

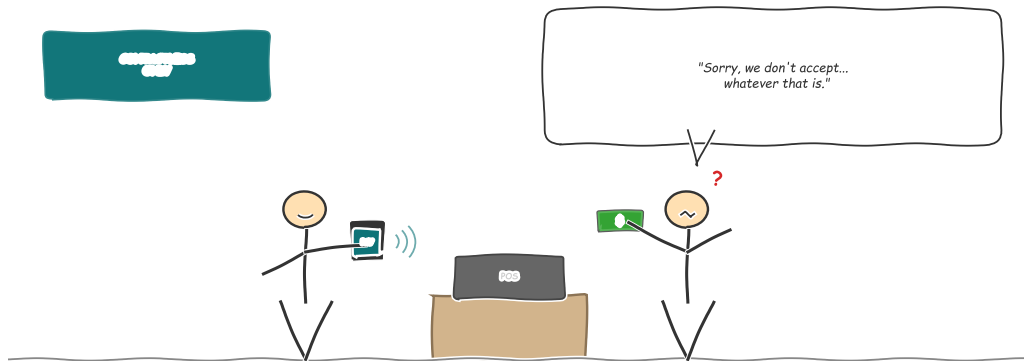
Financial Technology (FinTech) – Lecture 3

From Cash to Digital: The Transformation of Money Movement

Lecture 3 of 7 · Financial Technology (FinTech) · MSc Programme · Spring 2026

"Sorry, We Don't Accept That"

The Cashless Future



Learning Objectives

- 1 **Describe** the evolution of payment systems from barter to real-time digital rails and explain the forces driving each transition. [Understand]
- 2 **Explain** the four-party payment model and the authorization, clearing, and settlement lifecycle for card-based transactions. [Understand]
- 3 **Apply** a cost-analysis framework to compare merchant fees across payment types and evaluate the impact of interchange regulation. [Apply]
- 4 **Analyse** how cross-border payment complexity and remittance costs affect financial inclusion in developing economies. [Analyse]
- 5 **Evaluate** the design trade-offs in central bank digital currencies and real-time payment rails as future payment infrastructure. [Evaluate]

Bloom's levels covered: Understand → Apply → Analyse → Evaluate

These objectives map directly to the quiz and workshop assessments for this lecture.

Building on L02 – From Ecosystem to Infrastructure

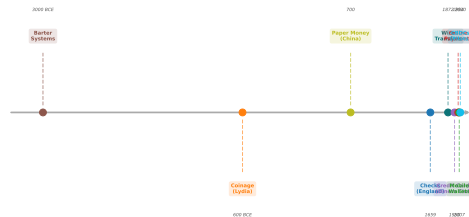
Where we left off (L02):

- Fintech adoption is shaped by trust, nudging, and choice architecture
- The inclusion–protection trade-off has no free solution
- Behavioural design determines who the ecosystem serves

Where we go today (L03):

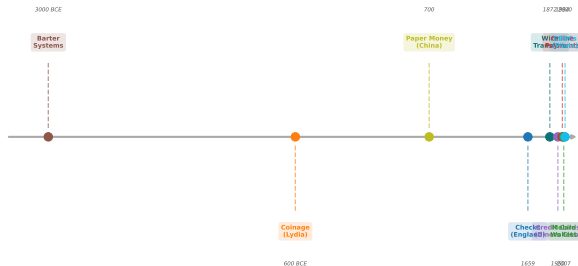
- *How* do payments actually flow from tap to settlement?
- What **costs** and **frictions** define the current system?
- How can **real-time rails** and **CBDCs** reshape money movement?

