

HRANALYTICS

Adecco

www.adecco.co.in

CASE STUDY



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Introduction

Adecco India, a medium-sized technology company specializing in software development, has a diverse workforce across departments like engineering, marketing, sales, and customer support. Recently, the company has experienced an increase in employee turnover, particularly among junior-level staff, raising concerns for management. Understanding the key factors contributing to employee attrition and job satisfaction has become a priority. Adecco India is committed to addressing these issues by developing targeted strategies to improve employee engagement and retention, ensuring a motivated and productive workforce to sustain its growth and success in a competitive market

Problem

Adecco India is experiencing high employee turnover, particularly in the sales department among junior-level employees. This turnover is costly and disrupts team dynamics, leading to decreased productivity and morale.



Solution





Gather and analyze employee data such as employee count, Attrition, department, etc to analyse data.

STAKEHOLDER ENGAGEMENT:

Involves Internal holders such as sales department, human resource department, etc.

DATA -DRIVEN INSIGHTS:

Leverage insights from data to identify specific factors contributing to turnover in the sales department.



Stakeholder

1 Internal Stakeholders:

02

- HR Department
- Sales Department
- Engineering Department
- Marketing Department
- Customer Support Department
- Senior Management

External Stakeholders:

- Recruitment Agencies
- Training Providers

Key Performance

Indicator(KPI)

KPI 1

KPI 2

<u>KPI 3</u>





Total Attrition

<u>Average Monthly</u>

Average No. of Years

<u>Rate</u>

<u>Income</u>

in Company

(237)

(6502.9)

(7.003)



KPI 4



Average Job

Satisfaction Score

(2.79)

Goal

To analyze Adecco India's HR data to identify the factors contributing to high attrition rates, particularly among junior-level sales employees. The analysis aims to uncover key insights that will inform strategies for improving employee satisfaction and retention, thereby minimizing the costs and productivity impacts associated with high turnover.

Methodology

01

Data Sources

- 5QL
- Data Scraping
- Local Data Sources
- AWS

02

Data Analysis

Identifying Patterns and Trends for analysis

03

Data Wrangling

- Data Cleaning
- Data Manipulation
- Data Joining
- Data Merging
- Data Understanding



1. What is the overall attrition rate at Adecco India?

16.123 is the overall attrition rate at adecco india.

2. Which department has the highest attrition rate?

Research and Development department 133(56.12%) has the highest attrition rate as compared to Human Resource department 12(5.06%).



3. What is the average age of employees who have left the company?

33.61 is the average age of employees who has left the company.

4. How does job satisfaction vary across different job roles?

Job role names as Health Representative (2.79) has the highest job satisfaction score as compared to human resource role (2.56) which has least job satisfaction score.



5.Is there a significant difference in attrition rates between male and female employees?

Yes, there is a significant difference in attrition rate as the male 882(60%) as the highest attrition rate as compared to female 588(40%).

6. What is the average monthly income of employees who have left the company?

4787.09 (73.61%) is the average monthly income of employees who has left the company.

7. What is the distribution of performance ratings among employees?

The distribution of performance rating among employees is 3 (1244) and 4 (226).

