Whole Foods Market



Whole Foods Market



Overview

- <u>06</u> Brand value of the leading 20 most valuable retail brands worldwide 2017
- Market share of the leading U.S. food retailers 2016
- <u>08</u> Least engaging brands in the U.S. 2016
- 09 Most important retailers in North America based on brand value 2014
- <u>10</u> Leading 100 American retailers based on U.S. retail sales 2016
- 11 Leading supermarkets in the U.S. 2016, based on retail sales
- 12 Sales of the leading supermarkets in the U.S. per store 2016
- 13 Number of stores of the leading supermarkets in the U.S. 2016
- 14 Number of employees of the leading U.S. supermarkets 2016

Company data

- 16 Global net sales of Whole Foods Market 2010-2016
- 17 Whole Foods Market's sales distribution worldwide by region 2010-2016
- 18 Whole Foods Market's sales distribution worldwide by product category 2010-2016
- 19 Projected sales of Whole Foods Market in the U.S. 2015-2021
- Whole Foods Market's number of stores worldwide 2008-2016
- 21 Whole Foods Market's average store size worldwide 2008-2016

22 Global net income of Whole Foods Market 2009-2016

Ad spend and consumer behavior

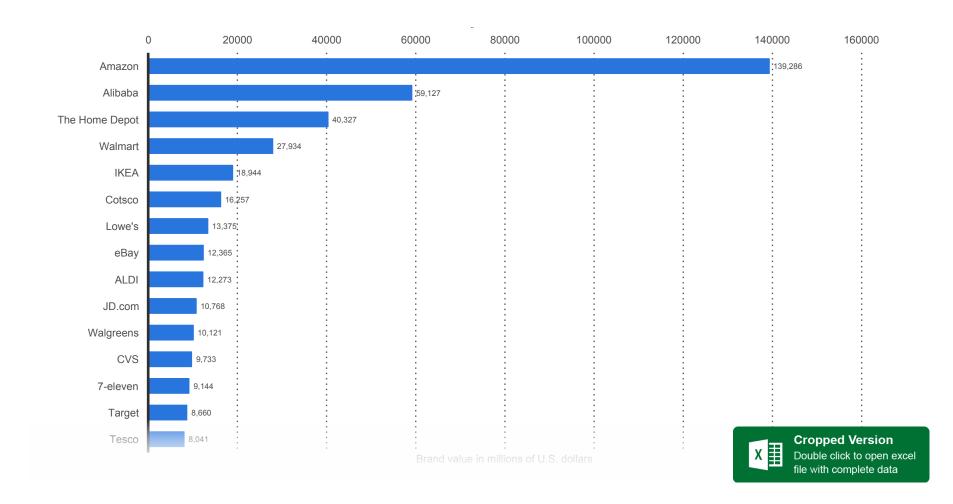
- 24 Whole Foods Market ad spend worldwide 2013-2016
- 25 People living in households that shopped at Whole Foods Market (last 7 days) in the U.S. 2017
- 26 People living in households that bought most of their groceries at Whole Foods Market, 2017
- 27 Retail outlets where affluent Americans shopped in 2016

Whole Foods Market



Brand value of the leading 20 most valuable retail brands worldwide 2017

Brand value of the leading 20 most valuable retail brands worldwide in 2017 (in million U.S. dollars)*



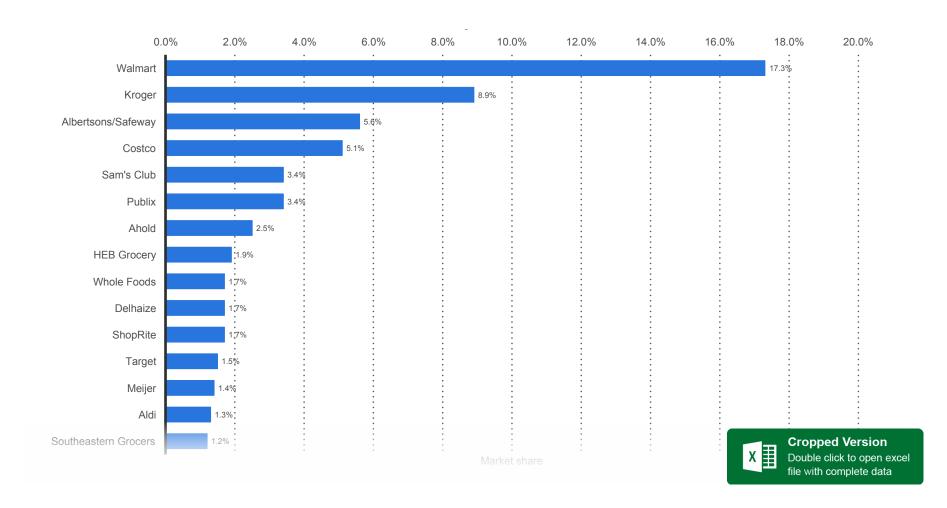
Note: Worldwide: 2017

Further information regarding this statistic can be found on page 29.

Source: Millward Brown ID 267870



Market share of U.S. food and beverage purchases in 2016, by company*



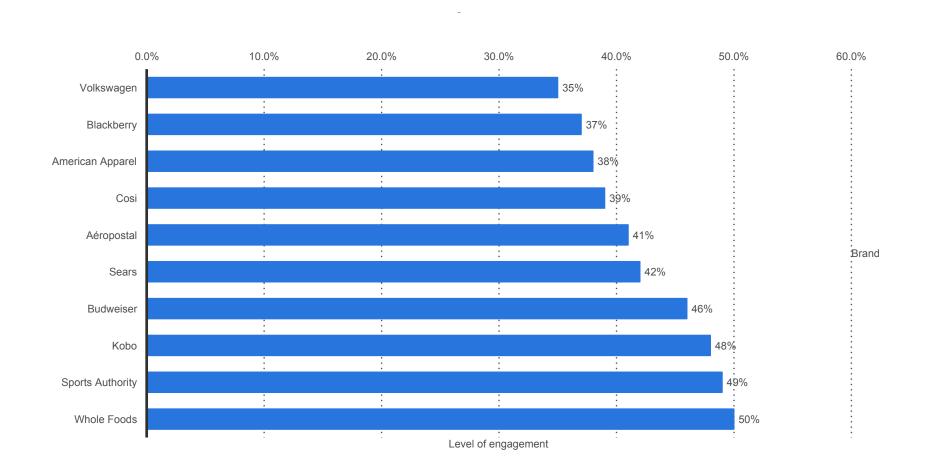
Note: United States: 2016

Further information regarding this statistic can be found on page 30.