The Evolution of Payments: From Barter to CBDCs



From Barter to Digital – The Arc of Payment History

The Evolution of Payments: From Barter to CBDCs

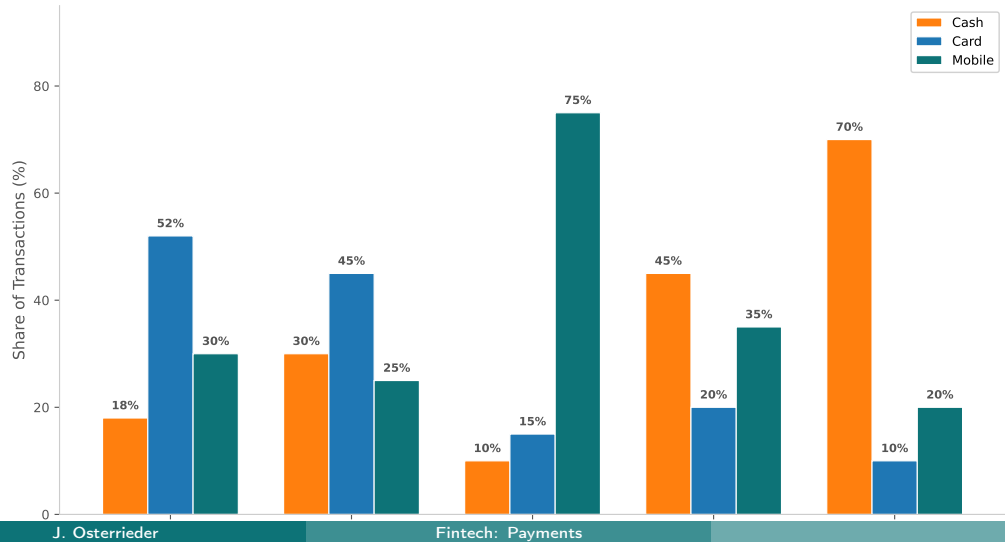


Six pivotal transitions:

- **Barter** (pre-3000 BCE) – requires double coincidence of wants
- **Coinage** (c. 600 BCE) – portable standardised value
- **Paper money** (c. 1000 CE) – trust shifts to the issuer
- **Cheques and wires** (17th–19th c.) – non-physical transfer
- **Payment cards** (1950) – intermediated credit at sale
- **Digital and mobile** (2007–present) – from plastic to software

The Global Payment Landscape

Global Payment Method Share by Region (Illustrative)



Why Cash Persists in a Digital World

Despite the digital transition, cash remains dominant by transaction *count* in most economies. Four forces sustain it:

User-side rationales:

- **Anonymity** – cash leaves no digital trail; cited by 25% of Europeans as a primary motive (ECB, 2022)
- **Reliability** – works without electricity or connectivity; the payment method of last resort
- **Budgeting** – tangible “envelope method” provides spending limits digital payments lack

Merchant-side rationale:

- **Zero marginal cost** – no interchange fees, no terminal costs. For micro-transactions, cash is cheapest

The Policy Tension

Eliminating cash without universal digital access creates a new form of **financial exclusion** – disproportionately affecting the elderly, rural populations, and the poor.

ECB (2022): 59% of eurozone point-of-sale transactions were in cash by count, though their share of total value was only 24%.

The Behavioural Dimension – The Pain of Paying

Think about the last time you paid for something expensive with **cash** — peeling off banknotes, watching your wallet thin. Now compare that to tapping your phone. **The amount was the same. The pain was not.**

Prelec and Loewenstein (1998) identify three drivers of **payment pain**:

- **Salience:** Cash is tangible; digital payments are abstract. Less salience means less pain.
- **Temporal coupling:** When payment and consumption are simultaneous, pain is highest. Credit decouples them.
- **Form of payment:** Physical currency activates loss aversion more strongly than electronic

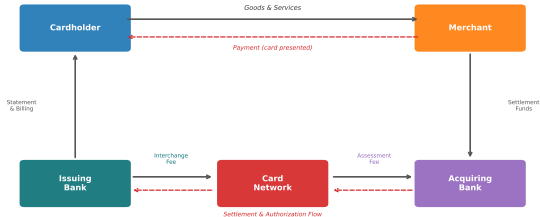
Why This Matters for Design

Payment system designers **choose how much pain to remove**. Removing too much friction reduces spending deliberation. L02's choice-architecture lens applies directly to every tap-to-pay decision.