8. How many employees work overtime regularly?

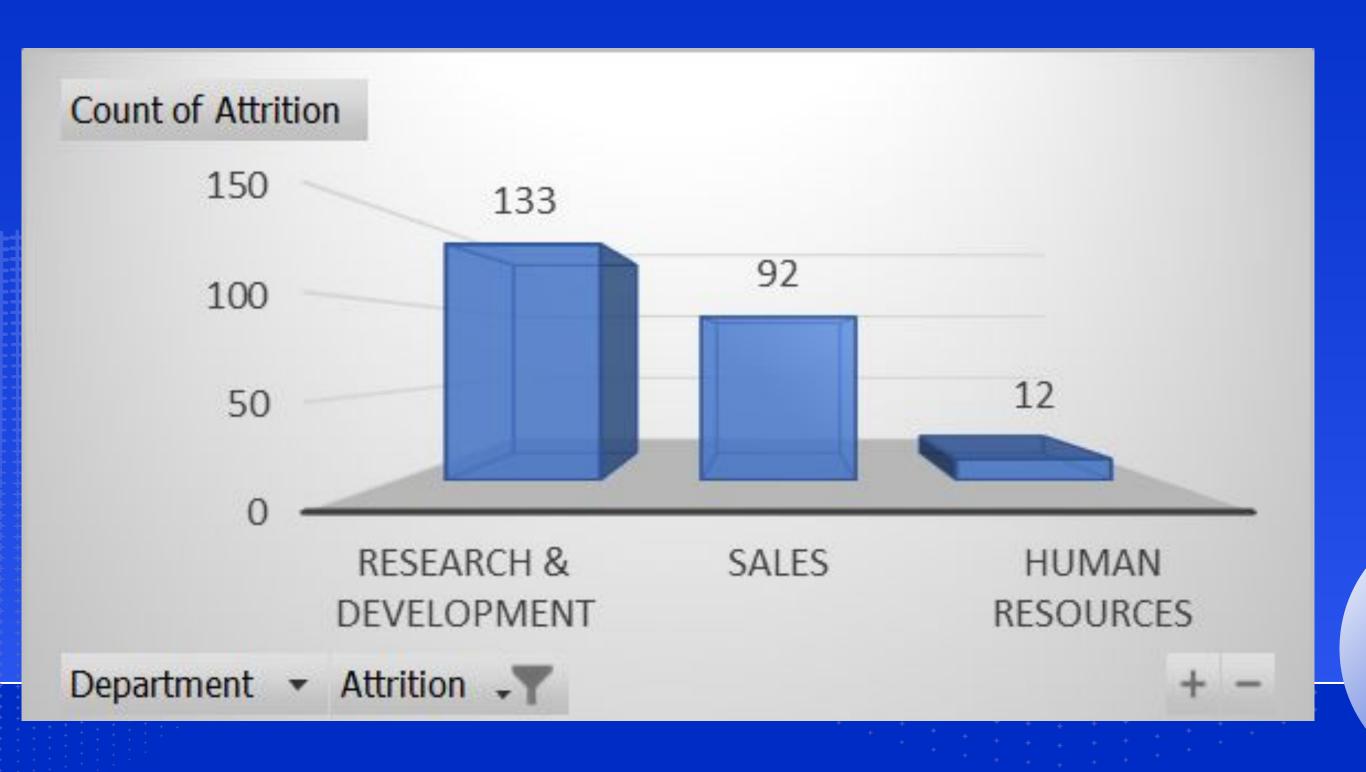
Over 416(28.30%) employees work overtime regularly as compared non-worker 105 (71.70%).

9.What is the average number of years employees have worked at Adecco India?