Source: Cowen Group; Bloomberg; Supermarket News ID 240481



Least engaging brands in the United States in 2016



Note: 18-65 years; 42,792 consumers

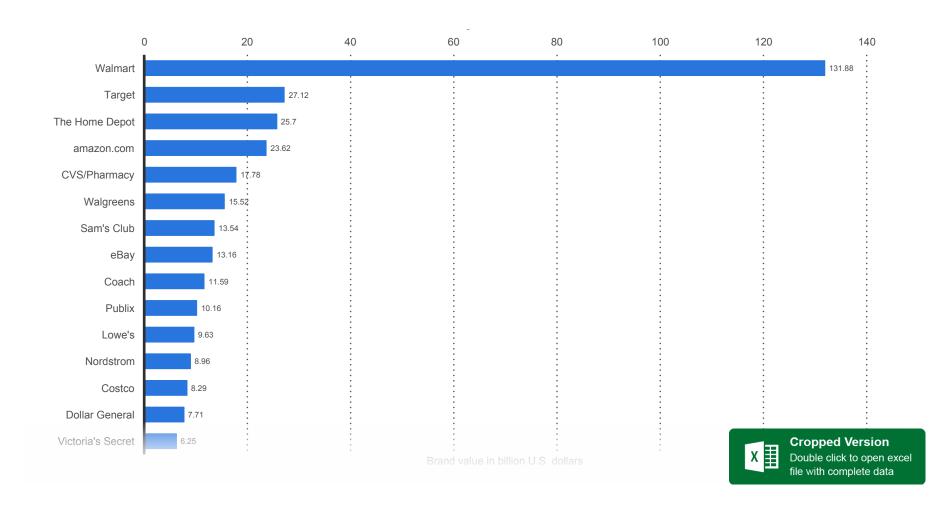
Further information regarding this statistic can be found on page 31.

Source: Brand Keys ID 326946



Most important retailers in North America based on brand value 2014

Leading 25 retailers in North America in 2014, based on brand value (in billion U.S. dollars)



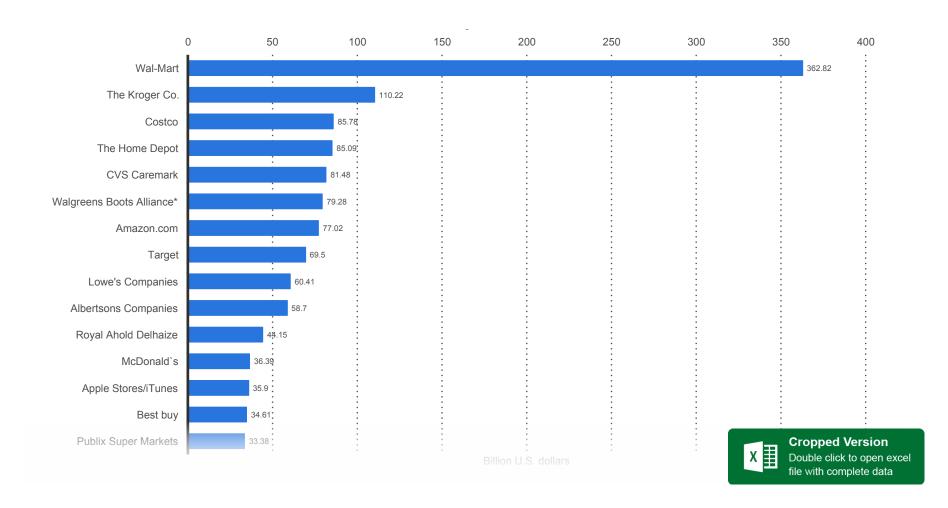
Note: Canada: United States

Further information regarding this statistic can be found on page 32.

Source: Interbrand ID 273008



Leading 100 American retailers in 2016, based on U.S. retail sales (in billion U.S. dollars)



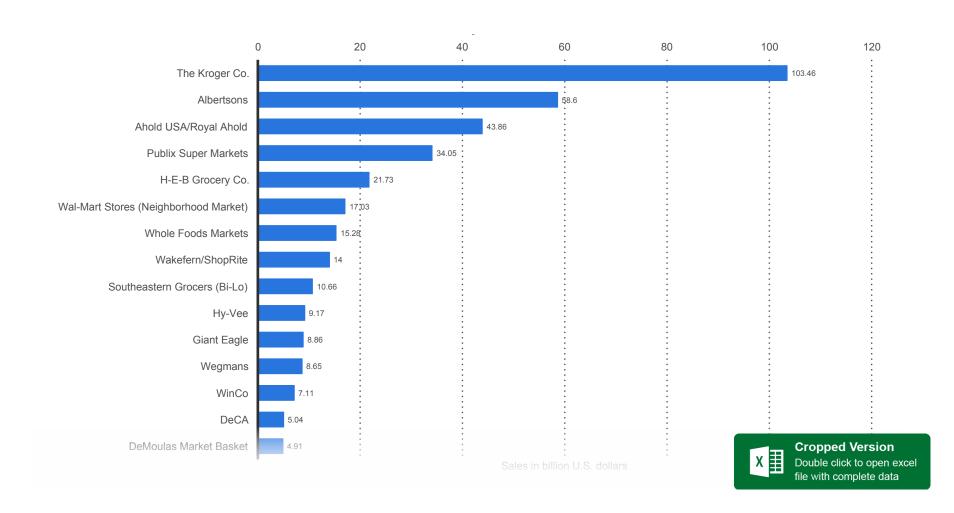
Note: United States: 2016

Further information regarding this statistic can be found on page 33

Source: Stores; Kantar; National Retail Federation ID 195992



Leading supermarkets in the United States in 2016, based on retail sales (in billion U.S. dollars)