Credit card spending exceeds equivalent cash spending by 12–18% for identical purchase decisions (Soman, 2003).

The Four-Party Payment Model

The Four-Party Card Payment Model



The card payment ecosystem involves four principals:

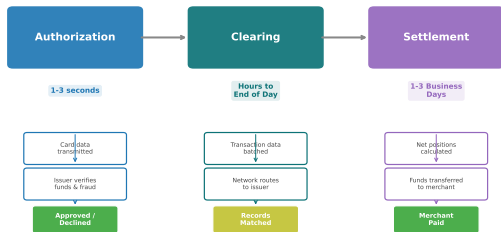
- **Cardholder** – initiates the transaction
- **Issuer** – cardholder's bank; extends credit or debit access; bears fraud risk
- **Acquirer** – merchant's bank; processes the transaction; manages merchant risk
- **Network** (Visa, Mastercard) – sets rules, routes messages, guarantees interoperability; holds no funds

Key Insight

The network is a **two-sided platform**: it

Authorization, Clearing, and Settlement

Payment Transaction Lifecycle



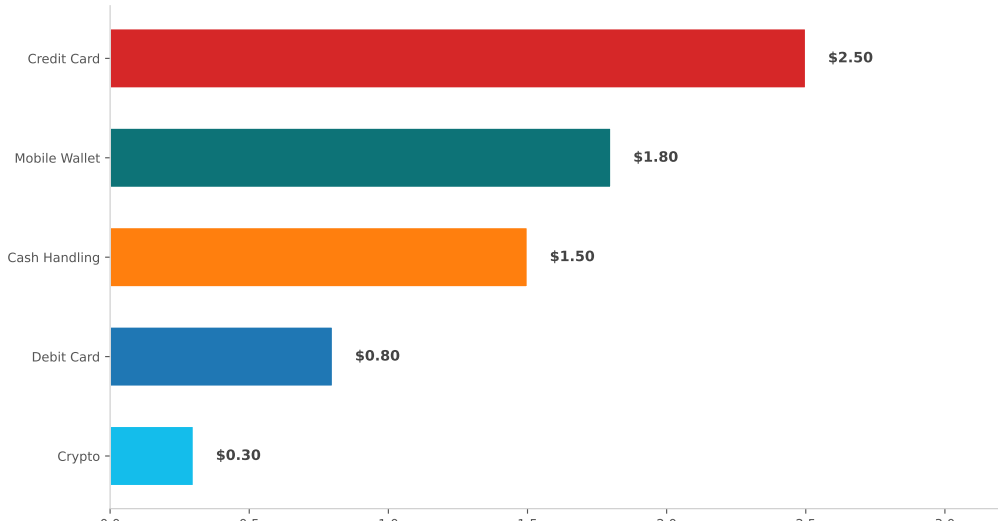
Every card transaction passes through three stages:

- 1 **Authorization** (milliseconds) – the issuer checks identity and available funds and places a hold.
- 2 **Clearing** (hours to one day) – transaction details are exchanged between acquirer and issuer via the network; net positions are calculated.
- 3 **Settlement** (one to three days) – actual funds transfer between banks; the merchant receives funds minus fees.

The gap matters: Between authorization

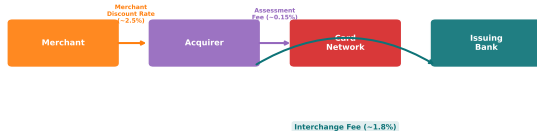
The Merchant Cost Burden

Merchant Cost per \$100 Transaction (Illustrative)



Interchange Fees – The Hidden Cross-Subsidy

Card Payment Fee Structure (Illustrative)



