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When should a Product Owner (PO) develop preliminary Iteration Goals?

- ☐ During backlog refinement
- ☒ Prior to iteration planning
- ☐ During PI Planning

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The Customer is asking for a forecast for when a specific Feature will be available. Where could Product Management find this information?

- ☒ Program Backlog
- ☐ Development Manager
- ☐ Solution Roadmap 

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Why is the problem-solving workshop more effective than traditional lessons learned documents?

- ☐ Collaboration over documentation is a key recommendation of the Agile Manifesto
- ☐ Workshops are more engaging than document writing
- ☒ It makes improvements actionable through backlog items for the next Program Increment

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Who typically participates as the ART's Business Owners to approve the team's PI Objectives?

- ☒ Product Management
- ☐ Product Owners
- ☐ System Architects

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Iteration Goals serve what purpose?

- ☐ To define the what, the how, and the how much
- ☐ To set preliminary PI Objectives
- ☒ To align team members to a common purpose

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During Program Increment Planning, the Product Owner coordinates primarily with their Agile Team, other Product Owners, and who else?

- ☐ The System Architect/Engineer
- ☒ Product Management
- ☐ The Solution Train Engineer

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What is a benefit of Program Increment (PI) Objectives?

- ☒ To promote Business Agility by giving teams options on how they might deliver Features
- ☐ To provide the proper allocation of capacity
- ☐ To promote the creation of fixed plans that will deliver predictable revenue

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What is a strategy a Product Owner can use during Program Increment Planning to minimize dependencies?

- ☐ Change the definition of done
- ☐ Reprioritize Epics
- ☒ Move Stories on their team's backlog to another team

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What happens to improvement items identified during the Iteration Retrospective?

- ☒ They are entered as Stories in the Team Backlog
- ☐ They are given to the Scrum Master who resolves them
- ☐ They are ROAMed with the rest of the risks

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The team is struggling to agree on the Story point sizing of a new User Story. The Product Owner was previously a related domain expert and feels the team is wasting time. What should she do?

- ☐ Suggest the team stop the sizing of the User Story and add it to the next Iteration as-is
- ☐ Instruct the Scrum Master to resize the Story
- ☒ Continue to support the team's decision on sizing


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Which two options are part of the SAFe Core Values? (Choose two.)

- ☒ Transparency 
- ☒ Innovation
- ☐ Working software
- ☐ Program execution 

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How can Product Management leverage market rhythms?

- ☒ Improve the prioritization of Features
- ☐ Improve the scheduling of Program Increment Planning
- ☐ Adjust the delivery of Features to better meet market needs 


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The recommended structure for writing User Stories is?

- ☐ Given..., When..., Then...
- ☒ As a..., I want..., So that...
- ☐ As a..., When..., Then...

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What is an input to the Program Increment Planning process that highlights how Product Management plans to accomplish the Vision?

- ☐ Program board
- ☐ Top ten Features 
- ☒ Business context

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What are three elements of INVEST? (Choose three.)

- ☒ Valuable
- ☒ Testable
- ☒ Independent
- ☐ Nimble
- ☐ Simple


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Which statement is true about WSJF?

- ☐ It identifies minimum economic outcomes
- ☐ The item with the highest cost of delay is prioritized first
- ☒ It includes cost of delay and the unit of size

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Which statement is true about nonfunctional requirements?

- ☐ They operate as constraints on the design of the system 
- ☒ They stay in the Portfolio Backlog until implementation capacity is available
- ☐ They are split into Features and acceptance criteria is established

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Communicating the Vision to the Agile Release Train during Program Increment Planning supports which SAFe Core Value?

- ☐ Transparency
- ☐ Program Execution
- ☒ Alignment

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When should a dependency be raised as a program risk?

- ☐ When it can be resolved
- ☐ When an Enabler can fix it
- ☒ When it must be accepted

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Which statement is true about estimating Features using Story points?

- ☐ Feature estimation is performed solely by Product Managers
- ☐ T-shirt sizing is the best way to estimate features
- ☒ More than one team may be involved in the estimation


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What is an input to the Vision?

- ☐ Feature context
- ☒ Customer feedback
- ☐ Portfolio Backlog


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What does assigning business value to a team's PI Objectives influence?

- ☐ How teams plan the implementation 
- ☒ How the Kanban work in process limits are set
- ☐ How to achieve objectives

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What is the purpose of a Program Epic?

- ☐ To capture Agile Release Train initiatives that cannot be completed in a single Program Increment 
- ☒ To align Strategic Themes to portfolio investments
- ☐ To aligning multiple Agile Release Trains to a common objective


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What is a common anti-pattern related to System Demos?