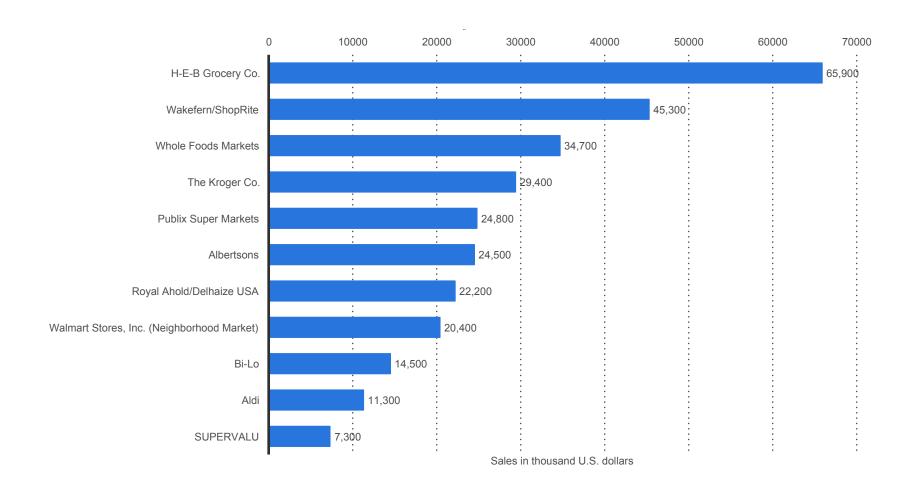
Note: United States: 2016

Further information regarding this statistic can be found on page 34.

Source: Kantar; Progressive Grocer ID 197899



Sales per store of the leading supermarkets in the United States in 2016 (in 1,000 U.S. dollars)*



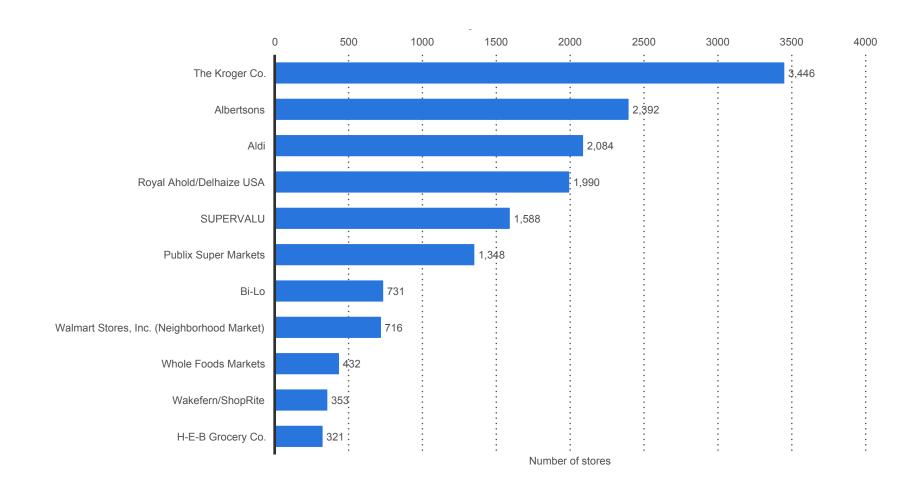
Note: United States: 2016

Further information regarding this statistic can be found on page 35.

Source: Stores; Kantar ID 197905



Number of stores of the leading supermarkets in the United States in 2016



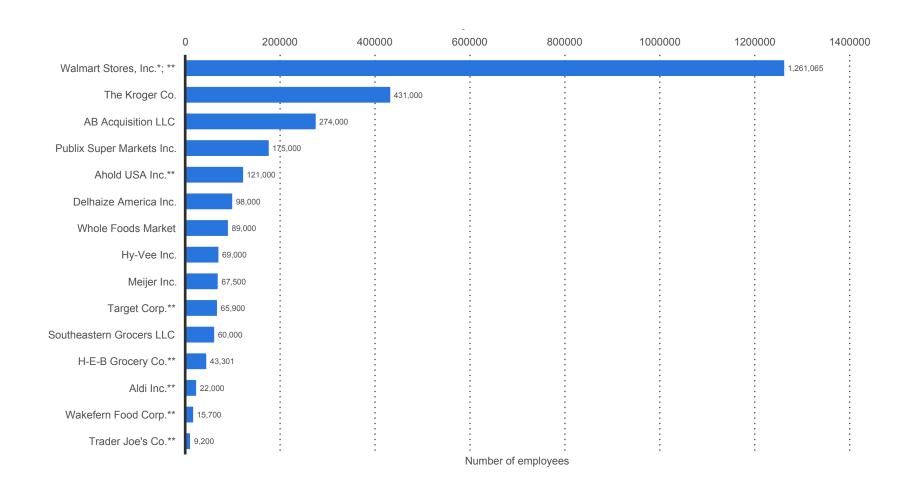
Note: United States; 2016

Further information regarding this statistic can be found on page 36.

Source: Stores; Kantar ID 197907



Number of employees of the leading supermarkets in the United States in 2016



Note: United States: 2016

Further information regarding this statistic can be found on page 37.

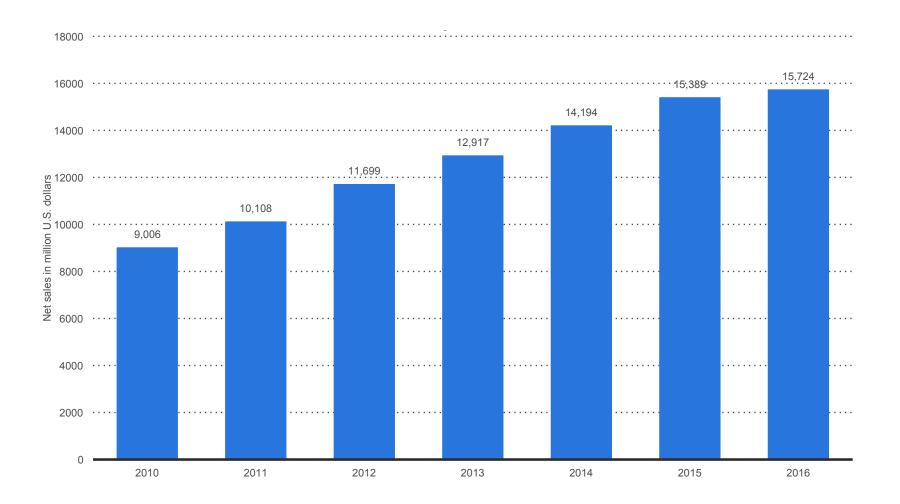
Source: Progressive Grocer ID 240842



Whole Foods Market



Net sales of Whole Foods Market worldwide from 2010 to 2016 (in million U.S. dollars)