Typical Fee Breakdown on a \$100 Transaction (Illustrative)

| | |
|--------------------------|--------|
| Interchange (to Issuer): | \$1.80 |
| Assessment (to Network): | \$0.15 |
| Acquirer Markup: | \$0.55 |
| Total Merchant Cost: | \$2.50 |

The interchange fee flows from the **acquirer to the issuer** on every transaction:

- **Economic rationale:** Compensates the issuer for fraud risk, the interest-free period, and maintaining the cardholder relationship
- **Set by networks:** Visa and Mastercard publish hundreds of rate categories by card type, merchant category, and channel
- **Not negotiable:** Merchants can only negotiate the acquirer's markup *above* interchange

International Credit Card Regulation – A Patchwork

Interchange regulation has spread globally but with widely varying approaches:

| Jurisdiction | Debit Cap | Credit Cap |
|-------------------|--------------|------------|
| EU / EEA | 0.20% | 0.30% |
| Australia | 0.08 AUD avg | 0.50% avg |
| USA (Durbin) | 21c + 0.05% | No cap |
| India (UPI/RuPay) | 0% | 0% |
| China | 0.35% max | 0.45% max |
| UK (post-Brexit) | 0.20% | 0.30% |

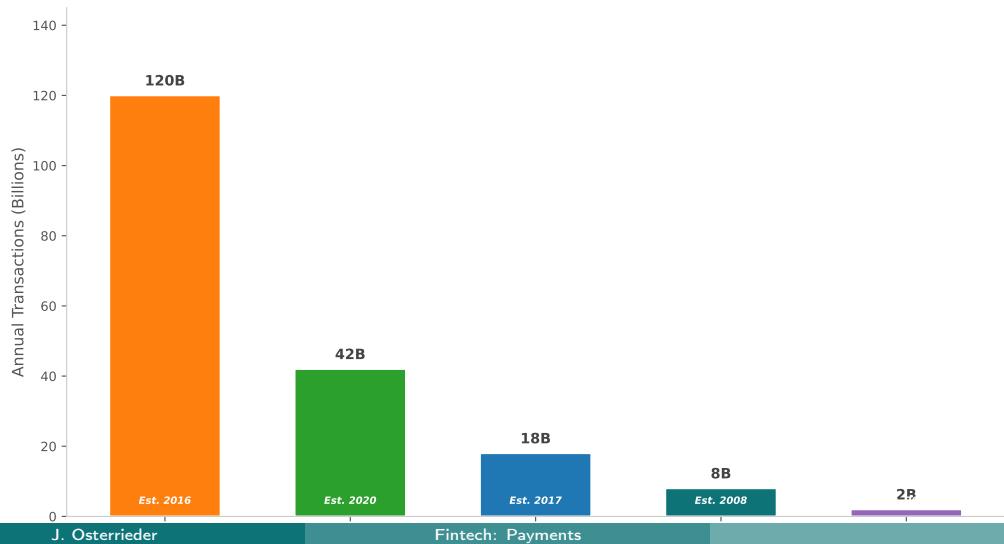
India is the only major economy with zero interchange — subsidised by government as inclusion policy.

The regulatory dilemma:

- **Pro-regulation:** Interchange is a hidden tax; caps lower merchant costs and improve price transparency
- **Anti-regulation:** Caps reduce issuer revenue, leading to fewer card benefits, higher account fees, and reduced credit availability for marginal borrowers
- **Evidence:** EU interchange regulation (IFR, 2015) reduced merchant costs by approximately EUR 5 billion annually, but consumer price pass-through has been incomplete and slow

Real-Time Payments – A Global Revolution

Real-Time Payment Systems: Transaction Volumes (Illustrative)



Batch Settlement vs. Real-Time – What Changes?

