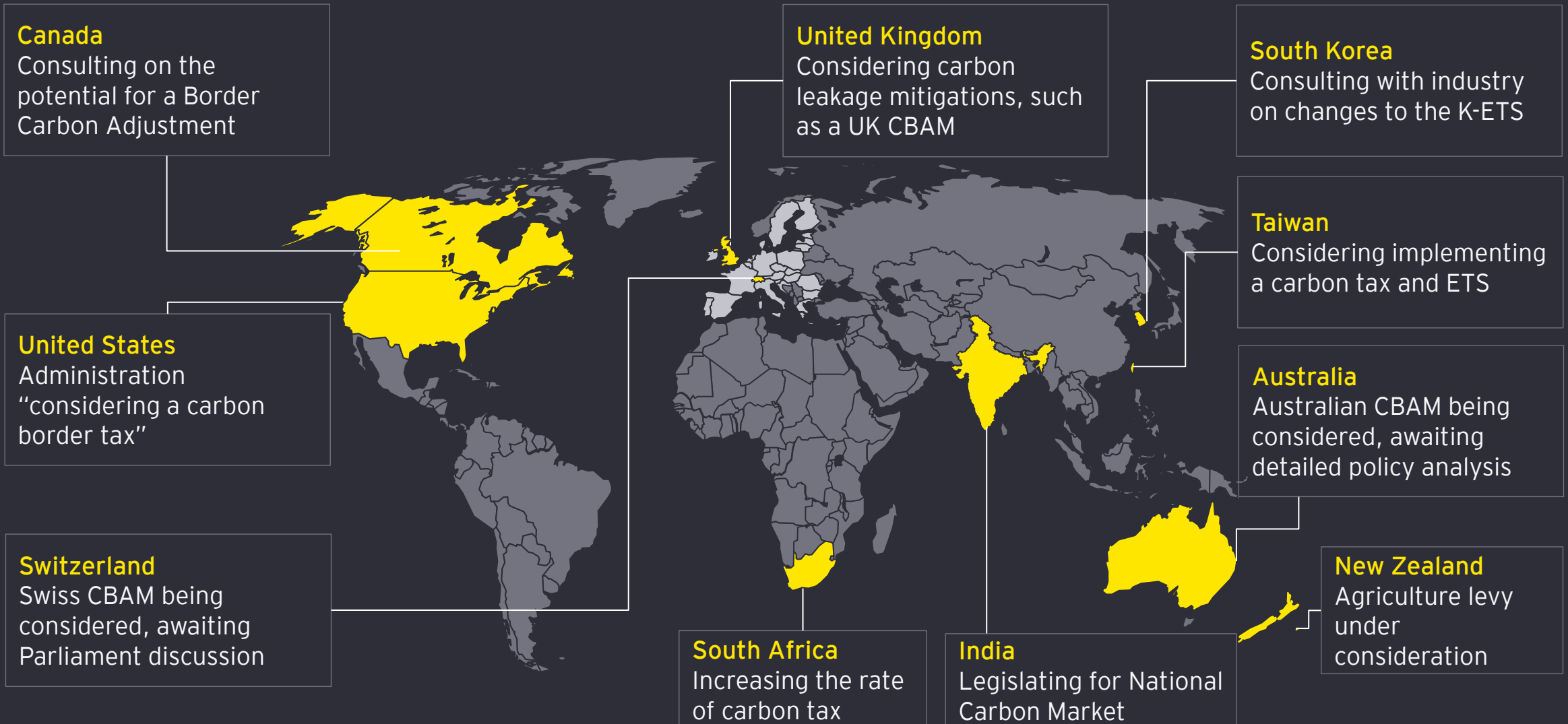
# UK CBAM: Still a question of “if” rather than “when”?