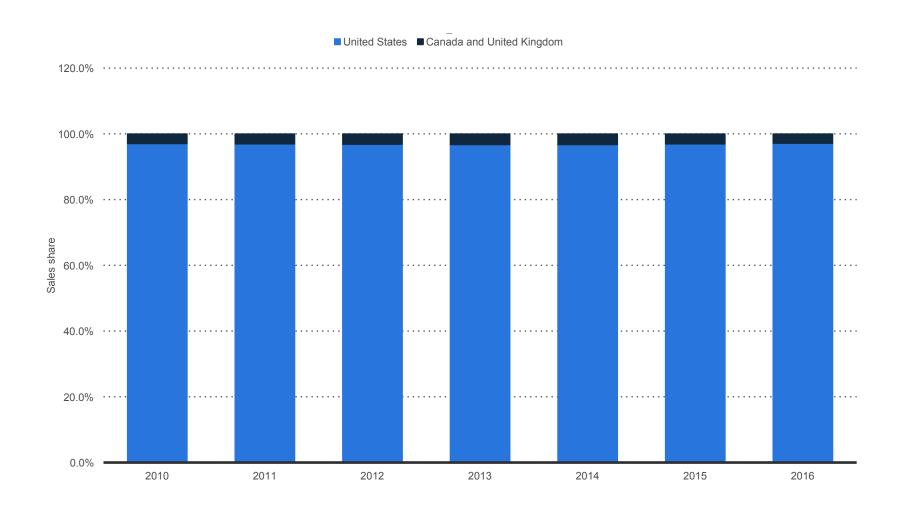
Note: Worldwide; 2010 to 2016

Further information regarding this statistic can be found on page 38



Whole Foods Market's sales distribution worldwide by region 2010-2016

Sales share of Whole Foods Market worldwide from 2010 to 2016, by region



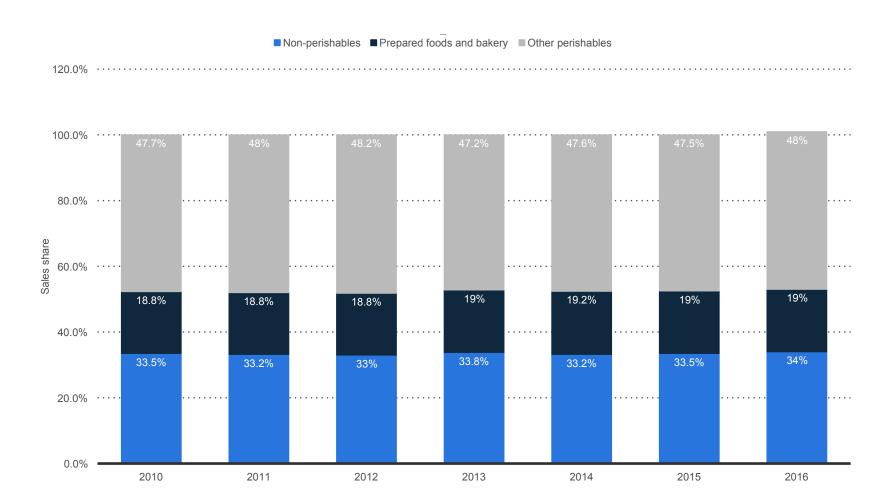
Note: Worldwide: 2010 to 2016

Further information regarding this statistic can be found on page 39.



Whole Foods Market's sales distribution worldwide by product category 2010-2016

Sales share of Whole Foods Market worldwide from 2010 to 2016, by product category

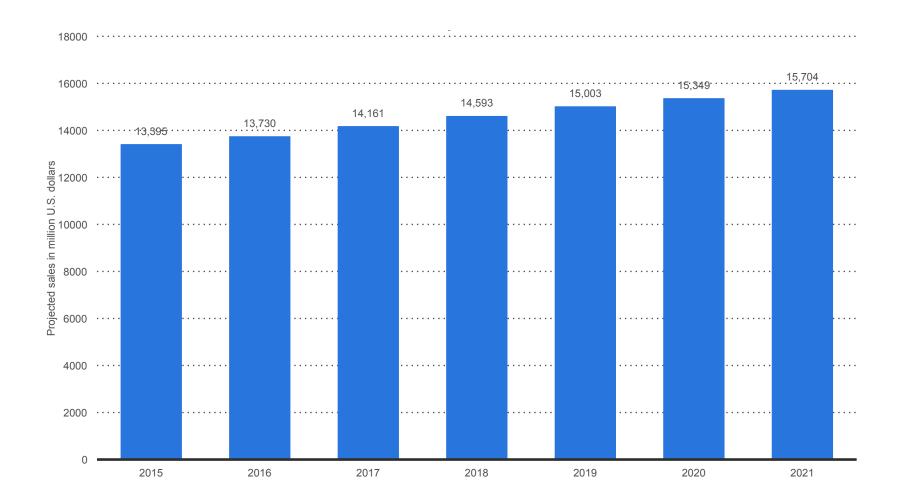


Note: Worldwide; 2010 to 2016

Further information regarding this statistic can be found on page 40.