Why traditional settlement takes days:

- **Netting efficiency:** Batch settlement allows bilateral netting, reducing interbank transfer volume by 80–90%
- **Fraud windows:** The delay allows chargeback initiation and dispute resolution
- **Liquidity management:** Banks prefer predictable scheduled settlement over continuous real-time obligations

What real-time systems require:

- Pre-funded accounts or central bank liquidity facilities
- Real-time fraud detection with no chargeback window
- 24/7/365 operational infrastructure
- Irrevocability – once settled, funds cannot be recalled

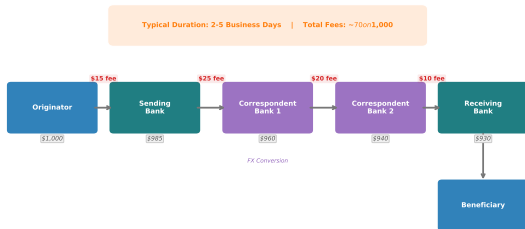
The Core Trade-off

Real-time settlement trades **fraud protection and netting efficiency** for **speed and finality**.

The UK Faster Payments system processes over 4 billion transactions annually with real-time settlement and fraud rates comparable to legacy batch systems.

Cross-Border Payments – The Broken Corridor

Cross-Border Payment: Correspondent Banking Chain



Cross-border payments remain the most expensive, slowest, and least transparent segment of the payment system:

- **Correspondent banking:** Most payments traverse a chain of intermediary banks, each adding fees, delays, and opacity
- **SWIFT:** A messaging network only – actual settlement occurs through nostro/vostro account relationships
- **FX conversion:** Each hop may involve an opaque markup of 1–4% above mid-market rates
- **Compliance:** AML/KYC checks add

Central Bank Digital Currencies – Design Trade-offs

CBDC Design Comparison Matrix (Illustrative)

| | Retail CBDC | Wholesale CBDC | Hybrid CBDC |
|--------------------|-------------|----------------|-------------|
| Privacy | Medium | High | Medium |
| Programmability | Medium | High | High |
| Intermediation | High | Low | Medium |
| Offline Capability | High | Low | Medium |
| Scalability | Medium | High | High |
| Interoperability | Medium | Medium | High |

Scores are illustrative. Actual designs vary by jurisdiction.

Score
High
Medium
Low

CBDCs are digital liabilities of a central bank:

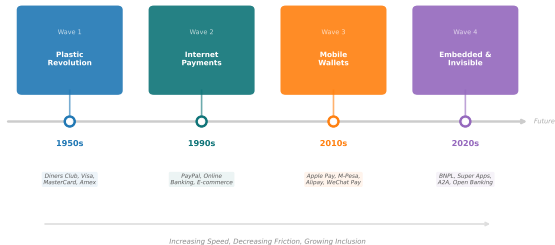
- **Retail CBDC:** Digital cash for consumers; direct claim on the central bank; raises bank disintermediation risk
- **Wholesale CBDC:** Restricted to financial institutions for interbank settlement; less disruptive, more immediately practical

Key design dimensions:

- Account-based vs. token-based
- Interest-bearing vs. non-interest
- Full anonymity vs. full traceability

Where Are We Heading? The Innovation Timeline

Four Waves of Payment Innovation



The end state of payment innovation is the **disappearance of the payment moment itself**:

- **One-click and in-app:** Checkout friction eliminated; conversion rises 5% per friction step removed
- **Ride-hailing model:** Payment embedded in the service – the passenger never consciously “pays”
- **Subscriptions:** Recurring charges made invisible; churn reduced through payment invisibility
- **IoT payments:** Connected cars paying tolls, machines ordering their

Real-Time Payment Systems – Three Lessons

UPI (India)

Model: Account-to-account via virtual payment address. Interoperable across all banks.

Cost: Zero (government-subsidised).

Scale: 12B+ transactions/month.

Lesson: Mandate + zero cost = explosive adoption.

PIX (Brazil)

Model: Instant via CPF, phone, email, or QR code. Central bank operated.

Cost: Free for individuals.

Scale: 150M+ users in 2 years.

Lesson: Central bank infrastructure can leapfrog card networks.

FedNow (USA)

Model: Bank-to-bank instant settlement. Voluntary participation.

