Masterschool OCT2024

PROJECT UNICORN

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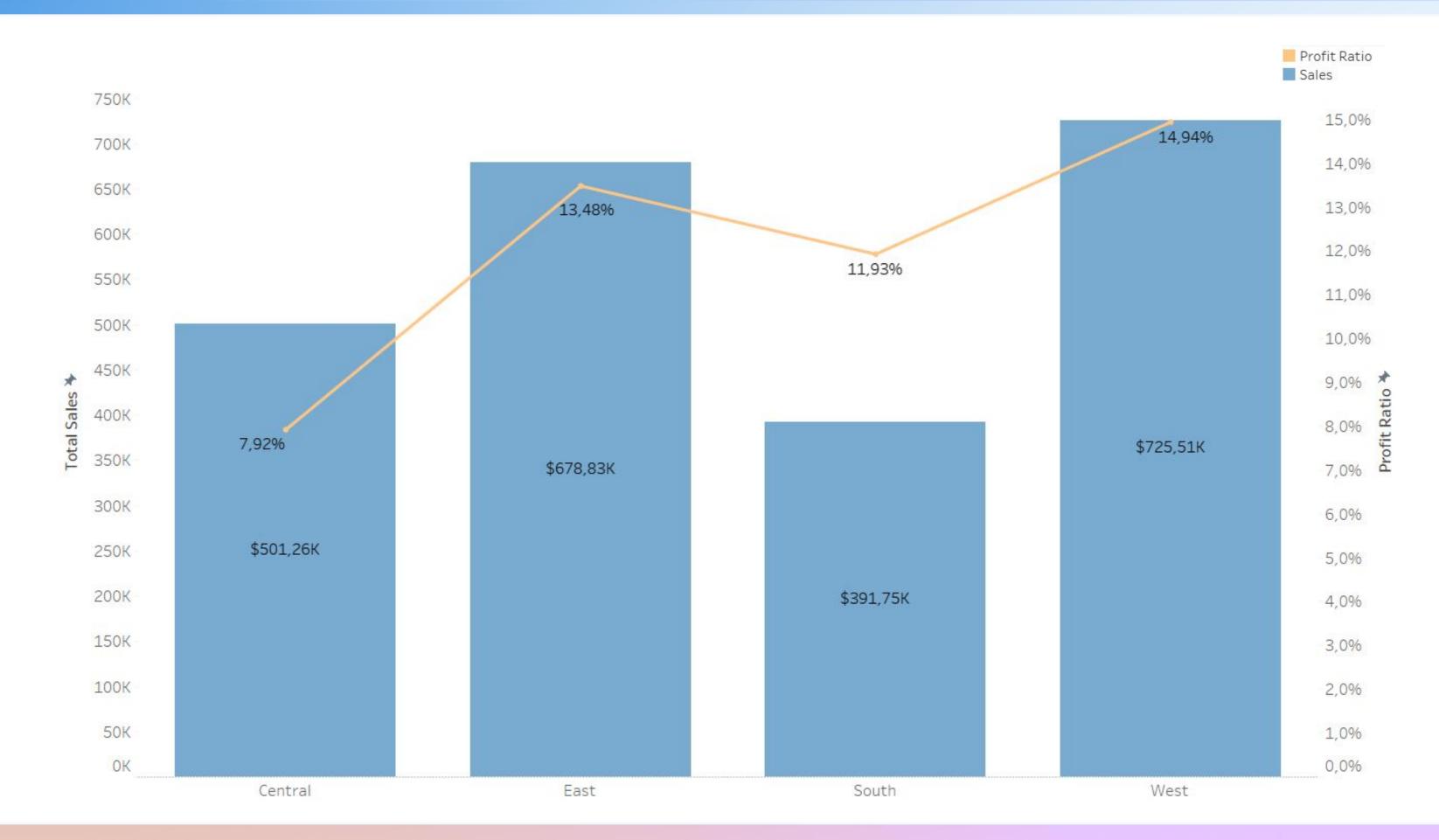


Introduction

There is a clear correlation between negative profits (loss) and discounts in States from the Central Region of the United States.