Projected sales of Whole Foods Market in the United States from 2015 to 2021 (in million U.S. dollars)*



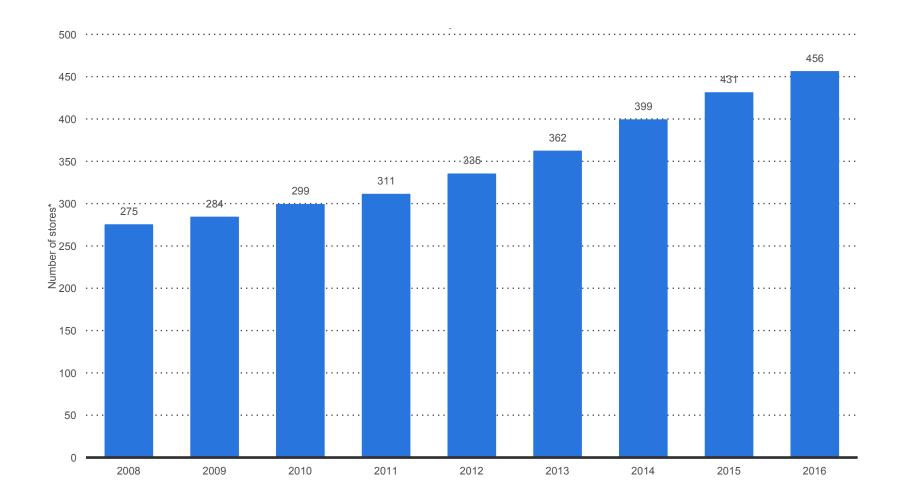
Note: United States; 2015

Further information regarding this statistic can be found on page 41.

Source: Business Insider; Cowen Group ID 562922



Number of stores of Whole Foods Market worldwide from 2008 to 2016

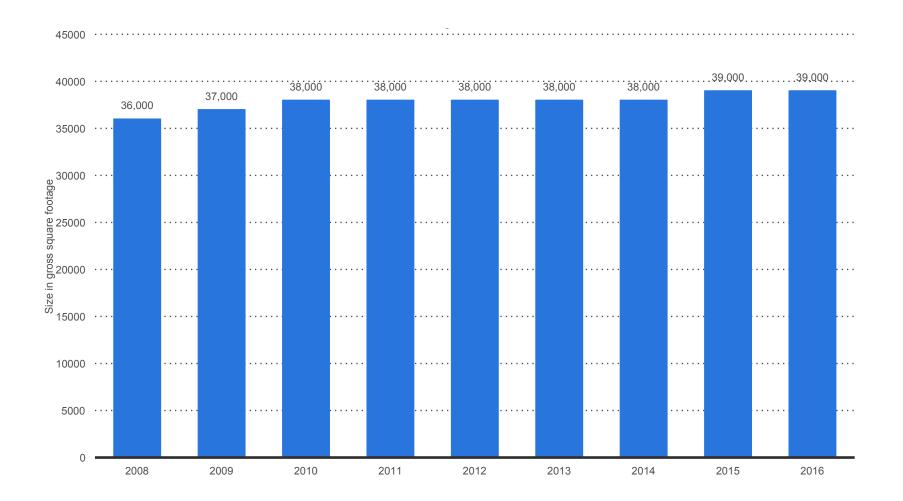


Note: Worldwide; 2008 to 2016

Further information regarding this statistic can be found on page 42.



Average size of Whole Foods Market's stores worldwide from 2008 to 2016 (in gross square footage)

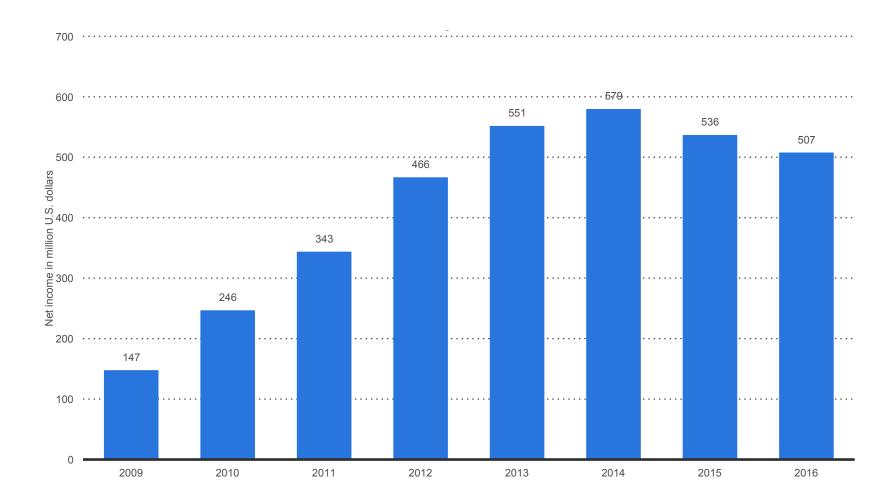


Note: Worldwide; 2008 to 2016

Further information regarding this statistic can be found on page 43.



Net income of Whole Foods Market worldwide from 2009 to 2016 (in million U.S. dollars)



Note: Worldwide; 2009 to 2016

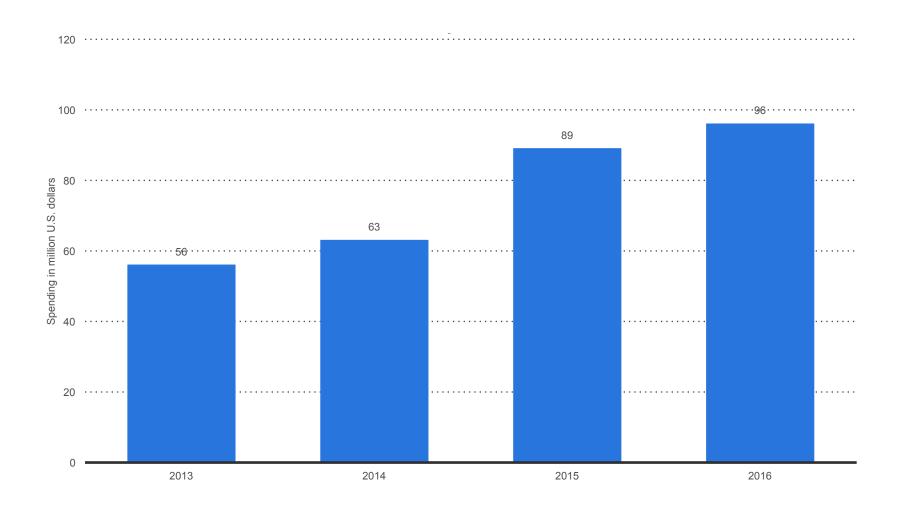
Further information regarding this statistic can be found on page 44.