- ☐ People from outside the Agile Release Train attend the System Demo
- ☒ Team demos are accepted in place of a System Demo to avoid redundancy
- ☐ System demo takes more than 15 minutes

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The first three elements of the Continuous Delivery Pipeline work together to support delivery of small batches of new functionality which are released in accordance with what?

- ☒ Program Backlog prioritization
- ☐ Release management governance
- ☐ Market needs 


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What is the primary focus of an Operational Value Stream?

- ☒ Delivering end-user value
- ☐ Improving business operations
- ☐ Lowering operational costs

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SAFe recommends separating deployment from release. What can help with this practice?

- ☒ Use a staging environment that mimics the development environment
- ☐ Hide all new functionality under Feature toggles 
- ☐ Release new functionality to end users as soon as it is deployed to production

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Which statement is true about the SAFe backlog model?

- ☒ Features are in the Program Backlog
- ☐ Stories are in the Solution Backlog
- ☐ Capabilities are in the Program Backlog


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Which responsibility belongs to the Product Owner?

- ☐ Assigning PI Objectives
- ☐ Testing Features
- ☒ Prioritizing the Team Backlog

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Product Management is expected to collaborate in planning the amount of upcoming Enabler work by establishing what?

- ☐ Capacity allocation 
- ☒ Completed Epic acceptance criteria
- ☐ Team Backlog prioritization

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What is one of the questions the Product Management team must answer in order to create a Vision?

- ☐ Which themes are on the Roadmap
- ☒ Which problem will the Solution solve
- ☐ How many Features have already been released to the Customer


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Which of the following should always attend an Agile Team's Iteration Review?

- ☒ The team's Product Owner
- ☐ All Business Owners
- ☐ The Release Train Engineer

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The SAFe definition of DevOps includes which concept?

- ☐ Clear separation of responsibilities between Dev and Ops
- ☒ Well-defined handoffs between Dev and Ops
- ☐ Culture 

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Agile Team capacity allocations often include which major category of work?

- ☒ User Stories
- ☐ Features
- ☐ Hackathons

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Who provides Agile Release Train context and Vision during PI Planning?

- ☐ Business Owner
- ☒ Product Management
- ☐ Product Owner


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A Product Owner is noticing that overall quality is starting to degrade. What might they do to address the problem?

- ☐ Allocate more capacity to Enablers
- ☐ Add a QA Iteration to address quality issues
- ☒ Reinforce the definition of done

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Which situation indicates the presence of an innovation riptide?

- ☐ When innovations are presented during every System Demo
- ☒ When teams spend more than half their capacity on innovation
- ☐ When team and Agile Release Train innovations turn into portfolio-level strategic initiatives 

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What is one way in which the SAFe House of Lean might influence a Product Owner?

- ☐ Defer improvements so that the team can spend more time creating Stories
- ☒ Help Agile Teams gain a clear understanding of their Customers
- ☐ Develop Roadmaps that guide future activities


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What is the purpose of the Solution Context?

- ☐ To guide Product Management in prioritizing Features
- ☐ To assist sales and service organizations in configuring complex solutions
- ☒ To identify critical aspects of a Solution's operational environment


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What is the purpose of Iteration Goals?

- ☒ To summarize the business outcomes an Agile Team intends to achieve during the Program Increment (PI)
- ☐ To align the team members and the Product Owner to the mission 
- ☐ To hold the team accountable to their PI Objectives


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Product Management is responsible for which activity?

- ☒ Prioritizing the Portfolio Backlog
- ☐ Establishing an architectural vision for the Agile Release Release Train
- ☐ Defining Program Backlog content 

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Who should attend the PO Sync?

- ☒ The scrum of scrums participants and the Product Owners
- ☐ Everyone on the train
- ☐ The Product Owners, Product Management, and other stakeholders as needed 


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Which design-thinking tool is most likely to help an Agile Release Train (ART) during Program Increment (PI) Planning to ensure that the PI will deliver a Solution that is differentiated from competitive offerings?

- ☐ Personas
- ☒ Whole-product thinking
- ☐ Empathy interviews

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Features are sized or split to fit what duration?

- ☐ A release
- ☒ An Iteration
- ☐ A Program Increment 

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How do SAFe Continuous Delivery Pipeline activities map to the teams' work each Iteration within the Program Increment (PI)?

- ☒ Each Iteration in the PI, teams are exploring, integrating, deploying, and potentially releasing new value
- ☐ Early Iterations focus on exploring, the later Iterations focus on integrating and deploying, and releasing
- ☐ Each Iteration in the PI, teams are exploring, integrating, deploying, but releasing only occurs at the end of the PI