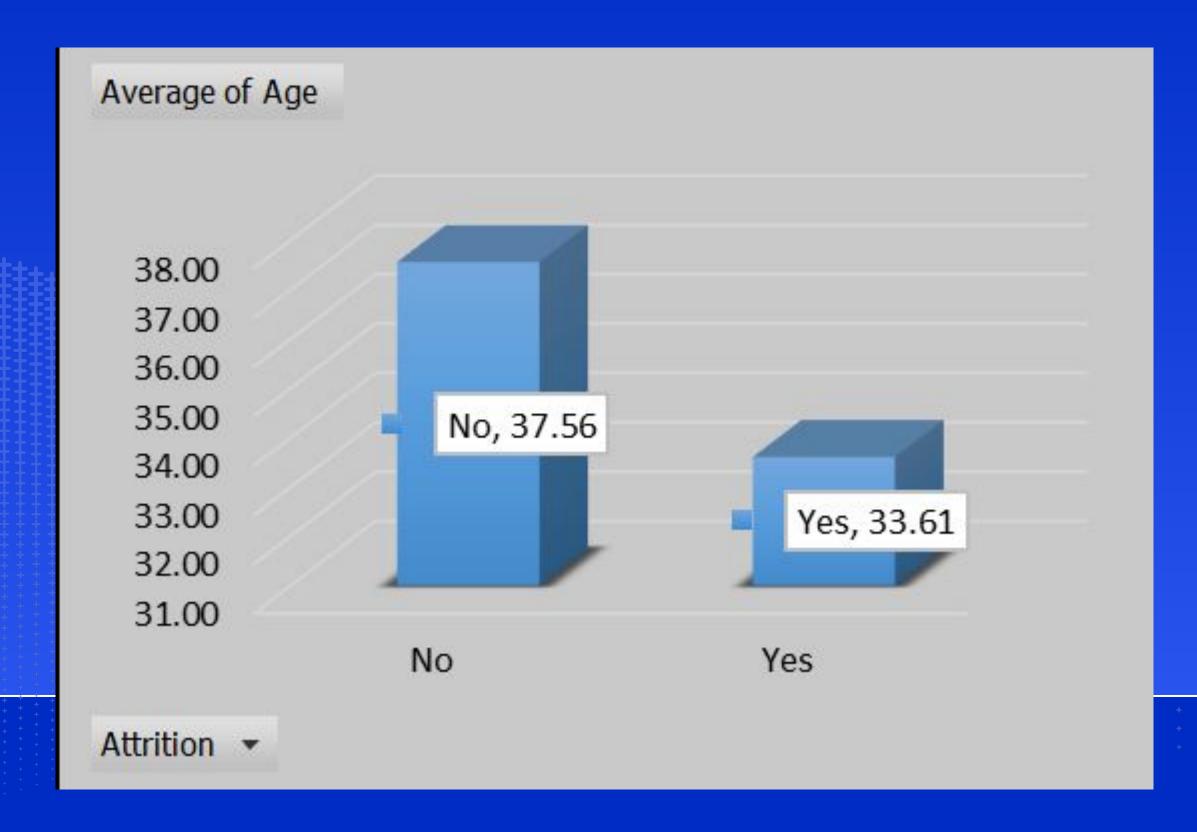
5.131 (73.21%) is the average number of years that employees have worked in adecco india.