Whole Foods Market



Advertising spending of Whole Foods Market worldwide in the fiscal years 2013 to 2016 (in million U.S. dollars)



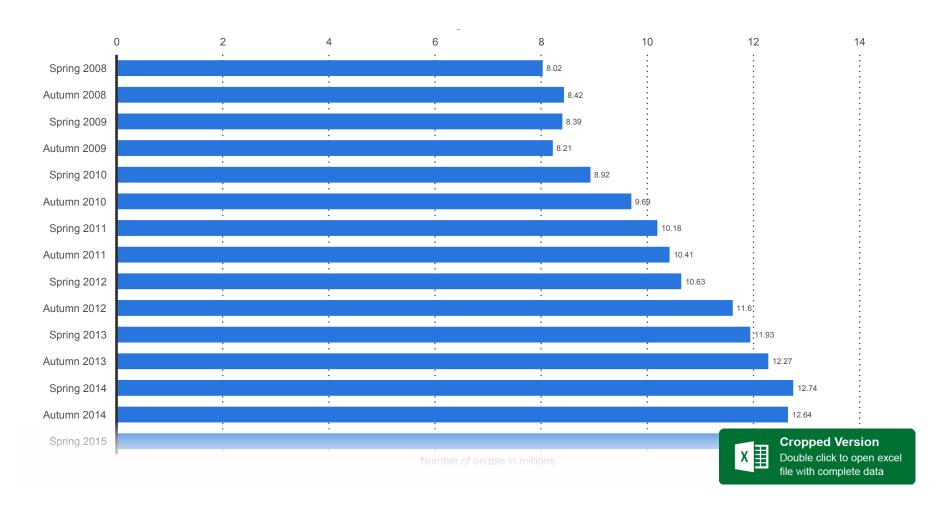
Note: Worldwide; October 2012 to September 2016

Further information regarding this statistic can be found on page 45.



People living in households that shopped at Whole Foods Market (last 7 days) in the U.S. 2017

Number of people living in households that shopped at Whole Foods Market grocery stores within the last 7 days in the United States from spring 2008 to spring 2017 (in millions)



Note: United States; 18 years and older; approx. 250,000*

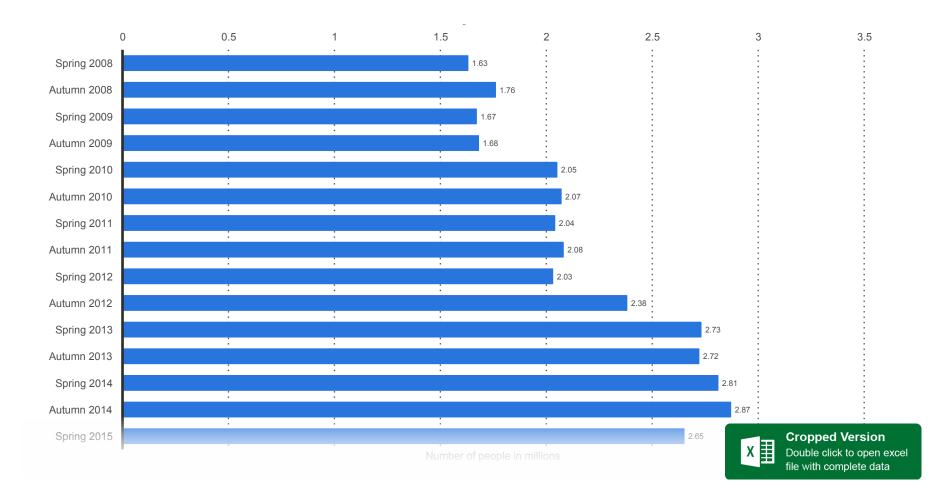
Further information regarding this statistic can be found on page 46.

Source: Nielsen Scarborough ID 228433



People living in households that bought most of their groceries at Whole Foods Market, 2017

Number of people living in households that bought most of their groceries at Whole Foods Market in the United States from spring 2008 to spring 2017 (in millions)



Note: United States; 18 years and older; approx. 250,000*

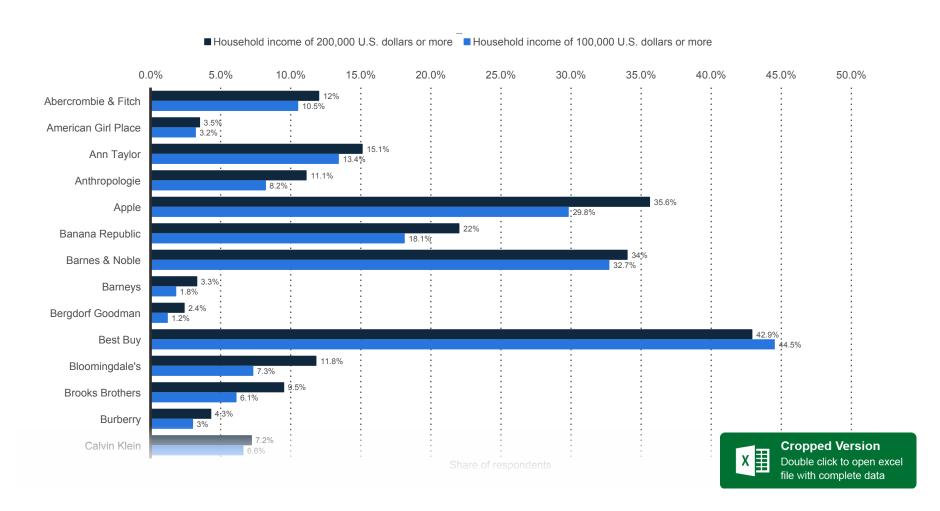
Further information regarding this statistic can be found on page 47.