Cost: Banks set consumer pricing; no mandated zero fee.

Scale: Fewer than 1,000 banks by end 2024.

Lesson: Voluntary adoption in a card-dominated market is slow.

The contrast between UPI/PIX (government-mandated, zero-cost) and FedNow (voluntary, market-priced) illustrates how policy design determines adoption speed.

Remittances: the inclusion angle

- USD 656 billion flows to LMICs annually (World Bank, 2022)
- Average transaction: USD 200–500; average cost: 6.2%
- Sub-Saharan Africa: 7.9% average; some corridors exceed 15%
- Every 1% reduction releases USD 6.5B annually for recipient families

Emerging alternatives:

- **Wise:** Peer-to-peer matching of opposite-direction flows; avoids correspondent chain for major corridors
- **UPI-PayNow link:** Direct India–Singapore account-to-account across borders; bilateral rail integration
- **Project mBridge:** Multi-CBDC bridge (BIS Innovation Hub) connecting central banks for wholesale settlement
- **Stablecoins:** On-chain settlement in minutes; USD 7T transacted in 2023, mostly institutional

A Payment Evaluation Framework

Five questions to evaluate any payment system or innovation:

- 1 Who bears the cost?**
Is the cost visible to the payer, hidden in merchant prices, or subsidised by government?
- 2 What is the settlement finality?**
When does the recipient have irrevocable access to funds?
- 3 How does it handle failure?**
Who absorbs fraud losses, chargebacks, and errors?
- 4 Who is excluded?**
Bank account, smartphone, identity documents, internet access?

Applying the framework:

Cash

Cost: payer. Finality: instant. Failure: bearer risk. Exclusion: none.
Behaviour: high spending awareness.

Credit Card

Cost: merchant (interchange).
Finality: T+1 to T+3. Failure: chargeback (consumer protected).
Exclusion: credit score required.
Behaviour: reduced payment pain.

“Every design choice that reduces payment friction also reduces spending deliberation.”

Speed and inclusion benefits:

- Real-time settlement removes merchant working capital risk
- Zero-fee rails (UPI, PIX) include the unbanked at scale
- Reduced cross-border costs free household income in LMICs
- Embedded payments increase conversion and adoption

Speed and inclusion costs:

- Irrevocable settlement eliminates chargeback consumer protection
- Frictionless payment reduces spending awareness (pain of paying)
- Government rail monopolies remove market competition incentives
- Zero-cash markets exclude populations without digital access

Evaluating Payment System Health – Five Indicators

- ➊ **Cost distribution:** Are payment costs borne by those who benefit, or are they hidden and regressive?
- ➋ **Settlement finality:** How quickly does the recipient have *irrevocable* access to funds – and what is traded off for that speed?
- ➌ **Access breadth:** Does the system require a smartphone, a bank account, a credit score? Each prerequisite is an exclusion mechanism.
- ➍ **Resilience:** Does the system function without connectivity, during outages, or across borders? Single points of failure are systemic risks.
- ➎ **Behavioural alignment:** Do payment friction levels match what users need for deliberate financial decision-making?

These five indicators apply to any payment system – from M-Pesa to FedNow to a proposed CBDC. Use them in Workshop C.

Apply these indicators to a payment system you use. Which indicator reveals the sharpest weakness? Bring your analysis to the workshop.

“Payment infrastructure is not neutral. Every design choice allocates costs, risks, and power.”

- Will interchange economics shift from merchants to networks to governments?
- Will real-time rails be public utilities (UPI/PIX) or private toll roads (FedNow)?
- Will CBDCs expand central bank surveillance or extend financial access?
- Will embedded payments liberate consumers or erode their spending control?

These are not **technology** questions. They are **governance and ethics** questions answered through infrastructure design.

Return to this tension after L04 (Regulation) and L07 (Technology). Each lecture adds a layer to the answer.