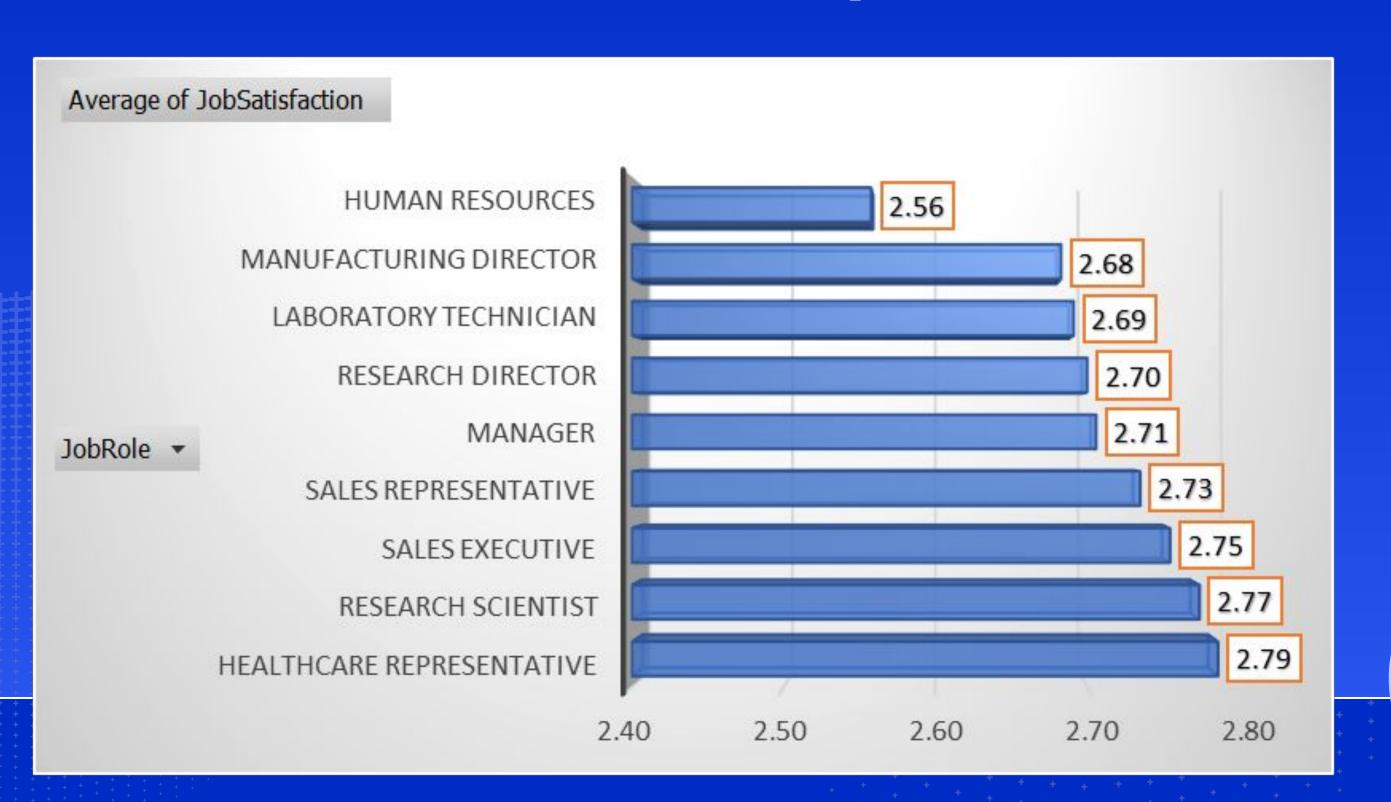
Department by Attrition Rate



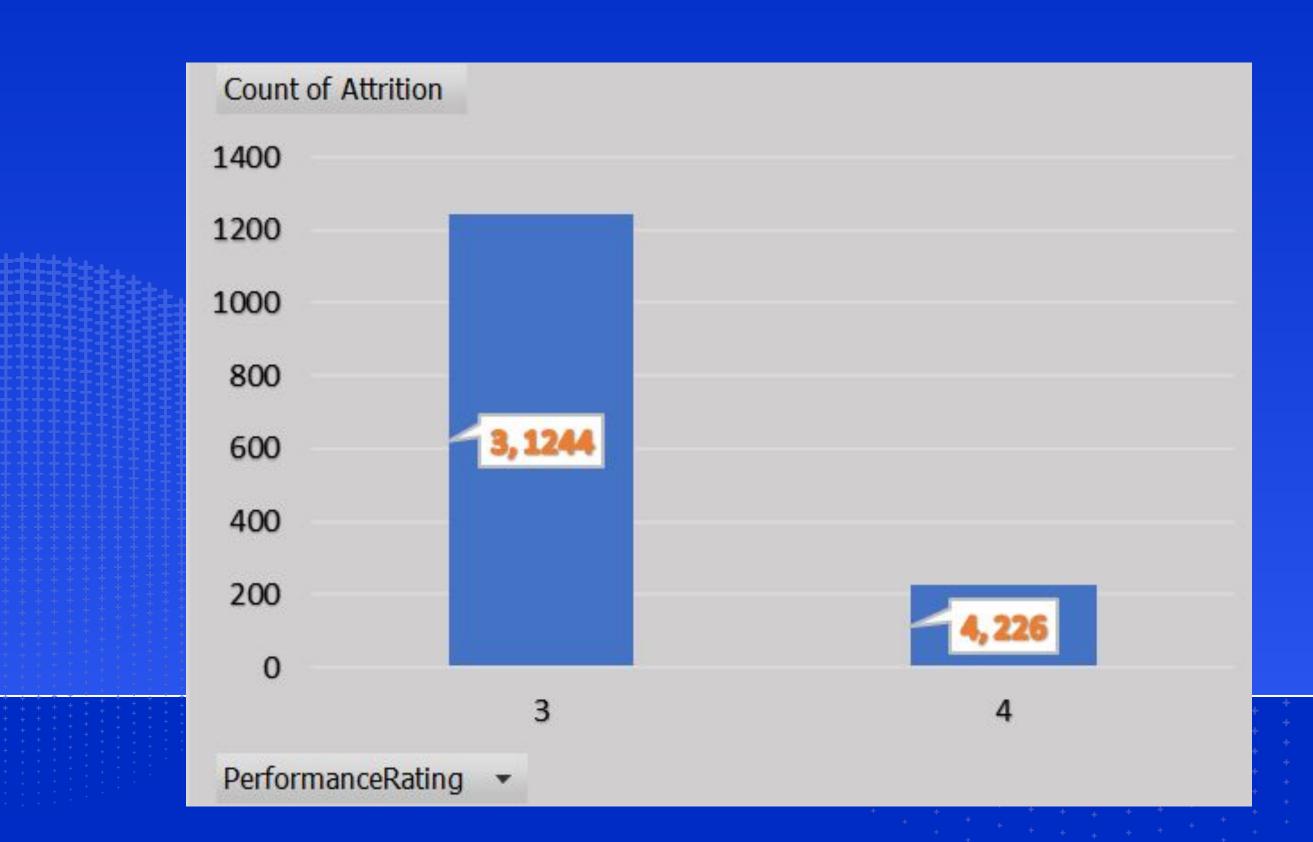
Average age of employees by attrition rate