- ▶ The UK's CBAM consultation to “address carbon leakage risk to support decarbonisation” was wide-ranging: **a CBAM, mandatory product standards (MPS) and emissions reporting**
- ▶ Response from Ernst & Young LLP (UK): Highlighted the importance of **international alignment** on the design of CBAM and **streamlining processes for business**

UK CBAM consultation scope	Issues raised in UK consultation	Trade concerns identified within the consultation
<div><div>Overlap with EU CBAM:</div><ul style="list-style-type: none"><li>▶ Cement</li><li>▶ Iron and steel</li><li>▶ Fertiliser</li><li>▶ Power generation</li><li>▶ Non-ferrous metals</li></ul></div> <div><div>Broader than EU CBAM:</div><ul style="list-style-type: none"><li>▶ <b>Non-metallic minerals</b></li><li>▶ <b>Paper and pulp</b></li><li>▶ <b>Refining</b></li><li>▶ <b>Chemicals</b></li><li>▶ <b>Glass</b></li></ul></div> <div><p>Note: Hydrogen is in scope of the EU CBAM but not the UK CBAM consultation.</p></div>	<ul style="list-style-type: none"><li>▶ Potential sectoral coverage</li><li>▶ Application of UK CBAM to Scope 2 and Scope 3 emissions</li><li>▶ Use of emissions data/independent verification OR default values</li><li>▶ Carbon price to be used to calculate cost</li><li>▶ Difference between the UK effective carbon price and the effective carbon price in country of origin</li></ul>	<ul style="list-style-type: none"><li>▶ Treatment of developing country exports</li><li>▶ UK's commitments to the World Trade Organisation</li><li>▶ Export competitiveness of UK producers</li><li>▶ International alignment on methodology, default values and verification of emissions reporting</li><li>▶ For MPS, regulatory alignment of standards</li><li>▶ Addressing circumvention measures and downstream carbon leakage where intermediate products are in scope</li><li>▶ Potential use of voluntary carbon markets in the future towards CBAM and/or MPS costs</li></ul>



# Snapshot of global carbon pricing activity



Sources: Canada [Government of Canada](#), United States [White House Senate](#), United Kingdom [gov.uk](#), South Korea [International Carbon Action Partnership](#), South Africa [SARS](#), India [ICAP](#), New Zealand. [govt.nz](#), Australia, [ey.com](#)

# 4

## Case studies



Ashish Sinha



Duane Newman

# Illustrative case 1 | CBAM imposes new compliance obligations for Swiss/Non-EU Principal operating models

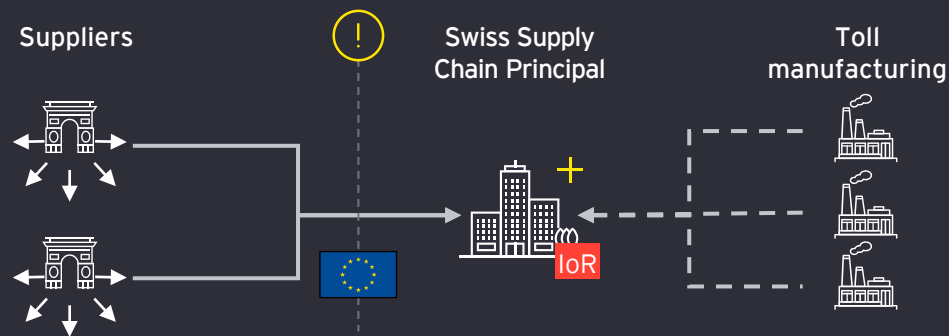
## Case study 1: Swiss Supply Chain Principal with Toller

### Background

- ▶ Supply Chain Principal is based in Switzerland
- ▶ Under the toll manufacturing setup Swiss Principal owns the raw materials and imports the CBAM covered material into the EU

### Key challenges

- ▶ Swiss Principal becomes liable for CBAM reporting via its indirect customs representatives
- ▶ Non-EU companies may have difficulty to control the process and access to the EU trader portal