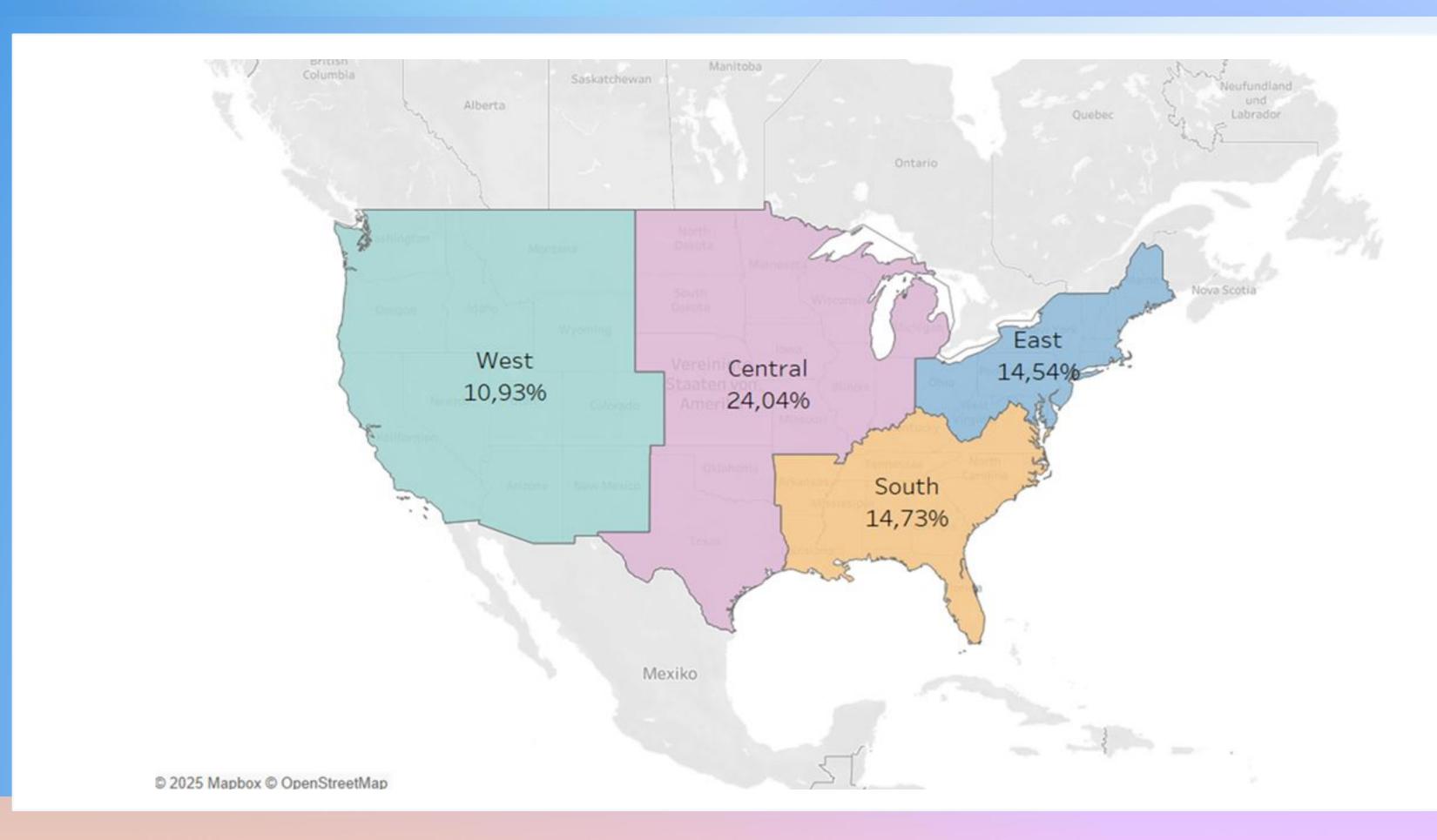
Sales by Region





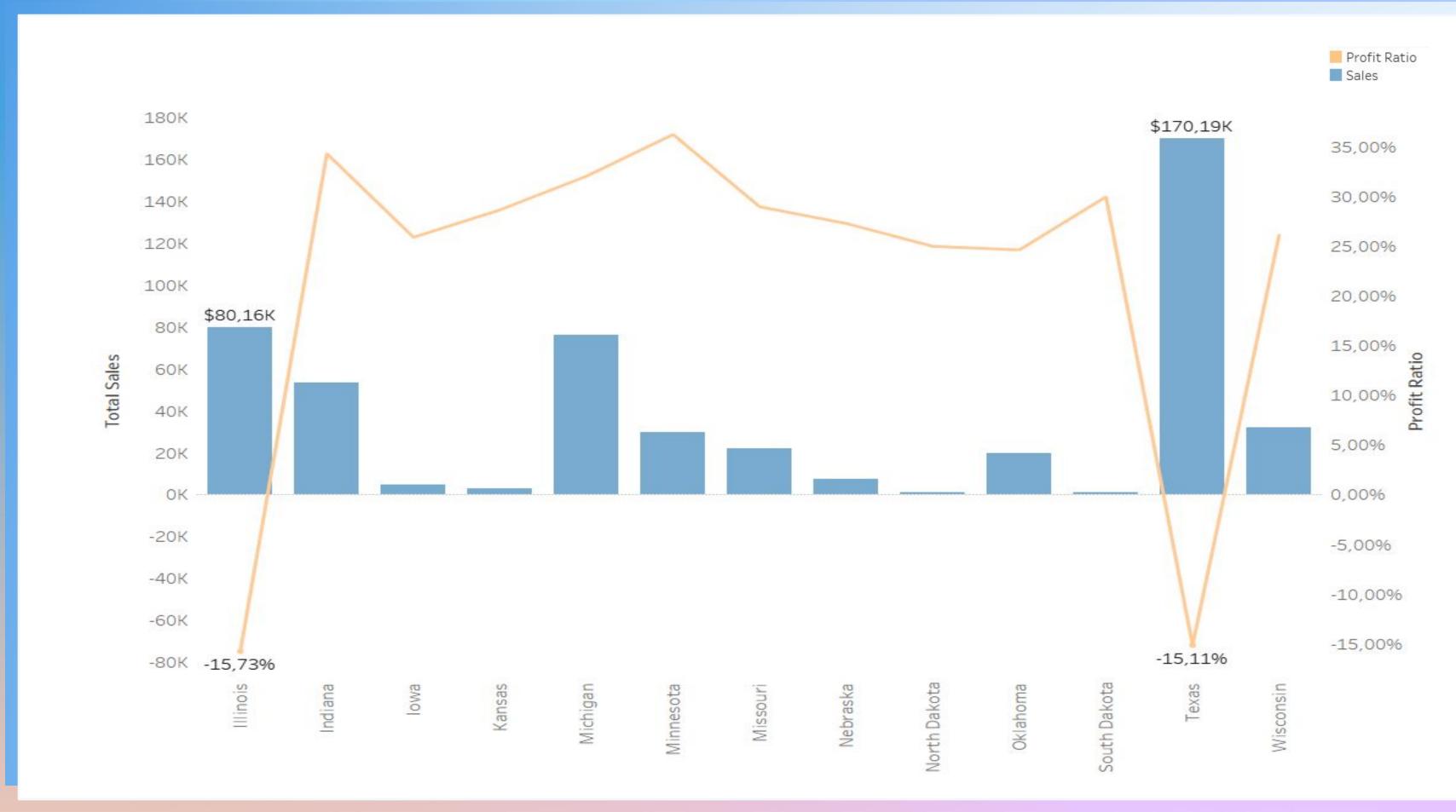
Average Discount by Region





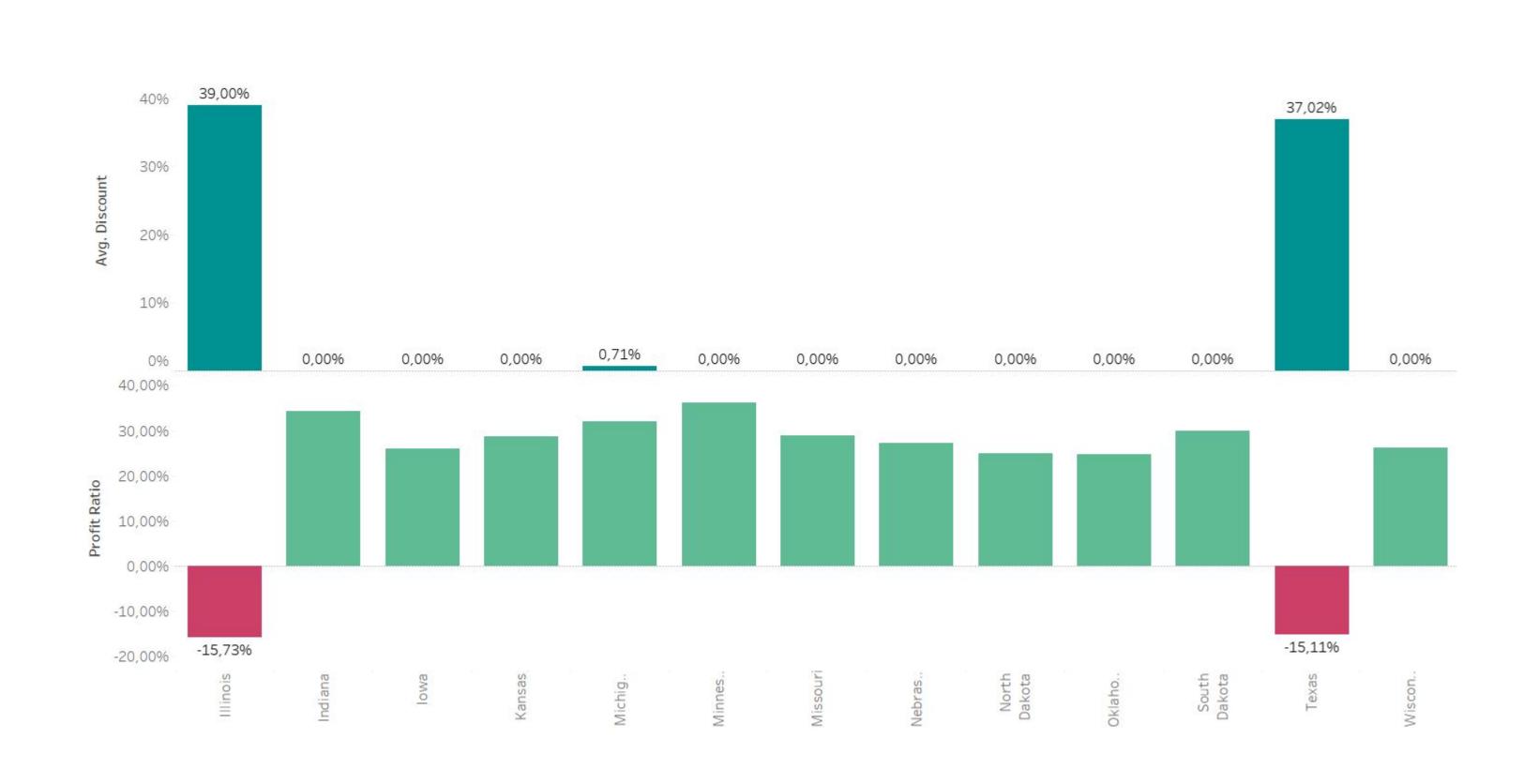
Sales & Profit Ratio by State





