



# Recruiting and Retaining an Engaged Workforce



Facilitated by Dr. Melissa Furman, MS, DBA





Talk to Me
Take a Pulse
"Guerilla Tactics"
Out of the Box





AND/OR



**Employer of Choice** 

**Expand Applicant Pool** 



#### What are people seeking in an employer?

# Ask, don't assume.

Stay interviews
Focus groups
Task force
Junior Board



### Take Inventory



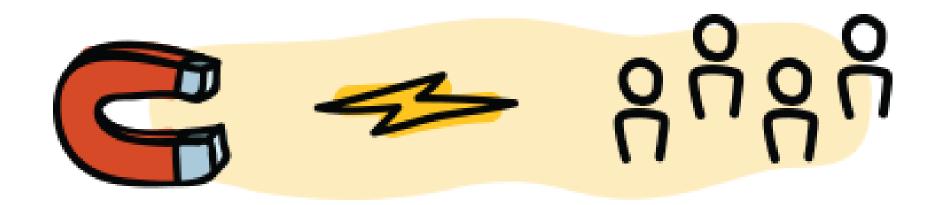
## Employees stay When they are



NOT ONE TIME DID WE

MENTION PIZZA.

10. SUPPORTED



# Guerilla Hiring Tactics



#### **Assess Everything**

Why are people leaving?

Why are people going elsewhere?

Any possible biases?





### Assess & Remove Possible Barriers







# Refresh Job Postings, Descriptions, & Required Qualifications









Refresh or Create Referral Programs











Assess & Refresh Interviewing & Hiring Practices













### Connect with Previous Employees













Assess Restructuring & Promotion/
Career Mobility
Opportunities































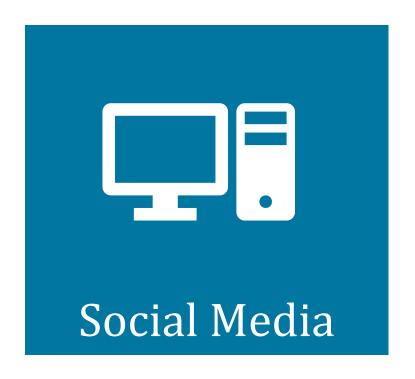








### Partner & Refer



#### **Utilize Social Media**

Multiple Channels

Strategic Messaging

Company Values
Diversity
Career Mobility
Benefits

**Consistent Postings** 

Purchase Ads—Target

Personalize

**Collect Applications** 



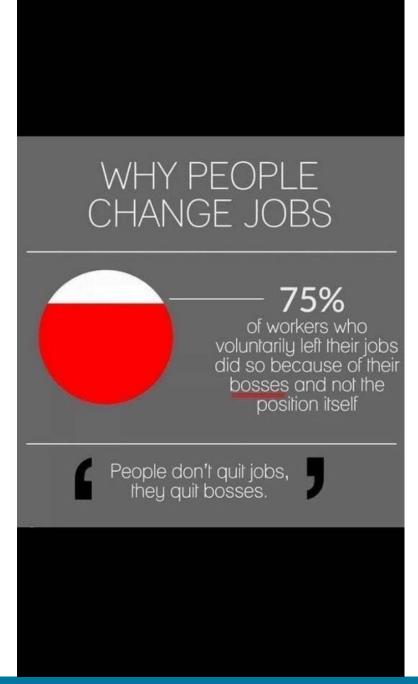
# "Out of the Box" Strategies



Invest in Managers

"People don't leave bad companies, they leave bad managers."

- Marcus Buckingham





Invest in

Managers



"Day at the Credit Union"

"Bring a Family Member to Work Day"

Commercials

Partner with Trade/Professional Associations

Social Media Campaigns

**Credit Union Industry Events** 



Invest in Managers



Build Your Brand



Partner with Schools

### Start early—don't wait until High School

Internships

Apprenticeships

**Projects** 

Scholarships

**Tuition Assistance** 

**Training Programs** 

**Sponsorships** 



Invest in Managers



Build Your Brand



Partner with Schools



Expand Applicant Pool

Expand Benefit Programs



Invest in Managers



Build Your Brand



Partner with Schools



Expand Applicant Pool

Expand Benefit Programs

Stay-At-Home Moms Retire/ Rehire

Veterans

Recruit from Other Industries





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