! Customs  
IoR Importer of Record

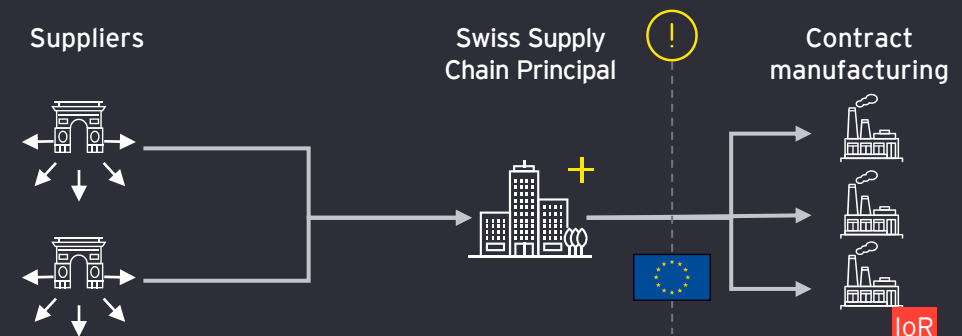
## Case study 2: Swiss Supply Chain Principal with CM

### Background

- ▶ Same as under 1, with multiple CM entities importing CBAM covered goods into the different EU member states
- ▶ Goods may be purchased from the Principal company or directly from the suppliers

### Key challenges

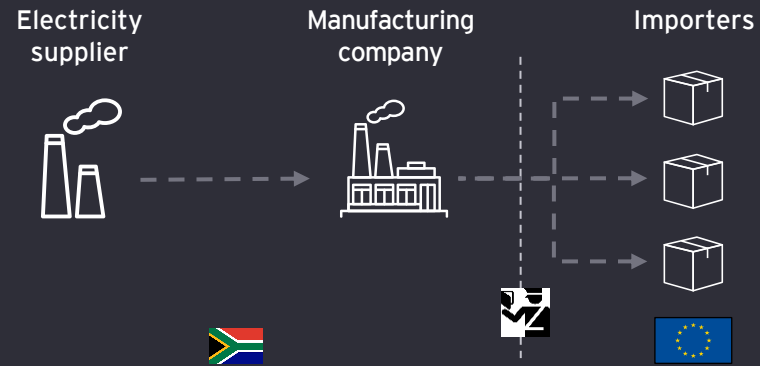
- ▶ Duplication of data gathering efforts from (multiple) suppliers
- ▶ Multiple CBAM authorized declarants
- ▶ Lack of central coordination on reporting as well as discharge of CBAM certificates (2026 onwards)
- ▶ Comprehensive and complicated reporting



! Customs  
→ Legal title  
- - - Services



# Illustrative case 2 | CBAM results in significant cost increase for African aluminum company



## Background

- ▶ Client is major producer of primary aluminum and complex aluminum goods in South Africa
- ▶ EU is a major market for both primary aluminum and complex aluminum goods
- ▶ Embedded emissions of aluminum manufacturing are significant because the South African national grid is based on coal-fired power
- ▶ Management is concerned that CBAM will significantly reduce competitiveness of their products

## Project approach

### Tasks completed

- ▶ Identification of CBAM covered products
- ▶ Indicative CBAM cost impact modeling based on actual embedded emissions calculation

### Broader transformation

- ▶ Develop a strategy to change inputs into processes for complex products
- ▶ Develop strategy to rapidly decarbonize, especially electricity indirect emissions
- ▶ Explore other potential consumer markets

## Key challenges

- ▶ Regional carbon pricing mechanism will be taken into consideration, but it is expected to be immaterial in comparison with EU carbon prices
- ▶ Will reduce competitiveness of South African companies
- ▶ Need to reduce embedded emissions of aluminum manufacturing plant

# Questions and actions



Richard J. Albert

# Questions to consider

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- ▶ What are the levels of awareness of CBAM in the business?
- ▶ Was (no) impact of CBAM validated?
- ▶ Have key stakeholders been identified and involved?
- ▶ What are pros and cons of assigning CBAM responsibility to a particular business function?
- ▶ What is the potential impact considering default and actual values?
- ▶ What insights can be provided by scenario modeling?
- ▶ Which goods and entities are in scope of CBAM?
- ▶ Is data (customs and emissions) readily available?
- ▶ How are transaction flows impacted?
- ▶ Are systems and processes set up for reporting?
- ▶ Are functions aligned and clear of roles and responsibilities?
- ▶ Is there change needed to contractual arrangements?