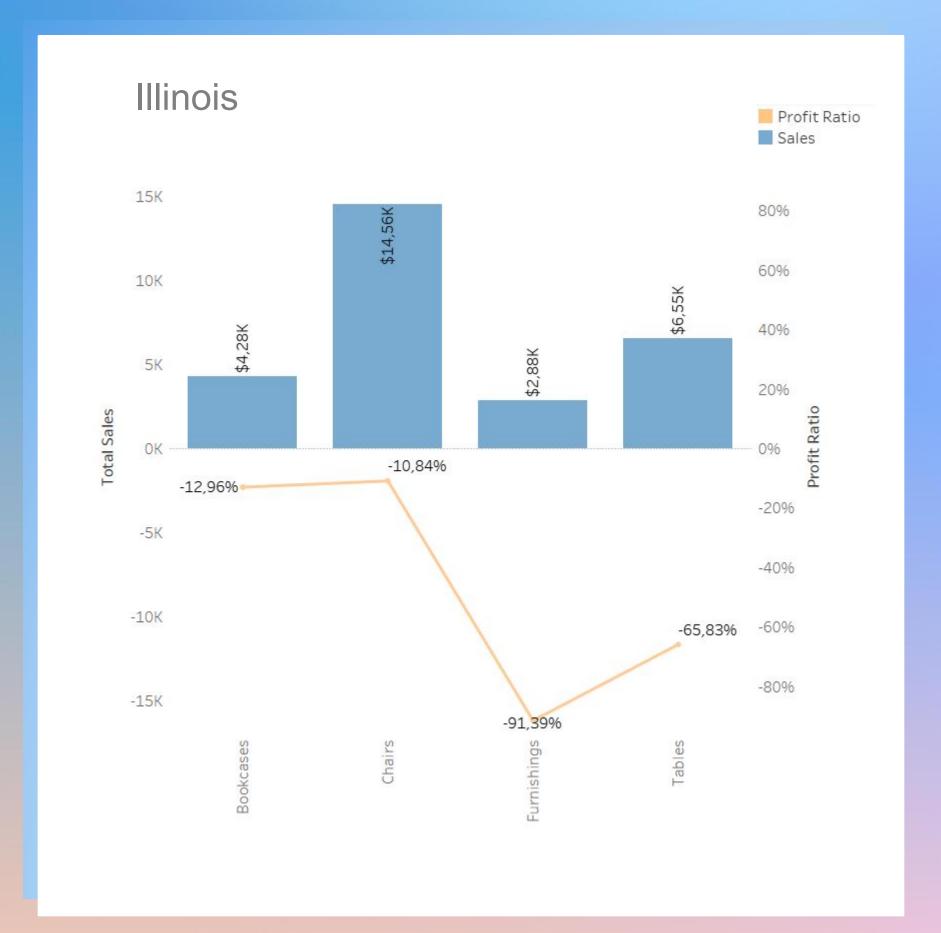
Discount by State in the Central Region

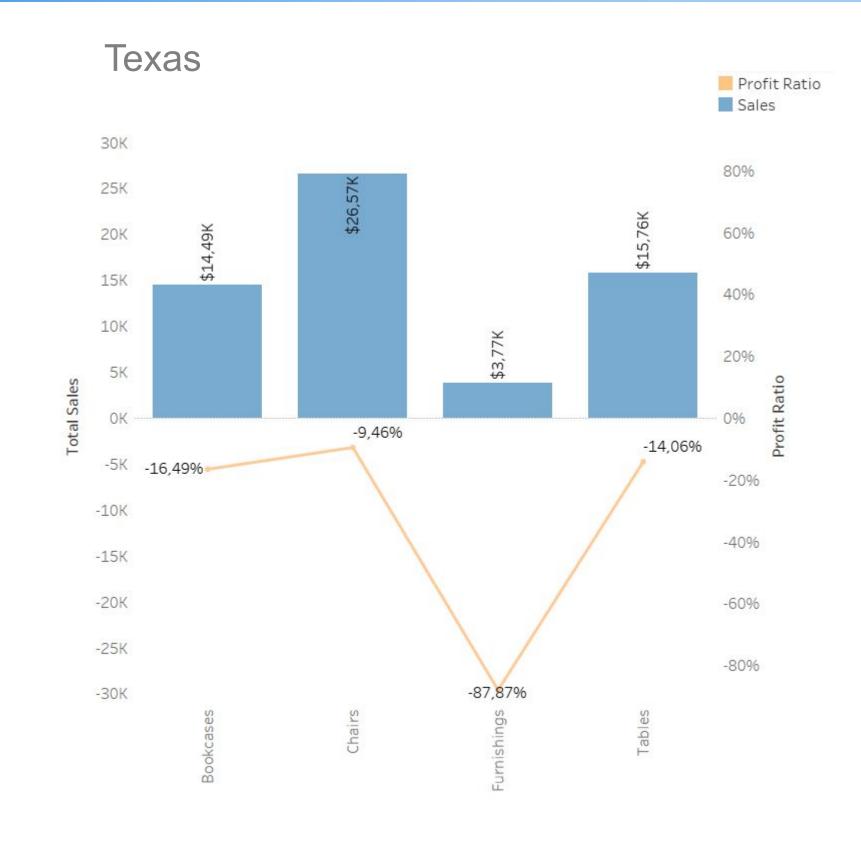




Sales & Profit Ratio per Subcategory in the Furniture Category