Job Satisfaction Score by Attrition Rate

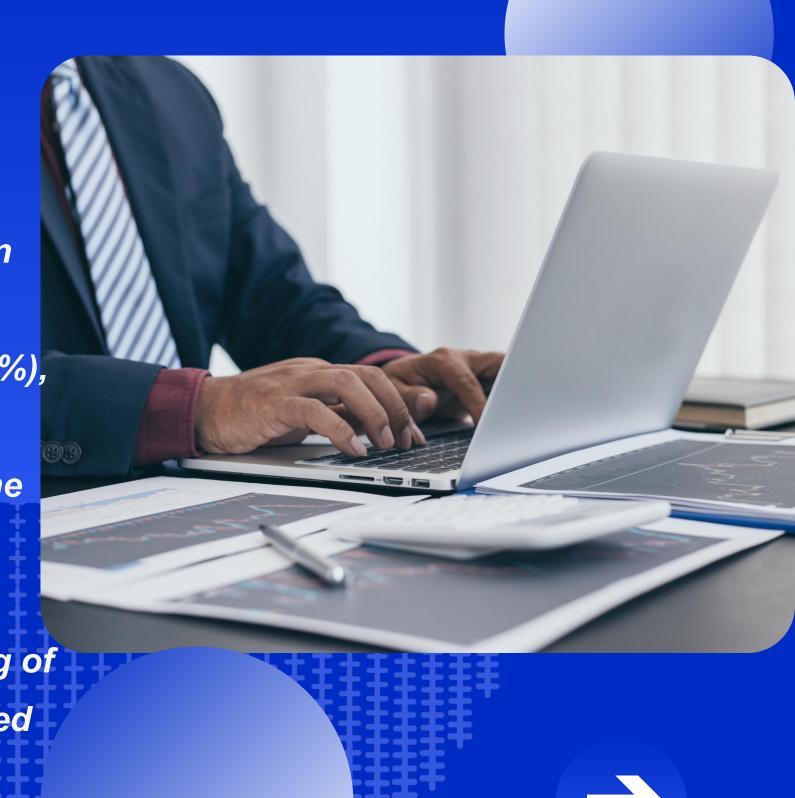


Performance Rateing by Attrition Rate



Conclusion

The analysis reveals that Adecco India faces a significant attrition challenge, with an overall rate of 16.12%. The Research and Development department experiences the highest attrition (56.12%), while Human Resources has the lowest (5.06%). Key factors influencing attrition include low job satisfaction, particularly in the HR role, gender disparities (higher attrition among males), and lower income levels. The average attrition age is 33.61, with employees working overtime and those with a performance rating of 3 being more likely to leave. Addressing these issues with targeted interventions will be critical to improving retention and overall productivity.





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