What Comes Next

- **Next: L04 (Fintech Security and Regulation – RegTech)**
How regulators are responding to the payment innovations discussed today. AML/KYC automation, regulatory sandboxes, and the rise of supervisory technology.
- **Before L04, reflect:**
 - Trace your last online purchase from tap to settlement. How many intermediaries touched your money? What did each charge?
 - Could that transaction have been routed more cheaply?
- **Workshop C preparation:** Apply the five payment system health indicators (Frame 23) to one payment method you use regularly. Bring a two-paragraph evaluation to class.

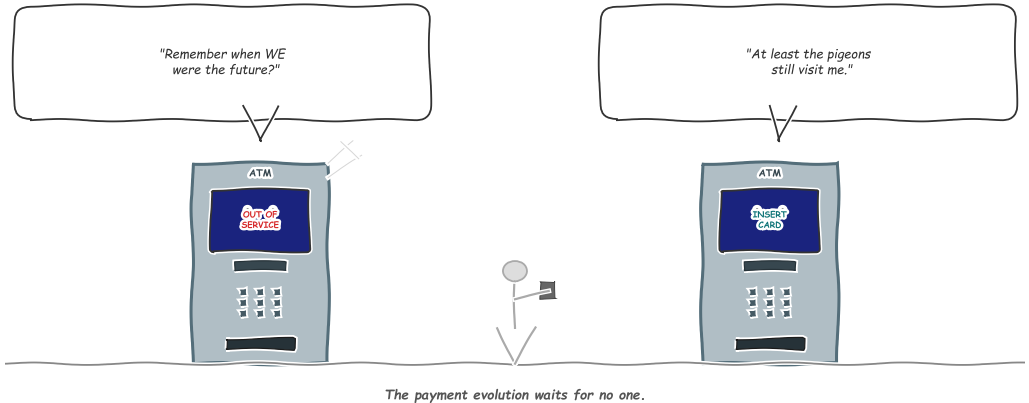
Course Arc

L01: Foundations → L02: Ecosystem → **L03: Payments** → L04: Regulation → L05: Wealth → L06: Insurance → L07: Technology

All lecture slides and workshop case materials are available on the course website.

"Remember When We Were the Future?"

ATM Nostalgia



Key Takeaways

- ➊ **History is dematerialisation:** Every payment transition increased abstraction and shifted trust from the medium to the institution behind it
- ➋ **Four-party model:** Card payments flow through issuer, acquirer, network, and merchant. Understanding this chain is essential to understanding payment costs
- ➌ **Settlement is not instant:** Authorization takes milliseconds; traditional settlement takes days. Real-time systems close this gap but trade fraud protection for speed
- ➍ **Payment costs are regressive:** Small merchants pay the highest effective rates. Interchange is a hidden cross-subsidy from merchants to cardholders – and ultimately to all consumers
- ➎ **Cross-border payments remain broken:** Average remittance costs of 6.2% represent a multi-billion-dollar burden on the world's poorest populations
- ➏ **CBDCs force design choices:** Privacy vs. traceability, retail vs. wholesale, interest vs. non-interest. No single design satisfies all objectives simultaneously
- ➐ **Invisible payments remove friction:** Embedded payments maximise convenience but eliminate behavioural friction that supports deliberate spending control

Lecture Summary

Payment systems are the circulatory system of the financial economy – and they are undergoing their most profound transformation since the invention of the credit card. Real-time domestic rails are replacing batch settlement, open banking is challenging card network dominance, and CBDCs and stablecoins are redefining what money means in the digital age. Yet cross-border payments remain slow and expensive, interchange economics disproportionately burden small merchants, and the progressive invisibility of payments raises behavioural concerns about spending control. The central lesson is that **payment system design is not merely an engineering problem – it is a policy choice that determines who pays, who profits, and who is excluded.**

- **Four-Party Model**
- **Interchange Fee**
- **Authorization / Clearing / Settlement**
- **Cross-Border Remittance**
- **Open Banking (PSD2)**
- **CBDC (Retail / Wholesale)**