Source: Nielsen Scarborough ID 228450



Retail outlets where affluent Americans shopped in 2016

Retail outlets where people from affluent American households shopped in person, online or by mail order in the past 12 months in 2016



Note: United States; 18 years and older; Persons with a household income of 100K+ U.S. dollars: 24,424; persons with a household income of 200K+ U.S. dollars: 5,368; Persons living in affluent households

Further information regarding this statistic can be found on page 48

Source: Ipsos ID 241899



Whole Foods Market



Brand value of the leading 20 most valuable retail brands worldwide 2017

Brand value of the leading 20 most valuable retail brands worldwide in 2017 (in million U.S. dollars)*

Source and methodology information

Source	Millward Brown
Conducted by	Millward Brown; Kantar Worldpanel; Bloomberg
Survey period	2017
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Millward Brown
Publication date	June 2017
Original source	Brandz - Top 100 most valuable global brands 2017, page 183
Website URL	visit the website

Notes:

* The retail category includes physical and digital distribution channels in grocery and department stores and specialists in drug, electrical, DIY and home furnishings. Amazon appears in retail because it achieves approximately 90 percent of its sales from online retailing.



Market share of U.S. food and beverage purchases in 2016, by company*

Source and methodology information		
Source	Cowen Group; Bloomberg; Supermarket News	
Conducted by	Cowen Group; Supermarket News	
Survey period	2016	
Region	United States	
Number of respondents	n.a.	
Age group	n.a.	
Special characteristics	n.a.	
Published by	Bloomberg	
Publication date	April 2016	
Original source	bloomberg.com	
Website URL	visit the website	

Notes:

* Forecast.

Least engaging brands in the United States in 2016

Source and methodology information

Source	Brand Keys
Conducted by	Brand Keys
Survey period	2016
Region	United States
Number of respondents	42,792 consumers
Age group	18-65 years
Special characteristics	n.a.
Published by	Brand Keys
Publication date	May 2016
Original source	brandkeys.com
Website URL	visit the website

Notes:

Brand Keys 2016 Customer Loyalty Index surveyed consumers from nine US Census Regions, self-selected categories in which they are consumers, and the brands for which they are consumers. 70 percent were interviewed by phone, 25 percent via face-to-face interviews and five percent online. The percentages indicate the the degree to which a brand met expectations versus a consumer-generated, category-specific ideal of 100 percent.



Most important retailers in North America based on brand value 2014

Leading 25 retailers in North America in 2014, based on brand value (in billion U.S. dollars)

Source and methodology information

Source	Interbrand
Conducted by	Interbrand
Survey period	2014
Region	Canada; United States
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Interbrand
Publication date	May 2014
Original source	Best Retail Brands 2014, page 59
Website URL	visit the website

Notes:

Numbers have been rounded to provide a better understanding of the statistic. For more details see the applied methodology on page 130.



Leading 100 American retailers based on U.S. retail sales 2016

Leading 100 American retailers in 2016, based on U.S. retail sales (in billion U.S. dollars)

Source and methodology information

Source	Stores; Kantar; National Retail Federation
Conducted by	Kantar
Survey period	2016
Region	United States
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Stores; National Retail Federation
Publication date	June 2017
Original source	nrf.com
Website URL	visit the website

Notes:

Numbers are rounded. United States = 50 states and District of Columbia. Sales in Puerto Rico, the U.S. Virgin Islands, and Guam have been estimated and removed if reported as part of the U.S. business segment for that company. All retail sales estimates are excluding wholesale and non-retail services (not sold at store), but include online retail sales. Fuel sales are included, except where revenues of fuel exceed 50 percent of average store revenues. In this case sales are reported exclusive of fuel sales. All figures are estimates. * Walgreens acquisition of Rite Aid pending approval, to be reflected in FY2016. ** Revenues reported for the 53-week reporting period.



Leading supermarkets in the U.S. 2016, based on retail sales

Leading supermarkets in the United States in 2016, based on retail sales (in billion U.S. dollars)

Source and methodology information

Source	Kantar; Progressive Grocer
Conducted by	Kantar
Survey period	2016
Region	United States
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Progressive Grocer
Publication date	July 2017
Original source	Progressive Grocer Magazine, July 2017, page 44
Website URL	visit the website

Notes:

Numbers have been rounded to provide a better understanding of the statistic. Includes online sales related to respective retailers.



Sales of the leading supermarkets in the U.S. per store 2016

Sales per store of the leading supermarkets in the United States in 2016 (in 1,000 U.S. dollars)*

Source and methodology information

Source	Stores; Kantar
Conducted by	Kantar
Survey period	2016
Region	United States
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Stores
Publication date	June 2017
Original source	stores.org
Website URL	visit the website

Notes:

* Leading supermarkets based on 2016 retail sales. Includes online sales related to respective retailer.



Number of stores of the leading supermarkets in the United States in 2016

Source and methodology information	
Source	Stores; Kantar
Conducted by	Kantar
Survey period	2016
Region	United States
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Stores
Publication date	June 2017
Original source	stores.org
Website URL	visit the website

Notes:

n.a.

Number of employees of the leading supermarkets in the United States in 2016

Source and methodology information

Source	Progressive Grocer
Conducted by	Progressive Grocer
Survey period	2016
Region	United States
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Progressive Grocer
Publication date	May 2016
Original source	Progressive Grocer Magazine, May 2016, page 30
Website URL	visit the website

Notes:

* Retailer does not break out segmented sales by category. ** Full-time equivalent employees. Full-time equivalent employees are the sum of regular workers plus one-half the number of part-time employees. Statistic is based on Food Marketing Institute's definition of a supermarket: a grocery store with a minimum of 2 million U.S. dollars in annual sales. Leading 15 U.S. supermarkets based on sales in terms of all-commodity volume (ACV).

Net sales of Whole Foods Market worldwide from 2010 to 2016 (in million U.S. dollars)

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	2010 to 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016, page 17
Website URL	visit the website

Notes:

Fiscal years 2016, 2015, 2014, 2013, 2011 and 2010 were 52-week years and fiscal year 2012 was a 53-week year. Fiscal year 2016 ended on September 25.