**Build** awareness within the organization

**Identify** right stakeholders

**Assign** CBAM responsibility

**Determine** covered products and entities

**Assess** potential impact

**Get ready** for compliance and reporting



# Broader strategic considerations



Joost Vreeswijk

# Beyond | Broader supply chain transformation elements

Compliance is not the end goal, but the start. Here are some potential aspects to be considered beyond compliance.



## Implement sustainable reporting processes

Support with documentation, process implementation and people upskilling



## Scenario modeling

- ▶ What if you change a supplier?
- ▶ What if the emission prices change?
- ▶ What if the embedded emissions change?

Scenario modeling: Provide insights to help you make informed decisions



## Supplier review

- ▶ Which suppliers do you have right now?
- ▶ How much do they contribute to overall emissions?
- ▶ What are the contractual terms?

Supplier review: Analyze suppliers to identify potential opportunities



## Customs process optimization

Assessment of status quo of customs processes across the organization, identification of optimization potential and implementation



## Supply chain optimization

- ▶ What is shipped from where?
- ▶ Where will it be used at the end?

Supply chain optimization: Identify potential opportunities e.g., customs procedures



## Strategy planning

Aligning strategies of different functions, e.g., global trade, supply chain, procurement and sustainability, helps to ensure that potential opportunities are explored and risks are properly managed



An aerial photograph of a serene landscape featuring a vibrant turquoise lake. The lake is nestled within a dense, lush green forest that covers the surrounding hills and islands. A small boat is visible in the middle of the lake, leaving a gentle wake behind it. The overall scene is peaceful and natural.

# Q&A

# Recap and takeaways



Joost Vreeswijk



# Approach | From understand to transform

## Understanding of CBAM

**What** | Align understanding of operating model and ERP/IT systems, create understanding of CBAM across relevant business functions

**How** | Kick-off call and workshop, including materials to be provided afterwards to relevant stakeholders

## Scan for CBAM covered products

**What** | Identification and availability of relevant data for CBAM purposes, scan for CBAM covered products in portfolio

**How** | Request for information followed by analysis

## CBAM impact assessment

**What** | Impact assessment and analytics based on CO<sub>2</sub> benchmarks values and company's CO<sub>2</sub> data; evaluate materiality and identify potential transformation opportunities

**How** | Calculation of the expected CBAM cost

## CBAM reporting assessment

**What** | Evaluation of the level of readiness for CBAM reporting

**How** | Evaluate if processes for the transitional phase are set up, data is prepared, and functions are aligned; identify gaps and build high-level roadmap for compliance readiness



## Beyond: Strategic transformation

**What** | Assess the underlying opportunity in terms of reducing the overall carbon footprint

**How** | Review key drivers for carbon emissions – consider changes in supply base, supply chain footprint, logistics flows, bill of material, business model in general

## Beyond: Operate

**What** | Run as managed service or support development of internal processes and capability

**How** | Identify requirements, design, customize and implement solution

## CBAM reporting readiness

**What** | Set-up compliance processes and prepare ongoing CBAM compliance

**How** | Implement reporting processes, support with documentation and implementation of new processes and upskilling of people

# Key steps and takeaways

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- 1 Determine who is addressing CBAM compliance requirements – a cross functional approach is essential
- 2 Review EU import footprint and potential (cost and process) impacts considering CBAM scope
- 3 Prepare to comply under the transition reporting requirements

Could CBAM be a trigger to accelerate decarbonization efforts? Consider broader supply chain transformation elements such as supplier reviews, customs and procurement optimization, or changing product flows

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