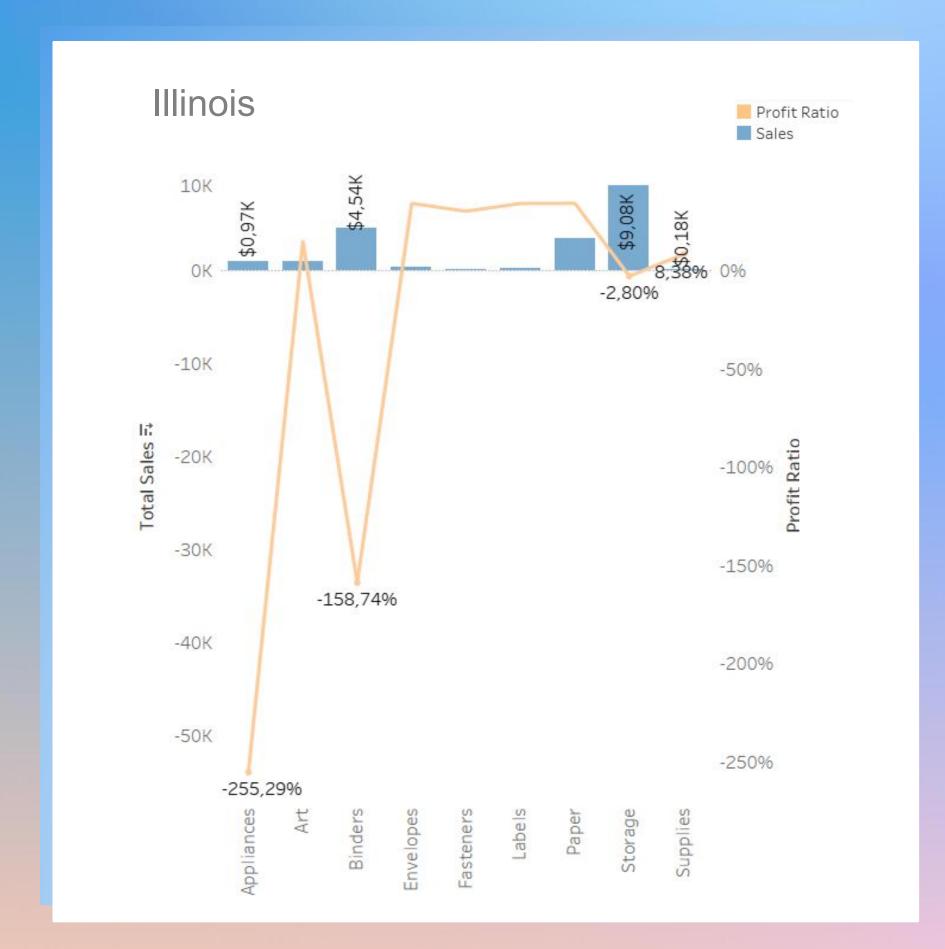


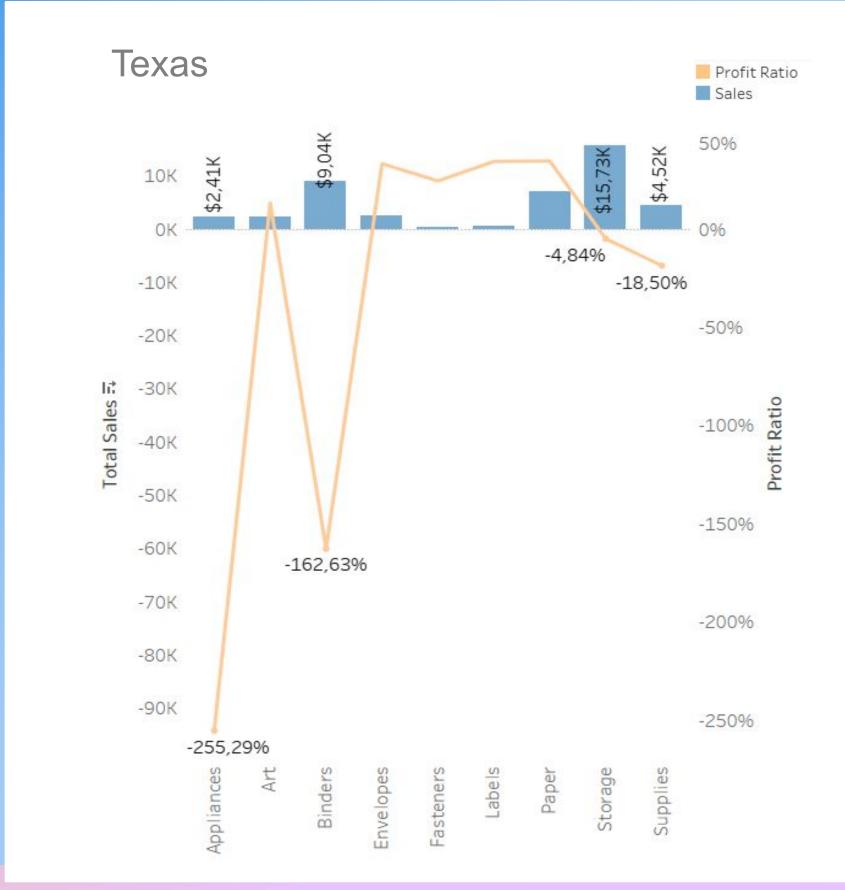




Sales & Profit Ratio per Subcategory in the Office Supplies Category

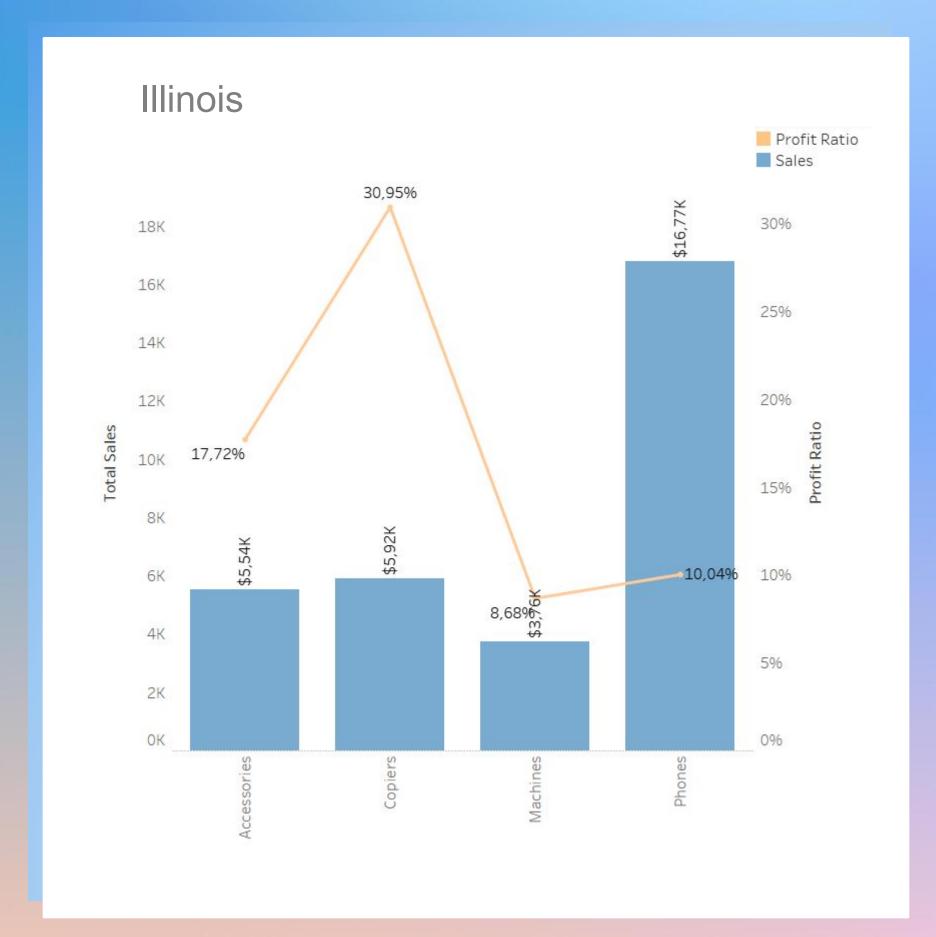