Whole Foods Market's sales distribution worldwide by region 2010-2016

Sales share of Whole Foods Market worldwide from 2010 to 2016, by region

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	2010 to 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016, page 39
Website URL	visit the website

Notes:

Fiscal years 2016, 2015, 2014, 2013, 2011 and 2010 were 52-week years and fiscal year 2012 was a 53-week year. Fiscal year 2016 ended on September 25.



Whole Foods Market's sales distribution worldwide by product category 2010-2016

Sales share of Whole Foods Market worldwide from 2010 to 2016, by product category

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	2010 to 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016, page 3
Website URL	visit the website

Notes:

Fiscal years 2016, 2015, 2014, 2013, 2011 and 2010 were 52-week years and fiscal year 2012 was a 53-week year. Fiscal year 2016 ended on September 57.



Projected sales of Whole Foods Market in the U.S. 2015-2021

Projected sales of Whole Foods Market in the United States from 2015 to 2021 (in million U.S. dollars)*

Source and methodology information Source Business Insider; Cowen Group Conducted by Cowen Group Survey period 2015 Region **United States** Number of respondents n.a. Age group n.a. Special characteristics n.a. Published by **Business Insider** May 2016 Publication date Original source businessinsider.de Website URL visit the website

Notes:

* Estimate.

Number of stores of Whole Foods Market worldwide from 2008 to 2016

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	2008 to 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016
Website URL	visit the website

Notes:

* Number of stores as of September 25. Fiscal years 2016, 2015, 2014, 2013, 2011 and 2010 were 52-week years and fiscal year 2012 was a 53-week year. Fiscal year 2016 ended on September 25.

Whole Foods Market's average store size worldwide 2008-2016

Average size of Whole Foods Market's stores worldwide from 2008 to 2016 (in gross square footage)

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	2008 to 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016, page 17
Website URL	visit the website

Notes:

Fiscal years 2016, 2015, 2014, 2013, 2011 and 2010 were 52-week years and fiscal year 2012 was a 53-week year. Fiscal year 2016 ended on September 25.



Net income of Whole Foods Market worldwide from 2009 to 2016 (in million U.S. dollars)

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	2009 to 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016, page
Website URL	visit the website

Notes:

Fiscal years 2016, 2015, 2014, 2013, 2011 and 2010 were 52-week years and fiscal year 2012 was a 53-week year. Fiscal year 2016 ended on September 25.



Advertising spending of Whole Foods Market worldwide in the fiscal years 2013 to 2016 (in million U.S. dollars)

Source and methodology information

Source	Whole Foods Market
Conducted by	Whole Foods Market
Survey period	October 2012 to September 2016
Region	Worldwide
Number of respondents	n.a.
Age group	n.a.
Special characteristics	n.a.
Published by	Whole Foods Market
Publication date	November 2016
Original source	Whole Foods Market - Form 10-K 2016, page 42
Website URL	visit the website

Notes:

Fiscal year 2016 ended on September 25, 2015.



People living in households that shopped at Whole Foods Market (last 7 days) in the U.S. 2017

Number of people living in households that shopped at Whole Foods Market grocery stores within the last 7 days in the United States from spring 2008 to spring 2017 (in millions)

Source and methodology information

Source	Nielsen Scarborough
Conducted by	Nielsen Scarborough
Survey period	Spring 2008 to spring 2017
Region	United States
Number of respondents	approx. 250,000*
Age group	18 years and older
Special characteristics	n.a.
Published by	Nielsen Scarborough
Publication date	September 2017
Original source	Scarborough USA+ 2017 Release 1
Website URL	visit the website

Notes:

Base total population (18 years and older): spring 2017: 249.64 million autumn 2016: 248.28 million spring 2016: 246.84 million autumn 2015: 245.40 million spring 2015: 244.19 million autumn 2014: 242.98 million spring 2014: 241.53 million autumn 2013: 240.09 million spring 2013: 238.56 million autumn 2012: 237.02 million spring 2012: 236.61 million autumn 2011: 236.2 million spring 2011: 235.02 million autumn 2010: 233.84 million spring 2010: 232.96 million autumn 2009: 232.08 million spring 2009: 230.98 million autumn 2008: 229.87 million spring 2008: 228.48 million The data have been rounded to provide a better understanding of the statistics.



People living in households that bought most of their groceries at Whole Foods Market, 2017

Number of people living in households that bought most of their groceries at Whole Foods Market in the United States from spring 2008 to spring 2017 (in millions)

Source and methodology information

Source	Nielsen Scarborough
Conducted by	Nielsen Scarborough
Survey period	Spring 2008 to spring 2017
Region	United States
Number of respondents	approx. 250,000*
Age group	18 years and older
Special characteristics	n.a.
Published by	Nielsen Scarborough
Publication date	September 2017
Original source	Scarborough USA+ 2017 Release 1
Website URL	visit the website

Notes:

Base total population (18 years and older): spring 2017: 249.64 million autumn 2016: 248.28 million spring 2016: 246.84 million autumn 2015: 245.40 million spring 2015: 244.19 million autumn 2014: 242.98 million spring 2014: 241.53 million autumn 2013: 240.09 million spring 2013: 238.56 million autumn 2012: 237.02 million spring 2012: 236.61 million autumn 2011: 236.2 million spring 2011: 235.02 million autumn 2010: 233.84 million spring 2010: 232.96 million autumn 2009: 232.08 million spring 2009: 230.98 million autumn 2008: 229.87 million spring 2008: 228.48 million The data have been rounded to provide a better understanding of the statistics.



Retail outlets where people from affluent American households shopped in person, online or by mail order in the past 12 months in 2016

Source and methodology information

Source	Ipsos
Conducted by	Ipsos
Survey period	n.a.
Region	United States
Number of respondents	Persons with a household income of 100K+ U.S. dollars: 24,424; persons with a household income of 200K+ U.S. dollars: 5,368
Age group	18 years and older
Special characteristics	Persons living in affluent households
Published by	Ipsos
Publication date	April 2016
Original source	Fall 2016 Ipsos Affluent Survey USA
Website URL	visit the website

Notes:

For the survey, the question for this section was posed as follows: "Listed below are stores where you or other members of your household might shop in person, online, or by telephone or mail order. Please indicate which ones you or other members of your household have shopped at in the past 12 months."