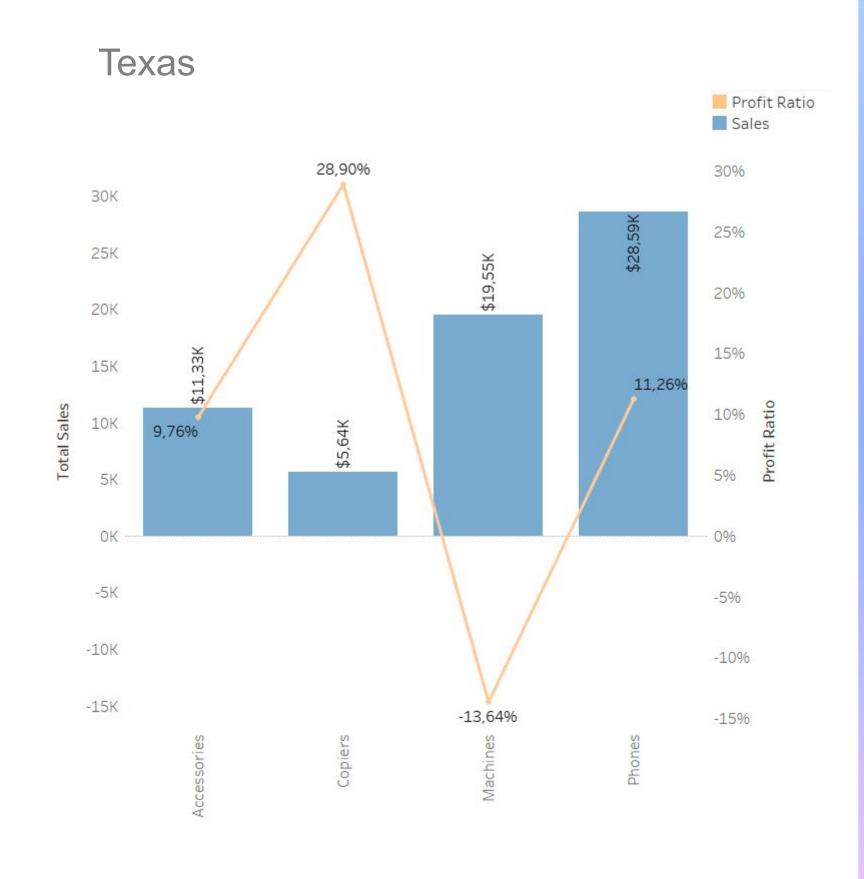




Sales & Profit Ratio per Subcategory in the Technology Category







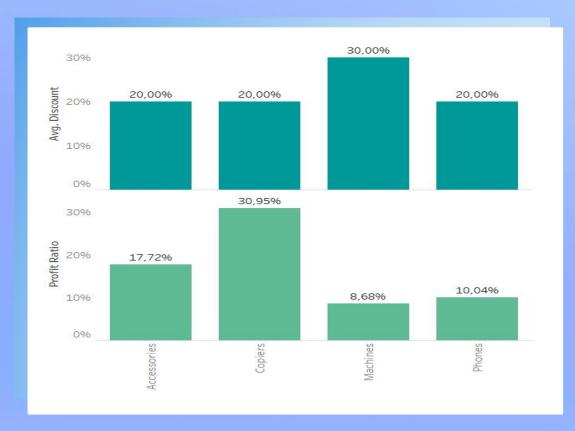
Furniture



Office Supplies



Technology









Sales & Profit Ratio at Zero Discount







Key findings:

- High discounts are a major contributor to negative profit ratios.
- Office Supplies and Furniture categories require urgent attention.
- Illinois and Texas show significant profitability issues across several subcategories.

Recommendations:

- Discontinue products with low sales and persistent negative profit ratios.
- Review and revise discount
 policies—understand if they are
 market-driven or internally driven by
 aggressive targets.
- Consider alternative strategies for promotions and product pricing.
- Expand this analysis to other regions to identify broader patterns.



